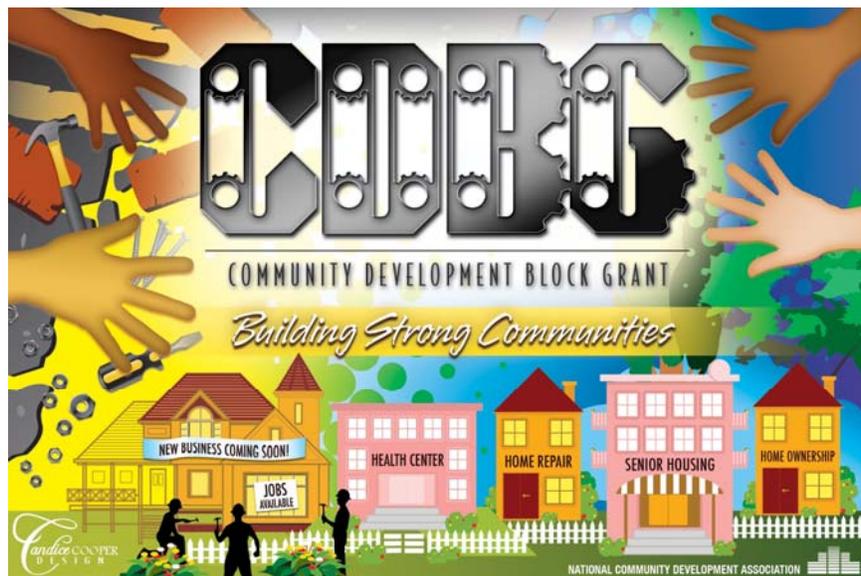


Mayor Matthew J. Driscoll



**City of Syracuse
Consolidated Plan
3rd Annual Plan
2007-2008**



Fernando Ortiz, Jr., Commissioner
Department of Community Development
201 E. Washington Street, Room 612
Syracuse, New York 13202



March 2007



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Resources

| Entitlement Grant | Year 33 Amount of Funds | Float Loans Available During Yr 33 | Year 33 Amount of Funds |
|--|----------------------------|---|----------------------------|
| Community Development Block Grant (CDBG) \$ | 6,318,886.00 | New Construction Float Loan \$ | 1,000,000.00 |
| Emergency Shelter Grant (ESG) \$ | 272,670.00 | Economic Development Float Loan \$ | 500,000.00 |
| HOME Investment Partnership Grant (HOME) \$ | 2,018,295.00 | | |
| TOTAL | \$ 8,609,851.00 | CDBG Entitlement Funds | \$ 6,318,886.00 |
| | | Reprogrammed Funds | \$ 385,000.00 |
| Prior Years' Program Income NOT Previously programmed or reported | \$ - | Program Income | \$ 300,000.00 |
| | | CDBG Total for Float Loans | \$ 1,500,000.00 |
| Reprogrammed Prior Year's Funds | | CDBG Grand Total | \$ 8,503,886.00 |
| CDBG \$ | 385,000.00 | CDBG Total for Housing Category \$ | 4,542,794.00 |
| ESG \$ | - | CDBG Total for Parks & Public Improvements \$ | 211,000.00 |
| HOME \$ | - | CDBG Total for CD Admin/Planning, etc. (20% Cap) \$ | 1,157,976.00 |
| HOPWA \$ | - | CDBG Total for Economic Development Category \$ | 1,367,164.00 |
| TOTAL | \$ 385,000.00 | CDBG Total for Public Service Category (15% Cap) \$ | 1,224,952.00 |
| Estimated Program Income | | Funds Available for CDBG Projects | \$ 8,503,886.00 |
| Homestead Loan Repayments \$ | - | Funds Available for HOME Projects | \$ 2,018,295.00 |
| Rehabilitation Payments - Deferred \$ | 12,000.00 | Funds Available for ESG Projects | \$ 272,670.00 |
| Rehabilitation Payments - Interest \$ | 14,000.00 | | |
| Rehabilitation Payments - Principal \$ | 89,000.00 | | |
| Special Housing Loan Rpymts - Int \$ | 2,000.00 | | |
| Special Housing Loan Rpymts - Prin \$ | 6,000.00 | | |
| SEDCO & UBOC Loan Repayments \$ | 160,000.00 | | |
| SIDA Loan Repayments \$ | 5,000.00 | | |
| Urban Renewal - Land Sales \$ | - | | |
| Urban Renewal - Rental Income \$ | 12,000.00 | | |
| TOTAL | \$ 300,000.00 | | |
| | | TOTAL OF ALL FUNDING SOURCES | \$ 10,794,851.00 |

Community Development Block Grant 2007

| Housing | Yr 33 Allocation of CDBG Funds | Eligible CBDO/CHDO | CDBG Funds Allocated for Housing Activity | Housing Public Service* Amount Not Exempt | Housing-Public Service* Amount Exempt | HOME Funds or CHDO** Funds | Total Funds Available for Housing Yr 33 |
|---|--------------------------------|--------------------|---|---|---------------------------------------|----------------------------|---|
| ARISE-Ramp Program | \$45,000 | n | \$45,000 | | | | \$45,000 |
| Empire Housing & Development Corp. | \$93,694 | n | \$43,694 | \$50,000 | | | \$93,694 |
| Home Hdq-Administration | \$231,465 | y-CBDO | \$103,365 | | \$128,100 | | \$103,365 |
| Home Hdq-Distressed Properties | \$203,500 | n | \$203,500 | | | | \$203,500 |
| Home Hdq-Home Improvement (Owner-occupied) | \$701,437 | n | \$701,437 | | | \$200,000 | \$901,437 |
| Home Hdq-SHARP Program | \$100,000 | y-CBDO | \$70,000 | | \$30,000 | | \$100,000 |
| Housing Technical Services | \$733,928 | n | \$733,928 | | | | \$733,928 |
| Housing Visions/Elderly Housing Development | \$50,000 | | \$50,000 | | | | \$50,000 |
| Jubilee Homes | \$160,200 | y-Both | \$70,200 | | \$90,000 | \$25,385 | \$185,585 |
| Lead Technical Services/Lead Match for Lead Grant | \$475,040 | n | \$475,040 | | | | \$475,040 |
| New Construction Float Loan | \$1,000,000 | n | \$1,000,000 | | | | \$1,000,000 |
| Northeast Hawley Dev. Assoc. | \$96,112 | n | \$46,112 | \$50,000 | | \$25,385 | \$121,497 |
| Relocation Expenses/Code Enforcement Action | \$10,000 | | \$10,000 | | | | \$10,000 |
| Southeast Gateway CDC (recipient HHQ) | \$25,000 | n | \$25,000 | | | | \$25,000 |
| Special Housing Projects-CD | \$200,000 | n | \$200,000 | | | | \$200,000 |
| Syr. Model Neighborhood Corp. (SMNC) | \$355,438 | y-Both | \$180,438 | | \$175,000 | \$25,385 | \$380,823 |
| Vacant Property Program-CD | \$61,980 | n | \$61,980 | | | | \$61,980 |
| TOTAL Housing Funding Request | \$4,542,794 | | \$4,019,694 | \$100,000 | \$423,100 | \$276,155 | \$4,690,849 |
| *Public Service amounts reflect delivery costs for public services activities. Public Service activities which are exempt or not exempt are determined by Community Based Development Organization (CBDO) status. **HOME funds for operation expenses for Community Housing Development Organizations (CHDO). | | | | | | | |

Community Development Block Grant Yr 2007

| Category | Yr 33 Allocation |
|---|-----------------------------|
| Public Services Subject to Cap | |
| ARISE Child and Family Service, Inc.- Housing Referral | \$8,848 |
| Bishop Foery Foundation/Catholic Charities-Job Connection | \$20,000 |
| Bishop Foery Foundation/Catholic Charities-Teen Services Pgm | \$21,500 |
| Boy & Girls Club - Project Summer Program | \$20,000 |
| Center for Community Alternatives, Inc. | \$7,500 |
| City of Syr Parks & Rec-Expanded Recreation | \$25,000 |
| City of Syr Parks & Rec-Plays On Summer Pgm | \$20,000 |
| City of Syr Parks & Rec-Ida Benderson Senior Ctr | \$70,000 |
| City of Syr Parks & Recreation-Westside Youth Initiative | \$25,000 |
| Concerned Citizens Action Pgm/Catholic Char - HEIYP | \$10,000 |
| Dunbar Association, Inc.-Resilient Youth | \$15,000 |
| Dunbar Association, Inc.-Seniors Program | \$8,500 |
| Faith Hope Community Center, Inc. | \$5,000 |
| Greater Love in Christ Church, Inc.-rehabilitation program | \$10,000 |
| Greater Syracuse Tenants Network, Inc.-Tenants Association | \$15,000 |
| HHQ/Foreclosure Prevention | \$100,000 |
| Hiscock Legal Aid Society-Tenants Facing Eviction | \$20,000 |
| Home Headquarters/Appleaseed Trust | \$5,000 |
| Huntington Family Center-James Geddes Youth | \$9,000 |
| InterReligious Council of CNY/Southeast Asian Ctr | \$15,000 |
| Mother Marianne Cope Housing-Welch Terrace Apts | \$3,000 |
| North Area Athletic Club, Inc. | \$12,000 |
| Northeast Community Center | \$179,732 |
| On Point For College-Youth Education Project | \$10,500 |
| Open Hand Theatre, Inc. | \$2,500 |
| P.E.A.C.E., Inc.-Big Brothers/Big Sisters | \$9,000 |
| P.E.A.C.E., Inc.-Project Connection | \$21,000 |
| Parkside Commons Ctr/Catholic Char (aka Rolling Green Estates) | \$6,000 |
| Syracuse Area Latinos United/Disparity, Inc. (SALUD) | \$24,148 |
| Syracuse Golden Gloves Athletic & Education Ctr | \$9,500 |
| University United Methodist Church-Neighborhood Linking Program | \$2,000 |
| Washington Square Kid's Spot/Catholic Char | \$8,324 |
| Westcott Community Center-Kid's Club | \$19,500 |
| YMCA-Residential Advisement Program | \$7,000 |
| Public Services Sub-Total - Subject to 15% Cap | \$744,552 |
| PUBLIC SERVICES CAP - \$1,032,945 | |

City of Syracuse Department of Community Development
HOME Investment Partnership Program
2007 Consolidated Plan

| HOME Investment Partnership Grant - \$2,018,295 | | Yr 33 Allocation | |
|--|-------------|-------------------------|---------------------|
| Total CHDO Administration (5%)* | | | \$ 100,914 |
| Jubilee Homes | \$25,228.00 | | |
| Northeast Hawley Development Assoc | \$25,228.00 | | |
| Syracuse Model Neighborhood Corp. | \$25,228.00 | | |
| Covenant Housing | \$25,227.00 | | |
| HOME Administration-10%* | | | \$ 170,010 |
| CHDO Generated Activities-15% | | | \$ 302,744 |
| Capital Improvements | | | \$ 679,627 |
| Downpayment & Closing Costs Assistance | | | \$ 150,000 |
| Home Headquarters-Owner-Occupied Rehab Program | | | \$ 200,000 |
| Subsidies for homeownership opportunities | | | \$ 415,000 |
| Total HOME Investment Partnership Funds | | | \$ 2,018,295 |
| *Mandated by HOME Regulations | | | |

City of Syracuse Department of Community Development
Emergency Shelter Program
Yr 33 Consolidated Plan

| Emergency Shelter Grant-Yr 33 \$272,670 | | | | | | |
|--|-----------------------------|-------------------------------|-------------------|-------------------------------|--------------------------------|---------------------------|
| Agency | Yr 33 Allocation | Essential Services | Operations | Operations 10% Cap | Homeless Prevention | Matching Funds |
| Catholic Charities-Dorothy Day House | \$24,555 | \$8,000 | \$16,555 | | | \$25,000 |
| Catholic Charities-Homeward Connection | \$27,089 | \$27,089 | | | | \$28,000 |
| Catholic Charities-Hospitality House | \$8,091 | | \$8,091 | | | \$9,000 |
| Catholic Charities-Oxford Street Inn | \$28,673 | | \$28,673 | | | \$29,000 |
| Chadwick Residence | \$17,238 | | \$17,238 | | | \$18,000 |
| Liberty Resources, Inc. DePalmer House | \$12,741 | | \$12,741 | | | \$13,000 |
| Rescue Mission-HIS Team | \$21,871 | \$12,000 | \$9,871 | | | \$22,000 |
| Rescue Mission-Housing Coordinator | \$8,592 | | | | \$8,592 | \$9,000 |
| Syracuse Northeast Comm. Ctr. | \$14,886 | \$7,886 | | | \$7,000 | \$15,000 |
| The Salvation Army-Barnabas House | \$7,439 | \$7,439 | | | | \$8,000 |
| The Salvation Army-TILP | \$7,168 | \$7,168 | | | | \$8,000 |
| The Salvation Army-Booth House | \$9,779 | | \$9,779 | | | \$10,000 |
| The Salvation Army-Emergency & Practical Assistance Services (E/PAS) | \$19,365 | | | | \$19,365 | \$20,000 |
| The Salvation Army-Emergency Family Shelter | \$10,649 | | | \$10,649 | | \$11,000 |
| The Salvation Army-TAPC | \$11,957 | \$11,957 | | | | \$12,000 |
| The Salvation Army-Women's Shelter | \$15,873 | | | \$15,873 | | \$16,000 |
| Vera House, Inc. | \$12,742 | | \$12,742 | | | \$13,000 |
| YMCA-Men's Residence | \$6,198 | | \$6,198 | | | \$7,000 |
| YWCA-Women's Transitional Residence | \$7,764 | | \$7,764 | | | \$8,000 |
| Total | \$272,670 | \$81,539 | \$129,652 | \$26,522 | \$34,957 | \$281,000 |
| Caps - 10% | | | | \$27,267 | | |
| Caps - 30% | | \$81,801 | | | \$81,801 | |

Executive Summary

91.220(3) and 91.220(c)(3)

Executive Summary

The City of Syracuse Department of Community Development submits the *City of Syracuse Consolidated Plan, 2007-2008*, as required by the United States Department of Housing and Urban Development. The Consolidated Plan to be submitted to HUD, serves as the planning document, a strategy and a management process that links the strategy for carrying out the plan to actual performance of such a plan.

This year marks the 3rd *Annual Plan* of the Five (5) Year Plan as submitted to the U.S. Department of Housing and Urban Development in March of 2005 and will outline how the City of Syracuse will address the community's housing and community development needs, goals and objectives, as determined by the City and its citizens.

This 3rd *Annual Plan* of the Five Year Plan is the result of a collaborative process whereby this community established a unified vision for housing and community development needs. *The Plan* describes community needs, resources, priorities, and proposed activities to be undertaken utilizing federal Community Development Block Grant (CDBG), Home Investment Partnership Grant (HOME), and Emergency Shelter Grant (ESG) funds. The City of Syracuse will utilize the following entitlement funds for the 2007/2008 fiscal year:

| | |
|------|-----------------|
| CDBG | \$ 6,318,886.00 |
| HOME | \$ 2,018,295.00 |
| ESG | \$ 272,670.00 |

The purpose of the Consolidated Plan is to focus the needs of the City on the Department of Housing and Urban Development's national objectives of Creating Suitable Living Environments; Providing Decent Affordable Housing; and Creating Economic Opportunities. Based on public input through the Community Development Advisory Committee (CDAC) and Tomorrow's Neighborhoods Today (TNT), the City of Syracuse Department of Community Development proposes to use the available federal resources to work towards these national objectives.

Housing Market Analysis

Syracuse's estimated population based on the 2000 Census is 147,306 a decrease of approximately 10 percent from 163,836 in 1990. Twenty-three of the City's 26 neighborhoods experienced a population loss from 1990 through 1999. In 1990, 76 percent of the population was white, and 20 percent black. The 2000 Census reports 64 percent of the population white and 25 percent of the population black. The Hispanic population showed an increase from three percent in 1990 to five percent in 2000. **Update: The U.S. Census Bureau**

reported that based on the 2000 Census and estimated for 2005, Syracuse lost 4,781 people during the five-year interval, falling to 141,683. That's nearly 3.3 percent decline, placing Syracuse 234th among 254 U.S. cities with populations of 100,000 or more. At the same time, Onondaga County's population remained virtually level over the same five-year period. Census figures show that the county's population declined by 283, less than 0.1 percent between 2000 and 2005.

This Consolidated Plan includes specific areas of interest that were instrumental in determining the City's housing and community development needs: "Housing Market Analysis," "Housing and Homeless Needs Assessment," and "Strategic Plan." The "Action Plan" outlines the funding recipients that address the needs and goals.

Research reveals that the City of Syracuse faces an oversupply of housing with many structures at risk of abandonment in the near future; inner city neighborhoods have a large proportion of rental properties, as well as greater problems with vacancy, code violations, and tax delinquency; the presence of multi-unit rental properties compounds housing problems and undermines the value of single-family properties; and many neighborhoods within the city have low rates of homeownership.

There are an estimated 59,482 households in Syracuse, a nine percent decrease from 1990. The city now faces a vacancy rate of 12.8 percent. In 2002 the average sale price of single-family homes was \$62,478. By 2006, that average was \$79,636, an increase of \$17,158 or 27% since the year 2002. In year 2005 the average sales price was \$82,153 and year 2006 the average sales price was \$79,636 which relates to a decrease of 3.06% in one year's time.

The Syracuse Housing Authority owns and administers 12 federal-subsidized public housing developments and manages two city sites. About 4,087 people, 44% of whom are under the age of 21, reside in this housing. SHA operates the federal "Section 8" program for 7,784 individuals or 3,214 households.

Over 4,400 multi-family rental housing units have received project-based assistance above and beyond the public housing administered by the SHA. Most of these housing units were constructed by non-profit developers through the provision of below market interest loans with HUD Sections 221 and 236 programs.

The "Continuum of Care" strategy is the result of the ongoing planning and program evaluation performed by the Homeless Task Force. The City of Syracuse and the County of Onondaga avoid duplication of services and maximize limited community resources. Needs addressed include: emergency shelter, transitional housing, permanent supportive housing, permanent housing, and support services.

Property tax policies, building and fire code, disposition of HUD and city-owned properties, and permit fees and zoning have been identified as barriers to affordable housing in the City of Syracuse. Fair Housing Initiatives are undertaken in conjunction with the Fair Housing Council.

Housing and Homeless Needs Assessment

Housing needs include: rental assistance or access to affordable rental units; the development of affordable or subsidized large and single room occupancy (SRO) units; maintenance of public and assisted rental housing options; increased public assistance shelter allowances; weatherization assistance to keep housing operations costs affordable; abatement of lead paint hazards; moderate to substantial rehabilitation assistance for owner-occupants; down payment and closing costs assistance for rental households who are able to become owner-occupants; affordable homeownership opportunities through new construction and major rehabilitation; foreclosure prevention and mortgage assistance services and programs; and moderate to substantial rehabilitation for owner-occupied housing.

The needs of the homeless are served by a variety of traditional and innovative programs. Many needs are unmet. The Continuum of Care is a process that identifies those in need and encourages them to utilize existing services. Homeless subpopulations include: persons with physical disabilities, persons with developmental disabilities, teens and teen parents, persons returning from institutionalization, non-English-speaking persons, persons with alcohol/substance abuse needs, dually-diagnosed, victims of domestic violence, military veterans, persons with HIV/AIDS, and persons threatened with homelessness.

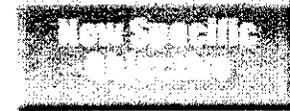
Special Needs Populations include persons with physical disabilities, elderly, persons with HIV/AIDS (and their families), developmentally disabled persons, persons returning from incarceration/institutions, refugees, and non-English-speaking households.

The following spreadsheets summarize the Department of Community Development's *Specific Annual Objectives* that encompasses this Five Year Consolidated Plan.



Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed |
|--|---|------------------------|--|-----------|-----------------|---------------|-------------------|
| DH-1 Availability/Accessibility of Decent Housing | | | | | | | |
| DH-1 (1) | Improve the quality of affordable owner-occupied housing-provide loans to homeowners to address code and safety violations through interior repairs to roofs and porches in the City's neighborhood. Provide loans for emergency mechanical repairs, provide emergency loans to correct conditions that threaten health and safety, and provide minor repairs for senior citizens | CDBG | # of units of rehabilitation for owner-occupied homeowners | 2005 | 100 | 124 | 124% |
| | | | | 2006 | 100 | | 0% |
| | | HOME | | 2007 | 100 | | 0% |
| | | | | 2008 | 100 | | 0% |
| | | Private financing | | 2009 | 100 | | 0% |
| | | MULTI-YEAR GOAL | | | | 500 | 124 |
| | Increase the rate of homeownership-provide loans to housing non-profits to construct new homes and provide home ownership opportunities for low-to-moderate income households. Also, provide homebuyer subsidies to make homes affordable | CDBG | # of lead abatement risk reduced | 2005 | 100 | 125 | 125% |
| | | | | 2006 | 100 | | 0% |
| | | Lead Grant | | 2007 | 100 | | 0% |
| | | | | 2008 | 100 | | 0% |
| | | Private financing | | 2009 | 100 | | 0% |
| | MULTI-YEAR GOAL | | | | 500 | 125 | 25% |
| | | CDBG | # of units constructed and number of subsidies provided | 2005 | 10 | 11 | 110% |
| | | | | 2006 | 10 | | 0% |
| | | HOME | | 2007 | 10 | | 0% |
| | | 2008 | | 10 | | 0% | |
| Private financing | | 2009 | | 10 | | 0% | |
| MULTI-YEAR GOAL | | | | 50 | 11 | 22% | |



Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed |
|---|--|-------------------------|--|------|-----------------|---------------|-------------------|
| DH-2 Affordability of Decent Housing | | | | | | | |
| DH-2 (1) | Improve access to housing - provide services to promote independence and security for individuals with disabilities and the elderly | CDBG | Number of ramps/modifications installed | 2005 | 25 | 15 | 60% |
| | | | | 2006 | 25 | | 0% |
| | | Other | | 2007 | 25 | | 0% |
| | | | | 2008 | 25 | | 0% |
| | | | | 2009 | 25 | | 0% |
| | | MULTI-YEAR GOAL | | | | 125 | 15 |
| | Provide housing options for the prevention of homelessness including services and homes for those with HIV/AIDS, legal services for those facing eviction, and tenant rights education | CDBG | Number of households assisted through Housing Court efforts | 2005 | 240 | 122 | 51% |
| | | | | 2006 | 240 | | 0% |
| | | Other | | 2007 | 240 | | 0% |
| | | | | 2008 | 240 | | 0% |
| | | | | 2009 | 240 | | 0% |
| | | MULTI-YEAR GOAL | | | | 1200 | 122 |
| | | CDBG | Number of households provide housing for those with HIV/AIDS | 2005 | 20 | 30 | 150% |
| | | | | 2006 | 20 | | 0% |
| | | Emergency Shelter Grant | | 2007 | 20 | | 0% |
| | | 2008 | | 20 | | 0% | |
| Matching funds | | 2009 | | 20 | | 0% | |
| MULTI-YEAR GOAL | | | | | 100 | 30 | 30% |



Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed |
|--|---|------------------------|---|------|-----------------|---------------|-------------------|
| DH-3 Sustainability of Decent Housing | | | | | | | |
| DH-3 (1) | Increase the range of housing options for low-income residents - provide housing counseling and referral services, provide budget and credit counseling and provide pre- and post-purchase counseling | CDBG | # of households receiving downpayment and closing cost assistance | 2005 | 100 | 153 | 153% |
| | | | | 2006 | 100 | | 0% |
| | | Private financing | | 2007 | 100 | | 0% |
| | | | | 2008 | 100 | | 0% |
| | | Other | | 2009 | 100 | | 0% |
| | | MULTI-YEAR GOAL | | | | 500 | 153 |
| | Improve the quality and availability of affordable rental housing - provide loans for the development, acquisition and rehabilitation of rental housing | CDBG | # of affordable rental units produced | 2005 | 15 | 35 | 233% |
| | | | | 2006 | 15 | | 0% |
| | | HOME | | 2007 | 15 | | 0% |
| | | | | 2008 | 15 | | 0% |
| | | Private financing | | 2009 | 15 | | 0% |
| | | MULTI-YEAR GOAL | | | | 75 | 35 |
| | | CDBG | # of minority households assisted | 2005 | 150 | 176 | 117% |
| | | | | 2006 | 150 | | 0% |
| | | HOME | | 2007 | 150 | | 0% |
| | | 2008 | | 150 | | 0% | |
| Private financing | | 2009 | | 150 | | 0% | |
| MULTI-YEAR GOAL | | | | | 750 | 176 | 23% |



Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed | |
|---|---|------------------------|---|------|-----------------|---------------|-------------------|-----------|
| SL-1 Availability/Accessibility of Suitable Living Environment | | | | | | | | |
| SL-1 (1) | Expand, maintain and improve the city's neighborhood community centers, infrastructure, parks and other recreational facilities | CDBG | # of Parks maintained or expanded | 2005 | 1 | 0 | 0% | |
| | | | | 2006 | 1 | | 0% | |
| | | Other | | 2007 | 1 | | 0% | |
| | | | | 2008 | 1 | | 0% | |
| | | | | 2009 | 1 | | 0% | |
| | | MULTI-YEAR GOAL | | | | 5 | 0 | 0% |
| | | CDBG | # of capital improvements to neighborhood facilities | 2005 | 3 | 2 | 67% | |
| | | | | 2006 | 3 | | 0% | |
| | | Other | | 2007 | 3 | | 0% | |
| | | | | 2008 | 3 | | 0% | |
| | | 2009 | | 3 | | 0% | | |
| | MULTI-YEAR GOAL | | | | 15 | 2 | 13% | |
| | Provide for infrastructure improvements to adjacent housing development projects | CDBG | # of curb cuts and/or square feet of sidewalks installed to support physical improvements | 2005 | 500 | 0 | 0% | |
| | | | | 2006 | 500 | | 0% | |
| | | Other | | 2007 | 500 | | 0% | |
| | | | | 2008 | 500 | | 0% | |
| | | | | 2009 | 500 | | 0% | |
| | | MULTI-YEAR GOAL | | | | 2500 | 0 | 0% |



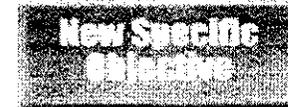
Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed | | |
|---|--|------------------------|--|------|-----------------|---------------|-------------------|-----------|----------------|
| SL-2 Availability/Affordability of Suitable Living Environment | | | | | | | | | |
| SL-2 (1) | Improve the quality of life within the neighborhoods-provide incentives that encourage the creative development of homeownership opportunities in strategic investment areas including vacant lots | CDBG | # of derelict structures demolished including asbestos surveys | 2005 | 35 | 48 | 137% | | |
| | | | | 2006 | 35 | | 0% | | |
| | | | | 2007 | 35 | | 0% | | |
| | | | | 2008 | 35 | | 0% | | |
| | | | | 2009 | 35 | | 0% | | |
| | | MULTI-YEAR GOAL | | | | | 175 | 48 | 27% |
| | | Other | | | | 2005 | | | #DIV/0! |
| | | | | | | 2006 | | | #DIV/0! |
| | | | | | | 2007 | | | #DIV/0! |
| | | | | | | 2008 | | | #DIV/0! |
| | | | | | | 2009 | | | #DIV/0! |
| | | MULTI-YEAR GOAL | | | | | | 0 | #DIV/0! |
| | | | | | | 2005 | | | #DIV/0! |
| | | | | | | 2006 | | | #DIV/0! |
| | | | | | | 2007 | | | #DIV/0! |
| | | | | | | 2008 | | | #DIV/0! |
| | | | | | | 2009 | | | #DIV/0! |
| | | MULTI-YEAR GOAL | | | | | | 0 | #DIV/0! |



Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed | |
|---|---|------------------------|-----------------------------------|--------------|-----------------|---------------|-------------------|------------|
| SL-3 Sustainability of Suitable Living Environment | | | | | | | | |
| SL-3 (1) | Provide projects or activities that are aimed at improving a neighborhood by helping to make it livable or viable to principally low-and moderate-income people through multiple activities or by providing services. Support families and individuals currently under-served by existing community systems and resources. Support programming for elderly residents of the neighborhoods | CDBG | # of households assisted | 2005 | 1000 | 927 | 93% | |
| | | | | 2006 | 1000 | | 0% | |
| | | Other | | 2007 | 1000 | | 0% | |
| | | | | 2008 | 1000 | | 0% | |
| | | | | 2009 | 1000 | | 0% | |
| | | MULTI-YEAR GOAL | | | | 5000 | 927 | 19% |
| | | CDBG | # of elderly residents assisted | 2005 | 250 | 864 | 346% | |
| | | | | 2006 | 250 | | 0% | |
| | | Other | | 2007 | 250 | | 0% | |
| | | | | 2008 | 250 | | 0% | |
| | | 2009 | | 250 | | 0% | | |
| | MULTI-YEAR GOAL | | | | 1250 | 864 | 69% | |
| | Support programming constructive to youth as alternatives to violence, drugs and alcohol | CDBG | # of school age children assisted | 2005 | 2000 | 2123 | 106% | |
| | | | | 2006 | 2000 | | 0% | |
| | | Other | | 2007 | 2000 | | 0% | |
| | | 2008 | | 2000 | | 0% | | |
| | | 2009 | | 2000 | | 0% | | |
| MULTI-YEAR GOAL | | | | 10000 | 2123 | 21% | | |



Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed | |
|--|--|------------------------|--|------|-----------------|---------------|-------------------|-----------|
| EO-1 Availability/Accessibility of Economic Opportunity | | | | | | | | |
| EO-1 (1) | Attract business expansions or relocation to the CDBG service area; Empowerment Zone, while generating job opportunities targeted at low- and moderate income individuals. Provide technical assistance to small businesses resulting in new jobs - micro-enterprise assistance. | CDBG | # of business loans provided | 2005 | 5 | | 0% | |
| | | | | 2006 | 5 | | 0% | |
| | | Other | | 2007 | 5 | | 0% | |
| | | | | 2008 | 5 | | 0% | |
| | | | | 2009 | 5 | | 0% | |
| | | | MULTI-YEAR GOAL | | | 25 | 0 | 0% |
| | | CDBG | # of businesses receiving technical assistance | 2005 | 150 | 210 | 140% | |
| | | | | 2006 | 150 | | 0% | |
| | | Other | | 2007 | 150 | | 0% | |
| | | | | 2008 | 150 | | 0% | |
| | | 2009 | | 150 | | 0% | | |
| | | MULTI-YEAR GOAL | | | 750 | 210 | 28% | |
| | Provide low-interest loans to stimulate commercial and business revitalization in low-income neighborhoods | CDBG | # of start-up businesses assisted | 2005 | 25 | 66 | 264% | |
| | | 2006 | | 25 | | 0% | | |
| | | 2007 | | 25 | | 0% | | |
| | | 2008 | | 25 | | 0% | | |
| | | 2009 | | 25 | | 0% | | |
| | | MULTI-YEAR GOAL | | | 125 | 66 | 53% | |



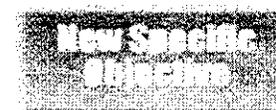
Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed |
|---|--|------------------------|--|------|-----------------|---------------|-------------------|
| EO-2 Affordability of Economic Opportunity | | | | | | | |
| EO-2 (1) | Assist individuals to qualify for jobs paying family-sustaining wages-job training or work apprenticeships | CDBG | # of new jobs created | 2005 | 50 | 13 | 26% |
| | | | | 2006 | 50 | | 0% |
| | | Other | | 2007 | 50 | | 0% |
| | | | | 2008 | 50 | | 0% |
| | | | | 2009 | 50 | | 0% |
| | | MULTI-YEAR GOAL | | | | 250 | 13 |
| | Provide technical assistance to small businesses resulting in new jobs - micro-enterprise assistance | CDBG | # of individuals receiving job training assistance | 2005 | 150 | 261 | 174% |
| | | | | 2006 | 150 | | 0% |
| | | Other | | 2007 | 150 | | 0% |
| | | | | 2008 | 150 | | 0% |
| | | | | 2009 | 150 | | 0% |
| | | MULTI-YEAR GOAL | | | | 750 | 261 |
| | | CDBG | # of individuals in work apprenticeships | 2005 | 25 | 46 | 184% |
| | | | | 2006 | 25 | | 0% |
| | | Other | | 2007 | 25 | | 0% |
| | | 2008 | | 25 | | 0% | |
| | | 2009 | | 25 | | 0% | |
| MULTI-YEAR GOAL | | | | | 125 | 46 | 37% |



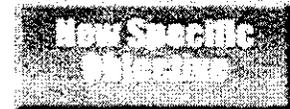
Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed | |
|--|--|------------------------|--|------|-----------------|----------------|-------------------|------------|
| EO-3 Sustainability of Economic Opportunity | | | | | | | | |
| EO-3 (1) | Assist individuals to qualify for jobs paying family-sustaining wages-job training or work apprenticeships | CDBG | # of individuals provided job readiness skills | 2005 | 125 | 135 | 108% | |
| | | | | 2006 | 125 | | 0% | |
| | | | | 2007 | 125 | | 0% | |
| | | | | 2008 | 125 | | 0% | |
| | | | | 2009 | 125 | | 0% | |
| | | MULTI-YEAR GOAL | | | | 625 | 135 | 22% |
| | | CDBG | # of micro-businesses receiving technical assistance | 2005 | 50 | 65 | 130% | |
| | | | | 2006 | 50 | | 0% | |
| | | | | 2007 | 50 | | 0% | |
| | | | | 2008 | 50 | | 0% | |
| | | | | 2009 | 50 | | 0% | |
| | | MULTI-YEAR GOAL | | | | 250 | 65 | 26% |
| | | Other | | 2005 | | | #DIV/0! | |
| | | | | 2006 | | | #DIV/0! | |
| | | | | 2007 | | | #DIV/0! | |
| 2008 | | | | | #DIV/0! | | | |
| 2009 | | | | | #DIV/0! | | | |
| MULTI-YEAR GOAL | | | | | 0 | #DIV/0! | | |



Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed | |
|---|--|------------------------|--|-----------|-----------------|---------------|-------------------|------------|
| NR-1 Neighborhood Revitalization | | | | | | | | |
| NR-1 (1) | Provide opportunities for City of Syracuse residents and groups to participate in the Consolidated Plan process. Provide City of Syracuse residents with technical assistance on development, leadership and other community needs | CDBG | # of residents in attendance at public meetings and who participate due to outreach on behalf of residents concerned about their neighborhoods | 2005 | 1000 | 2250 | 225% | |
| | | | | 2006 | 1000 | | 0% | |
| | | | | 2007 | 1000 | | 0% | |
| | | | | 2008 | 1000 | | 0% | |
| | | | | 2009 | 1000 | | 0% | |
| | | MULTI-YEAR GOAL | | | | 5000 | 2250 | 45% |
| | | CDBG | # of training sessions workshops held to enhance the capacity of City staff | 2005 | 5 | 8 | 160% | |
| | | | | 2006 | 5 | | 0% | |
| | | | | 2007 | 5 | | 0% | |
| | | | | 2008 | 5 | | 0% | |
| | 2009 | | | 5 | | 0% | | |
| | MULTI-YEAR GOAL | | | | 25 | 8 | 32% | |
| | Enhance the capacity of City staff to focus funding on critical and emerging needs and to improve City evaluation and measurement activities | CDBG | # of neighborhood plans/policies developed | 2005 | 2 | 1 | 50% | |
| | | | | 2006 | 2 | | 0% | |
| | | | | 2007 | 2 | | 0% | |
| 2008 | | | | 2 | | 0% | | |
| 2009 | | | | 2 | | 0% | | |
| MULTI-YEAR GOAL | | | | 10 | 1 | 10% | | |



Summary of Specific Annual Objectives

| Specific Obj. # | Outcome/Objective Specific Annual Objectives | Sources of Funds | Performance Indicators | Year | Expected Number | Actual Number | Percent Completed | |
|--------------------------------------|---|-------------------------------|---|------|-----------------|---------------|-------------------|------------|
| O-1 Other - Emergency Shelter | | | | | | | | |
| O-1 (1) | Support the establishment of a coordinated, targeted, cost-effective strategy to provide emergency housing to those in crisis, and service-enriched supportive housing alternatives to better stabilize the lives of those with long-term needs | Emergency Shelter Grant (ESG) | Average number of persons served yearly | 2005 | 1500 | 1945 | 130% | |
| | | | | 2006 | 1500 | | 0% | |
| | | Matching Funds | | 2007 | 1500 | | 0% | |
| | | | | 2008 | 1500 | | 0% | |
| | | | | 2009 | 1500 | | 0% | |
| | | MULTI-YEAR GOAL | | | | 7500 | 1945 | 26% |
| | | ESG | Average number of adults served daily | 2005 | 350 | 354 | 101% | |
| | | | | 2006 | 350 | | 0% | |
| | | Matching Funds | | 2007 | 350 | | 0% | |
| | | | | 2008 | 350 | | 0% | |
| | | 2009 | | 350 | | 0% | | |
| | MULTI-YEAR GOAL | | | | 1750 | 354 | 20% | |
| | Provide customized housing-specific supportive services to persons infected with HIV/AIDS | ESG | Average number of children served daily | 2005 | 50 | 81 | 162% | |
| | | | | 2006 | 50 | | 0% | |
| | | Matching Funds | | 2007 | 50 | | 0% | |
| | | | | 2008 | 50 | | 0% | |
| | | | | 2009 | 50 | | 0% | |
| | | MULTI-YEAR GOAL | | | | 250 | 81 | 32% |

Geographic Distribution

Identification of Geographic Areas to Direct Assistance

According to HUD, a neighborhood with a low to moderate-income population of over 51 percent is deemed a distressed area eligible for assistance programs on an area wide basis. In previous years, the City of Syracuse established “revitalization” areas that encompass the Census Tracts with the highest low/moderate household income concentration as targets for block grant funding. Due to the stigmatism of the term and projected growth in “revitalization” area as a result of the 2000 Census Data, the City is determining areas of assistance based on neighborhood income levels as well as which agencies service these populations. These neighborhoods include Downtown, Far Westside, Westside, Near Westside, Southwest, Brighton, Near Eastside, Westcott, Washington Square, and Near Northeast.

The City of Syracuse is also electing to continue its Neighborhood Revitalization Strategy Area (NRSA) for another five years. The NRSA meets the threshold for low-moderate income (LMI) residents in a primarily residential area. The defined area has between 51% and 70 % low-moderate income individuals. The Revitalization Strategy Area’s outline follows the boundary defined by the City of Syracuse Federal Empowerment Zone as approved by HUD in January of 2002. In addition, the U.S. Department of Housing and Urban Development approved one additional census tract for inclusion in the city’s approved Federal Empowerment Zone during 2006. The newly added census tract is: 32.00 (located in the central business district of the City of Syracuse).

Rationale for Geographic Priorities

The City’s population consisted of twenty-five percent (25%) Black, five percent (5%) of Hispanic origin, and three percent (3%) Asian based on the 2000 Census. The largest concentration of non-white persons are located in the Near Westside, Southwest, Brighton, Near Eastside, and Salt Springs neighborhoods. As mentioned previously, all of these neighborhoods, except Salt Springs, are eligible for and do receive block grant funds based on the high concentration of low to moderate-income population.

The dynamics of the City’s increasing concentration of low to moderate-income households are primarily two-fold. First, the lagging economy the City has experienced over the past decade has lead to a reduction in real income earned by city residents as high paying manufacturing jobs have been replaced by relatively lower paying service sector or retail jobs. In addition, the exodus of those households, which are economically able to relocate to the suburbs, has created a reduction of wealth for the entire neighborhood. This trend has lead to economically stratified neighborhoods. The effects of poverty felt by individuals and families are more heightened in areas where poverty is highly concentrated than in areas where there is a mixture of incomes within the neighborhood.

Section 1 Introduction

91.220(b)

Purpose

A Consolidated Plan is the result of a collaborative process whereby a community establishes a unified vision for housing and community development needs. A plan describes community needs, resources, priorities, and proposed activities to be undertaken with the following federal grant funds:

- Community Development Block Grant (CDBG)
- HOME Investments Partnership Grant (HOME)
- Emergency Shelter Grant (ESG)

A Consolidated Plan is to be developed under the guidelines established by the U.S. Department of Housing and Urban Development (HUD). Jurisdictions are required by HUD to submit a five-year Consolidated Plan developing strategies for housing and community development every five years, with annual Action Plans submitted each subsequent year. In 2005, The City of Syracuse released its third five-year Consolidated Plan. This plan for program year 2007-2008 is the 3rd Action Plan targeting the strategies established in the five-year plan.

The planning process combines qualitative and quantitative needs analysis of Syracuse residents by using demographic data in conjunction with input from residents, business owners, community leaders, and service providers. This analysis sets the framework by which funding recommendations for activities are made in order to meet the goals and priorities established in the plan.

National Objectives

The regulations governing the federal grants set forth three basic goals against which the plan and the City of Syracuse's performance under the plan will be evaluated by HUD.

Objectives:

- Creating Suitable Living Environments
- Providing Decent Affordable Housing
- Creating Economic Opportunities

The City's plan must state how it will pursue these goals for all housing and community development programs. These goals are:

Creating Suitable Living Environments

- Improving the safety and livability of neighborhoods;
- Increasing access to quality public and private facilities and services;
- Reducing isolation of income groups within areas through spatial de-concentration of housing opportunities for lower income persons and the revitalization of deteriorating neighborhoods;

- Restoring and preserving properties of special historic, architectural, or aesthetic value; and
- Conserving energy resources

Providing Decent Affordable Housing

- Assisting homeless persons in obtaining affordable housing;
- Assisting persons who are at risk of becoming homeless;
- Retention of affordable housing stock;
- Increasing the availability of affordable housing in standard condition to low and moderate-income families without discrimination;
- Increasing the supply of supportive housing which includes structural features and services to enable persons with special needs to live in dignity and independence; and
- Providing affordable housing that is accessible to job opportunities.

Creating Economic Opportunities

- Providing for job creation and retention; establishment, stabilization and expansion of small businesses;
- Providing public services concerned with employment;
- Providing for jobs to low-income persons living in areas affected by those programs and activities covered under the plan;
- Making mortgage financing available for low-income persons at reasonable rates using non-discriminatory lending practices;
- Accessing capital and credit for development activities that promote the long-term economic and social viability of the community; and
- Empowering low-income persons in federally assisted and public housing to achieve self-sufficiency.

City of Syracuse Objectives

The City of Syracuse’s vision is to provide all residents with vibrant neighborhoods that contain good housing choices, prosperous businesses, decent schools, and abundant recreational opportunities. The primary objective for the City of Syracuse is to increase demand and marketability of housing within the city for homeownership. The Department of Community Development continues to work in a comprehensive manner to revitalize our neighborhoods by providing decent affordable housing, stimulating the housing market, addressing important neighborhood corridors, and by working to strengthen neighborhoods through community building and targeted economic development projects. The following Outcomes addresses these objectives:

Outcomes:

- Availability/Accessibility-
 - Availability for the purpose of creating suitable living environments
 - Availability for the purpose of providing decent affordable housing
 - Availability for the purpose of creating economic opportunities

- Affordability-
 - Affordability for the purpose of creating suitable living environments
 - Affordability for the purpose of providing decent affordable housing
 - Affordability for the of creating economic opportunities

- Sustainability-
 - Sustainability for the purpose of creating living environments
 - Sustainability for the purpose of providing decent affordable housing
 - Sustainability for the purpose of creating economic opportunities

Key Participants

Department of Community Development

The City of Syracuse Department of Community Development is the responsible entity for preparing the Consolidated Plan for the City. Within the Department of Community Development are various Divisions addressing specific concerns centered on administering the CDBG, HOME, and ESG programs that deal directly with housing and community development needs. These are:

1. **Lead Hazard Control Program** – While a full description of this Division follows under the Lead Abatement Activities section, this Division, administers several special purpose grants from HUD to address lead issues relating to housing. The age of the City’s housing stock and the number of small children living in these units points to the urgent need of providing lead-safe units which this Division is in place to serve.
2. **Economic Development** – While CDBG funds are used for direct financial assistance to for-profit entities through this office, the Office of Economic Development assists in bringing together many business-related programs to create an environment that encourages commercial growth. CDBG funds are one of the many tools used by this Division, along with HUD 108 loans, Small Business Administration loans, tax credits, and the New York State Empire Zone designation that mesh together to create a stronger local economy and pave the way for private commercial investment. This office also serves as staff to the Syracuse Industrial Development Agency (SIDA). The City of Syracuse was named one of the new Federal Empowerment Zones (EZ) in 2002. This designation entitles the new EZ to receive regulatory relief and tax breaks to promote job growth and generate community revitalization.

The primary benefit to the new Empowerment Zones is a \$17 billion tax incentive package for businesses to locate and expand within these areas. These incentives include wage credits, tax deductions, tax exempt bond financing and capital gains exclusions. Each incentive is tailored to meet the particular needs of a business and offers a significant inducement for companies to locate within the EZ and hire additional workers who reside in the EZ.

For Syracuse, the EZ designation will allow the City to facilitate the relocation of businesses into poverty-stricken, distressed areas of the City and enable it to market local, State and Federal tax incentives to prospective businesses.

3. **Legal** – Partially funded through CDBG funds, this Division allows for two full-time attorneys and several paralegals to represent the City in housing court and collect on fines owed from code violations. The collection rate for this Division has increased due to the re-alignment of this office.

4. **Code Enforcement** – Responsible for enforcing building code regulations, this Division consists of code inspectors responsible for various sections of the City. An extensive Code Enforcement database is maintained by this Division in which those that are cited for violations are entered into a docket system that follows each case from its initial citation on through to housing court. Many references to the number of code violations by neighborhood were drawn from this database. Within the Division of Code Enforcement are the following specialized offices including:
 - a. **Permits, Certificates and Elevator Inspections** – As the name suggests, this Office issues permits and Certificates of Adequacy and Occupancy through a streamlined process that works closely with the City’s Zoning Department. New construction, rehabilitation and demolition plans are examined for appropriateness before permits and certificates are issued. Also, this office performs inspections of the City’s elevators on a docket-like system that notifies employees of when such inspections need to take place.
 - b. **Housing and Construction Inspections** – This Office takes housing-related complaints and follows up by performing inspections where needed. This Office also maintains the Code Enforcement database and tracks active cases through to its amelioration.
 - c. **Mechanical Inspections** – Building inspections are performed on a regular basis through this Office regarding fire suppression as well as heating, ventilation and air conditions (HVAC) systems. Any violations are reported into the City Codes database and are addressed through the set procedures in the system.
 - d. **Operations** – This office maintains a database of the City’s vacant property. Crews are sent to board up vacant, dilapidated housing securing them from the elements as well as to protect people from the dangers that an abandoned structure can pose. Demolition activities undertaken by the City are performed out of this office including identification of demolition candidates, requests for seizure by the City, pre-demolition surveys on individual structures including asbestos abatement, bid preparation and approval and general oversight of the demolition process.
5. **Division of Neighborhood Planning** – This Division is responsible for compiling the Consolidated Plan and the Consolidated Annual Performance and Evaluation Report (CAPERS) annually for HUD. This division provides technical support to the Tomorrow’s Neighborhood Today (TNT) planning process as well as the Community Development Advisory Committee (CDAC), and staffs the Syracuse Landmark Preservation Board. On-site evaluations, monthly program reports, and quarterly narrative reports are tools used by Community Development to monitor agency progress and compliance. In addition, the office has assisted in the development and implementation of the Syracuse Neighborhood Initiative. The

staff is further involved in the creation and development of the City of Syracuse Comprehensive Plan.

6. **Grants Management, Program Evaluation & Monitoring** – This Office administers the finances for the Departments as well as all loans made to housing developers and individuals. The Division contains the Department’s Chief and Assistant Chief Financial Officer as well as a payroll coordinator and a contract compliance coordinator. This Division also monitors sub-recipient contract compliance.

Key Participants in Development of the Consolidated Plan

In addition to the City of Syracuse’s citizen participation efforts, several organizations, agencies, departments, and residents were instrumental in determining the needs of the community.

Syracuse Housing Authority

The City of Syracuse consulted with the Syracuse Housing Authority (SHA) during the development of the consolidated planning process. Staff members from the Grants Office for the SHA assisted in the gathering of statistical data and presentation of such data for this plan.

Division of Lead-Based Paint Abatement

The City of Syracuse Lead-based Paint Abatement Program serves as a link for the Department of Community Development through their work with many organizations and hospitals. The division is part of a Syracuse Regional Lead Task Force and participations in roundtable discussions with entities such as State University of New York (SUNY) Health Science Center, Syracuse Housing Authority, Onondaga County Health Department, Syracuse University, SUNY College of Environmental Science and Forestry (ESF), and the Onondaga County Health Department Lead Poisoning and Control Program. Also,

- Onondaga County Health Department
- Onondaga County Lead Poisoning and Control Program
- Atlantic States Legal Foundation
- Syracuse Healthy Start
- Family Ties Network
- SUNY Health Science Center Lead Poisoning Resource Center
- SUNY Health Science Center Department of Pediatrics
- SUNY Health Science Center, Department of Environmental Pathology
- Syracuse Research Corporation Syracuse University
- SUNY College of Environmental Science and Forestry
- Syracuse Housing Authority

Office of Economic Development

The economic development strategy for the Department of Community Development stems from consultation with all of the agencies involved in local economic development and neighborhood groups. By consulting with the

various entities listed below, the department is able to leverage its efforts without duplicating other on-going efforts:

- Onondaga County Office of Economic Development
- Greater Syracuse Chamber of Commerce
- Metropolitan Development Association
- Empire State Development
- Syracuse University CASE Center
- New York State Economic Development Zone Program
- Southwest Economic Business Resource Center
- Central New York Regional Planning Board
- Economic Growth Council
- Central New York Regional Compact
- National Grid Power Company
- Lakefront Development Corporation
- US Small Business Association
- New York State Small Business Development Center
- Appleseed Trust
- Syracuse Onondaga County Planning Agency
- Syracuse Industrial Development Agency (SIDA)
- Syracuse Economic Development Corporation (SEDCO)

Homeless Services

Planning and needs assessment for homeless and homeless prevention in the City of Syracuse is determined through the Homeless Task Force. The Task Force works to provide insight into services needed for homeless individuals and families as well as specific services to address unique needs of several sub-populations. The Task Force works with many entities including the following to prevent duplication of services to best utilize funding resources in the community:

- Catholic Charities
- Chadwick Residence
- Liberty Resources
- Northeast Community Center
- Rescue Mission
- Salvation Army
- Vera House
- YMCA
- YWCA

Other Governmental Entities:

County of Onondaga
Onondaga County Industrial Development Agency
New York State Historic Preservation Office

Housing Services

Various programs within the Department of Community Development have interactions with non-profit housing agencies and residents in neighborhoods to determine the housing needs for Syracuse. The following is a list of non-profits focusing on housing needs:

- Housing Visions
- Home Headquarters
- Jubilee Homes of Syracuse, Inc.
- Northeast Hawley Development Assoc
- Covenant Housing
- Empire Housing and Development Corporation
- Syracuse Model Neighborhood Corporation

Public Services

The City of Syracuse also works closely with agencies providing various community development services which focus on the needs of various persons such as the elderly, disabled, youth, and minority within the different neighborhoods of the City:

- ARISE Child and Family Services, Inc.
- Boy's and Girl's Club
- Brighton Family Center
- Mother Marianne Cope Housing (Welch Terrace)
- Dunbar Association
- Fair Housing Council
- Greater Syracuse Tenants Network
- Hiscock Legal Aid
- Huntington Family Center
- Near Eastside Adventures
- Northeast Community Center
- Neighborhood Linking Project
- North Area Athletic Club
- Northside CYO

Citizen Participation

The City of Syracuse's Citizen Participation Plan provides information on how residents, institutions, businesses, and community organizations may participate in the development of the City's Consolidated Plan and other related documents. The Citizen Participation Plan focuses on the inclusion of residents in (1) the development of a Consolidated Plan; (2) annual Action Plan; (3) Annual Performance Report; and (4) amendments to the Consolidated Plan or Action Plan. The Citizen Participation Plan also describes the participation of the Community Development Advisory Committee (CDAC) and Tomorrow's Neighborhoods Today (TNT), the city's neighborhood planning entity. Copies of the City of Syracuse's Citizen Participation Plan are available from the Department of Community Development.

Syracuse has a rich history of citizen participation and neighborhood organizing aimed at influencing the direction of city services and government funding, as well as at citizen determination of neighborhood life. Deliberate efforts by city government, grassroots groups, and the Central New York Community Foundation have increased the level and quality of neighborhood activism. The City of Syracuse has adopted a philosophy of increasing citizen participation and citizen engagement, even if it means that there are more citizens questioning and challenging government and its services. This is especially true as it relates to neighborhood participation in planning. Building on the past efforts of neighborhood associations and collaborations, we are actively increasing the quality of participation and numbers of people involved in neighborhood-based plans, citizen recommendations for funding, and community actions. In addition, the city values and supports the work of coalitions of neighborhood associations, individual residents, neighborhood-based agencies and businesses to work with government services to determine citizen needs and create citizen-driven plans.

Historical Efforts of Citizen Participation

Neighborhood Associations

Some of the oldest neighborhood associations such as South East University Neighborhood Association, Outer Comstock Neighborhood Association, Syracuse United Neighbors, and affordable housing organizations are still actively addressing specific issues and concerns of city residents, twenty plus years after their formation. Active Neighborhood Watch groups number more than eighty, with natural ebbs and flows in their activity levels as crime increases and decreases. In addition, in 1975 the City initiated the formation of the Community Development Advisory Committee (CDAC). The CDAC reviews proposals from the housing, human service, governmental departments, and neighborhood planning groups, and recommends CDBG funding to the Common Council.

These early groups led the way for the most recent decade of neighborhood organizing and low-income housing activity. There are now numerous citizen-driven organizations from Syracuse's neighborhoods addressing such issues as activities for neighborhood

youth, neighborhood beautification, community gardening, green spaces, affordable housing, landlord-tenant relations, economic development (including incubator business development for small and home-based entrepreneurs and micro lending), neighborhood business district development, abating drug abuse and its attendant criminal activity, making government services and officials more accessible and accountable, and providing a voice for specific ethnic groups and geographic neighborhoods.

Tomorrow's Neighborhoods Today

The City of Syracuse's primary effort to include citizen voices in citywide planning effort is operating through Tomorrow's Neighborhoods Today, (TNT). TNT is an initiative of the Department of Community Development designed to build on the strength of the neighborhood associations and individual citizens who care about their neighborhoods, as well as the human service agencies and businesses who serve these neighborhoods.

Through TNT, the City and its citizens have established eight Planning Councils throughout the City and extend the opportunity to all city residents, agencies, and businesses for involvement in neighborhood planning. An ordinance passed in 1999 established TNT Planning Councils as the primary vehicle through which neighborhood associations, residents and agencies gain access to the City's neighborhood planning process. Most notable is the enhanced relationship of the City's operating and capital budgeting process to the TNT-created neighborhood plans.

The TNT Planning Councils have three primary roles: Convening, Facilitating, and Planning. They function as the "community round table" for neighborhood concerns. The volunteer leaders convene and facilitate the council meetings, bringing together interested and necessary parties to create strategies and plans that address neighborhood issues.

Structure of TNT Planning Councils

The City is divided into eight Planning Areas. Six of these (Areas 2-7) are primarily residential, one is downtown, and one is in the City's lakefront. Each of the neighborhood-based Planning Areas encompasses an approximately equal number of parks, libraries, and public schools. Each also has a least one clearly identified business district. Each neighborhood-based Area represents a number of distinctly bounded neighborhoods, many of which have active neighborhood associations.

The Area configuration represents a desire to bring together distinctly different neighborhoods who occupy a section of the City (east, north, south, west) and share common resources (parks, libraries, schools) but who often do not interact with each other (Brighton and Strathmore, or Near East and University, for example). In this way, the Areas of the City with fewer material resources, but often more citizen action, have collectively developed a plan with the sections of the Area with more resources, enabling the Area to draw upon the resources and strengths of all the neighborhoods in the Area.

Composition and Membership

There is one TNT Planning Council for each Area. The Planning Council is democratically organized and determines and utilizes methods of public participation that

are open to all stakeholders in the Area. This includes public forums, mass surveys, both door-to-door and mail, as well as targeted recruitment to include under-represented groups.

The Planning Council consists of a resident majority (51 percent or more) as the core of its members. These resident members may also be business owners, agency staff, or members of neighborhood associations. The rest of the Area Planning Council membership may be made up of other neighborhood stakeholders, including institutional representatives, agency personnel, and businesses located in the Area. Area agencies and institutions are strongly encouraged to attend in conjunction with neighborhood residents who use their services, and whose leadership the agency or institution is developing/supporting.

Individual residents who may or may not be part of an existing neighborhood association are encouraged to participate in planning councils. In addition to general resident participation, each existing and developing neighborhood association may have a representative seat on the Area Planning Council within the Area in which it operates.

A team of 2-9 volunteer facilitators who reside in and/or have a stake in the Area, and who are appointed or elected by the general planning council members leads each TNT Planning Council. The facilitation teams currently are made up of 85 percent residents, with the other 15 percent from social service agencies, pastors of churches, or business owners in the communities.

City Support

An employee from each of the following city departments is assigned by the head of each operating department to attend each full Area meeting: Police, Public Works, Parks and Recreation, Community Development, Office of Economic Development and Code Enforcement. These city workers are available at their Area meetings to take individual complaints on short-term issues of concern to neighborhood residents, businesses and agencies, and they assist in the development of feasible, realistic plans for the Areas.

Facilitators' Coordinating Council

All-Area facilitator meetings are held approximately every other month or as the facilitators deem necessary. The purpose of these meetings is to network with each other across the Areas, get regular updates on city-wide issues, explore funding possibilities for similar aspects of their plans, and build alliances on issues common to all Areas. These meetings are also used to provide training in meeting facilitation, planning, outreach, public relations, and topics that are generated by the facilitators themselves. Annually, as required by the ordinance, the Planning areas will prepare budget requests that are in keeping with the projects that have been identified as most important for the Planning Areas' development. In addition, TNT will occasionally sponsor a city-wide convention to advise and inform City government on issues of concern to various neighborhoods, and to bring together the many entities that are concerned with neighborhoods planning and development. Annually, TNT will sponsor a Counselor breakfast to inform the City Common Council of specific plans and or concerns.

Community Development Advisory Committee

The Community Development Advisory Committee (CDAC) has been in existence for over 30 years. Until the inception of TNT, it was the primary mechanism for ongoing citizen participation in the City of Syracuse's Community Development Program. It continues to serve as one of the most important vehicles for advising the Department of Community Development, the Mayor, and the Common Council, and is the primary means of citizen advisement on the Community Development Block Grant program. The CDAC reviews and makes recommendations on all activities related to CDBG before their final presentation to the Common Council and the Mayor.

In late 2004, the Community Development Advisory Committee was re-organized and new By-Laws were enacted. There are now twenty-seven (27) members. The new CDAC consists of:

- **Appointments** - consists of five (5) Mayoral appointments; five (5) Common Council appointments; and the TNT Sectors (eight (8) Sectors) will each have one member per sector or if there is not a candidate from a particular sector then the TNT Facilitators will appoint a member of their choosing.
- **Petition Membership** - Eight (8) members will be selected by a petitioning process. Each representative must secure signatures from a minimum of 20 residents who reside within the City of Syracuse. Each person interested in membership on the CDAC circulates petitions which are prepared by the Neighborhood Planning Office for each of the eight members. Each person circulates a petition within the TNT Sector Area boundary where they reside.
- **One At-Large Petitioner** - represents the CDAC on a city-wide basis.

The chair of the CDAC is drawn from the citizen-petitioned members. Other officers may be elected from any of the CDAC members. The CDAC is organized into four sub-committees: Housing, Economic Development, Public Services, and Parks & Public Improvements. These sub-committees review CDBG funding requests in their topic area, interview agency and association applicants, work with Community Development staff to monitor progress from year to year, and recommend funding requests to the Common Council.

City of Syracuse Mayor's Neighborhood Service Bureau

In July 2001, Syracuse Mayor Matthew J. Driscoll established the Mayor's Neighborhood Service Bureau (MNSB) to answer constituent customers complaints and concerns regarding their neighborhood. The focus is improve customer service, response time from the appropriate city departments, and to better service our neighborhoods to assist and support improving the quality of life issues facing every region of our city.

Calls to the Mayor's Office are referred to the City of Syracuse's MNSB/ Public Affairs Director, for communication of a follow up by the respective departments.

Each week representatives from the identified departments: Codes, Public Works, Police and Parks meet to interact and discuss solutions to the problems and concerns reported to the MNSB. Each department is charged with the responsibility of contacting the constituent customer regarding their concern.

In addition, the MNSB/ Public Affairs Director attend on average two to three neighborhood association meetings each week. This link to the neighborhood groups allows for better communication of the needs and solutions to the constituent customers concern. Overall, the MNSB team has handled over 1,000 written complaints and answered over 2,500 phone inquires to the Mayor's Office. For more information, contact the Neighborhood Service Bureau at 448-8017.

Collaboration and Partnerships Between TNT and Other Entities/Efforts

As the planning councils have grown and taken shape, it is clear that they are an important force for planning and change in the City's life. Many of the entities within the City will also change to accommodate and build upon this important citizen-driven effort. In this section, we will outline the nature of the collaborations and partnerships that are influencing and being influenced by TNT.

Collaboration with City Departments

As has been mentioned, most operating departments have assigned a representative to attend the TNT Planning Council Area meetings. These representatives are fixed, with as little change in personnel from meeting to meeting as possible in order to provide continuity. These representatives offer valuable assistance to the planning efforts of the citizens, and can respond to immediate concerns (nuisances, code violations, police matters, park concerns and public works issues) that are under the purview of their department. As a result of participation in TNT meetings, for example, police have set up speed traps in areas identified by residents as particularly dangerous for young people. Department of Public Works workers have handled numerous trash and debris complaints. Codes Inspectors have participated in neighborhood walk-thorough where unsightly buildings have been identified. This direct action has been very important to the participating citizens, coupled with long-term planning efforts.

As the plans are developed by the Neighborhood Planning Councils, the section(s) pertaining to the individual department are shared with the head of that department. The department head can then figure these plans into the 5-year capital improvement plan for his/her department, can direct annual budgets in a more targeted way, and can create staff and resource work plans to address the issues and ideas that are emerging from the plans.

Collaboration with Preservation Entities

An important issue in modern day society, and particularly in Syracuse, is no longer just about preserving individual structures, it's about preserving neighborhoods. Local laws and federal reviews cannot save neighborhoods alone. A valuable lesson can be found in

determining what physical resources the residents of a City care about in our neighborhoods. What is valued and why? If there must be demolition, how are the urban fabric and clues to its past retained? How can local laws, financial incentives, and marketing techniques secure a stable environment for future generations? It's about taking a comprehensive look at the pages of our streets, the continuity of the fabric, and the decisions to replace the missing pieces.

The input of Tomorrow's Neighborhoods Today (TNT) is most valuable in this regard. The residents and businesspersons of our City have knowledgeable insight on what makes their neighborhoods stable - and what makes them fall apart. Some groups within TNT have already identified preservation as a priority to stabilize their future. For example, in Area 3, the Strathmore Neighborhood Association has expressed an interest in creating a local historic district exhibiting the unique and valuable early to mid 20th Century structures in the Strathmore neighborhood. Area 7 has mobilized an effort through the use of CDBG and Syracuse Neighborhood Initiative (SNI) funds to revitalize the Lincoln Hill area, which surrounds itself with a unique sense of place and property. The interesting combination of historic and modern properties, coupled with an underutilized, yet charming park that has National Register listing potential, make this a perfect place for comprehensive community revitalization.

Another important issue in preservation has become how to confront the problems of the deterioration of some of our most grand residences lining major transportation corridors in northeastern urban settings. These corridors are the gateways to our cities, the physical characteristics that make you feel comfortable, or not. Syracuse and other similarly characteristic cities, are also looking for answers to combat deteriorating older structures within their urban neighborhoods, and to find solutions to housing using adaptive re-use methods within their Central Business Districts. What happens before and after a structure deteriorates is unquestionably more than "preservation." The real effort of preservation starts several years before a property depreciates or becomes old. Consistent maintenance is key to supporting our stable fabric.

The CDBG funds several programs that help to address the maintenance of older structures. When proposing work on an historic property, various not-for-profit housing agencies, as well as the City's Lead Abatement program, work with consultants and the New York State Office of Parks, Recreation, and Historic Preservation to find solutions to combat deterioration and hazardous lead paint issues. The effort is keeping pace, and helps to demonstrate that the City insists on clean, stable, and safe neighborhoods where people will want to live, learn, work and play.

The Syracuse Landmark Preservation Board (SLPB) is the municipal regulatory agent for historic preservation. No material change to any property in the City's three Local Preservation Districts and 43 Local Protected Sites may proceed without a *Certificate of Appropriateness* issued by the SLPB. The SLPB also reviews proposed demolitions of other properties.

Education can play a significant role in the energy behind preserving neighborhoods. A community should understand its past, and what incentives are available to encourage the sustainability of its past. However, preservation cannot operate, nor survive, in a vacuum. A combination of a viable market, tax incentives, education, and technical expertise need to come together in order to create a cohesive approach to making the buildings of yesterday economically viable, attractive, and functional.

This delicate balance is easier said than done, but it can be a solid answer to the ongoing problems of urban blight when rehabilitation and economic stability struggle against deterioration and disinvestments. As one drives or walks through any Syracuse neighborhood, one can see that preservation is not just about old structures. Historic Preservation is about neighborhoods, fabric, quality of life, and the future.

Collaborations with Other City-Wide Planning Efforts

Forging Our Communities United Strength (FOCUS)

The County of Onondaga is engaged in a community-wide visioning process that has involved almost 3,000 residents in focus groups and brainstorming sessions to identify the primary goals that the community holds for itself. Called FOCUS, it stands for Forging Our Community's United Strength. TNT and FOCUS initially worked together to set overall visions for each of the city's Planning Areas. FOCUS continues to provide a forum for discussion on important issues effecting Syracuse.

Lakefront Development Corporation

In TNT Area 8, there is a strong Lakefront Development Corporation (LDC) which is creating plans for the re-development of the Inner Harbor. Members of the LDC will continue to meet with the TNT planning council, comprised primarily of residents of the Area who are concerned about the impact of large-scale development on their small, residential Area.

Syracuse City School District Reconstruction Project

The Syracuse City School District is currently undergoing a massive school renovation project for all of its school buildings. This project is important in that it will provide Syracuse's youth with the best possible environment to grow and learn in, while also focusing on environmental sustainability. The district currently occupies 42 buildings, 37 of which are schools that are greatly in need of timely, massive renovation of existing space, and addition of new, educationally appropriate space. All recent comprehensive studies within the school district confirm the importance and urgency of mounting an expedited district wide reconstruction program. As with other city-owned buildings, the Syracuse City School District has a commitment to environmental efficiency and sustainability. Among the goals of this massive renovation project are to: apply energy conservation materials, methods, equipment, and controls, and to improve energy efficiency by increased insulation, energy efficient design, and energy management. As part of the City's green energy initiatives these buildings will also be included in plans to power all city-owned buildings with the new green energy power plant. Overall, this

school renovation project represents an investment of over \$926 million into Syracuse's future; not only educationally but environmentally as well.

Quality Communities Grant - Northside Land Use Plan

The City of Syracuse recently received a Quality Communities Grant from the New York State Department of State. The goal of the Quality Communities Grant is to enhance the opportunities and increase the incentives for innovative community planning, and development of implementation tools and strategies that link environmental protection, economic prosperity and community well-being. In 2006 the City of Syracuse received a Quality Communities Grant which will be used to develop a Land Use Plan for the City as part of its Comprehensive Plan 2025. The City's Community Development Department, in conjunction with the Economic Development Department, the TNT Areas, local businesses and other organizations, will work to create current land use assessments and future land use recommendations. This will be a major component of the City's Comprehensive Plan and will be the basis for future zoning and redevelopment planning policies.

Restore NY Grant

Restore NY was established to encourage economic development and neighborhood growth by providing municipalities with financial assistance for revitalization of commercial and residential properties. In the fall of 2006 the City of Syracuse applied for and received a Restore NY Grant from the New York State Empire State Development Corporation that is going to fund several ongoing urban restoration projects. The money will help supplement rehabilitation projects including the Hotel Syracuse, the historic Wilson Building on South Salina Street, and will aid in demolishing the Sims Matchplate building. The Empire State Development Corp. received \$300 million to implement the program statewide. The corporation received 155 applications and selected 75 projects in the first round of the initiative. The city will work with businesses and developers on another list of projects for the second round of funding.

Wilson Building: \$350,000 to renovate the building into retail and housing. The Adapt CNY group is working to restore the vacant city-owned building.

Sims Matchplate Building: \$50,000 for demolition. The money will be matched by Department of Environmental Conservation funding for demolition of the derelict property.

Hotel Syracuse: \$1.7 million for asbestos removal and interior demolition that will help restore the historic building.

Downtown Committee

In TNT Area 1, the Downtown Committee, working under the Metropolitan Development Association (MDA), created a “2010 Plan”. The TNT Area Planning Council is currently made up of small business owners, residents of low-income high-rise buildings, residents of upscale downtown condominiums, and social service agency personnel. An MDA representative has served as a member of the Area's facilitation team.

Essential New York Initiative

The Essential New York Initiative is a unique and innovative plan to accelerate the transition of the Central Upstate region of New York State to a knowledge-based economy. The plan was developed in consultation with the Battelle Memorial Institute and Catalytix, a firm co-founded by Dr. Richard Florida - author of the best-selling book *The Rise of the Creative Class*. The Essential New York Initiative details six master strategies for regional economic growth and offers dozens of detailed recommendations.

40 Below

Numerous studies, including the Metropolitan Development Associations’ *Essential New York Initiative*, have identified the young professional and creative demographic as the key to successfully competing in the new knowledge-based economy. Currently, this region is losing many of its talented, educated and creative individuals to other parts of the country, particularly among the younger demographic. Between 1990 and 2000, the Syracuse metropolitan area had the largest decline in its under-35 population of any of the 102 metropolitan areas studied. To stop this loss and to attract other young, talented citizens, the region must be culturally rich, open, diverse and tolerant. *40 Below* seeks to maximize the resources Central Upstate has, as well as identify areas where we are not as appealing to young, creative workers as the communities we compete against. An end result of *40 Below* will be a concrete, workable action plan meant to close these gaps.

Syracuse Metropolitan Transportation Council

The Syracuse Metropolitan Transportation Council (SMTC) is attending Area meetings throughout the City to identify resident concerns about traffic patterns, to select Areas of the City for study, and to create plans for transportation systems throughout the City. SMTC has conducted traffic studies in five out of the eight Planning Areas (Eastwood, Eastside, Valley, Southside, and Westside).

Onondaga County Metropolitan and Combined Sewer Overflow Facility Project

Designed to improve the water quality in Onondaga Lake, and the creeks that flow into the lake, this federally mandated County project will have major ramifications for neighborhoods. The project will require substantial construction for the installation of 54”–144” sewer pipes, 12-35 feet below the ground, and three treatment facilities in key locations in the City. The improvements built over the sewer line and around the treatment facilities could potentially be used to increase recreational and green space, including a City creek walk through Areas 1,3,4,and 8. Staff of the Sewer Project is

meeting with TNT groups and other affected community groups to explain the project and get input into the proposed creek walk that could result.

Sustainable Design Assessment Team (SDAT) Grant

Early in 2006 the Community Development Department of the City of Syracuse in partnership with Onondaga County and Syracuse University applied for and received the American Institute of Architect's (AIA) Sustainable Design Assessment Team (SDAT) grant. Syracuse was one of only 8 cities in 2006 to receive this award. As part of this program, 6 volunteer professionals from diverse disciplines came to Syracuse to assess local planning, need, non-profit and government activity and other dynamics. Based on their assessment the team created recommendations for fostering a more environmentally, economically, and socially sustainable Syracuse community. The City of Syracuse Community Development Department, the Syracuse-Onondaga County Planning Agency, Syracuse University, the Syracuse Center of Excellence, the Mayor's Office, and the local chapter of the AIA worked closely together in executing this grant program.

University Partnerships

Syracuse University Maxwell School of Citizenship and Public Affairs

Graduate students have worked with TNT and Community Development to develop research instruments for citizen use in assessing physical conditions of their community. Each semester, TNT may apply for graduate students from the Maxwell School of Citizenship to perform research and conduct surveys.

Syracuse University School of Architecture

Architectural students and professors have worked with Planning Area 5 in designing the exterior portion of a historic building to be used for arts and technology, as well as a vacant lot to be used for a neighborhood open market. The professors and students have and continue to offer design work on land use projects for the other TNT Planning Councils and Community Development. The School of Architecture will continue to be a resource for the City's planning efforts.

SUNY College of Environmental Science and Forestry

We have initiated a long-term working relationship between Community Development and the Center for Community Design Research at the Faculty of Landscape Architecture, SUNY College of Environmental Science and Forestry (ESF).

The SUNY ESF Landscape Architecture Urban Design Studio formed a steering committee in the spring of 2004, comprised of community development staff members and others around the City to work on developing a master plan for downtown. The goal was to gather pertinent information, evaluate data and identify issues downtown. Students took the information gathered, analyzed it, and formulated goals, developed policies, programs and projects. Other design projects have been completed by the studio over the last several years including preservation, commercial, and housing studies of the City of Syracuse.

Syracuse Green

In 2004, as part of Syracuse Neighborhood Initiative Phase V, staff from the Department of Community Development, Neighborhood Planning Division partnered with SUNY ESF, Cornell Cooperative Extension of Onondaga County and the Syracuse Department of Parks, Recreation & Youth Programs began looking at a comprehensive approach toward reutilizing the city's vacant land. Solutions toward reutilization of vacant land at the end of the study period may include use of the land for parks, gardens or even new residential units. The project is anticipated to take at least six months and will result in a presentation to city officials, citizens and the academic community.

Near-Southside Plan

The Department of Community Development, Neighborhood Planning Division, partnered with the SUNY School of Environmental Science and Forestry studied the near south side area of the city and provided suggestions that could potentially help revitalize parts of the South Salina Street corridor as well the immediate surrounding neighborhood. Particular areas of the corridor that were looked at, to name a few, were as follows: The former Sears Building, the Kirk Park Gateway, the Martin Luther King Gateway and the Wally Howard Plaza.

Onondaga Creek Master Plan

In the spring of 2004, two teams of students from the SUNY School of Environmental Science and Forestry completed two versions of an Onondaga Creek Master Plan. Creek conditions were analyzed and concepts were developed by both teams to show revitalization possibilities. Specific goals formulated by the students, to name a few were stated in the plan as follows: Restore the ecological function of the creek, restore the regional and local prominence of the creek and provide new recreational opportunities. Partners to the project included the Department of Community Development, Department of Parks Recreation and Youth Programs, the Onondaga Creek Partnership, FOCUS Greater Syracuse, and the Cornell Cooperative Extension.

City of Syracuse Downtown Master Plan

In 2004 the faculty of landscape architecture and the urban design studio of SUNY Environmental Science and Forestry completed a plan entitled the Downtown Master Plan Component of the City of Syracuse Comprehensive Plan. A project steering committee of 16 people was formed. The plan inventoried and analyzed the physical environment as well as the socio-cultural factors of Downtown. Four primary goals were established; objectives and recommended actions were also established, some in great detail. There were a few detailed recommendations established including a more in depth description on how to go about developing downtown design guidelines and how exactly to improve upon the downtown entries.

Partnerships with Common Councilors

All Common Councilors are kept apprised of the actions of the planning councils in their districts, and most are attending the TNT Area meetings in their districts on a regular basis. Councilors help the residents understand how government works, how decisions are made, and how citizens can influence government. Their presence at the Area

meetings is critical to the success of the Area plan. Annually, Councilors and TNT Facilitators meet at a mid-winter breakfast to share common concerns for neighborhoods.

Technical Assistance

City resources are utilized to provide technical assistance to TNT Planning Areas, the CDAC, and neighborhood associations. Staff planners work closely with the TNT Planning Councils, and bring whatever government resources are available, whether it is in the area of research, historic preservation, fund raising, council formation, facilitation, or a host of other needs.

Tomorrow's Neighborhoods Today

Networking meetings that occasionally include training for TNT facilitation teams are provided every other month, or as often as the facilitators deem necessary, with monthly meetings for individual facilitator teams with the planning consultant and/or the staff planner. Linkages to city-wide resources are facilitated in this way, as well. This has been more fully described in the Meeting Structure section above.

Community Development Advisory Council

Community Development staff support the work of the CDAC through the co-development of agendas, preparation of CDBG applications and charts, and through the establishment of the annual review process for the CDAC. Working in concert with the overall CDAC and its sub-committees, technical assistance is provided at every step of the process. Additionally, CD staff provides assistance to all potential applicants, agencies, associations, and individuals in developing their proposals. Staff also reads all the proposals, and helps the CDAC re-categorize them into the appropriate funding stream when necessary. Staff provides technical support as the CDAC prepares its final funding recommendations to the Common Council.

Neighborhood Associations

In addition to the leadership development, networking, and training that is done in partnership with the Central New York Community Foundation, the City provides support to individual neighborhood associations as they develop their CDBG applications. Interpreting the language of the application, finding 501 (c) (3) sponsorship, developing the objectives and budget, teaching the process of moving an application through the decision making process of CDAC and the Common Council, and explaining the testimony process at public hearings are all ways the Community Development staff assists the neighborhood associations.

Based on meetings with community residents and leaders, who felt that there was a need to address neighborhood concerns and issues, the Rosamond Gifford Foundation stepped in to help develop a neighborhood initiative on the City of Syracuse's Southside. The Southside Initiative led to the formation of the Southside Neighborhood Action Group (SNAG), to lead a resident driven program to address affordable home repairs and neighborhood organizing to improve the conditions of the area.

Notification and Publicity of Events

For every TNT Planning Council meeting, a flyer is developed and distributed throughout the Area. Each TNT Planning Area has a mailing list of between 250 and 400 names, each of whom receives a monthly mailing including the flyer and the minutes from the previous meetings. The City's website also lists the TNT schedule. The *Syracuse Post Standard* newspaper now has a "Neighbors" section each week, and TNT special events are often reported. Television news channels occasionally attend and report on TNT meetings. Most of the planning councils have outreach efforts that are working on specific strategies for reaching out to under-represented segments of the Area. Neighborhood association newsletters are asked to carry the meeting dates and topics.

At TNT meetings and in the minutes, announcements are made about upcoming public hearings, training events, and citywide events germane to neighborhood development.

CDBG Interviews and Hearings

TNT meetings are used to announce meeting dates and places. The City places a display ad in all newspapers prior to all public hearings. Flyers about the hearings are distributed through the planning councils and also through the mail. The City of Syracuse will notify the public that a Draft Annual Action Plan is available through the *Syracuse Newspaper*; letters or flyers to Area TNT meetings, neighborhood organizations, public housing resident groups, religious organizations in lower income neighborhoods, and agencies providing services to lower income people; and any person or organization requesting to be on a mailing list. In addition, the City of Syracuse will publish a summary of the plan and indicate its availability in a non-legal section of the *Syracuse newspaper*.

A schedule of events leading up to the finalization of the Consolidated Plan is given to every TNT facilitator and to any agency that has applied for CDBG funds. The schedule is also shared with Common Councilors and City department heads. The draft plan is available through the Commissioner's Office of the Department of Community Development, as well as at the public meeting and the public hearing.

Monitoring Performance

The TNT Planning Councils are working on implementation, and the effective completion of their strategies and the inclusion of the citizens' identified plans in governmental department budgets is a sure measure of success. The TNT Planning Councils have a larger role in monitoring the performance of the CDBG recipients, through their designees on the CDAC. The staff reports to the appropriate CDAC sub-committee. CDAC members and staff have the option of visiting the CDBG recipients throughout the year, and monitor the written reports as well.

Responding to Citizen Concerns

Certainly one of the most important ways that the City is responding and will continue to respond to citizen concerns is through the participation of the individual governmental department personnel in the TNT planning councils. Every TNT meeting has some time on the agenda for citizens and stakeholders to raise issues of immediate concern. At the following meeting, the City employees report on the resolution of these concerns, or the

reason why the concern has not as yet been addressed. In addition, City staff and other representatives (of developers, planners, etc.) may be asked to attend the meetings of individual neighborhood associations.

One of the critical ways the City will respond to citizen concerns is through the inclusion, in city departmental budgets and work plans, of the goals and strategies that emerge from the TNT 5-year plans.

Most Common Councilors are regular participants in TNT meetings and as such, are in tune with the concerns and desires of the citizens. Councilors are also available to talk with individuals and individual associations at their request.

Procedures for Substantial Amendments to the Consolidated Plan

A substantial amendment would be necessary when either a planned or actual activity was changed after the U.S. Department of Housing and Urban Development approved the Consolidated Plan. The City of Syracuse, Department of Community Development, through the Citizen Participation plan, will undertake the following procedures to ensure any or all substantial amendments to the Consolidated Plan undergo the proper review.

1. A draft amendment will be prepared and distributed at the TNT meetings for discussion and comment.
2. A legal notice will be placed in local newspapers advising citizens of a proposed change to the Consolidated Plan and advising them how to obtain a copy of the draft amendment.
3. A 30-day review and comment period then follows. During this 30-day review period, all written comments are responded to within ten days of receipt.
4. At the end of the 30-day review period, a public hearing will be held. Once again- this public hearing will be announced at all TNT Area meetings and a legal notice will be published in the local newspapers. The Common Council also announces the time and place of the public hearing.
5. At the public hearing written comments are received as well as a machine shorthand reporter is engaged to record all oral comments concerning the substantial amendment. All written comments will be responded to within ten days.
6. After the public hearing is held, an Ordinance request will be submitted to the City of Syracuse Common Council approving the submission of the substantial amendment to the Consolidated Plan.
7. Upon Common Council approval, the Mayor will sign the appropriate documentation and certifications necessary for the submission of the substantial amendment.
8. The substantial amendment to the Consolidated Plan, along with a summary of comments received during the review process, will be submitted to the HUD for their review.
9. Once approval from HUD is received, the substantial amendment to the Consolidated Plan will be implemented.

Community Profile

Geographic

The City of Syracuse, located in Onondaga County, is the region's major metropolitan center. It has been appropriately called the Crossroads of New York State, due to its central location and the fact the State's two major interstate routes the east-west New York State Thruway (Interstate 90) and north-south Interstate 81 intersect here. In addition to Syracuse, the principal population centers of the MSA are cities of Oswego and Fulton in Oswego County to the North, Oneida in Madison County to the East and Auburn in Cayuga County to the West. The Syracuse Metropolitan Statistical Area (MSA) is a 3,083-square-mile land area. The City of Syracuse is 26 square-miles.

Governance

The City is governed by an elected Mayor who serves a term of 4 years but no more than two consecutive terms. In addition, a Common Council consists of a President and nine (9) members. The President and four (4) members are elected at-large or city-wide for a term of four (4) years; the other five (5) members are district councilors, elected within each of the five Syracuse common council districts and serve a two (2) year term. Term limits prohibit the president or a councilor from serving more than eight (8) years in the same seat. Council districts are based on population figures received from the federal decennial census. Each district shall contain not less than seventeen (17) nor more than twenty-three (23) percent of the population. The Citizen Participation Plan within the Consolidated Plan provides a detailed description for the implementation of the CDBG program.

Population Description

In 1950 the City of Syracuse reached its peak population of 220,583. Since then, the City's population has declined to 147,306 in 2000 according to the US Census Bureau. According to a report from the U.S. Census Bureau, and based on the 2000 Census and estimates for 2005, Syracuse lost 4,781 people during the five-year interval, falling to 141,683. That's nearly 3.3 percent decline, placing Syracuse 234th among 254 U.S. cities with populations of 100,000 or more. It is interesting to note that Onondaga County's population remained virtually level over the same five-year period. Census figures show that the county's figures show that the county's population declined by 283, less than 0.1 percent, between 2000 and 2005. Also, according to the same report released in June, 2006, concluded that between 1990 and 2004, the number of Upstate residents between 25 and 34 declined by more than 25 percent.

Onondaga County's population from 1990-2000 declined 2.3 percent from 468,973 to 458,336. It is important to note that the recent estimated population decline in Onondaga County is entirely accounted for by the population loss in Syracuse. Based on data from the U.S. Census Bureau, the City of Syracuse experienced a 15 percent decrease in population from 1980 through 2000. The decrease in population from 1990 to 2000 for the City more than doubles the rate of decline from 1980 to 1990.

Race & Ethnicity

Whites comprised 64 percent of the city of Syracuse population in 2000. This is a decrease for the 1990 Census percentage of 76 percent. The second largest population group was Blacks or African Americans+ at 25 percent, a five percent increase in population from 1990. The Asian population also illustrated an increase of one percent during the last decade from two percent in 1990 to three percent in 2000. In 1990, three percent of the City of Syracuse's population was of Hispanic origin. Based on the 2000 Census, five percent of the City of Syracuse's population was of Hispanic origin.

| <i>Population by Race & Ethnicity</i> | | | | | | | |
|---|--------------------|----------|--------------------|----------|--------------------|----------|-------------------|
| Category | 1980 Census | % | 1990 Census | % | 2000 Census | % | US Average |
| Total Population | 170,105 | | 163,860 | | 147,306 | | |
| One Race-Total | | | | | 141,986 | 96.4 | 97.6 |
| White (Non-Hispanic) | 138,223 | 81.3 | 122,867 | 75 | 94,663 | 64.3 | 75.1 |
| Black or African American | 27,767 | 15.7 | 33,320 | 20.3 | 37,336 | 25.3 | 12.3 |
| Hispanic or Latino | 2,819 | 1.7 | 4,734 | 2.9 | 7,768 | 5.3 | 12.5 |
| American Indian & Alaska Native | 1,722 | 1 | 2,043 | 1.3 | 1,670 | 1.1 | 0.9 |
| Asian and Pacific Islander | 1,219 | 0.7 | 3,559 | 2.2 | 4,961 | 3.4 | 3.6 |
| Some Other Race | | | | | 3,284 | 2.2 | 5.5 |
| Two or More Race | | | | | 5,320 | 3.6 | 2.4 |

The percentage of population columns add up to numbers greater than 100 percent because individuals can report that they belong to more than one racial group. In addition the Census does not categorize Hispanic or Latino as a race, but rather as an ethnic group. For example, someone responding to be "Hispanic/Latino" could also be "Black or African American."

Age Distribution

In 2000, 75 percent of the population was 18 years or older, while another 13 percent was 65 and older. The fastest declining age group from 1990-2000 was persons 65 and older with a decline of 22.3 percent. The median age for Syracuse residents was 30.5 years.

| <i>2000 Census Age Distribution & Percent of Population</i> | | |
|---|---------------|------------------------|
| <i>Age</i> | <i>Number</i> | <i>Percent of Pop.</i> |
| <5 | 10,209 | 7 |
| 5-19 | 34,414 | 23 |
| 20-64 | 83,735 | 57 |
| 65+ | 18,948 | 13 |

Source US Census Bureau

Disability Status

| <i>2000 Disability Status – Non-institutional population by Sex</i> | | | |
|---|----------------|---------------|---------------|
| | Both Sexes | Male | Female |
| Population 5 years and over | 134,604 | 62,865 | 71,739 |
| With a disability | 30,939 | 13,713 | 17,226 |
| Percent with a disability | 23.0% | 21.8% | 24.0% |
| Population 5 to 15 years | 22,915 | 11,614 | 11,301 |
| With a disability | 2,423 | 1,498 | 925 |
| Percent with a disability | 10.6% | 12.9% | 8.2% |
| Population 16 to 64 years | 94,273 | 44,638 | 49,635 |
| With a disability | 20,969 | 9,632 | 11,337 |
| Percent with a disability | 22.2% | 21.6% | 22.8% |
| Population 65 years and over | 17,416 | 6,613 | 10,803 |
| With a disability | 7,547 | 2,583 | 4,964 |
| Percent with a disability | 43.3% | 39.1% | 46.0% |

Source US Census Bureau

Households

The total number of households within the City of Syracuse in 2000 was 59,482 down from 64,945 in 1990. Families made up 51 percent of all City of Syracuse households in 200 vs. 53 percent in 1990. Non-family households made up 49 percent of the City’s households in 2000.

| Households by Type | Census | Percent |
|--------------------------------------|---------------|----------------|
| Total Households | 59,482 | 100% |
| Family Households | 30,351 | 51% |
| Households w/ Individuals <18 years | 16,338 | 27.5% |
| Households w/ Individuals 65 years > | 13,437 | 22.6% |
| Average Household Size | 2.29 | N/A |
| Average Family Size | 3.11 | N/A |

Source US Census Bureau

Household Size

Thirty-six percent of all the City of Syracuse’s households were single-person households, while less than ten percent of the households contained five or more persons. For large families, affordable housing was cited as the major barrier, in addition to the limited availability of larger (3 or 4 bedroom) rental units in the City and surrounding areas.

| 2000 Census Household Size | |
|-----------------------------------|-------------------|
| <i>Persons/Household</i> | <i>Percentage</i> |
| 1 | 38 |
| 2 | 28 |
| 3 | 15 |
| 4 | 10 |
| 5 or more | 9 |

Source US Census Bureau

Housing Types

The owner-occupancy rate for the City of Syracuse in 2000 was 40 percent, down only one percent since 1990. Despite the reduction of more than 4,000 owner-occupied units the percentage of homeowners within the city remained stable in part due to measures the city has taken to demolish derelict structures in the city, thus reducing the total number of homes available.

| Housing Stock Inventory | | | | |
|--|-------------------|-------------------|---------------|-------------|
| Category | 1990 Total | 2000 Total | City % | US % |
| Total Year Around Housing | 73,148 | 68,192 | | |
| Total Occupied Units | 66,961 | 59,482 | 87.2% | 91.0% |
| Renter Occupied Units | 38,869 | 35,491 | 59.7% | 33.8% |
| Rental Vacancy Rate | | | 11.8% | na |
| Owner-Occupied Units | 28,092 | 23,991 | 40.3% | 66.2% |
| Single-Family owner-occupied | | 19,982 | | |
| Homeowner Vacancy Rate | | | 4.8% | na |
| Total Vacant Units | 6,187 | 8,710 | 12.8% | 9.0% |
| Median Value | | 68,000 | | |
| Year Structure Built | | | | |
| 1939 or earlier | | 32,764 | 48.0% | |
| 1940-1959 | | 18,132 | 26.6% | |
| 1960-1969 | | 7,419 | 10.9% | |
| 1970-1979 | | 5,697 | 8.4% | |
| 1980-1989 | | 2,549 | 3.7% | |
| 1990-1994 | | 948 | 1.4% | |
| 1995-1998 | | 585 | 0.9% | |
| 1999 to March 2000 | | 102 | 0.1% | |
| Monthly Owner Costs as a % of Household Income in 1999 | | | | |
| Less than 15% | | 6,590 | 33.0% | |
| 15 to 19 percent | | 3,938 | 19.7% | |
| 20 to 24 percent | | 2,759 | 13.8% | |
| 25 to 29 percent | | 1,773 | 8.9% | |
| 30 to 34 percent | | 1,283 | 6.4% | |
| 35 percent or more | | 3,456 | 17.3% | |
| not computed | | 374 | | |
| Gross Rent as a % of Household Income in 1999 | | | | |
| Less than 15% | | 4,768 | 13.4% | |
| 15 to 19 percent | | 3,839 | 10.8% | |
| 20 to 24 percent | | 3,873 | 10.9% | |
| 25 to 29 percent | | 3,463 | 9.8% | |
| 30 to 34 percent | | 2,553 | 7.2% | |
| 35 percent or more | | 14,629 | 41.2% | |
| not computed | | 2,350 | 6.6% | |

Source US Census Bureau

Income & Poverty

The effective buying income is the total disposable income of the people who make up a household. The figure represents the amount of money per year a family has to spend on all living expenses. For the City of Syracuse, in 2000, a household had an effective buying income of \$25,000. This is a slight increase from 1999 with an effective buying income for households of \$22,809. This is substantially lower than the Onondaga County household effective buying income of \$40,847.

The unemployment rate for the City of Syracuse has risen annually since 1998. In the last three years the level of unemployment has slowed but it currently is outpacing the state and national averages. One of the results of a high unemployment rate is a high incidence of poverty. Nearly 22 percent of families live in poverty in the City of Syracuse, more than double the national average.

| Unemployment Rate | | | | |
|--------------------------|---------------------|------------------------|-----------------------|----------------------|
| <i>Year</i> | <i>Syracuse MSA</i> | Onondaga County | New York State | <i>United States</i> |
| 1998 | 4.1 | 3.04 | 5.6 | 4.5 |
| 1999 | 4.3 | 3.6 | 5.2 | 4.2 |
| 2000 | 4.2 | 3.6 | 4.6 | 4.0 |
| 2001 | 4.7 | 4.2 | 4.9 | 4.7 |
| 2002 | 5.5 | 4.9 | 6.1 | 5.8 |
| 2003 | 5.8 | 5.1 | 6.3 | 6.0 |
| 2004 | 5.9 | 5.2 | 5.8 | 5.5 |
| 2005 | 5.7% | 4.6% | 5.0% | 5.1% |

Source NYS Dept. of Labor and US Dept. of Labor

| <i>Poverty Rate –Year 1999</i> | | |
|--------------------------------|------------------------|-----------------------|
| Syracuse | <i>Onondaga County</i> | New York State |
| 21.7 % | 12.2% | 14.6% |

Source US Census Bureau

| Poverty Counts-2000 Census | | | |
|-----------------------------------|---------------|------------------------|---------------------------|
| <i>Category</i> | <i>Number</i> | Percent of Pop. | US Percent of Pop. |
| Families Below Poverty Level | 6,663 | 21.7 | 9.2 |
| Individuals Below Poverty Level | 37,485 | 27.3 | 12.4 |

Source US Census

According to the 2000 Census, 75% of the City’s census tracts are in the low/moderate income classification. Of the 57 census tracts, 42 census tracts have populations where over 51% are low/moderate income individuals.

Low/Mod Census Tract Percentages

| Census Tract | Year 2000 | | Year 1990 | | Year 1980 |
|--------------|--------------------|------------|--------------------|------------|------------|
| | Low/Mod Percentage | Population | Low/Mod Percentage | Population | Population |
| 1 | 60 | 393 | 0 | 263 | 9 |
| 2 | 67.9 | 3279 | 57.16 | 3548 | 3704 |
| 3 | 61.1 | 1604 | 41.29 | 1625 | 1702 |
| 4 | 49.7 | 3630 | 44.04 | 3879 | 4193 |
| 5 | 84.1 | 1251 | 78.19 | 1425 | 1401 |
| 6 | 62 | 3160 | 61.01 | 3136 | 3268 |
| 7 | 67.4 | 1630 | 62.15 | 1569 | 1612 |
| 8 | 64.4 | 2422 | 49.4 | 2578 | 2705 |
| 9 | 33.8 | 3359 | 32.17 | 3613 | 3927 |
| 10 | 62.2 | 3936 | 50.3 | 4099 | 4330 |
| 11 | na | | 65.18 | | 143 |
| 12 | na | | 39.81 | | 99 |
| 13 | 85.1 | 1130 | 76.97 | 1351 | 1475 |
| 14 | 79.2 | 2642 | 63.9 | 2737 | 2766 |
| 15 | 70.8 | 2249 | 60.71 | 2492 | 2636 |
| 16 | 76 | 2807 | 65.49 | 3010 | 3132 |
| 17.01 | 53.9 | 2283 | 50.77 | 2482 | 2603 |
| 17.02 | 42.4 | 2578 | 46.67 | 2732 | 2973 |
| 18 | 45.6 | 2731 | 40.54 | 2844 | 3156 |
| 19 | 44.1 | 4083 | 41.23 | 4460 | 4807 |
| 20 | 70.7 | 2158 | 52.77 | 2471 | 2587 |
| 21 | 69 | 1734 | 58.76 | 1928 | 1997 |
| 22 | 80.7 | 1027 | 56.78 | 1297 | 1211 |
| 23 | 73.6 | 1976 | 80.64 | 2518 | 2549 |
| 24 | 75 | 1760 | 74.33 | 2052 | 2231 |
| 27 | 60 | 1897 | 52.31 | 2098 | 2225 |
| 28 | 46.1 | 1907 | 37.57 | 2058 | 2291 |
| 29 | 53.3 | 954 | 56.54 | 1075 | 1189 |
| 30 | 91.1 | 2160 | 81.45 | 2284 | 2621 |
| 31 | na | | 91.91 | 487 | 914 |
| 32 | 88.5 | 1931 | 74.42 | 1300 | 1409 |
| 33 | na | | 83.18 | 920 | 1268 |
| 34 | 81.9 | 1900 | 82.23 | 1479 | 1437 |
| 35 | 76.7 | 2772 | 73.23 | 3131 | 3359 |
| 36.01 | 62.7 | 2538 | 53.45 | 2764 | 2662 |
| 36.02 | 42 | 2120 | 37.72 | 2313 | 2356 |
| 37 | na | | 0 | 457 | 503 |
| 38 | 69.6 | 2355 | 61.86 | 2617 | 2852 |
| 39 | 85.4 | 4405 | 72.3 | 5842 | 5883 |
| 40 | 83.2 | 1868 | 78.04 | 2384 | 2446 |

| Census Tract | Year 2000 | | Year 1990 | | Year 1980 |
|--------------|--------------------|------------|--------------------|------------|------------|
| | Low/Mod Percentage | Population | Low/Mod Percentage | Population | Population |
| 41 | na | | 81.87 | 383 | 717 |
| 42 | 84.8 | 1895 | 85.73 | 1791 | 2579 |
| 43 | 96.5 | 8040 | 95.22 | 10898 | 9393 |
| 44 | 70.8 | 2312 | 60.28 | 2142 | 2193 |
| 45 | 43.8 | 4055 | 58.31 | 4060 | 4524 |
| 46 | 26.1 | 6343 | 19.45 | 5784 | 5469 |
| 48 | 22.7 | 1598 | 26.8 | 1663 | 2014 |
| 49 | 35.7 | 1502 | 35.09 | 1573 | 1661 |
| 50 | 28.6 | 2890 | 29.81 | 3122 | 3213 |
| 51 | 66.6 | 2771 | 54 | 3058 | 3061 |
| 52 | 74.1 | 2267 | 69.32 | 3064 | 3525 |
| 53 | 88.2 | 1947 | 77.86 | 2794 | 3128 |
| 54 | 74.4 | 3230 | 61.78 | 4053 | 4144 |
| 55 | 64.8 | 4295 | 58.19 | 4229 | 2912 |
| 56.01 | 25.5 | 1527 | 32.43 | 1664 | 1689 |
| 56.02 | 94.1 | 2212 | 89.52 | 2658 | 2720 |
| 57 | 53.4 | 2280 | 48.85 | 2656 | 2670 |
| 58 | 79.9 | 2715 | 55.1 | 3098 | 3108 |
| 59 | 66.3 | 1967 | 63.68 | 2805 | 3072 |
| 60 | 49.6 | 3774 | 41.03 | 3887 | 4149 |
| 61.01 | 69.4 | 3647 | 62.61 | 4323 | 3635 |
| 61.02 | 68.4 | 2154 | 60.52 | 2021 | 2801 |
| 61.03 | 37.3 | 2721 | 28.42 | 2794 | 3097 |

Source US Census Bureau

Education and Economic Profile

There are several indicators to determine the health of the economy for an area: demographics (growth and decline, age, race, gender, and education), employment and unemployment, and income and earnings. Based on these and the history of the City of Syracuse, some projections can be made regarding the community health based on how well the local economy is doing.

The residents of the City of Syracuse have varying degrees of educational attainment. The various levels of educational attainment play a crucial role in determining potential earnings.

| 2000 Census Educational Attainment | | | |
|---|-------------------------|-----------------------|----------------------|
| Educational Attainment Factor | City of Syracuse | New York State | United States |
| Population (25+) with < 9 th Grade Education | 7.1 | 8.0 | 7.5 |
| Population (25+) Completing High School or more | 76.2 | 79.1 | 80.4 |
| Population (25+) completing bachelor's Degree | 12.3 | 15.6 | 15.5 |
| Population (25+) With Bachelor Degree or Higher | 23.2 | 27.4 | 24.4 |

Source US Census Bureau

Implementing the New Freedom Initiative and Involving Persons with Disabilities in the Preparation of the Consolidated Plan through Citizen Participation

Notice: CPD-05-03 Issued June 6, 2005
U.S. Department of Housing and Urban Development

Informed Community Development Block Grant (CDBG) Entitlement communities of the U.S. Supreme Court decision in *Olmstead v. L.C.*, the New Freedom Initiative, and Executive Order 13217. Also, provides direction concerning the manner in which jurisdictions may incorporate the objectives of the New Freedom Initiative in identifying the needs of persons with disabilities and targeting CDBG resources to meet those needs during the development of the jurisdictions' consolidated plans. It also provides guidance on how to involve persons with disabilities and organizations representing persons with disabilities in the citizen participation process for the consolidated plan.

Background: The *Olmstead Decision* refers to the June 1999 Supreme Court ruling in *Olmstead v. L.C.*, 527 U.S. 581 (1999), where the Court found that, under certain circumstances, the Americans with Disabilities Act (ADA) requires states to provide community-based treatment for persons with disabilities. The decision provided that Title II of the ADA requires states to place, whenever possible, qualified individuals with mental disabilities in community settings rather than in institutions. Further, states were encouraged to develop "comprehensive, effective working plans" aimed at providing services to individuals with disabilities in the most integrated settings possible. Executive Order 13217 and the New Freedom Initiative, both briefly described below, also promote community-based initiatives for individuals with disabilities.

New Freedom Initiative: - President George W. Bush announced the New Freedom Initiative on February 1, 2001, as a means to promote full access to community life via the implementation of the *Olmstead Decision*. This initiative is part of the Administration's efforts to remove the barriers to community living that are present in the lives of persons with disabilities. It proposes six broad objectives:

1. increase access to assistive and universally designed technologies;
2. expand educational opportunities;
3. promote homeownership;
4. integrate Americans with disabilities into the workforce;
5. expand transportation options; and,
6. promote full access to community life.

Executive Order 13217, Community-Based Alternatives for Individuals with Disabilities - This executive order, signed by President Bush on June 18, 2001, directs federal agencies to work with states to ensure compliance with the *Olmstead Decision* and the ADA. The executive order has a wider scope than the *Olmstead Decision* by

targeting all persons with disabilities, rather than only those with mental disabilities. In addition, the executive order directed the Department of Housing and Urban Development, the Department of Health and Human Services, the Department of Justice, Department of Education, the Department of Labor, and the Social Security Administration to “evaluate the policies, programs, statutes and regulations of their respective agencies to determine whether any should be revised or modified to improve the availability of community-based services for qualified individuals with disabilities.” The collaborative efforts are designed to ensure that HUD and the other designated agencies work together to integrate persons with disabilities into local communities.

In response to Executive Order 13217, the Office of Community Planning and Development conducted an evaluation of the CDBG program, which included a review of CDBG policies, statutes, and regulations, to determine how best to improve the availability of services for persons with disabilities. It was determined that current CDBG statutes and regulations provide jurisdictions with sufficient latitude to implement a wide variety of activities directed toward improved community facilities and services, housing, neighborhood revitalization, and economic development. However, it was noted that outreach efforts could be expanded to ensure that persons with disabilities are aware of the support that may be available to them through CDBG-assisted programs in the jurisdictions in which they reside.

III. Incorporating the New Freedom Initiative Goals into the Development of Grantees’ Consolidated Plans

The six goals of the New Freedom Initiative are consistent with the primary objective of the CDBG program, which is to develop viable urban communities by providing decent housing and a suitable living environment and to expand economic opportunities, principally for low- and moderate-income persons. Many activities designed to meet any one or more of the six goals may be assisted under the CDBG program provided each activity meets applicable program requirements and addresses a need that is identified in the jurisdiction’s consolidated plan.

The consolidated plan regulations at 24 CFR 91 require that grantees consider the needs of persons with disabilities when preparing their consolidated plans. In order for grantees to be as responsive as possible to the needs of persons with disabilities, each jurisdiction must first identify its population of persons with disabilities.

During the preparation of jurisdictions’ consolidated plans, the consolidated plan regulations require jurisdictions to consult with public and private organizations that provide assisted housing, health services, and social services (24 CFR 91.100 and 91.110). These organizations include organizations serving persons with disabilities, such as independent living centers (ILCs). ILCs are community-based organizations providing services and advocacy for persons with disabilities. Grantees might find it advantageous to collaborate with these organizations, not only to ensure that they are aware of the

availability of CDBG assistance in their respective jurisdictions, but also to help jurisdictions identify the social service, housing, and other needs of persons with disabilities.

Each jurisdiction must follow its citizen participation plan that sets forth the jurisdiction's policies and procedures for citizen participation (24 CFR 91.105(a) and 91.115(a)). The citizen participation plan must provide for and encourage citizens to participate in the development of the consolidated plan and annual action plan, any substantial amendments to the plan, and its annual performance report. As such, jurisdictions should take actions to encourage persons with disabilities to participate in the consolidated planning process. The citizen participation plan must require public hearings regarding the plan and performance report at times and locations convenient to the public, with accommodation for persons with disabilities. It should also describe how accommodations would be made. In addition, the citizen participation plan, consolidated plan, performance report, and annual action plan must be made available in alternative formats accessible to persons with disabilities, upon request. The citizen participation plan, consolidated plan, performance report, and annual action plan must also include information, including contact information, to advise persons with disabilities how to request an accommodation, including how to request documents in an alternate format.

HUD recommends that CDBG recipients identify the ILCs that service their local areas, and work in collaboration with these ILCs. In their goal to assist persons with disabilities achieve their maximum potential within their families and communities, ILCs work to ensure access to housing, employment, transportation, communities, recreational facilities, and health services. Working together with the ILCs will assist the CDBG recipients in implementing the goals of the New Freedom Initiative and involving persons with disabilities in the consolidated plan process through citizen participation.

Examples of CDBG-assisted Activities Designed to Address the Needs of Persons with Disabilities:

As previously stated, the New Freedom Initiative objectives are in harmony with the primary objective of the CDBG program. Jurisdictions may use CDBG to assist activities that address any one of the six objectives of the New Freedom Initiative, provided each assisted activity meets one of the three CDBG national objectives and other applicable program requirements and addresses a need that is identified in the jurisdiction's consolidated plan.

Because CDBG-assisted activities are initiated and developed at the local level based upon a jurisdiction's perceptions of its local needs, priorities, and benefits to the community and its residents, communities are able to shape their respective CDBG programs to help meet the needs of persons with disabilities and to remove barriers to community living. CDBG funds can be used to provide for activities that promote the ability of persons with disabilities to live in home and community-based settings.

Some examples of how the CDBG program can address the needs of persons with disabilities are:

- Assistance to support homeownership for persons with disabilities (addresses New Freedom Initiative objectives to promote homeownership and promote full access to community life);
- Public services to expand transportation options for persons with disabilities (addresses New Freedom Initiative objectives to expand transportation options and promote full access to community life);
- Rehabilitation of housing units to increase accessibility for persons with disabilities (addresses New Freedom Initiative objective to promote full access to community life);
- Rehabilitation of a building to be used as a center for training persons with disabilities to enable them to live independently (addresses New Freedom Initiative objectives to integrate Americans with disabilities into the workforce and promote full access to community life);
- Training persons with disabilities to enable them to qualify for jobs created by CDBG-assisted special economic development activities independently (addresses New Freedom Initiative objectives to integrate Americans with disabilities into the workforce and promote full access to community life);
- Removal of material and architectural barriers that restrict the mobility and accessibility of persons with disabilities to public facilities and improvements (addresses New Freedom Initiative objective to promote full access to community life);
- Public services concerned with education, job training, fair housing and activities of daily living, and access to adaptive equipment to assist persons with disabilities with accessing computers (addresses New Freedom Initiative objectives to integrate Americans with disabilities into the workforce, expand educational opportunities, increase access to assistive and universally designed technologies, and promote full access to community life);
- Assistance to make Housing Choice Voucher rental and homeownership units accessible to persons with disabilities (addresses New Freedom Initiative objectives to promote full access to community life and promote homeownership);
- Consultation with public housing agencies (PHAs) concerning the needs of persons with disabilities and providing funds to PHAs to make units accessible in compliance with the Fair Housing Act, Section 504 of the Rehabilitation Act of 1973, and the ADA (addresses New Freedom Initiative objective to promote full access to community life); and,
- Activities of daily living (ADL) refer to those skills needed in typical daily self care. Such activities can include bathing, dressing, grooming, feeding oneself, toileting, and taking medication.
- Construction of job training facilities for persons with disabilities (addresses New Freedom Initiative objectives to integrate Americans with disabilities into the workforce and promote full access to community life).

2000 Census Tract Information
Population with Disabilities

| Census Tract | Low/Mod Percentage | Population | Population with Disabilities |
|---------------------|---------------------------|-------------------|-------------------------------------|
| 1 | 60 | 393 | 87 |
| 2 | 67.9 | 3279 | 748 |
| 3 | 61.1 | 1604 | 293 |
| 4 | 49.7 | 3630 | 636 |
| 5 | 84.1 | 1251 | 392 |
| 6 | 62 | 3160 | 817 |
| 7 | 67.4 | 1630 | 349 |
| 8 | 64.4 | 2422 | 540 |
| 9 | 33.8 | 3359 | 428 |
| 10 | 62.2 | 3936 | 665 |
| 11 | 0 | 0 | 0 |
| 12 | 0 | 0 | 0 |
| 13 | 85.1 | 1130 | 374 |
| 14 | 79.2 | 2642 | 580 |
| 15 | 70.8 | 2249 | 441 |
| 16 | 76 | 2807 | 718 |
| 17.01 | 53.9 | 2283 | 394 |
| 17.02 | 42.4 | 2578 | 302 |
| 18 | 45.6 | 2731 | 534 |
| 19 | 44.1 | 4083 | 951 |
| 20 | 70.7 | 2158 | 388 |
| 21 | 69 | 1734 | 534 |
| 22 | 80.7 | 1027 | 234 |
| 23 | 73.6 | 1976 | 370 |
| 24 | 75 | 1760 | 394 |
| 27 | 60 | 1897 | 426 |
| 28 | 46.1 | 1907 | 296 |
| 29 | 53.3 | 954 | 143 |
| 30 | 91.1 | 2160 | 606 |
| 31 | 0 | 0 | 0 |
| 32 | 88.5 | 1931 | 709 |
| 33 | 0 | 0 | 0 |
| 34 | 81.9 | 1900 | 362 |
| 35 | 76.7 | 2772 | 532 |
| 36.01 | 62.7 | 2538 | 476 |
| 36.02 | 42 | 2120 | 561 |
| 37 | 0 | 0 | 0 |
| 38 | 69.6 | 2355 | 533 |
| 39 | 85.4 | 4405 | 1055 |
| 40 | 83.2 | 1868 | 508 |

| 2000 Census Tract Information <i>Population with Disabilities</i> | | | |
|---|---------------------------|-------------------|-------------------------------------|
| Census Tract | Low/Mod Percentage | Population | Population with Disabilities |
| 41 | 0 | 0 | 0 |
| 42 | 84.8 | 1895 | 529 |
| 43 | 96.5 | 8040 | 836 |
| 44 | 70.8 | 2312 | 224 |
| 45 | 43.8 | 4055 | 500 |
| 46 | 26.1 | 6343 | 859 |
| 48 | 22.7 | 1598 | 232 |
| 49 | 35.7 | 1502 | 244 |
| 50 | 28.6 | 2890 | 231 |
| 51 | 66.6 | 2771 | 564 |
| 52 | 74.1 | 2267 | 563 |
| 53 | 88.2 | 1947 | 593 |
| 54 | 74.4 | 3230 | 637 |
| 55 | 64.8 | 4295 | 510 |
| 56.01 | 25.5 | 1527 | 188 |
| 56.02 | 94.1 | 2212 | 192 |
| 57 | 53.4 | 2280 | 290 |
| 58 | 79.9 | 2715 | 622 |
| 59 | 66.3 | 1967 | 469 |
| 60 | 49.6 | 3774 | 586 |
| 61.01 | 69.4 | 3647 | 1197 |
| 61.02 | 68.4 | 2154 | 607 |
| 61.03 | 37.3 | 2721 | 467 |

Section 2
Housing Market Analysis
(91.220)c(i); 91.220(h)

Housing Market Study

In May 2000, Neighborhood Reinvestment Corporation released a housing market study for the City of Syracuse (*The Syracuse Neighborhood Initiative Housing Market Study*, 2000). The study focuses on the housing market for Syracuse's inner city neighborhoods while pin-pointing several key issues regarding housing types, tenure, and condition:

- Syracuse faces an oversupply of housing with many structures at risk of abandonment in the near future;
- Inner city neighborhoods have a large proportion of rental properties, as well as greater problems with vacancy, code violations, and tax delinquency;
- The presence of multi-unit rental properties compounds housing problems and undermines the value of single-family properties; and
- Many neighborhoods within the City have low rates of homeownership (*The Syracuse Neighborhood Initiative Housing Market Study*, 2000).

Housing Supply

The City of Syracuse in 2000 had 68,192 housing units and 59,482 were occupied (87.2%) providing a vacancy rate of 12.8% (U.S. Census). Of the occupied units; 40.3% were owner-occupied housing units and 59.7% were renter occupied. Of the 8,710 vacant housing units, 4,765 or 54.7% are rental housing units and 1,221 or 14.0% are for sale only. The abandonment of property is a key characteristic of a housing market and according to the 2000 census the City of Syracuse had 2,043 vacant structures or 23.5% unfit for occupancy.

One major factor in the amount of vacant properties is low property values. Even though the whole Greater Syracuse area continues to lag behind national trends in the one-family housing market, the inner city neighborhoods of Syracuse have been affected the most. In 1991, the average sale price of homes was \$71,167. By 1999, the average sale price declined to \$61,974 (Syracuse Market Study, 2000) and by 2000, the average sales price had declined to \$54,814.

Table 7: Single-Family Home Sales in Syracuse, 2002-2006

| Single Family Home Sales in Syracuse, NY | | | | | |
|--|----------|----------|----------|----------|----------|
| Year | 2002 | 2003 | 2004 | 2005 | 2006 |
| Number of Sales | 1,100 | 1,080 | 1,244 | 1,148 | 1,092 |
| Average Sale Price | \$62,478 | \$62,800 | \$71,833 | \$82,153 | \$79,636 |
| Dollar Change from Previous Year | - | \$322 | \$9,033 | \$10,320 | -\$2,517 |
| % Change from Previous Year | - | 0.52% | 14.38% | 14.37% | -3.06% |

Greater Syracuse Association of Realtors, 2006

Also on the decline has been the sale of multi-family buildings. According to the Greater Syracuse Association of Realtors multi-family home sales showed a 27.44% increase in 2006. While this growth is significant, the number of sales, much like with single-family homes, showed a slight drop.

Table 8: Multi-Family Home Sales in Syracuse, 2004-2006

| Multi-Family Home Sales in Syracuse, NY | | | |
|---|----------|----------|----------|
| Year | 2004 | 2005 | 2006 |
| Number of Sales | 369 | 496 | 480 |
| Average Sale Price | \$56,368 | \$56,000 | \$71,367 |
| Dollar Change from Previous Year | - | -\$368 | \$15,367 |
| % Change from Previous Year | - | -0.65% | 27.44% |

Greater Syracuse Association of Realtors, 2006

While such an increase is encouraging and shows confidence in the multi-family housing market, the 2006 decrease in single-family home sales and increase in multi-family home sales average, may illustrate a developing culture of rentership. This shift in housing prices is compounded by buyer's image of the City. Buyers are afraid of being stuck with over-value loans if the market, especially in regards to single-family owner-occupied homes, continues to decline. As owners are unable to sell homes at a price to cover mortgages, some properties are rented or eventually abandoned. The inner city neighborhoods have the highest number of vacant properties. A decrease or general lack of owner-occupied housing may contribute to blight, tax delinquency, and eventual abandonment.

Housing Condition

The Department of Community Development is able to determine the number of properties that are vacant or have tax delinquencies and code violations from the assessment files of the City. Based on the figures from January 2000, the properties with the most violations, and tax delinquencies tend to be multi-family structures. Cases of high violations and tax delinquency illustrate properties that are at risk of becoming vacant.

The City of Syracuse struggles with an aging housing stock. For example, there were 32,764 structures built 1939 or earlier or 48.0% of the housing stock; and between 1940 and 1960 there were 18,132 structures built or 26.6% of the housing stock. In addition, 4,674 or 53.7% of the vacant structures were built prior to 1939 as compared to only 1,115 or 12.8% of the vacant structures built between 1940 and 1950 are vacant.

Syracuse Housing Authority

The Mission of the Syracuse Housing Authority (SHA) is to provide clean, safe, and affordable housing for the low-income citizens of this community. The creation of the Authority was approved by the State in 1937 as a separate agency from the City for the purpose of carrying out its mission.

Public Housing Goals

The following goals are intended to further enhance the mission of SHA and be carried out through services provided by SHA staff and through collaborative efforts with other agencies, including the City of Syracuse Community Development Office.

1. Continue to participate in the Public Housing Modernization Capital Grant Program.
2. Continue to implement management and operational improvements which assist in enhancing property management operations while expanding tenant involvement in property management.
3. Continued coordination of services between SHA and the City of Syracuse relative to human service, safety and security programs.
4. Continue activities to improve the living environment of public housing residents through educational programming, job skill development, scholarships, services to youth, and services to the elderly.

Institutional Structure of the Syracuse Housing Authority

The Housing Authority Board of Commissioners is comprised of a group of seven individuals. The Mayor appoints five board members, and the public housing residents elect two board members from the tenant population of all SHA developments. Appointed members of the board serve for five years while elected members serve for two years. These are unpaid positions, and appointments apply except when filling a vacant position.

The Organization

The SHA owns and operates twelve federal subsidized public housing developments and manages two city sites. The total population of these developments is currently 4,087, 44% of whom are youth under the age of 21. SHA operates a federal Housing Assistance Payments Program comprised of 3,214 households and 7,784 individuals, who receive Section 8 or Shelter Plus Care rent assistance.

The SHA was established in the 1930s, shortly before one of the first public housing developments in the country, Pioneer Homes, was built here in 1941. The other eleven developments were constructed from 1952 through 1990. Starting in the early 1980s and continuing through the

present, HUD has made available significant capital improvement funding to address the modernization, rehabilitation and enhancement needs of existing public housing developments. Working with resident organizations, including the Citywide Council of Syracuse Low Income Housing Residents, a master plan was developed in 1988 for modernization activities with the philosophy of distributing management and modernization capabilities evenly and minimizing the impact of the work on residents and staff alike. During development of the schedule, great care was taken to insure that all aspects of the Authority's management functions and all residents' concerns were considered.

The overwhelming success of the plan is clearly evident to anyone viewing the Authority's developments. Since 1988, ten major rehabilitation projects have been completed with work scopes ranging from \$4 million to \$11 million, and all together they encompass the temporary transfer of approximately 1,590 resident households. This completed and continuing work takes place with little fanfare and even less disruption to the affected residents.

The SHA's 198 full and part-time staff members provide a wide variety of services to low-income residents throughout the City of Syracuse. These programs are available through many departments, including Tenant Services, Human Services, Elderly Services, Maintenance, Lease Compliance, Buildings and Grounds, Community Services (formerly called the Security department), and Occupancy. An important goal of the SHA is to provide support for families who would otherwise face housing difficulties because of factors relating to poverty, lack of job skills, age, illness and/or myriad other social problems.

Public Housing Inventory

Syracuse's public housing is owned and operated by the SHA. There are currently a total of 2,343 federal public housing units available for occupancy in the City. Of this total, 1,058 (45 percent) are elderly units and 1,285 (55 percent) are family units. Of the units available for occupancy (excluding units which are vacant due to current rehabilitation and modernization), the overall vacancy rate in November 2006 was 3.8 percent.

SHA public facilities and housing stock have been brought into compliance with Section 504 of the Rehabilitation Act of 1973. All facilities including offices, meeting areas and building lobbies are handicap accessible. Where economically and structurally feasible, five percent of each development's apartments have been made fully accessible during major rehabilitation projects. SHA strategies for improving its management, operations and quality of life/environment are discussed later in this document.

Table 7: Public Housing Inventory Elderly Developments.

| Developments | Number of Units | Year Completed |
|------------------------|------------------------|-----------------------|
| James Geddes 1-2 | 104 | 1953 |
| James Geddes 1-3 | 123 | 1959 |
| Almus Olver Towers 1-4 | 185 | 1959 |
| Toomey Abbott 1-5 | 307 | 1967 |
| Ross Towers 1-9 | 160 | 1972 |
| Vinette Towers 1-10 | 153 | 1973 |
| Fahey Court 1-11 | 30 | 1981 |
| Total | 1,062 | |

Table 8: Public Housing Inventory Family Developments

| Developments | Number of Units | Year Completed |
|---------------------------|------------------------|-----------------------|
| Pioneer Homes 1-1 | 604 | 1941 |
| James Geddes 1-2 | 220 | 1953 |
| James Geddes 1-3 | 22 | 1959 |
| Central Village 1-4 | 181 | 1959 |
| Benderson Heights 1-12 | 56 | 1984 |
| Rehabilitation Sites 1-14 | 11 | 1985 |
| Scattered Sites 1-16 | 90 | 1984 |
| McKinney Manor 1-18 | 74 | 1987 |
| Eastwood Homes* | 134 | 1952 |
| Total | 1,392 | |

* LIHTC- Low-Income Housing Tax Credit development

Demand for Public Housing

There is a great demand for public housing as evidenced by the waiting list for the 2,343 units in the public housing inventory. There are currently 1125 households on the waiting list for public housing. The demand for family units (698) is over twice the demand for elderly units (315). Most elderly clients desire specific buildings or neighborhoods and will go elsewhere for housing support if their first choice is unavailable. The waiting list for family units or neighborhoods is long, and unlike the elderly clients, many families have no other housing options. Furthermore, 90% of all applicants have income less than 30% of the Area Median Income. The greatest demand among families with children is for three and four -bedroom units. The following table shows the breakdown of the waiting list by bedroom size:

Table 9: Distribution of Families and Elderly on the Public Housing Waiting List by Room Size.

| Bedroom Size | Number of Families | Number of Elderly Persons |
|---------------------|---------------------------|----------------------------------|
| 0 | 0 | 10 |
| 1 | 96 | 305 |
| 2 | 468 | 0 |
| 3 | 90 | 0 |
| 4 | 36 | 0 |
| 5 | 8 | 0 |
| Total | 698 | 315 |

The Syracuse Housing Authority is currently accepting applications for public housing. HUD no longer requires housing authorities to give preferred status to applicants according to Federal criteria, however, applicants who meet the following criteria receive priority status.

1. Displaced involuntarily due to lead-based paint health risk.
2. Displaced involuntarily due to fire (if not at fault), domestic violence or government displacement.

Housing Assistance Payment Program (“Section 8”)

The Section 8 Rental Assistance Program administers 3,214 HUD-allocated units. The following table shows rental assistance currently leased through the Housing Assistance Payment Program (HAPP) office by bedroom size, including Shelter Plus Care vouchers funded through McKinney-Vento homeless assistance grants as well as subsidies under Section 8:

Table 10: Distribution of Rental Assistance through HAPP Office by Program Type and Bedroom Size - 12/30/2003

| Bedroom Size | Housing Choice Vouchers | Section 8 SRO | Project Based Section 8 | Shelter + Care Vouchers |
|---------------------|--------------------------------|----------------------|--------------------------------|--------------------------------|
| 0 | 36 | 60 | 0 | 0 |
| 1 | 557 | 0 | 53 | 262 |
| 2 | 977 | 0 | 53 | 80 |
| 3 | 779 | 0 | 0 | 36 |
| 4 | 240 | 0 | 0 | 7 |
| 5 | 67 | 0 | 0 | 0 |
| 6 | 7 | 0 | 0 | 0 |
| Total | 2663 | 60 | 106 | 385 |

Sixty-three percent of all HAPP assistance is utilized to subsidize the rental of efficiencies, one-, and two-bedroom apartments (2018). Large

units of four or more bedrooms account for just about 10 percent of the HAPP inventory (314 units). Of the remaining units, 815 or 25 percent are three-bedroom. HAPP primarily serves the needs of small households (1-4 persons).

Privately-Owned, Subsidized Rental Housing and Owner Households

The SHA has successfully converted a New York State public housing development to a for-profit LIHTC development. All 134 apartments are designated for very low-income and low-income families.

Demand for Section 8

There are 3,343 vouchers included in the Syracuse Housing Authority's Section 8 inventory, and there are currently 3,258 families on the waiting list. Sixty-one percent of those on the waiting list (2,524) are classified as preferred. The following table shows a breakdown of the applicants by bedroom size. The greatest demand for Section 8 units is for one and two-bedroom units (75 percent).

Table 11: Distribution of Households on the Section 8 Waiting List by Room Size as of December 2003.

| Bedroom Size | Number of Families |
|---------------------|---------------------------|
| 0 | 1 |
| 1 | 1,129 |
| 2 | 1,015 |
| 3 | 875 |
| 4 | 198 |
| 5 | 41 |
| Total | 3,258 |

Public Housing Improvements

As a large public housing authority, the SHA began participating in the Public Housing Modernization/ Comprehensive Grant Program (CGP) in FFY 1992; which became the Capital Fund Program in 1999. This program is a formula driven allocation of capital improvement monies that replaced the more competitively based C.I.A.P. program of the 1980s. The Capital Fund Program is based on a five-year comprehensive plan for physical and management improvements to be undertaken with the available funding.

The plan is based upon a complete evaluation of the Authority's nearly 2,400 public housing units in the Federal inventory. It includes a physical needs and management needs assessment of each of the twelve developments. Priorities, and hence the five year spending plan, are established through consultation with elected resident representatives.

Management and Operations

The SHA, as allowed by HUD, utilizes its Operating Fund in initiatives, which are designed to enhance property management operations and services while expanding tenant involvement in property management. Improvements funded on a continuing basis include:

1. Reduce Vacancies
 - reduce transfer requests and move outs
 - reduce complaints through better service
 - improve lease compliance
 - reduce property damage
 - develop several-staged tenant orientation
 - continue promoting Operation Fair Share
2. Improve marketing
 - develop and implement marketing strategies
 - develop apartment profiles
 - improve appearance of all grounds
3. Improve operational effectiveness and efficiency
 - improve cost estimates of projected contract work
 - monitor contract procurement and administration
 - coordinate activities of modernization and maintenance
 - implement asset-based management
 - maintain department and project-based budgeting & accounting
 - implement optical disk technology for record management
 - complete computer work plan
 - develop and maintain inventory controls
 - develop, maintain and coordinate transfer of operations, parts and specification books between modernization and maintenance
 - implement preventive maintenance program as scheduled
 - maintain cycle painting schedule
 - maintain snow removal plan
 - train maintenance staff
4. Implement tenant-staff screening process
5. Reduce apartment turnaround time
6. Continue citywide management partnership contract
7. Conduct resident-staff training
8. Community Service Activities
9. Continue resident management aide program
10. Establish job development program for youth
11. Perform systems inspections on a timely basis
12. Complete fire evacuation plans for high rises
13. Establish and maintain multicultural diversity education program

Self Sufficiency and Homeownership Initiatives

Family Self Sufficiency Program (Section 8)

SHA's Family Self Sufficiency (FSS) Program links Section 8 residents with homeownership training, educational and employment services and gives subsidized renters an incentive to improve their income and become self sufficient. When participants increase their income and contribute a larger share of the rent, the amount of the increase goes into an escrow account. If participants meet five-year goals for improving self sufficiency, the capital in that escrow account becomes available to them for the purchase of a home, car or educational expenses.

In addition, SHA participates in the HUD Homeownership Program which allows Section 8 subsidies to be used as a portion of mortgage payments for a specified period. The FSS program partners with Home Headquarters to prepare subsidized renters to become homeowners. So far, 29 Section 8 participants have purchased homes as a result of this partnership.

SHA's FSS program is very successful and is one of only a few in the country to have completed its commitment of 384 Family Self Sufficiency contracts within the time allotted by HUD. The FSS experience has been so well received and successful, the decision has been made to continue to expand the program beyond the mandatory level. There are currently 412 participants in the FSS program. There have been 263 program graduates.

CAREERS Scholarship (Federal Developments)

Public housing residents are encouraged to increase their income through the CAREERS scholarship program. Up to \$1,000 per year is available to offset the cost of tuition, books, supplies and other education related fees. Full-time students are also eligible for reduced rent.

TEAM

SHA has extended its existing Tenant Employment Advancement Model (TEAM) grant, originally awarded through HUD's Resident Opportunity and Self-Sufficiency (ROSS) Resident Service Delivery Model grant program. The purpose of the grant has been to cultivate internship/career opportunities with local businesses and develop educational support for residents age 15 through 30. TEAM is an outgrowth of the Tenant Assistance Program (TAP), which seeks to stop the cycle of violence and drug abuse and its negative impact on residents through a holistic approach to personal development. TEAM will involve participants from the TAP II (older teens) and TAP III (18-30) programs.

TEMPT

SHA has secured a three-year grant through HUD's Neighborhood Networks grant program to develop the Tenant Engagement through Multi-media Programs in Technology (TEMPT) program. The purpose of this program is to use an existing quarter-of-a-million-dollar sound studio and computer network to complement the work being done in the TEAM program, which is housed in the same facility. Specifically, TEAM participants are trained in life skills and job skills and are matched with local employers for short internships, with the expectation that the participants will either return to school in the fall or seek more permanent placements, armed with the resume-building credentials afforded by their TEAM experiences. TEMPT takes the TEAM training further by encouraging participants to explore the worlds of multi-media production; sound mixing; public communications through audio, video, writing, or speaking; business planning; accounting; webcasting; news gathering; and broadcasting.

Neighborhood Networks

SHA has secured its second three-year grant through HUD's ROSS Neighborhood Network program to open computer centers and satellite stations in its federal public housing developments. The focus will be on empowering residents to take full advantage of internet and personal computer technology to access career opportunities, social services, communication, educational resources, and computer skills. Resident monitors will be trained as facilitators to maintain open hours at all facilities. A resident committee will establish policies and supplies budget.

RAPP

SHA has received a second year of funding from the Brookdale Foundation to continue offering its Relatives As Parents Program (RAPP). SHA developed this model and garnered these funds because it recognized a local need that illustrates a national trend. At an increasing rate, grandparents and other relatives are permanently caring for relatives' children despite significant legal, medical, academic, and financial issues. As a matter of fact, based on the 2000 census, Onondaga County was included among a group of 19 counties in New York State with 1,700 or more households that consist of a grandparent responsible for raising a grandchild. Only New York City has a higher rate in this state. In 2003, SHA recognized this and stepped in to address the needs of these unique families. The RAPP services include mutual aid, education, and respite programming for grandparents or other caregiving relatives of children. Programming is offered each week at the RAPP site in Pioneer Homes. RAPP is open to the general public, regardless of residency.

Social Work Services

Services supporting independent living with elderly and disabled populations are funded through HUD's ROSS Service Coordinator grant program. The Human Services department helps elderly and disabled residents avoid institutionalization by connecting them with supportive services available in Central New York. The Human Services Department provides social work services to all residents, including assessment, counseling and referral services.

Living Environment

In 2002, SHA undertook a bond issue to acquire abandoned properties and clean up brownfields adjacent to SHA property. These efforts continue to improve the living environment for thousands of residents nearby and close the vacancy rate at a development targeted for the elderly.

The Syracuse Housing Authority continues its activities to improve the living environment of SHA residents. Enrichment activities, which are available to residents of all ages, receive funding from many different sources. The following lists some of the many opportunities provided:

Programs for Families and Youth

In several of its residential developments, SHA offers youth services with a wide variety of programming, including educational services, job skill development, and life skill development. These services are offered Monday through Friday. By establishing partnerships with other local organizations that have expertise in the provision of such services, SHA has been able to continue such offerings despite significant loss of outside funding. At the Central Village Youth Center, the Syracuse Model Neighborhood Facility (Southwest Community Center) is currently providing programming. At Pioneer Homes the Syracuse City Parks and Recreation Department provides programming at the Wilson Park Youth Center. At Eastwood Homes, the Boys and Girls Clubs of Syracuse have established a satellite club. In addition, SHA continues to run the Tenant Assistance Program (TAP), located directly between the Central Village and Pioneer Homes developments. TAP uses a combination of HUD funding and partnerships with local private businesses to run research-based, goal-driven programs that include outcome measurements to train youth and young adults for job attainment.

There is also a tenant-run, part-time youth program at the James Geddes development. Activities of this program include a police-community relations program and recreational activities.

Programs for Elderly and Disabled

Elderly Services provides direct services to elderly and disabled residents in coordination with dozens of other agencies, including HOME, Salvation Army, Loretto, St. Joseph's Ambulatory Care, PEACE, Centro Bus, Meals on Wheels, Veterans Administration Hospital, Crouse Irving Memorial Chemical Dependency Treatment Services, Onondaga Council on Alcoholism and Addictions, Onondaga County Departments of Probation, Health, Aging and Youth, and Social Services, American Red Cross, Catholic Charities and the Syracuse Community Health Center. Classes and workshops in convenient building locations include exercise, nutrition, voter registration, health and aging issues, minority issues and business/financial advice. Frequent bus trips are available to grocery stores, malls, parks, restaurants, and cultural events.

Public Housing Resident Organizations

Also to improve the living environment within public and assisted housing, the SHA has promoted and assisted with the development of elected residents' associations in sixteen neighborhoods. These residents' associations are the core of a long standing cooperative management partnership with the SHA. The SHA works closely with the residents' associations in facilitating meetings, planning and conducting programs, fundraising and holding election of officers. SHA provides funding and direct staff support for the associations under its Tenant Services Department.

The sixteen residents' associations and one neighborhood association, together form the Citywide Council of Syracuse Low Income Housing Residents, Inc. The Citywide Council operates under a formal management agreement with the SHA. Under this agreement, the Council provides management and consulting services, such as new applicant screening, housing modernization and development, consultation and plan review in exchange for a management services fee.

The Tenant Services Program provides supportive services to the sixteen individual neighborhood residents' associations and the Citywide Council. These services include support of residents' associations, group development and operation, one-on-one counseling and staffing and operation of the SHA snack bars and coffee houses. Tenant Services also supervises the Elderly Services Program that serves the elderly and disabled population.

Assisted Housing

Many of the multi-family rental housing units that exist in Syracuse are the result of a layering of many different programs over the years by both the federal and state government. While the financing of each of these housing developments varies in sometimes complicated ways, they all fall under the same category referred to as the City’s assisted housing inventory. Close to 4,400 multi-family rental housing units in Syracuse have received project-based assistance above and beyond the public housing administered by the Syracuse Housing Authority. Most of these units were constructed by private or non-profit developers through the provision of below market interest loans by two HUD programs known as Section 221 and Section 236.

Section 221 Housing

The Section 221 housing program, enacted by Congress in 1961 provided subsidized financing at 3 percent mortgage rates to private developers of housing for households of low income. Brick School Terrace, Mount St. James Apartments, and Eljay Apartments were all the result of this loan program. Along with the interest subsidies that Section 221 provided, HUD also insured the mortgages in an effort to provide further incentives for private developers to construct housing for low and moderate-income earners.

Table 14: Section 221 Projects – FHA Insured

| Name | Address | Total Units | Section 8 Units | Management |
|----------------------|---------------------------------------|--------------------|------------------------|-----------------------|
| Eljay Apts. | Scattered Sites | 283 | 253 | Longley Jones |
| Mt. St. James | 338 Jamesville Ave. | 142 | 71 | Christopher Community |
| Brick School Terrace | 311 North Ave./ 818 Salt Springs Road | 146 | 145 | American Property |

Section 236 Housing

In 1968 Congress replaced, for the purpose of new projects, the Section 221 program with the Section 236 program, also intended to subsidize the development of privately owned housing for low-income households. Under Section 236, interest rates on mortgages were set at market rates, but HUD would pay the lenders a subsidy, called an interest reduction

payment, which would lower the monthly mortgage payment to an amount that would be the equivalent to a one percent interest loan.

Table 15: Section 236 Projects – FHA Insured

| Name Management | Address | Total Units | Section 8 Units |
|--|----------------|--------------------|------------------------|
| Syracuse Rehab V Longley-Jones Management | Scattered Site | 137 | 125 |
| Summit Apartments (formerly Syr-Hab) | Scattered Site | 94 | 93 |

Section 8 Program – Mark-to-Market

Funding Project Based Section 8 developments, such as those listed in tables 13 & 14 has become an expensive burden for the federal government. In 1999, Congress created the Mark-to-Market program to restructure mortgages on properties where the rents had risen to more than competitive market rents. The restructuring provides opportunities for improving the housing as well as reducing rents to market levels.

Two restructuring packages have been completed within the City of Syracuse. Syracuse Rehab V (AKA CNY Redevelopment) closed on full restructuring for 137 units scattered across the City in locations such as Woodbine Apartments, Roxy Apartments, Bellmore, Wolverine Apartments, Winkelstein Apartments, and Ambassador Apartments. To make the underwriting possible for the Syracuse Rehab V development, the number of units in the mortgage had to be reduced and one of the buildings (New Seymour Apartments) was closed. These Mark-to-Market restructurings are helping to bring rents down, provide for renovated properties and preserve these properties as affordable assisted housing for 20 years.

Mortgage re-structuring was completed for the Syracuse Apartments (Syr-Hab) which contained 125 units located on Columbus Avenue, South Salina Street, West Castle Street, and Catherine Street. However, a fire in 2004 eliminated 17 units from this mortgage. The fire and other financial issues caused HUD to foreclose on the mortgage and sell the project in 2005. Through the efforts of the City of Syracuse, the Greater Syracuse Tenants Network and the tenants; HUD reversed its original decision and continued the section 8 contract for the project. A new owner, Summit Acquisitions, LDC is in control and is obtaining financing for substantial renovations.

Mitchell-Lama Housing

From 1969 to 1976, the State of New York under the Mitchell-Lama program provided incentives for banks and private developers for building low and moderate income housing through tax abatement plans and

shelters for rent tax. All of these Mitchell- Lama developments in Syracuse, with the exception of Madison Towers, received federal Section 236 mortgages .The underwriting of these mortgages was protected by the state of New York rather than the federal government.

Even with the interest subsidies provided by HUD and the tax abatement provided by the state, a significant percentage of low income households were still unable to pay the below market rents. Many of the buildings were able to obtain for their project, section 8 type subsidies for a portion of their tenants. Tenants receiving assistance under the Section 8 program must pay 30 percent of their adjusted monthly income towards the rent and HUD pays the landlord the remainder.

Table 16: Mitchell-Lama – Section 236 Projects

| Name Management | Address | Total Units | Section 8 Units |
|--|--------------------------|--------------------|------------------------|
| Townsend Towers Condren Realty | 500 Harrison Street | 199 | 23 |
| Bernadine Apts. Loreto Properties | 417 Churchill Ave. | 215 | 7 |
| Valley Vista Sutton Real Estate | 122 W. Seneca Turnpike. | 123 | 69 |
| Harrison House Condren Realty | 80 Presidential Plaza | 199 | 18 |
| Clinton Plaza Condren Realty | 550 South Clinton Street | 304 | 29 |
| Brighton Towers I & II Syracuse Mgmt. Co. | 821 E. Brighton Avenue | 605 | 4 |
| Cherry Hill | 1700 East Genesee | Closed | |
| Madison Towers* Milk Street Residential | 60 Presidential Plaza | 232 | 1 |
| Kennedy Square Signature Housing | 950 E. Fayette Street | 250 | 35 |

*Does not have a Section 236 mortgage

In the fall 2000, Empire State Development Corporation foreclosed on two troubled properties, Cherry Hill and Kennedy Square. ESDC closed Cherry Hill in January 2005 and the property is vacant and boarded. Housing Visions, a not-for-profit, housing developer is close to completing financing details for a new affordable housing development on the site. As of January 2007, ESDC is in the process of determining the future of Kennedy Square Apartments.

Section 202

Congress set a portion of the Section 8 Program aside for use with projects for the elderly and the handicapped. The Section 202 Program makes

direct loans to nonprofit sponsors of housing projects for these two populations. Although HUD has discontinued new Section 8 projects, Congress allowed these funds to be used in conjunction with Section 202 projects. There are nine Section 202 projects in the City of Syracuse, seven of which are managed by Christopher Community, a regionally based nonprofit housing development and management organization.

Table 17: Section 202 Projects

| Name Management | Address | Total Units | Section 8 Units |
|--|----------------------|--------------------|------------------------|
| Onondaga Arc Onondaga Arc | 600 S. Wilbur Avenue | 15 | 15 |
| Providence House Christopher Community | 1700 W. Onondaga | 101 | 100 |
| Pompeii Apts. Christopher Community | 143 Mary St. | 50 | 49 |
| St. Joseph's Manor Christopher Community | 900 Tyson Pl. | 40 | 39 |
| Syracuse YMCA Syracuse YMCA | 340 Montgomery St. | 30 | 30 |
| Bishop Harrison Apts. Christopher Community | 300 Pond St. | 48 | 47 |
| Villa Scalabrini Christopher Community | 800 E. Willow St. | 121 | 120 |
| Ludovico Apt. Christopher Community | 340 Winton St. | 33 | 32 |

An informal survey of subsidized senior/disabled housing by the Department of Community Development in 2006 showed that there are vacancies particularly in the Northside of Syracuse.

Other Assisted Housing

There are three other assisted housing projects in Syracuse, which receive project- based assistance from federal programs. McCarthy Manor and Moses Dewitt are federally (FHA) insured projects. McCarthy Manor is a senior disabled building located at 501 South Crouse Avenue containing 175 apartments all of which receive Section 8 subsidies. Moses Dewitt is a 36 unit building at 212 North Townsend Street.

Parkside Commons (a.k.a. Rolling Green/ Sunset Terrace or Hilltop) was originally two non-contiguous un-related developments on East Fayette Street. They were combined into one development with 393 units each of which is covered under a section 8 contract, however the mortgage is not insured by HUD. New York State supervises the project.

Quality of Life Issues

The paramount and more immediate concern of assisted housing residents, however, is that of deteriorating quality of life within many of these projects due to crime, drugs and the lack of security personnel to combat the former. In most of the smaller apartment buildings (16 to 68 units) there is no on-site management personnel during the day and no security staff at all. In the larger developments there is some security but rarely sufficient hours to provide the coverage needed. The cost of supplying sufficient security patrols is a serious issue for complex owners. The lack of jobs increases the number of people hanging around the properties and engaging in illegal activity.

The City of Syracuse plans to back and assist these tenant associations on negotiating tighter, more comprehensive security plans for assisted housing residents. The Greater Syracuse Tenants Network, Hiscock Legal Aid Society and the City of Syracuse in association with the Coalition for Effective Code Enforcement have written a Tenants' Rights Handbook (revised in January 2006). The handbook which is available free in English and Spanish provides tenants a better understanding of their legal rights and responsibilities as a renter.

Another issue of concern is the vacancy rates in the assisted housing stock. Over the last few years, the vacancy rates for many developments have dropped as low as 34 percent, however currently rates have stabilized and even somewhat decreased. The City as a whole has lost population, and the impact is especially felt by assisted housing residents. As the pressure to raise rents increases, it becomes especially painful on a population that does not have many housing options available to them due to their income status. In 2006, an informal survey by the Department of Community Development found few vacancies in subsidized multi-family housing where management was able to provide rent ready apartments in adequate or above conditions. Troubled properties with substantial code and crime issues continued to have substantial vacancies.

Many tenant associations are looking at creative ways to use underutilized space within their development. At several of the developments the tenant associations run programs in the area of hunger prevention such as perishable food distributions, food pantries, summer school lunch and senior lunch programs. Some have talked about consolidating residents on a few floors to open up whole floors where residents can train themselves in computers or have access to the internet for job searches, marketing of services and networking with other associations around the country and world.

The City is funding two programs Project Connection (Kennedy Square Apartments) and Catholic Charities (Parkside Commons) utilizing space

within these developments to provide services for youth in the complexes and the surrounding neighborhoods.

Through the City's Citizen Participation Plan, the City is pledging to keep abreast of the concerns of assisted housing residents. The City has representatives of each tenant association to sit on Downtown's TNT Planning Council with business representatives as well as property owners. This participation in TNT has given residents of Downtown, who often felt 'left out', a greater voice in Downtown planning. The City has addressed these concerns by brokering gatherings of residents and the Downtown Committee that plans many of the events for the downtown area. In cooperation with the Downtown Committee, Downtown TNT and other organizations, two studies were conducted on the feasibility of artist-live work space in Downtown. A result of this study is a new project in a historic Downtown building using low-income tax credits. This development will provide loft style apartments for lower income renters.

A focus of attention on the thousands of people who make their place of residence in the City's downtown is well within the best interest of the City as a whole. In the same way the City must attempt to provide a framework for tenants of assisted housing to interact where there are currently no tenant associations. To this end the City will work closely with the Greater Syracuse Tenants Network to provide a voice and a more equal representation for residents of assisted housing.

Barriers to Affordable Housing

Several barriers have been identified within the City of Syracuse that impact on the ability of individuals to obtain affordable housing.

Building Codes

The City of Syracuse's amended Property Conservation Code is designed to insure that residential and non-residential properties are safe and habitable. While theoretically, it is more expensive to provide safe and habitable housing than not, the Code is a needed protection. In some areas, amendments have been made to the Code that will add to the cost of housing, particularly with regard to room and board-type housing. These amendments were designed to upgrade the quality of life for the residents of this housing; therefore the additional costs are justified. With any additional amendments that would add to the cost of housing, consideration will be given as to whether the added protections merit the added costs.

The City Division of Code Enforcement is also responsible for enforcing the New York State Uniform Building and Fire Code. This Code places many additional restrictions, principally on newly constructed or substantially rehabilitated properties. Many of these restrictions do add considerably to the cost of housing, and may, in fact, impede its development. Although waivers to the State Uniform Building and Fire Code are possible, the waiver process is not administered by the City and may not always be responsive to City resident's needs for affordable housing. Since the State Code appears to be more appropriate to new construction, the City of Syracuse has participated in efforts to amend the Code to make it more flexible with regard to substantial rehabilitation and conversions. Revisions to the NYS Uniform Building and Fire Code were drafted and taken to public hearing in 1993. Since then, there have been substantive changes to the revised Code and an amended version has been enacted.

In January, 2003, once again the new Residential Code of New York State has been adopted by the New York State Fire Prevention and Building Code Council. The City of Syracuse worked closely with State representatives to identify and eliminate past impediments to cost effective rehabilitation of existing commercial structures. These new changes can reduce a construction budget by approximately one-half million dollars, which amounts to a substantial savings to a potential developer of a commercial property. However, in most cases, a sprinkler system will be required in lieu of the eliminated past impediments. This new code contains prescriptive material on all elements of residential construction, including foundations, walls, floors, roofs, plumbing, mechanical, electrical and energy. It will be much easier to use than the current code,

both for the builder and the Code Enforcement Official. Also, the Director of Permits, Division of Code Enforcement represents the City of Syracuse on the Building Officials and Code Administrators Board (BOCA).

Code enforcement efforts that result in citations may impact negatively on the ability of landlords to offer housing at affordable rates. However, the benefits of this activity far outweigh the negative impact.

Disposition of HUD and City-owned Vacant Properties

As a result of the Syracuse Neighborhood Initiative (SNI), a proactive collaboration with Home Headquarters, Community Development and Code Enforcement staff, the inventory of vacant HUD and City-owned properties is steadily decreasing within the inner-city neighborhoods. These properties are quickly identified and fast tracked for disposition. Homes are identified as either in need of immediate demolition or as being desirable for renovation. Homes that have been identified for demolition are targeted so demolition can take place as quickly as possible. The resultant vacant lots are then either assembled and resubdivided for future new construction sites (offering larger frontage) or offered to the owners of adjacent homes at minimum prices. Not only does this action reduce neighborhood density, but also allows homeowners to increase their yardage or perhaps install a driveway thus eliminating on-street parking which is a huge problem in some neighborhoods.

With respect to City properties, a reduction in the appraised value of certain structures has occurred when a not-for-profit group has documented rehabilitation costs. In the case of HUD homes, however, no such accommodation has been made. The fact that these homes are generally over-priced affects affordability directly as acquisition costs is excessive. The over-pricing also affects affordability in that the homes are not sold in a timely manner. As such, the properties deteriorate further and are subject to vandalism that directly adds to the development costs of the structure.

Permit Fees/Zoning

Although permit fees are recently increased, they are not seen as a significant impediment to affordable housing. The purpose of the increase was to shift the cost of inspections and plan review away from the taxpayer and toward the developer. Similarly, local zoning regulations are not seen as a barrier to affordable housing.

Accessibility Issues of Persons with Physical Disabilities

In January, 2003, the Syracuse Common Council adopted Resolution No. 3-R. This is a non-binding resolution, which has the intent to address accessibility issues of persons with physical disabilities. Resolution No. R-3 calls for the Commissioner of Community Development to draw up design guidelines for housing agencies receiving Community Development program funds for construction of new one and two family residences, to make these homes accessible to visitors who have physical disabilities. These guidelines will require that all new one and two family homes have exterior entrances of 36” in width and throughout the first floor habitable space areas, as well as a handicapped accessible bathroom on the first floor of each structure. As a result of Resolution 3-R, there will be additional costs associated with equipping the first floor with a handicapped accessible bathroom and handicapped accessible exterior entrances as well as handicap accessible habitable spaces within the first floor.

Fair Housing Initiatives

Fair Housing education and enforcement activities within the City of Syracuse are carried out by the Department of Community Development in conjunction with the Fair Housing Council of Central New York, Inc. (FHCCNY), a private non-profit qualified fair housing organization. FHCCNY conducts education and outreach to protected class members and housing providers, investigates complaints of illegal housing discrimination and predatory lending, conducts research, counsels prospective homebuyers, conducts housing counseling and provides legal representation to victims of illegal housing discrimination.

Barriers to Fair Housing

Persistence of Segregation

Racial and ethnic segregation are evident both within the City's borders and between the City and surrounding suburbs.

1. **Demographics:** The city is experiencing a growth in its minority populations and a decrease in its white, non-Hispanic population. Since 1990, the percentage of minorities in the city has grown from 27% (1990 Census) to 35.6% (2000 Census) to 39.1% (2005 Census American Community Survey).

This demonstrates an increase in the percentage of all minorities since the 1990 Census, even as the city's overall population has declined. Segregation of minority groups within the city's borders remains a concern, with Hispanics and Asians highly segregated into certain pockets of the city, and African-Americans continuing a level of segregation within a small, but growing, number of the city's census tracts. Furthermore, the degree of segregation between the city and the surrounding suburbs has increased.

2. **New immigrant communities:** There has been a significant increase in the City's Hispanic and Asian populations since the 1990 Census, with increases of two and one percent, respectively. In 2000, Latinos comprised 5.3% of the city's population, and as of 2005, comprise 6.2%. In spite of the fact that this population is growing, however, these communities are segregated into ethnic neighborhoods, rather than integrated throughout the city. The reasons for this are manifold: language barriers, the limited availability and restricted placement of culture-specific goods and services, and the location of elementary schools which offer multi-

lingual education programs to serve the needs of non- and limited-English-speaking children.

3. Persons with Disabilities

There is a significant population of persons with disabilities in the city, estimated at 20.4% of the total population as of 2005, and their housing needs are exacerbated by a shortage of affordable, accessible housing within the city's borders combined with a poverty rate of 37.4% for households with at least one disabled member over age 5.

Discrimination

Illegal housing discrimination has been documented in the areas of real-estate rentals, sales, lending and in the provision of homeowners insurance. Analysis of Home Mortgage Disclosure Act (HMDA) data reveals much higher denial rates for African-American applicants than for whites, regardless of income level

The New York State Division of Human Rights three years ago filed a charge of discrimination against a large insurance company, based on testing by the FHCCNY documenting redlining against properties in the City of Syracuse.

Upon reviewing the evidence gathered by the Fair Housing Council, and with supplemental data from its own investigation, the U.S. Department of Housing and Urban Development has since filed its own Secretary-initiated complaint against the same insurer for redlining City of Syracuse neighborhoods that have a high percentage of African-American residents.

The testing evidence obtained by the FHCCNY demonstrated that the company routinely failed to provide service to customers seeking homeowner's insurance coverage for homes in the city's predominantly African-American neighborhoods. When the company was willing to write policies for homes in those neighborhoods, the policies were consistently of an inferior quality and cost more than policies offered to prospective customers seeking insurance for similar homes located in white neighborhoods outside the city.

This case was the subject of a "probable cause" determination by HUD in October 2006, and has now been moved into federal court.

Another recent case was settled after investigation by the NYS Division of Human Rights. This familial status case resulted in a monetary settlement for the complainant, whose allegation of discrimination was confirmed by testing evidence from the Fair Housing Council. In addition, the housing provider made significant changes to his practices and policies as the result of this complaint.

The three most common types of discrimination complaints received by the council are race, familial status and disability. Most of these complaints are resolved by the FHCCNY through negotiations and settlement with housing providers. Reasonable accommodations and modifications are the basis of most disability-related complaints, rather than refusal to rent. The willingness of housing providers to provide accessible parking spaces, and to allow the construction of ramps, or the possession of service animals are the primary issues confronted by individuals with disabilities. This is one area in which education of housing providers continues to be needed, and, with the exception of a few notable recalcitrant property owners, in which such education often resolves the complaints at hand.

One recent case involved an individual with a disability residing in a public housing apartment. The housing provider, Syracuse Housing Authority, required the tenant to have a personal care aide present while he slept, in the event of a fire or similar emergency. This requirement was in violation of the Fair Housing Act's requirement that individuals with disabilities be treated the same as other residents. Furthermore, the requirement imposed by the housing authority had the effect of limiting the tenant's freedom, as he was only allotted a limited number of hours per week of personal attendant service, and nearly half the hours he was allotted were utilized during his sleeping hours.

New reasonable accommodation cases involving housing providers allowing disabled residents to have designated parking spaces, service animals, grab bars and other accommodations were successfully negotiated by the Fair Housing Council during the past year, including several against a subsidized housing complex for seniors.

Segregation of persons with disabilities within public and subsidized housing projects continues to be a concern. Since most new housing for persons with disabilities exists within elderly apartment complexes and others with one or two bedrooms, it remains difficult for families with children who also have a disabled family member to find suitable, accessible housing. The high poverty rate among households with a disabled member contributes to a situation wherein many such households are living in substandard and/or inaccessible dwellings.

Predatory lending is a growing phenomenon which is linked to discrimination, although not always synonymous with it.

Predatory lending, to the extent that it intersects with discrimination, does so when unscrupulous lenders often employing abusive and fraudulent

practices, target certain demographic groups or neighborhoods for the marketing of loan products which pose an inherent disadvantage to the borrower. Such loans often, ineluctably, result in default and foreclosure. Senior citizens are often the targets of such practices, as are residents of predominantly minority neighborhoods.

One underlying condition which precipitates the rise of predatory lending in a given geographic area may be the unavailability of loans from traditional sources, such as neighborhood bank branches. In the City of Syracuse, only one bank branch remains in a neighborhood that is predominantly African-American. Over the past ten years, branches have closed or moved to suburban areas, leaving behind a demand for home loans and other services that may instead be met by opportunistic predatory lenders.

FHCCNY maintains a lending unit, with an emphasis on lending discrimination and predatory lending cases. This unit accepts complaints of illegal lending practices, collects and organizes relevant paperwork for complainants, provide pre-loan and default prevention counseling, advocates on behalf of predatory lending victims, refers meritorious cases to attorneys for legal assistance, and tracks and otherwise investigate the actions of companies accused of such practices.

This project, has saved ten city homes from foreclosure in the past two years. The annual city taxes on those homes (not including county taxes) totals more than \$18,000.

Litigation has been filed on behalf of one family. The federal court complaint seeks rescision of the loan in question, as a result of violations of federal laws, including the Real Estate Settlement Procedures Act, the Truth in Lending Act, and the Home Owners Equity Protection Act.

As a defense to a foreclosure action, litigation is also underway for another family whose home purchase was supported by a fraudulent appraisal, and linked to a predatory loan. This family is in danger of losing their home, but the defensive litigation provided through the Fair Housing Council, may not only save their home, but result in positive outcomes such as monetary damages for the family as a result of the fraud involved in their home purchase in the City of Syracuse. This complicated and protracted case continues to move through administrative proceedings while a state court judge awaits the determination before court proceedings progress any further.

Three referrals in a predatory lending and fraud case are the subject of an appeal within the New York State Department of State administrative proceedings. At issue is the use of fraudulent appraisals which

artificially inflated a home value for the sole purpose of entrapping a family in a high-cost, high-value loan for a piece of real estate that is worth only a fraction of what it sold for. This case involves violation of NYS real estate laws, federal banking laws, and state fraud statutes. It is currently open on appeal.

Analysis of Impediments

The Fair Housing Council is currently working with the city of Syracuse and Onondaga County on a proposal to conduct a third Analysis of Impediments to Fair Housing Choice (AI). Previous AI's were conducted during Fall 2000 and were published in February 2001. The AI was done in conjunction with the Community Development Departments of the City of Syracuse and the County of Onondaga. The Analysis of Impediments provides the basis for much of the information included in this section.

Updated Summary of the Analysis of Impediments

Impediments to fair housing choice are defined as those factors that may preclude an individual or family from living where they would freely choose to live, or that would cause them to live under less favorable circumstances than equal treatment under the law would dictate.

The purpose of the Analysis of Impediments was to continue identifying those barriers to equal housing opportunities within the City of Syracuse. Methods used included examination of housing and population data, conducting tests of illegal housing discrimination, evaluation of the perceptions and concerns of the area's residents and analyzing public policies and ordinances for their effects on fair housing choice. The study included an examination of the Home Mortgage Disclosure Act (HMDA) data, an evaluation of policies within the Section 8 Existing Housing Program, and practices in the real estate sales and rental markets.

The study was developed in accordance with guidelines established by the Department of Housing and Urban Development (HUD). HUD requires that such an analysis be conducted as a condition for receiving funds through the Community Development Block Grant (CDBG), HOME Investments Partnerships, and Emergency Shelter Grants (ESG) programs.

Federal fair housing laws prohibit discrimination on the basis of race, color, religion, national origin, sex, familial status, and disability. In addition, New York State human rights laws and the City of Syracuse and Onondaga County's Fair Practices Ordinances prohibit discrimination in housing on the basis of age, marital status, and sexual orientation. The study was conducted with these particular designations in mind.

Among the factors that may present impediments to fair housing choices are the availability and quality of public services, a shortage of handicap accessible dwellings, illegal housing discrimination, racial and ethnic steering in the real estate industry, redlining in the mortgage lending or insurance industries, access to affordable housing and the availability of certain types and sizes of housing units. Other factors such as income, source of income, and participation in the Section 8 Existing Housing program were considered in the overall context of fair housing choice as well.

The Study conducted in Fall 2000 did not purport to answer every question definitively, nor to make accusations against particular entities or industries whose activities were documented as a part of the Study. However, its purpose was to provide a greater understanding of the forces that may prevent the realization of housing goals and choices for City and County residents. The study includes data from a variety of sources. In each case where data is cited, the date of compilation or publication is provided.

Results reported in the study are similar to the impediments reported five years ago. The recent study indicates that while some progress has been made toward reducing barriers to fair housing, a significant amount of impediments still remain, some of which are in violation of the fair housing laws. Others are those that result from ambiguous factors, such as, market conditions, insensitivity to individuals with special needs, or economic circumstances. These continue to prevent families from freely making housing choices. The most severe impediments continue to be cases of intentional housing discrimination. Other impediments identified include the unwillingness of certain public entities to affirmatively further fair housing, barriers posed by a lack of affordable housing for the disabled, and disparities in mortgage lending rates. The disparities in mortgage lending rates indicate minorities are at a disadvantage, both as individual applicants and collectively, in neighborhoods with high percentages of minority residents.

The Analysis of Impediments to Fair Housing Choice can be obtained by either calling the Fair Housing Council of Central New York at 315-471-0420, or at 327 West Fayette Street, Syracuse, New York 13202 or visiting the Department of Community Development, Room 612, 201 E. Washington Street, Syracuse, New York 13202 or call 315-448-8620.

It is anticipated that a new Analysis of Impediments will be completed in 2007.

Fair Housing Council

Education

The Fair Housing Council has and continues to conduct community-wide forums, workshops, and seminars relating to fair housing to educate the community regarding an individual's rights and responsibilities to fair housing. Because of a decrease in funding to the Fair Housing Council directly from HUD, outreach activities have been curtailed in 2006, in order to preserve the core programs of fair housing and predatory lending enforcement.

The Fair Housing Council continued to provide training to private associations who contract for such services.

Advocacy

Several years ago, the Fair Housing Council has established preliminary procedures to address barriers to fair housing which either result from, or could be improved upon, for the Section 8 Housing Assistance program of the Syracuse Housing Authority. The Section 8 program is in a unique position to help provide remedies to patterns of segregation and barriers to fair housing choice. Little progress has been made recently, and the Syracuse Housing Authority has never referred a case of discrimination to the Fair Housing Council, leading to speculation that the housing authority may not be training staff to identify discrimination when it is encountered by program participants, which it most surely is from time to time.

Different problems exist within the public housing system, including segregation based on race and steering of families with children to certain buildings, regardless of their written occupancy plans and federal and state fair housing laws. In addition, arbitrary decisions by managers have violated the rights of individuals with disabilities. To date, these have been addressed on a case-by-case basis.

Research

The Council analyzed Home Mortgage Disclosure Act data for the 2001 AI to assess the degree of change from the AI in 1996.

Enforcement

The Council maintains an ongoing enforcement program designed to investigate illegal housing discrimination in real estate rentals, sales, lending, and in the provision of homeowners insurance. Testing and other enforcement activities take place on an ongoing and as-needed basis, with an active caseload of housing discrimination cases that have been referred

to HUD as enforcement proposals or filed directly in state or federal courts. Education and outreach to protected class members, their advocates and human service agencies is ongoing as well, and includes the distribution of fair housing educational materials, numerous educational presentations to interested groups, and attendance at community events and fairs in order to reach all members of the public, and especially those most likely to be victimized by illegal practices.

Counseling

The Fair Housing Council offers housing counseling to Section 8 rental assistance recipients, prospective homebuyers, victims of predatory lending and others seeking information and assistance in the housing market.

InterReligious Council

In the summer of 1997, the Inter Religious Council (IRC) of CNY initiated a project called “Community Wide Dialogue: End Racism, Improve Race Relations, Begin Racial Healing”, a grassroots effort to create opportunities for open discussions about race and racism. Individuals participating in the dialogues are very diverse and grassroots oriented. The dialogue process has broken out into several small groups that meet once a week over a six-week period at various times and locations throughout the Syracuse community. At the end of the six week period, a trained facilitator for each group prepares a written report as to the kind of impact the process had on its participants.

The focus of the dialogue circles is on ending racism and promoting racial healing. Although not directly related to fair housing choice, discrimination in housing practices and difficulty in obtaining mortgages and other types of loans from banking institutions were identified as important issues expressed by minority participants in many of the dialogue circles. Through discussions, it was determined that not only was there difficulty in obtaining loans and mortgages, but there is a lack of banking services in neighborhoods with higher concentrations of minority residents.

The Community Wide Dialogue Action committee held a series of meetings with representatives from the following banks: Fleet, HSBC, Key, M&T, J.P. Morgan Chase, and Solvay. The representatives have agreed to partner with Community Wide Dialogue staff and the Action committee in an effort to address these issues. The partnership group is in the process of identifying goals that includes development of tools that will serve as a link between low and moderate-income residents and the banking institutions. Once developed, these tools will be used to decrease predatory lending practices to low and moderate-income residents; expand employment opportunities (managerial positions) within the banking

institutions for minorities; and assist low and moderate-income residents determine what they will need to qualify for low interest loans through a banking institution.

Section 3 Housing and Homeless Needs Assessment

(91.220(g); 91.220(i); 91.225(c)(10))

Homeless

HUD Definition:

A person who is “chronically homeless” is an unaccompanied homeless individual with a disabling condition who has either been continuously homeless for a year or more, or has had at least four (4) episodes of homelessness in the past three (3) years.

In order to be considered chronically homeless, a person must have been sleeping in a place not meant for human habitation; i.e., living on the streets, and/or in an emergency homeless shelter. A disabling condition is defined as a diagnosable substance use disability including the co-occurrence of two or more of these conditions. A disabling condition limits an individual’s ability to work or perform one or more activities of daily living.

Homeless Population Needs

The needs of the homeless population of Syracuse are served by a variety of traditional and innovative programs, which are detailed in the “strategies” section of this plan. Developing a Continuum of Care strategy for our community is an ongoing and annualized process involving representatives from several constituencies: homeless and formerly homeless individuals, service providers, city, county, and state government officials, housing developers, local business partners, and concerned citizens. The forum for cooperative planning around the issues of homelessness and poverty in our community is the City of Syracuse Common Council Task Force on the Homeless and Housing Vulnerable or (the Homeless Task Force). The Homeless Task Force has been meeting regularly (at least monthly) since 1986. While the City of Syracuse is fortunate to have a highly developed continuum of homeless services, unmet needs still exist.

The Task Force is the local entity responsible for coordinating homeless services and planning for future services in an effort to prioritize gaps and eliminate duplication of services. The local community planning process for ongoing development of a Continuum of Care strategy includes the following activities: data collection, needs analysis, evaluation of available resources and funding opportunities, and outcome analysis.

Data collection consists of information from a variety of sources: an annual Point-In-Time survey of sheltered and unsheltered homeless, HMIS data sharing, a semi-annual survey of formerly homeless permanent housing residents, and regular reports from Homeless Task Force members regarding the utilization and capacity of existing services and programs. Informed by the information collected from these various sources, the Homeless Task Force holds an annual forum to discuss as well as emerging trends and gaps in our continuum, as well as persistent on-going needs.

A synopsis of 2006-2007 homeless needs includes: (1) case management for high needs individuals with dual diagnoses, (2) additional outreach and shelter strategies for youth and older homeless youth, (3) greater emphasis on homeless prevention and assistance to the housing vulnerable, (4) additional permanent housing that is affordable (to those with extremely low incomes), accessible and lead safe, (5) additional income supports, and (6) supportive, medically-enhanced permanent housing. Strategies to address these needs are discussed below and include the continuation and expansion of existing successful programs as well as the development of additional resources.

Special Needs Population

Special needs populations, as well as the homeless and housing-vulnerable populations, need affordable housing options to prevent increased homelessness or inappropriate residence in hospitals, nursing homes or rehabilitation centers. A relatively large number of shelter residents became homeless due to a loss of income and housing and could live independently if affordable housing options were available.

For the purposes of this document, special needs populations include persons with physical disabilities, the elderly (including frail elderly), persons with HIV/AIDS and their families, developmentally disabled persons, persons with dual diagnoses, persons with mental health-related disabilities, youth, persons returning from incarceration, refugees, and non-English speaking populations. The highest priority for these special needs populations are services and facilities to support existing housing or housing that is developed in community settings, the community housing itself, and rental assistance to assure that the community housing is affordable. Community housing needs to be individualized to meet the specific needs of the client, and may be independent or housing with supports.

Persons with Physical Disabilities

Persons with mobility impairments face great difficulty obtaining accessible housing. The lack of accessible, affordable housing options in our community force many to reside in senior housing, rehabilitation centers or nursing homes. ARISE, Inc., a community-based agency which provides advocacy and other supportive services, including housing referrals, to physically challenged people reports that wheelchair accessible apartments, particularly those with 3 or more bedrooms are in extremely short supply. Too often, larger units are unavailable and families must live in overcrowded and unsafe conditions.

Strategy

Programs and services designed to increase the accessibility of existing housing resources through renovation, when financially feasible, are needed. Home Headquarters Home Improvement Loan Program and Empire Housing can provide assistance to homeowners with disabilities in need of accessibility modifications. Other community-based housing development organizations such as Housing Visions and Covenant Housing Corporation continue to develop additional accessible units on scattered sites throughout the city. In addition, heightened public awareness on the part of private sector builders and developers as to accessibility needs and increased enforcement of local “Visitability” requirements for new construction will encourage the development of additional accessible units. Increased rental assistance is also needed to make housing financially accessible to those who are permanently disabled.

Persons with Developmental Disabilities

In its 2006-2008 Community Services Plan, the Central New York Disabilities Services Office noted that in 2005, 166 individuals with developmental were in need of residential placement. These individuals have varying support needs, many are in need of 24 hour a day supports. In addition, more than 2,629 developmentally disabled individuals are in need of residential supports in order to maintain their current housing. These supports include accessibility modifications and the provision of adaptive equipment, assistance with personal care and daily living, as well as respite services.

The Central New York Disabilities Services Office and the NYS Office of Mental Retardation/Developmental Disabilities maintain the NYS Cares waiting list for individuals in need of supportive housing and the Community Living Intake Process (or

CLIP) list, a centralized intake and referral process for twelve community residential service providers .

Strategy

In response to the housing needs of individuals with developmental disabilities locally, the CNY DSO plans to assist community-base agencies develop over the next two years: increased residential capacity within the community for children transitioning to adult residential placements (including medically enhanced placements), the supports needed to help elderly developmentally disabled individuals age in place, emergency housing which can be utilized on a temporary basis while a permanent solution is developed through person-centered-planning, 100 additional residential opportunities.

Persons with Dual Diagnoses

The treatment, service and residential needs of individuals with co-occurring mental health and substance abuse are often considered the most challenging. Staff and administrators at shelters, correctional and psychiatric facilities report increases in the number of persons with co-occurring disorders. Many in this subpopulation experience high rates of recidivism. Some are denied access to needed services due to previous histories that may include violence, noncompliance and self injury. Historically, the funding and resultant programs for mental health and substance abuse have evolved as separate systems of care. In an effort to improve the effectiveness of treatment and service options available to those with co-occurring disorders Onondaga County Dept. of Mental Health, in partnership with local service providers and agencies, has sought to increase our community's ability to recognize and treat co-occurring disorders. This effort is lead by OCDMH's Dual Recovery Coordinator. Priority areas for improvement in our system of care include: combating the sense of separateness that often exists between MH and SA treatment providers, improved cultural competence among service providers, cross-training for staff in both fields, detoxification and outpatient services for those with certain psychiatric diagnoses, and improved diagnostic and assessment abilities.

Strategy

Several educational initiatives have been undertaken to provide training and technical assistance to mental health and substance abuse treatment providers. In addition, pilot programs have been initiated to encourage development of integrated services. These include: training and technical assistance to chemical dependency providers to encourage implementation of MMS, implementation of Evidence Based Practices for chemical dependency providers, sponsorship of community-wide training focused on addressing CODs, development of infrastructure necessary to support sustained workforce competence in recognizing and addressing dual diagnoses, and the development of dual diagnosis capability in case management services.

Persons with Mental Health-Related Disabilities

Residential options for persons with psychiatric diagnoses in our community range from in-patient services offered by facilities such as Hutchings Psychiatric Center. Community General Hospital and St. Joseph's Hospital to community residences operated by CNY

Services and Hillside Children's Center and more independent transitional and permanent housing options such as CNY Service SRO, Catholic Charities Dorothy Day House, Chadwick Residence, and the YWCA. The Onondaga County 2007 Mental Health Services Plan cited enhanced residential services, including increased access to supportive housing and supportive case management as one of the highest priority needs in our community. For individuals with mental health related disabilities, the stability associated with safe, decent, affordable housing is often critical to the success of psychiatric services. Locally, additional out-patient therapeutic services are also needed. This, coupled with a lack of available case management and low demand housing (supported housing), too often results in "a revolving door of expensive and ineffective crisis services for a population in great need."

Several residential providers in our community serve individuals with co-occurring mental health disorders and substance abuse issues. The development of additional transitional and permanent supportive housing options for people with dual or multiple diagnoses is a growing need in our community. To facilitate the development of supports for this population, the Onondaga County Department of Mental Health and Community Services Board recently established a Dual Recovery Coordinator to assist with the integration of mental health and substance abuse services.

Strategy

Increased access to supportive housing through the development of additional permanent housing units

Increased access to effective inpatient and outpatient services

Increased access to supportive case management.

Better integration of mental health and chemical dependency services

Youth

Onondaga County mirrors the rest of the nation as it relates to young adults who find themselves in precarious living circumstances. For the period 1996 – 2005, an annual average of 273 older homeless youth under 21 years of age obtained temporary housing in one of up to 11 community programs offering shelter, supervision, and services. Many of these were young women with children of their own. For the period 1995 – 2005, an annual average of 220 children under 18 years of age utilized the local emergency shelter for runaway youth. It is safe to say that in 2007, approximately 500 youth between the ages of 10 and 20 years of age (6.6 per 1,000) will spend at least one night in a shelter in Onondaga County, unaccompanied by a parent or guardian. Fortunately, safe and accessible shelter options for runaway and homeless youth are available in our community.

A downward trend in overall unduplicated admissions of younger youth to the runaway shelter began in 1997 and appears to have leveled off. Review of surveys and anecdotal reports reveal that youth consistently identify family discord as the primary reason for leaving home. Some key informants suggest that the reduction in admissions to the runaway shelter is due in part to successful family mediation efforts. Others consider it

an outcome of the increased acceptance, understanding, and application of the principles of Youth Development. Both arguments speak to the need for a continued, if not increased, presence of adults in the lives of youth. Fewer older homeless youth opted to access emergency and transitional residences in 2004 and 2005 as compared to earlier in the decade when the number of homeless youth reported to be residing in these facilities peaked.

Needs include the continued availability of residential options for youth unable or unwilling to reside in their homes. Additional residential programs designed exclusively for older homeless youth are necessary to meet a need that is currently being met in part by the adult shelter system. Youth in tenuous circumstances require training in life skills, including parenting skill when applicable. The need for 24-hour access to information regarding shelter options and strategies for addressing youth and families in crisis continues to exist.

Strategy

Outreach to homeless youth must be maintained and expanded. Recent funding cuts to the Salvation Army's street outreach program threaten to reduce the availability of this service. In addition, the Homeless Task Force, in partnership with the Runaway and Homeless Youth Advisory Board, will explore possible options for the development of additional shelter beds which target older homeless youth. Such a shelter alternative would be an important resource to engage youth in needed services and more permanent housing options.

The Elderly and Frail Elderly

Elderly persons, particularly frail elderly, need a continuum of housing options that minimize relocation but can meet the changing needs of persons as they age. Elderly homeowners need assistance maintaining their homes and weatherization to assure affordable operating costs. When elderly persons can no longer remain in their existing housing independently, group or supported housing is needed. Home sharing opportunities with another person or in small group settings affords elderly persons the opportunity to remain in the community while living with others who can assist with basic housekeeping activities. The development of accessory apartments, adjoining or in homes of relatives also offers an elderly person the opportunity to remain in the community but with the support and services of nearby family members.

Enriched and supportive housing offers elderly persons congregate meals and staffing, either as residents of independent apartment units with kitchens and baths or in a more group-type setting. These options need to be available in the community in neighborhood locations to enable the elderly to remain in their existing neighborhoods whenever possible.

For many elderly persons and persons with a disability, there is a need for housing that is accessible or adaptable. Syracuse's existing housing stock of primarily older structures containing one and two units do not easily adapt to meet accessibility standards. In addition, the poor energy efficiency of much of the City's older housing stock, combined

with rising utility costs, add to this population's housing vulnerability. Programs such as PEACE, Inc.'s Weatherization Program and Home Headquarters can assist low-income elderly homeowners with weatherization and energy-related improvements to their homes. Additional resources for renters are needed.

The Metropolitan Commission on the Aging (MCOA) estimates that of the nearly 50,000 persons aged 65 and older living in their own homes, approximately 10,000 need significant assistance, including the following housing related assistance:

1. Moderate to substantial rehabilitation to address major code violations.
2. Moderate rehabilitation to accommodate mobility impairments and frailty.
3. Linkages to other living arrangements.
4. Assistance determining eligibility for housing subsidies and other programs

Persons Returning from Incarceration/Institutions

Discharge planning for persons returning to the community from incarceration or other institutionalized settings is a State-mandated requirement. In order to increase the quality of discharge planning in our community, several community-based service providers, such as CNY Services and Onondaga Case Management work with local correctional facilities to coordinate follow-up case management, housing, and residential services. Housing options for individuals with forensic involvement is often in short supply as many landlords will not rent to individuals with criminal histories. Transitional and permanent housing for this population that combines mental health and substance abuse services is critical to their success. This housing should offer units for both individuals and for families to enable persons to reunite with families upon return, as needed and appropriate. Too often, individuals released from incarceration re-offend or become homeless upon release because their housing/discharge plans fail.

Strategy

Support and enhancement of existing programs such as: (1) New Beginnings which provides assistance with pre-planning and discharge planning – assuring appropriate connections and referrals are made prior to release. (2) Central New York Services' Recovery Permanent Supportive Housing Program which provides permanent supportive housing for homeless individuals and their families who have a history of forensic involvement and often dual diagnoses, and (3) Onondaga Case Management's Forensic Case Management Program which provides case management services to homeless individuals with a history of forensic involvement and mental health-related disabilities.

Persons with HIV/AIDS and their Families

As of December, 2005 there have been approximately 1,200 AIDS cases diagnosed in Onondaga County. Although not homeless, many persons with HIV/AIDS and their families may require supportive housing.

The number of HIV positive individuals under care has risen steadily since the first records were kept. The largest health care resource, the AIDS Care Center at SUNY Health Service Center, now has a cumulative caseload of more than 7,000 persons. The largest percentage increases in the population with AIDS are among women and minorities.

Many persons with AIDS are currently being housed in existing assisted units and shelters. Housing to meet their specific needs does not exist at this time. There is also a lack of affordable, assisted and public housing in more stable neighborhoods that can separate these persons from the drug and other activities that may have led to their initial exposure and infection.

Affordable housing for individuals and households with an individual with AIDS are needed. Due to the conditions of this disability, the housing must be accessible and air conditioned, and in close proximity to medical services and other amenities.

The current caseload for community based services at the Designated AIDS Care Center at SUNY Health Science Center is 700; the current caseload at the AIDS Community Resources of Central New York is 350.

Evaluations of clients' needs in Central New York indicate that between 150 and 175 clients are in need of housing or are housing-vulnerable. Among new clients, at AIDS Community Resources, 35 to 40 percent are in need of housing. Of these new clients, approximately 30 percent represent families, while the remainders are single individuals. It is likely that a far larger number of unidentified individuals in the community would actually be eligible for AIDS housing resources and rental assistance.

Strategy

At this time, three shelters are serving persons with AIDS:

1. DePalmer House serves persons with AIDS;
2. MESA Commons provides permanent housing for homeless families living with HIV or AIDS;
3. Welch Terrace is a 24 unit apartment complex for persons with HIV/AIDS.

Refugees

According to the Syracuse Refugee Assistance Program, the umbrella organization of the InterReligious Council of Central New York's Center for New Americans and Catholic Charities' Refugee Program, there are approximately 7,591 refugees residing in the Syracuse areas - with 90% of that total living within the City limits. In the last five years there has been a shift from primarily Southeast Asian refugees to a more even distribution among ethnic groups entering the area. Ethnic groups include Somalis, Iraqis, Cubans, Kurds, Liberians, Sudanese, Vietnamese, Cambodian, Laotian and Hmong cultures.

The following are a list of housing needs for the various populations included in the category of refugees:

- A need for large apartments, of at least three bedrooms; the average family size is six persons.
- A need for affordable/ and or subsidized rental apartments.
- Landlords who frequently refuse to refund security deposits even when tenant obligations have been met.
- Landlords who frequently fail to respond to normal requests (e.g., repair of broken windows or nonworking appliances).
- A reduction in the misunderstanding on the part of landlords and refugee tenants regarding the rights of each resulting in frequent use of Small Claims Court.
- Frequent vandalism to their cars, parked on streets or in driveways.

Strategy

The Landlord Training Program is the primary strategy in resolving many of the problems faced by special needs populations. This Program solicits property owners and informs them of their rights and responsibilities as landlords. It has been successful in addressing some of the ambiguities surrounding tenant/landlord issues and is especially helpful when tenants are not familiar with their own rights and responsibilities.

The Weed and Seed Program is another successful undertaking in addressing many of the quality of life issues that tenants face such as vandalism. This community currently has two Weed and Seed designations, one on the City's Northside, and one on the City's Westside.

Non-English Speaking Households

The number of non-English speaking households is increasing in Syracuse with the increase of Latino and Asian persons. These populations face difficulty in securing safe and adequate housing due to language as well as cultural barriers. Areas seeing the most growth in non-English speaking populations are the Near Westside, the Near Northeast and the Near Eastside.

Strategy

Translation and advocacy services provided through the Spanish Action League (La Liga) and the Center for New Americans (includes the former Southeast Asian Center) are critical to their respective populations.

Continuum of Care Strategy

The Continuum of Care Strategy in our community is the result of the ongoing planning and program evaluation done by the Homeless Task Force (described fully in the Section 3: Homeless Populations Need Assessment). The existing Continuum of Care consists of a variety of general services targeting homeless individuals and families, as well as specific services to address the unique needs of several sub-populations and the chronically homeless. Services in our community are generally well coordinated, and there is a significant level of communication and cooperation among service providers. This can be attributed in part to the relationships built through the ongoing efforts of the Task Force. Because of the role the Task Force takes in evaluating the existing system and developing new programs, Syracuse and Onondaga County avoid duplication of services and maximize the limited community resources available to combat homelessness.

Changes in the Number of Chronically Homeless Reported in 2004 and 2005

The 2005 Point-In-Time survey revealed a slight increase in the number of chronically homeless within our continuum from 108 to 113. This represents an increase of less than 5%. The time-dependent nature of the definition of “chronic homelessness” virtually assures that new individuals will meet the criteria each year and we are confident that the number of new chronically homeless in our community exceeds the 5% increase captured in the 2005 Point-In-Time Survey. We feel confident in attributing the relative stasis in total number of chronic homeless to our past (and continuing) efforts to improve enumeration and our success in accessing and maintaining permanent housing for the chronically homeless.

Data Collection Methods: Annual Point-In-Time Survey – January 30th, 2006

Housing Gaps Analysis Chart Data Sources

The data source for the current Housing Activity Chart was the annual community-wide survey administered by the Data Committee of the HTF, which requested both a report on capacity and an enumeration of homeless persons on **January 30th, 2006**. Agencies were asked to report the existing number of beds, and the number that were fully funded but currently under development. The survey instruments were explained and distributed at the monthly Task Force meeting prior to the designated survey date, and mailed or emailed to absent agencies. Surveys were collected by email and fax. In addition to the point-in time count, provider agencies were surveyed regarding their level of activity during the immediate prior year. A designated committee of the HTF analyzed this information, which included factors such as turn-away rates at the shelters (due to overcrowding) and waiting lists for transitional and supportive

permanent housing. Additionally, homeless clients participated in focus groups and identified their housing and service needs. This client input was considered in making the determination. The Committee used this research in addition to the annual count and the Current/Under Development Inventory for the results reported in this chart.

Community's definition of emergency shelter and transitional housing
Emergency Shelter Programs provide short-term housing on a first-come, first-served basis where clients leave in the morning and have no guaranteed bed for the next night, or provide beds for a specified period of time. Both models of emergency shelters exist in this community. Local shelters in this Continuum of Care are all operated by private, non-profit organizations, and each serves a specific client group: only men, only women, families, or only youth. All of the shelters provide some or all of the following services: meals, laundry, telephone, transportation, crisis counseling, case management, relocation assistance, child care, practical assistance, information and referral, employment and educational counseling, advocacy, and connection to mainstream resources.

Transitional housing is one type of supportive housing used to facilitate the movement of homeless individuals and families to permanent housing. Transitional Housing Programs have a maximum stay of two years and offer support services to promote self-sufficiency and to help residents obtain permanent housing. A key case management function is to help residents access appropriate mainstream resources. The supportive services may be provided by the organization managing the housing or coordinated by them and provided by other public or private agencies. Transitional housing can be provided in one structure or several structures, at one site or in multiple structures at scattered sites. They include models that are individual living units and those that are group living situations. Both types of transitional housing exist in this community. They are operated by private, non-profit agencies, some of which also operate emergency shelters and/or permanent supportive housing. They may target particular subpopulations, such as persons with mental illness, persons with AIDS, runaway youth, persons with substance abuse problems, homeless veterans, etc.

Point-in-Time date of data collection: January 30, 2006

In keeping with the philosophy that the best approach to need analysis incorporates data from as inclusive a group of community representatives as possible, all members of the HTF are involved in the annual point-in-time survey of service utilization and the enumeration of homeless persons. Emergency shelters, transitional housing facilities for the homeless and permanent supportive housing facilities provided the number of homeless individuals and families sheltered in those facilities on the night of **January 30, 2006**. This was accomplished through a

survey developed and distributed by the Data Committee of the Task Force (a standing subcommittee). Information from agencies that provide community-based housing and services that are frequently used by homeless persons was also gathered. On that same date, three teams of members of the HTF visited locations in Syracuse and Onondaga County which were known or reported to be places that homeless persons might attempt to spend the night, in order to obtain a count of “unsheltered” homeless. These places included parks, abandoned buildings, highway bridges, all-night commercial establishments, and public places such as hospital waiting rooms and transportation depots.

Over the past seven years, this community has employed the methods described above to conduct data collection and perform the needs analysis required for community planning and statistical reporting purposes. The Homeless Task Force’s Data Committee supervises this process, identifies the date and specific data to be collected and sources to be utilized, promotes the participation of relevant agencies and organizations, and follows-up to ensure a comprehensive result. *It is anticipated that the full implementation of our community’s HMIS project (awarded to The Salvation Army in the 2001 SNOFA competition) will greatly enhance future data collection efforts. Currently, local emergency shelter providers are engaged in pilot implementation of the HMIS. Once the pilot is complete Phases I (which includes all emergency shelter providers) will begin. Phases II and III of the implementation will incorporate transitional and permanent housing providers and support service providers, respectively.*

Homeless Population and Subpopulation Chart

On the night selected for the enumeration of the homeless, those agencies providing the number of homeless also provided details regarding the subpopulations represented among the residents. The facilities that served the chronically homeless jointly examined their attendance records to determine an accurate count of those disabled individuals who had been continuously homeless for a year, or who had at least four episodes of homelessness in the past three years. This resulted in a count of those who had met the definition of chronically homeless within this community, but might not have recognized those who were transient.

Annual Update of the Housing Activity Chart

The monitoring of services for the homeless, including the capacity of housing components, is a regular, ongoing part of the business of the Homeless Task Force. Program updates, including utilization levels, are reviewed at each monthly meeting. Additionally, each point-in-time count conducted includes information regarding capacity.

Process for conducting regular point-in-time counts

The process described above for the 2006 point-in-time count has proven to be successful and accurate. The long history of cooperation among members of the Homeless Task Force results in 100% participation. A standing committee of the Task Force, familiarly known as “the Data Group” is charged with conducting the count. The Task Force plans to continue the current method of utilizing a written survey, distributed approximately two weeks in advance of the data selected, and requiring enumeration of residents on the designated night. The mobile outreach unit will continue to be used to obtain a street count. As previously noted, this community conducts it’s point-in-time survey each year – far exceeding the minimum standard of once every three years. Full implementation of our local HMIS system will greatly enhance our data collection efforts.

Accessing Mainstream Resources

One strategy used to combat homelessness in our community is directing resources toward helping homeless persons access general community-based services whenever possible. This strategy has worked effectively in many areas, particularly the areas of permanent housing and case management, job training and employment services. Access to mainstream resources in our community is now greatly enhanced due to the opening of The Salvation Army’s Homeless Resources Services Program. This program provides assistance to individuals and emergency shelter staff to help them identify, enroll and maintain mainstream resources such as employment services, legal services, primary health care, transportation, mental health and substance abuse treatment, and advocacy services. In addition, the program will also assist families: obtain personal documentation and identification necessary to apply for and receive mainstream resources, locate housing, and negotiate with landlords. Linking homeless persons to existing community-based services instead of isolating them in programs exclusively for the homeless results in three key benefits:

Long-term support: most homeless services end when individuals or families move out of the shelter or transitional housing program; community-based services can serve regardless of where they live, creating a long-term support network which reduces the chance of repeat episodes of homelessness.

Avoids stigmatization: for many people in our community, homelessness is an isolated incident in their lives, not a way of life. Homeless youth and children are particularly sensitive to participating in programs for the homeless. Many homeless adults are embarrassed by their circumstances, and avoid services rather than being publicly connected to homeless programs. By connecting them to community-wide supports, individuals

and families are able to receive necessary services without worrying about the stigma of homelessness.

Maximizes resources: if an existing community-based service has the ability and capacity to meet the needs of homeless persons, community resources can be maximized by using that service rather than creating a duplicate service to exclusively serve the homeless. This strategy allows us to channel limited resources toward filling critical gaps.

An example of this strategy is the CHANCE (Comprehensive Homeless Access to Non-traditional Clinical Experiences) Program. The CHANCE program is funded through state reinvestment funds channeled through the Onondaga County Department of Mental Health. St. Joseph's Health Center manages the project as a satellite to their Comprehensive Psychiatric Emergency Program. The program provides on-site mental health support to emergency shelters that could not afford to have clinical workers on staff. The CHANCE staff provides formal mental health assessments, clinical counseling services, advocacy and assistance with medication management at four shelter sites.

Homeless Prevention

Several homeless prevention programs exist in Syracuse. The HOME Relocation program provides relocation services to individuals and families living in unfit housing and eviction mediation services to those facing eviction. Because the HOME program is contacted prior to eviction, clients are assisted in finding new housing before they become homeless and end up in an emergency shelter.

Homeless persons often risk moving out of shelters into poor quality housing primarily because they do not have enough money for the security deposits required for better quality housing. Clients who move from the shelter to stable housing are at less risk of experiencing a repeat incident of homelessness. The Salvation Army Security Deposit Guarantee Program enables low-income individuals and families to access a revolving loan fund to pay an initial security deposit.

Limited resources are also available through the Northeast Community Center, Transitional Living Services, Catholic Charities, and Onondaga Case Management to provide assistance with security deposits and rental assistance to individuals and families at-risk of becoming homeless due to a crisis or loss of income. Similarly, the Onondaga County Department of Social Services provides rental assistance. This temporary assistance often enables otherwise homeless individuals and families to acquire housing.

Crisis Intervention Centers such as the Rescue Mission's New Life Center, the Salvation Army's Emergency Basic Needs Program and Catholic Charities' Emergency Assistance Services provide information, referrals and assistance with basic needs which can often prevent homelessness. The Salvation Army's Barnabas Center provides crisis intervention services for youth at risk of becoming homeless. The Living Room provides crisis intervention services for persons impacted by HIV/AIDS. Combined with the additional information and referral services offered by HELPLINE (a local web-based information and referral service for all human services in Onondaga County) and the community's network of local food pantries, these crisis intervention services are an important prevention resource.

Outreach/Intake/Assessment

There are four direct outreach programs operating in the community: the Barnabas Street Outreach Program, the Veteran's Administration Homeless Outreach, the Homeless Intervention Services (HIS) Team and the HOME program.

The Barnabas Van visits inner-city neighborhoods three evenings a week to make contact with runaway, homeless and at-risk youth. They distribute educational information, and refer youth to local shelters, providing transportation if necessary. In addition, a new federal grant allowed Barnabas to expand outreach services to include a drop-in center for runaway and homeless youth.

The U.S. Department of Veterans Affairs Homeless Program visits homeless shelters, local veterans centers and the Veteran's Administration Medical Center, making connections with homeless veterans. The program has a special focus toward serving veterans with substance abuse or mental health issues.

The HIS Team responds to calls from private citizens, service providers, hospitals, the bus station and the local police department identifying individuals or families in need of services. In 2003 the HIS Team worked closely with the members of the Syracuse business community, the Mayor's Office and law enforcement to improve public awareness of homeless services and to increase outreach and referrals. Outcomes include expanded HIS Team hours and coverage areas as well as updated homeless services maps.

Food pantries, meal sites and emergency shelters also provide access points for outreach to homeless individuals and families. Intake and assessment are done by every emergency shelter, transitional program, and supportive service. In our community, homeless individuals and families are viewed holistically, and individualized service plans deal with not only

the housing needs of the homeless, but also the educational, social, emotional and health care needs of each person. This thorough assessment and planning helps individuals and families link to a complete range of services, and creates a greater potential for long-term success.

Emergency Shelter Sites

Emergency Shelter is available in our community for the general homeless population and for specific sub-populations. Shelters include:

- Vera House and Vera House North (homeless women and/or women with children with an emphasis on domestic violence)
- The Salvation Army Emergency Shelter and Dorothy Day House (homeless women and/or families with children)
- Booth House (runaway and homeless youth between the ages of 13 and 18)
- The Salvation Army Women's Shelter (homeless women with chronic mental health issues)
- The Salvation Army Family Shelter
- Rescue Mission Emergency Shelter (adult males)
- Oxford Street Inn (chronically homeless adult males)

In general, the shelters provide high quality services in safe, well-supervised facilities that are easily accessible to the homeless. The capacity of the existing shelter system for men, women and families is currently stretched to the limit.

There are four specific sub-populations in need of expanded or further specialized shelter services: homeless men, older homeless youth, victims of domestic violence, and women with co-occurring mental health and substance abuse issues. The two men's shelters in our community have operated well above capacity during the past three years. Increasingly women's shelters are over-capacity as well. The Task Force has identified a lack of rental/income assistance available to single, non-disabled or undiagnosed adults and the lack of safe, affordable, rental housing stock as the main causes of increased shelter populations.

The City of Syracuse and the Homeless Task Force have continued to seek solutions to the root causes of shelter overcrowding and to facilitate movement through the continuum rather than create new emergency shelter beds. However, over the past year it has become necessary to increase shelter capacity. The Rescue Mission's Men's Shelter has increased the number of beds available. Alternatively, working in partnership with the Department of Social Services, Catholic Charities has implemented a pilot program aimed at helping the chronically homeless transition from the shelter. Beginning in 2004 10 long-term shelter residents moved into permanent housing secured by Catholic Charities.

With additional staff assistance, eight of them have successfully maintained their apartments for the past 5 months.

The community strategy for meeting the gaps in the shelter system is threefold:

- Addressing the specific needs of homeless persons who are severely mentally ill and/or substance abusers through the creation of additional service enriched SRO units
- Addressing the specific needs of the chronically homeless through the development of additional supportive housing units which target the service resistant.
- Increasing access to permanent housing through Shelter Plus Care with rental assistance to single adults with disabilities.

Transitional Housing

There are many transitional residences in our community. Several were developed using previous rounds of McKinney Act funding. These programs have helped our community provide the appropriate level of services to homeless individuals and families with special needs. The agency relationship between emergency shelter providers and transitional providers is excellent, ensuring easy access to these programs for individuals who want them.

There continues to be a need for additional transitional housing within our community, in particular, transitional housing for individuals with substance abuse and mental health needs. While living in transitional programs, homeless persons are able to access a wide range of community-based support services that ensure a smooth transition into permanent housing and increase the chances for long-term success.

Specialized transitional residences for homeless persons in our community include:

- Rescue Mission CORE Program
- New Beginnings for homeless men who have completed a treatment program; also provides specialized services to homeless veterans
- Transitional Apartments and Parenting Center (TAPC) for homeless adolescents who are pregnant or parenting
- Transitional Independent Living Program (TILP) for male homeless adolescents
- Barnabas House for homeless youth between the ages of 16 and 21
- Altamont's Jericho program which pairs transitional housing and employment training
- Chadwick Residence for homeless women
- Catholic Charities Hospitality Houses for homeless families

- YWCA for single women or women with one young child
- Central New York Services Group Residences for mentally ill chemical abusers
- DePalmer House for persons living with HIV/AIDS
- Detor House for homeless veterans
- Minchillo House for homeless veterans
- Syracuse Behavioral Healthcare Residences for substance abusers
- YMCA transitional residence for men with special needs

Onondaga Case Management, through its intensive case management services, has enabled many homeless individuals to move from the emergency shelters to transitional or permanent housing. Because this program can provide long-term support services, the percentage of individuals served that experience repeat episodes of homelessness is very low. Follow up case management is also available through the Rescue Mission's STEP program. STEP provides case management for up to six months after a shelter stay.

In addition to these specialized residents, Onondaga County has an extensive network of certified community residences serving persons with mental health issues and persons with developmental disabilities, and community residences and halfway houses for substance abusers. All of these services are accessible to the homeless.

Permanent Supportive Housing

Permanent supportive housing options are available in the community to serve homeless individuals with physical or mental disabilities. The Rescue Mission and Christopher Community, Central New York Service and Liberty Resources have established certified adult residences specifically to serve homeless individuals needing permanent supportive housing. Central New York Services' SROs offer permanent supportive housing to individuals with mental health needs. There is currently a significant waiting list for the SRO and additional units are under construction.

Under the 2002 and 2003 SNOFA competitions, the YWCA and Central New York Services, respectively, were awarded funding for much needed additional permanent supportive housing in our community. The YWCA's units target single, pregnant and parenting women with disabilities. CNY Services provides scattered site apartments to individuals and families with mental health needs and forensic involvement. In addition, under the 2004 SNOFA competition, Catholic Charities, Chadwick Residence and Syracuse Behavioral Healthcare have applied to develop additional permanent supportive housing resources. Each project targets particular subpopulations with significant service needs.

Shelter Plus Care has effectively moved more than 700 people from emergency shelters to permanent independent housing with community based support services. While this program is very effective for serving homeless individuals with disabilities, there is a tremendous need for rental supports for the non-disabled or undiagnosed homeless.

Permanent Housing

For non-disabled homeless individuals and families in our community, the general private housing stock is the largest source of permanent housing. There is a general lack of affordable housing that is adequate and safe. In particular, large (more than 3 bedrooms) and accessible units are in very short supply. The Syracuse Housing Authority operates 597 project-based Section 8 housing units and makes 2,709 Section 8 vouchers/certificates available. Over 400 vouchers/certificates are available through Christopher Community and the Housing Authority for use in Onondaga County. However, the waiting list for these vouchers remains long and it is not uncommon for individuals to wait 2-3 years for an available voucher.

Several programs, including the Salvation Army Security Deposit guarantee program, and the Supportive Housing Initiatives programs provided by Transitional Living Services and The Salvation Army, provide financial resources to increase homeless persons' access to permanent housing. The Salvation Army H.A.L.E. (Housing and Life Skills Education) Program provides a holistic approach to counseling and assisting housing those who have not obtained the skills to live independently. Several programs including the Rescue Mission Housing Locator, the Christopher Community Housing Developer for Youth, and the Salvation Army H.A.L.E program help individuals locate safe, affordable housing, and help negotiate lease agreements and security deposit arrangements with landlords. The Department of Veteran's Administration provides rental assistance to homeless service veterans.

The City and County Departments of Community Development are aggressively promoting the development of decent low-income housing and have ongoing projects involving non-profits and private developers. Syracuse Model Neighborhood Corporation offers rental properties for large low-income families, as well as, providing home ownership opportunities for low to moderate-income families. Covenant Housing Corporation and the InterReligious Council's Covenant Housing Program, develop permanent housing for very low and low-income families and individuals with special needs. Housing Visions also develops affordable housing for individuals with accessibility needs and larger families. The Task Force is currently working with these private not-for-profit housing

developers to increase homeless persons' access to these mainstream housing resources.

Support Services

There is a wide range of supportive services available in our community. The majority offers services to a general population and are willing and able to serve the homeless as well.

Specific support services for the homeless include:

- emergency meals and food pantry programs
- free clothing and furniture
- community drop-in centers for the homeless and for persons with HIV/AIDS
- on-site mental health evaluation and support services at the shelters
- case management services for special populations
- educational and vocational services
- emergency financial assistance
- recreational activities
- practical assistance with moving and storage
- community integration and advocacy
- facilitated enrollment

There continues to be a need for supportive residential services that are individualized and non-site specific. Many people transitioning from emergency shelters or transitional housing need assistance to acquire independent living services. These services are in addition to traditional case management. While such residential services exist for persons with disabilities, they are not available to the homeless who are non-disabled. Additional Case Management services for non-English speakers has also been a concern in our community. The Spanish Action League has addressed this gap through the development of its bi-lingual case management.

Following pages are excerpts from the City of Syracuse and County of Onondaga 2006 Continuum of Care Application

| | | | | | | | |
|--|--|------------------------------|--|--|------|--|----------------|
| NY06-505 | | Syracuse/Onondaga County CoC | | | | | |
| | | | | | | | |
| Central New York Services, Inc. | | | | | SHP | | \$427,630.00 |
| | | | | | | | |
| Central New York Services, Inc. | | | | | SHPR | | \$565,345.00 |
| | | | | | | | |
| Catholic Charities of the Roman Catholic Diocese of Syracuse | | | | | SHPR | | \$166,666.00 |
| | | | | | | | |
| The Salvation Army of Syracuse | | | | | SHPR | | \$473,394.00 |
| | | | | | | | |
| The Salvation Army of Syracuse | | | | | SHPR | | \$105,002.00 |
| | | | | | | | |
| The Salvation Army of Syracuse | | | | | SHPR | | \$442,111.00 |
| | | | | | | | |
| The Salvation Army of Syracuse | | | | | SHPR | | \$102,856.00 |
| | | | | | | | |
| ARISE Child and Family Service, Inc. | | | | | SHPR | | \$100,526.00 |
| | | | | | | | |
| Syracuse Brick House, Inc. | | | | | SHPR | | \$185,726.00 |
| | | | | | | | |
| The Rescue Mission Alliance of Syracuse, NY | | | | | SHPR | | \$200,000.00 |
| | | | | | | | |
| Syracuse Brick House, Inc. | | | | | SHPR | | \$190,504.00 |
| | | | | | | | |
| Syracuse Brick House, Inc. | | | | | SHPR | | \$187,426.00 |
| | | | | | | | |
| Altamont Program, Inc. | | | | | SHPR | | \$62,300.00 |
| | | | | | | | |
| Syracuse Housing Authority | | | | | SPCR | | \$638,940.00 |
| | | | | | | | |
| Syracuse Housing Authority | | | | | SPCR | | \$1,551,888.00 |
| | | | | | | | |

CoC 2006 Funding Priorities

Q: CoC Project Priorities Chart

| HUD-defined CoC Name:* Syracuse-Onondaga-Town of Clay CoC | | | | | | CoC #: NY-505 | | | |
|--|--------------------------------|-----------------------------|-----------------|--|-------------|-------------------------------------|----------------|------------|------------|
| (1) SF-424 Applicant Name (Please Remove Examples) | (2) Project Sponsor Name | (3) Project Name | (4) Priority | (5) Requested Project Amount *** | (6) Term | (7) Program and Component Type** | | | |
| | | | | | | SHP New | SHP Renewal | S+C New | SRO New |
| Central NY Services | CNYS | RPSP II | 1 | 427,630 | 2 | X | | | |
| Central NY Services | CNYS | RPSHP | 2 | 565,345 | 2 | | X | | |
| Catholic Charities | Catholic Charities | Practical Assistance | 3 | 166,666 | 2 | | X | | |
| The Salvation Army | The Salvation Army | PH- State Street Apartments | 4 | 473,394 | 2 | | X | | |
| The Salvation Army | The Salvation Army | TILP | 5 | 105,002 | 2 | | X | | |
| The Salvation Army | The Salvation Army | TAPC | 6 | 442,111 | 2 | | X | | |
| The Salvation Army | The Salvation Army | Facilitated Enroller | 7 | 102,856 | 2 | | X | | |
| Arise | Arise | HCIAP | 8 | 100,526 | 2 | | X | | |
| Syracuse Behavioral Healthcare | SBH | PH – Grove Point | 9 | 185,726 | 2 | | X | | |
| Rescue Mission | Rescue Mission | STEP | 10 | 200,000 | 2 | | X | | |
| Syracuse Behavioral Healthcare | SBH | TH – Harriet May Mills | 11 | 196,274 | 1 | | X | | |
| Syracuse Behavioral Healthcare | SBH | TH – Highland | 12 | 190,504 | 2 | | X | | |
| Altamont | Altamont | Case Management | 13 | 62,300 | 2 | | X | | |
| (8) Subtotal: Requested Amount for CoC Competitive Projects:*** | | | | \$ 3,218,334 | | | | | |
| (9) Shelter Plus Care Renewals:**** | | | | | | S+C Component Type* | | | |
| Syracuse Housing Authority | SHA | S+C | 14 | 653,170 | 1 | TRA | | | |
| Syracuse Housing Authority | SHA | S+C | 15 | 1,551,898 | 1 | TRA | | | |
| (10) Subtotal: Requested Amount for S+C Renewal Projects: | | | | \$ 2,205,068 | | | | | |

| | |
|---|---------------------|
| (11) Total CoC Requested Amount: | \$ 5,423,402 |
|---|---------------------|

*HUD-defined CoC names & numbers are available at: <http://www.hud.gov/offices/adm/grants/fundsavail.cfm>

**Place the component type (PH, TRA etc.) under the appropriate program for each project in column 7.

The requested project amount **must not** exceed the amount entered in the project summary budget in Exhibit 2. If the project summary budget exceeds the amount shown on this priorities list, the **project budget will be reduced** to the amount shown on the CoC Project Priorities Chart. *For the Shelter Plus Care Renewals priority number, please continue project numbering from the top portion of the chart – please **do not** restart S+C project priority numbering from 1.

Part I: CoC Organizational Structure

| | |
|--|--------------------|
| HUD-defined CoC Name:* | CoC Number* |
| Syracuse-Onondaga-Town of Clay Continuum of Care | NY-505 |
| *HUD-defined CoC names and numbers are available at: www.hud.gov/offices/adm/grants/fundsavail.cfm . If you do not have a HUD-defined CoC name and number, enter the name of your CoC and HUD will assign you a number. | |

A: CoC Lead Organization Chart

| | | |
|---|-----------------------------------|-------------------|
| CoC Lead Organization: Syracuse Common Council Task Force on the Homeless & Housing Vulnerable | | |
| CoC Contact Person: Kimberlee Dupcak | | |
| Contact Person's Organization Name: InterReligious Council of Central New York | | |
| Street Address: 3049 East Genesee Street | | |
| City: Syracuse | State: NY | Zip: 13224 |
| Phone Number: (315) 449-3552 x106 | Fax Number: (315) 449-3103 | |
| Email Address: chp1@ircny.org | | |

CoC-A

B: CoC Geography Chart

Using the Geographic Area Guide found on HUD's website at <http://www.hud.gov/offices/adm/grants/fundsavail.cfm>. List the name and the six-digit geographic code number for every city and/or county participating within your CoC. Because the geography covered by your CoC will affect your pro rata need amount, it is important to be accurate. Leaving out a jurisdiction will reduce your pro rata need amount. For further clarification, please read the guidance in Section III.C.3.a of this NOFA regarding geographically overlapping CoC systems.

| Geographic Area Name | 6-digit Code | Geographic Area Name | 6-digit Code |
|----------------------|--------------|----------------------|--------------|
| City of Syracuse | 366376 | | |
| Town of Clay | 361256 | | |
| Onondaga County | 369067 | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

CoC-B

CoC Structure and Decision-Making Processes

C: CoC Groups and Meetings Chart

The purpose of the CoC Groups and Meetings Chart is to help HUD understand the current structure and decision-making processes of your CoC. List the name and role (function served) of each group in the CoC planning process. Under “CoC Primary Decision-Making Group,” identify only one group that acts as the primary leadership or decision-making group for the CoC. Indicate frequency of meetings and the number of organizations participating in each group. Under “Other CoC Committees, Sub-Committees, Workgroups, etc.” you should include any established group that is part of your CoC’s organizational structure (add rows to the chart as needed). Please limit your description of each organization’s role to 2 lines or less.

| CoC-Related Planning Groups | | Meeting Frequency (check only one column) | | | | Enter the number of organizations/entities that are members of each CoC planning group listed on this chart. |
|--|--|---|-----------|------------|----------|--|
| | | Monthly or More | Quarterly | Biannually | Annually | |
| Example: CoC Primary Decision-Making Group | | | | | | |
| Name: | River County Continuum of Care Executive Committee | X | | | | 5 |
| Role: | This group meets to address current issues, set agendas for full CoC meetings, and determine project priorities. | | | | | |
| CoC Primary Decision-Making Group (list only one group) | | | | | | |
| Name: | Syracuse Common Council Task Force on Homeless | X | | | | 65 |
| Role: | Integration of community planning process, systematic identification of service/housing gaps and priorities. | | | | | |
| Other CoC Committees, Sub-Committees, Workgroups, etc. | | | | | | |
| Name: | CoC Working Group | X | | | | 22 |
| Role: | Annual review of, & agenda-setting for, SNOFA process, technical assistance with development, submission of annual CoC application. | | | | | |
| Name: | Data Group | X | | | | 6 |
| Role: | Data collection (including PIT survey) and data analysis. | | | | | |
| Name: | Monitoring Group | | X | | | 5 |
| Role: | Annual performance monitoring of CoC-funded projects. | | | | | |
| Name: | Chronic Homelessness Subcommittee | | X | | | 5 |
| Role: | Research on best practices, local project development of housing and support service programs which target the chronically homeless. | | | | | |
| Name: | HMIS Steering Committee | | | X | | 24 |
| Role: | General oversight/guidance of HMIS project & establishment of local data standards & reporting requirements. | | | | | |
| Name: | Permanent Housing Subcommittee | | X | | | 4 |
| Role: | Coordination with generic affordable housing resources & local community development efforts. Advocacy around generic/mainstream affordable housing resources. | | | | | |

| | | | | | | |
|--------------|---|---|---|--|--|----|
| Name: | Advocacy Subcommittee | | X | | | 4 |
| Role: | Public education & systems advocacy around homelessness and housing vulnerability. | | | | | |
| Name: | Co-Occurring Disorders Advisory Council | | X | | | 13 |
| Role: | Advocate for & promote the development of effective integrative treatment & individualized care for those affected by co-occurring mental health & substance abuse disorders | | | | | |
| Name: | Residential Services Providers Group | | X | | | 10 |
| Role: | Training & support network for local residential service providers. | | | | | |
| Name: | Runaway & Homeless Youth Advisory Committee | | X | | | 15 |
| Role: | Subpopulation specific identification & prioritization of gaps and needs. Coordination with HTF & Onondaga County Youth Bureau | | | | | |
| Name: | Domestic Violence Coalition | | X | | | 29 |
| Role: | To coordinate and enhance an integrated community-wide response to domestic violence. Provides DV-specific information & research to HTF. | | | | | |
| Name: | Homeless Outreach Providers Group | | X | | | 6 |
| Role: | Networking & strategic planning around best practices and methods to connect homeless individuals with mental health needs to treatments, case management & housing. | | | | | |
| Name: | Emergency Financial Assistance Network | X | | | | 8 |
| Role: | Maintains central database that provides real-time information to emergency food/support service programs to meet community needs, avoid duplication & better utilize resources. | | | | | |
| Name: | Mental Health Housing Initiatives Team | X | | | | 5 |
| Role: | Networking between SHI/SHP-funded programs to ensure non-duplication of services and better utilize funding | | | | | |
| Name: | Single Portal Of Access Committee | X | | | | 13 |
| Role: | To improve and assure access (& timeline of access) to services for seriously & persistently mentally ill. | | | | | |
| Name: | CNY HIV Care Network | X | | | | 5 |
| Role: | Collaboration between AIDS/HIV service & housing providers to ensure non-duplication, better utilize available funds & provide subpopulation-specific research/information to CoC | | | | | |
| Name: | Working Families Outreach | X | | | | 4 |
| Role: | Collaboration between DSS-administered mainstream resource programs (food stamps, HEAP & JobsPLUS!) & HTF members to identify barriers and improve access. | | | | | |

CoC-C

D: CoC Planning Process Organizations Chart

List the names of all organizations involved in the CoC under the appropriate category. If more than one geographic area is claimed on the 2006 Geography Chart (Chart B), you must indicate which geographic area(s) each organization represents in your CoC planning process. In the last columns, identify no more than two subpopulation(s) whose interests the organization is specifically focused on representing in the CoC planning process. For “Homeless Persons,” identify at least 2 homeless or formerly homeless individuals.

| | Specific Names of All CoC Organizations | Geographic Area Represented | Subpopulations Represented, if any* (no more than 2) | |
|--|--|-----------------------------|---|----|
| PUBLIC SECTOR | STATE GOVERNMENT AGENCIES | | | |
| | New York State Office of Mental Health | CITY, TOWN, COUNTY | SMI | |
| | NYS Office of Alcoholism & Substance Abuse | CITY, TOWN, COUNTY | SA | |
| | NYS Office of Children & Family Services | CITY, TOWN, COUNTY | Y | |
| | VA Homeless Program | CITY, TOWN, COUNTY | VET | |
| | Hutchings Psychiatric Center | CITY, TOWN, COUNTY | SMI | |
| | | | | |
| | LOCAL GOVERNMENT AGENCIES | | | |
| | City of Syracuse Community Development | CITY | | |
| | Onondaga County Community Development | TOWN, COUNTY | | |
| | Onondaga County Department of Mental Health | CITY, TOWN, COUNTY | SMI | SA |
| | Onondaga County Department of Social Services | CITY, TOWN, COUNTY | | |
| | Onondaga County Department of Health | CITY, TOWN, COUNTY | | |
| | Onondaga County Youth Bureau | CITY, TOWN, COUNTY | Y | |
| | Onondaga County Department of Aging & Youth | CITY, TOWN, COUNTY | Y | |
| | City of Syracuse Research Bureau | CITY | | |
| | | | | |
| | PUBLIC HOUSING AGENCIES | | | |
| | Syracuse Housing Authority | CITY | | |
| | | | | |
| | SCHOOL SYSTEMS / UNIVERSITIES | | | |
| | Syracuse University (Sociology, PA, Social Work) | CITY, TOWN, COUNTY | | |
| | Liverpool Central School District | SCHOOL DISTRICT | Y | |
| | Syracuse City School District | SCHOOL DISTRICT | Y | |
| | West Genesee Central School District | SCHOOL DISTRICT | Y | |
| | Marcellus Central School District | SCHOOL DISTRICT | Y | |
| | | | | |
| | LAW ENFORCEMENT / CORRECTIONS | | | |
| | Onondaga County Probation Department | COUNTY | | |
| | Justice Center/Onondaga County Sheriffs Dept. | COUNTY | | |
| | Syracuse Police Department | CITY | | |
| | | | | |
| LOCAL WORKFORCE INVESTMENT ACT (WIA) BOARDS | | | | |
| CNY Works | CITY, TOWN, COUNTY | | | |
| JOBS Plus | CITY, TOWN, COUNTY | | | |

| | | | | |
|--|--|--------------------|----------|-----|
| | | | | |
| | OTHER | | | |
| | Tomorrow's Neighborhoods Today (TNT) | CITY | | |
| PRIVATE SECTOR | NON-PROFIT ORGANIZATIONS | | | |
| | AIDS Community Resources | CITY, TOWN, COUNTY | HIV/AIDS | |
| | Altamont/Jericho | CITY, TOWN, COUNTY | SA | |
| | Arise | CITY, TOWN, COUNTY | | |
| | Central New York Health Systems Agency | CITY, TOWN, COUNTY | HIV/AIDS | |
| | Central New York Services | CITY, TOWN, COUNTY | SMI | SA |
| | Chadwick Residences | CITY, TOWN, COUNTY | DV | SA |
| | Christopher Community | CITY, TOWN, COUNTY | SMI | Y |
| | Erie Enriched Living | CITY, TOWN, COUNTY | SMI | |
| | Hiscock Legal Aid | CITY, TOWN, COUNTY | | |
| | HOME/City Relocation | CITY, TOWN, COUNTY | | |
| | Legal Services of CNY | CITY, TOWN, COUNTY | | |
| | Liberty Resources | CITY, TOWN, COUNTY | HIV/AIDS | |
| | Lincoln Elms I & II | CITY | SMI | SA |
| | Lincoln Elms SRO | CITY | SMI | SA |
| | Loretto | CITY, TOWN, COUNTY | SMI | |
| | Onondaga Case Management | CITY, TOWN, COUNTY | SMI | SA |
| | Rescue Mission Alliance | CITY, TOWN, COUNTY | SMI | SA |
| | Samaritan Center | CITY | SMI | SA |
| | The Salvation Army | CITY, TOWN, COUNTY | Y | SMI |
| | Southwest Community Center | CITY | Y | |
| | Spanish Action League | CITY, TOWN, COUNTY | DV | |
| | Syracuse Behavioral Healthcare | CITY, TOWN, COUNTY | SA | |
| | | | | |
| | Transitional Living Services | CITY, TOWN, COUNTY | SMI | |
| | Vera House | CITY, TOWN, COUNTY | DV | |
| | YMCA | CITY, TOWN, COUNTY | SA | SMI |
| | YWCA | CITY, TOWN, COUNTY | DV | SA |
| | | | | |
| | FAITH-BASED ORGANIZATIONS | | | |
| | | | | |
| | First United Church of East Syracuse | CITY, TOWN, COUNTY | DV | Y |
| | InterReligious Council of CNY | CITY, TOWN, COUNTY | | |
| Syracuse Roman Catholic Diocese | CITY, TOWN, COUNTY | | | |
| | | | | |
| FUNDERS / ADVOCACY GROUPS | | | | |
| United Way | CITY, TOWN, COUNTY | | | |
| Supportive Housing Network of NY | CITY, TOWN, COUNTY | | | |
| | | | | |
| | | | | |
| BUSINESSES (BANKS, DEVELOPERS, BUSINESS ASSOCIATIONS, ETC.) | | | | |
| Adirondack Bank | CITY, TOWN, COUNTY | | | |
| Community Preservation Corporation | CITY, TOWN, COUNTY | | | |

| | | | |
|--|--------------------|-----|----|
| Inner City Landlord's Association | CITY | | |
| HOSPITALS / MEDICAL REPRESENTATIVES | | | |
| CHANCE Program | CITY, TOWN, COUNTY | SMI | |
| SC HOPE / Upstate Medical | CITY, TOWN, COUNTY | | |
| St. Joseph's Hospital | CITY, TOWN, COUNTY | SMI | |
| Syracuse Community Health Center | CITY | SMI | SA |
| HOMELESS PERSONS | | | |
| Bob M. | | SA | |
| Bob L. | | | |
| Gwen C. | | SA | |
| Michael H. | | SMI | |
| OTHER – PEER ADVOCATES/INDIVIDUALS | | | |
| Roger H. | | SMI | |

***Subpopulations Key:** Seriously Mentally Ill (SMI), Substance Abuse (SA), Veterans (VET), CoC-D HIV/AIDS (HIV), Domestic Violence (DV), and Youth (Y).

E: CoC Governing Process Chart

HUD is moving toward providing greater definition and setting standards on the governing process of Continuums of Care. Check the box for each question below, and explain briefly if necessary.

| | Yes | No |
|---|-------------------------------------|-------------------------------------|
| 1. Does the CoC have a separate planning and decision-making body/entity that is broadly representative of the public and private homeless service sectors, including homeless client/consumer interests? If no, please explain. | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 2. Is the primary decision-making entity composed of at least 65 percent representation by the private sector (including consumer interests)? If no, please explain. | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 3. Is the primary decision-making entity membership selected in an open and democratic process by the CoC membership? If no, please explain. | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 4. Is there a Chair and Co-Chair representing both the private and public sector at the same time, with staggered 2-year terms and the Chair position rotating between the private and public sectors? If no, please explain. | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 5. Has the CoC developed a Code of Conduct for the CoC decision-making entity and its Chair and Co-chair? If no, please explain. | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 6. The Chair and Co-Chair and all members of the CoC decision-making entity may not participate in decisions concerning awards of grants or provision of financial benefits to such member or the organization that such member represents. Have they recused themselves from considering projects in which they have an interest? If no, please explain. The primary decision-making body of the Syracuse-Onondaga-Town of Clay CoC is the Syracuse Common Council Task Force on the Homeless and Housing Vulnerable (HTF). For over two decades, The Task Force has been an on-going collaborative effort of all homeless service providers, 13 of which currently operate HUD CoC funded projects, and other interested stakeholders in the community. Its membership is open to all agencies, organizations and individuals that deliver services to the homeless or that partner with such organizations. Just as the success of the CoC planning process depends upon inclusion and a consistently high level of participation from HTF members, so does the fairness and impartiality of our Continuum's voting process. Annually, all renewal projects are reviewed by the Monitoring Committee (an un-biased panel of local government representatives and non-HUD funded providers). Monitoring Committee reports, including relevant information from APRs, are presented to all HTF members. In addition, all projects (new and renewal) present their proposals to the entire HTF prior to project ranking. Once all projects have been reviewed and presented, the entire Task Force is invited to vote on the project ranking/prioritization, with each agency represented having one vote, regardless of whether or not the agency is proposing a project. Potential conflicts of interest are negated by 2 factors: (1) all agencies, applicant or non-applicant, can submit only one vote and (2) the overwhelming majority of HTF voters do not have a financial interest | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

| | | |
|---|--------------------------|-------------------------------------|
| <p>6 continued in any of the proposed projects. In the current SNOFA process for example, 8 agencies in our Continuum submitted projects for ranking in the 2006 SNOFA, yet more than 30 organizations participated in the ranking process. The sheer volume of “financially un-interested” participants, combined with the likelihood that the votes of the 8 applicants will zero one another out, makes recusal unnecessary. At the same time, by including the agencies that are “financially interested” in the ranking process, the CoC benefits from their prioritization of the other projects. It is also important to note that all proposed projects are ranked by the HTF and are included in the Continuum of Care. No eligible project has been rejected.</p> | | |
| <p>7. Does the CoC have a fiscal agent designated to receive funds from HUD?</p> <p>The Syracuse-Onondaga-Town of Clay CoC is a voluntary and collaborative network of public and private agencies, businesses, and individuals. While data gathering, project planning, prioritization and coordination is done cooperatively and collectively, individual agencies have historically acted as their own fiscal agents. Should the need arise to designate a CoC-wide fiscal agent, a non-McKinney funded public agency, such as the Onondaga County Dept. of Social Services would be selected.</p> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| <p>8. If your Continuum has not yet complied with <i>any</i> of the above broad standards for the CoC planning and decision-making process, please describe the extent to which your CoC will meet each guideline by the 2007 competition. SEE ABOVE (Questions 6 & 7)</p> | | |

F: CoC Project Review and Selection Chart

The CoC solicitation of projects and project selection should be conducted in a fair and impartial manner. Please mark all appropriate boxes to indicate all of the methods and processes the CoC used in 2006 to assess project(s) performance, effectiveness, and quality, particularly with respect to the Project Priorities Chart (CoC-Q). This applies to new and renewal projects. Check all that apply:

| | |
|---|--|
| 1. Open Solicitation | |
| a. Newspapers <input checked="" type="checkbox"/> | e. Outreach to Faith-Based Groups <input checked="" type="checkbox"/> |
| b. Letters to CoC Membership <input type="checkbox"/> | f. Announcements at CoC Meetings <input checked="" type="checkbox"/> |
| c. Responsive to Public Inquiries <input checked="" type="checkbox"/> | g. Announcements at Other Meetings <input checked="" type="checkbox"/> |
| d. Email CoC Membership/Listserv <input checked="" type="checkbox"/> | |
| 2. Objective Rating Measures and Performance Assessment | |
| a. CoC Rating & Review Committee Exists <input checked="" type="checkbox"/> | j. Assess Spending (fast or slow) <input checked="" type="checkbox"/> |
| b. Review CoC Monitoring Findings <input checked="" type="checkbox"/> | k. Assess Cost Effectiveness <input checked="" type="checkbox"/> |
| c. Review HUD Monitoring Findings <input checked="" type="checkbox"/> | l. Assess Provider Organization Experience <input checked="" type="checkbox"/> |
| d. Review Independent Audit <input checked="" type="checkbox"/> | m. Assess Provider Organization Capacity <input checked="" type="checkbox"/> |
| e. Review HUD APR <input checked="" type="checkbox"/> | n. Evaluate Project Presentation <input checked="" type="checkbox"/> |
| f. Review Unexecuted Grants <input checked="" type="checkbox"/> | o. Review CoC Membership Involvement <input checked="" type="checkbox"/> |
| g. Site Visit(s) <input checked="" type="checkbox"/> | p. Review Match <input checked="" type="checkbox"/> |
| h. Survey Clients <input type="checkbox"/> | q. Review Leveraging <input checked="" type="checkbox"/> |
| i. Evaluate Project Readiness <input checked="" type="checkbox"/> | |
| 3. Voting/Decision System | |
| a. Unbiased Panel / Review Committee <input checked="" type="checkbox"/> | e. All CoC Present Can Vote <input checked="" type="checkbox"/> |
| b. Consumer Representative Has a Vote <input checked="" type="checkbox"/> | f. Consensus <input type="checkbox"/> |
| c. CoC Membership Required to Vote <input checked="" type="checkbox"/> | g. Abstain if conflict of interest* <input type="checkbox"/> |
| d. One Vote per Organization <input checked="" type="checkbox"/> | * see Chart E, #6 |

CoC-F

G: CoC Written Complaints Chart

| | |
|---|--|
| Were there any written complaints received by the CoC regarding any CoC matter in the last 12 months? | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |
| If Yes, briefly describe the complaints and how they were resolved. | |
| | |

CoC-G

Part II: CoC Housing and Service Needs

H: CoC Services Inventory Chart

Using the format below, list the provider organizations and identify the service components currently being provided within your CoC. Place the name of each provider organization only once in the first column (add rows to the chart as needed), followed by an “X” in the appropriate column(s) corresponding to the service(s) provided by the organization. CoCs will only need to update this chart every other year.

| (1) Provider Organizations | (2) Prevention | | | | (3) Outreach | | | (4) Supportive Services | | | | | | | | | | |
|--|--------------------------|-------------------|----------------------|---------------------|------------------------|-----------------|---------------|-----------------------------------|-----------------|-------------|----------------------|--------------------------|------------|----------|-----------|------------|------------|----------------|
| | Mortgage Assistance | Rental Assistance | Utilities Assistance | Counseling/Advocacy | Legal Assistance | Street Outreach | Mobile Clinic | Law Enforcement | Case Management | Life Skills | Alcohol & Drug Abuse | Mental Health Counseling | Healthcare | HIV/AIDS | Education | Employment | Child Care | Transportation |
| Syracuse Housing Authority | X | X | | X | | | | | | | | | | | | | | |
| Northeast Community Center | | X | | | | | | | | | | | | | | | | |
| The Salvation Army | | X | X | X | | X | | | X | X | | | | | | | | X |
| Transitional Living Services | | X | X | | | | | | | | | | | | | X | | |
| Catholic Charities | | X | X | | | | | | X | X | | | | | | | | X |
| Onondaga County Dept. of Social Services | | X | X | | X | | | | | | | | | | | | X | X |
| HOME | X | | | | X | | | | | | | | | | | | | |
| Arise | | X | X | X | | | | | X | X | | X | | | | | | X |
| The Living Room | | | | | | | | | | | | | | X | | | | |
| CONTACT | | | | X | | | | | | | | X | | | | | | |
| Onondaga Case Management Services, Inc. | | X | X | X | | X | X | | X | X | X | X | | | | X | | X |
| Samaritan Center | | | | | | X | | | | | | | | | | X | | |
| Veteran’s Administration | | | | | | X | | | X | | X | X | X | | | | | |
| Interreligious Food Consortium | | | | | | X | | | | | | | | | | | | |
| St. Joseph’s Hospital/ CPEP/CHANCE | | | | X | | X | | | | | | X | X | | | X | | |
| AIDS Community Resources | | | | X | X | X | | | X | X | | | | X | X | | | |
| Syracuse Community Health Center | | | | X | | | | | | | X | X | X | X | X | | | |
| Hutchings Psychiatric Center | | | | X | | | | | X | X | X | X | | | X | X | | |
| Onondaga Pastoral Counseling | | | | X | | | | | | | | X | | | | | | |
| University Health Science Center | | | | X | | X | X | | | | | X | X | X | X | | | |
| Community General Hospital | | | | X | | | | | | | | X | X | X | X | | | |
| Central New York Services | | X | X | X | | | | | X | | X | X | | | | X | | |

| (1) | (2) | | | | (3) | | | (4) | | | | | | | | | | | |
|---|---------------------|-------------------|----------------------|---------------------|------------------|-----------------|---------------|---------------------|-----------------|-------------|----------------------|---------------|------------|------------|----------|-----------|------------|------------|----------------|
| | Prevention | | | | Outreach | | | Supportive Services | | | | | | | | | | | |
| Provider Organizations | Mortgage Assistance | Rental Assistance | Utilities Assistance | Counseling/Advocacy | Legal Assistance | Street Outreach | Mobile Clinic | Law Enforcement | Case Management | Life Skills | Alcohol & Drug Abuse | Mental Health | Counseling | Healthcare | HIV/AIDS | Education | Employment | Child Care | Transportation |
| Syracuse Behavioral Healthcare | | | | X | | | | | | | X | | | | | | | | |
| Conifer Park/Crouse Hosp./Pelion/ Alcohol Services/Tully Hill | | | | | | | | | | | X | | | | | | | | |
| Vera House | | | | X | X | X | | | X | X | | | | | | X | | X | X |
| Huntington Family Center | | | | X | | | | | X | X | | X | | | | | | | |
| Private Practitioners | | | | | | | | | | | X | X | | | | | | | |
| New York State VESID | | | | | | | | | | | | | | | | X | | | |
| Onondaga Community College | | | | | | | | | | | | | | | | X | | | |
| SUNY/ Educational Opportunity Center EOC | | | | | | | | | | | | | | | | X | | | |
| Syracuse City School District | | | | X | | | | | | X | | | | | | X | | | |
| Central New York Works | | | | | | | | | | | | | | | | | X | | |
| Altamont / Jericho Program | | | | X | | | | | X | X | | | | | | X | X | | X |
| Child Care Council | | | | | | | | | | | | | | | | | | X | |
| United Way Child Care Grant Program | | | | | | | | | | | | | | | | | | X | |
| Southwest Community Center | | | | X | | | | | X | | | | | | X | | X | X | |
| Onondaga-Cortland-Madison County BOCES | | | | | | | | | | | | | | | | | x | | |
| Rescue Mission | | X | X | | | X | | | X | X | | X | X | | X | X | | | X |

CoC-H

CoC Housing Inventory and Unmet Needs

I: CoC Housing Inventory Charts

This section includes three housing inventory charts—for emergency shelter, transitional housing, and permanent housing. Note that the information in these charts should reflect a point-in-time count. For the Permanent Housing Inventory Chart, the beds listed under “new inventory” should indicate beds that became available for occupancy for the first time between February 1, 2005 and January 31, 2006. For complete instructions in filling out this section, see the Instructions section at the beginning of the application.

I: CoC Housing Inventory Charts

Emergency Shelter: Fundamental Components in CoC System – Housing Inventory Chart

| Provider Name | Facility Name | HMIS Part. Code | Number of Year-Round Beds in HMIS | | Geo Code <input type="checkbox"/> | Target Pop | | Year-Round | | | Total Year-Round Beds | Other Beds | |
|--|-------------------|----------------------------|-----------------------------------|------|--------------------------------------|------------|-----------------------------|------------|-----------|--|-----------------------|---------------|-----------------------|
| | | | | | | A | B | Fam. Units | Fam. Beds | Indiv. Beds | | Seas- onal | Overflow & Voucher |
| Current Inventory | | | Ind. | Fam. | | | | | | | | | |
| Catholic Charities | Dorothy Day House | 1 | 6 | 10 | 366376 | M | | ** | 10 | 6 | 16 | 0 | 0 |
| Catholic Charities | Oxford Street Inn | 1 | 81 | 0 | 366376 | SM | | 0 | 0 | 81 | 81 | 0 | 0 |
| Rescue Mission | Transformations | 1 | 110 | 0 | 366376 | SM | | 0 | 0 | 110 | 110 | 0 | 0 |
| Rescue Mission | Surge beds | 1 | 0 | 0 | 366376 | SM | | 0 | 0 | 0 | 0 | 0 | 10 |
| The Salvation Army | Family Shelter | 1 | 15 | 15 | 366376 | M | | ** | 15 | 15 | 30 | 0 | 0 |
| The Salvation Army | Women's Shelter | 1 | 15 | 0 | 366376 | M | | 0 | 0 | 15 | 15 | 0 | 0 |
| The Salvation Army | Booth House | 1 | 11 | 0 | 366376 | YMF | | 0 | 0 | 11 | 11 | 0 | 0 |
| The Salvation Army | Booth Host Home | 1 | 1 | 0 | 369067 | YMF | | 0 | 0 | 1 | 1 | 0 | 0 |
| Vera House | Vera House | *1 | 6 | 21 | 366376 | M | DV | ** | 21 | 6 | 27 | 0 | 0 |
| Vera House | Vera House North | 1 | 1 | 8 | 369067 | M | DV | ** | 8 | 1 | 9 | 0 | 0 |
| Onon.Cty. DSS | Hotel Vouchers | N | 0 | 0 | 366376 | M | | 0 | 0 | 0 | 0 | 0 | 10 |
| | | | | | | | * see Sec. M-5, b narrative | | | ** Note: Family Units are not set aside exclusively for families | | | |
| SUBTOTALS: | | | 246 | 54 | SUBTOT. CURRENT INVENTORY: | | | 0 | 54 | 246 | 300 | 0 | 20 |
| New Inventory in Place in 2005 (Feb. 1, 2005 – Jan. 31, 2006) | | | Ind. | Fam. | | | | | | | | | |
| Catholic Charities | Surge Beds | 1 | 0 | 0 | 366376 | SM | | 0 | 0 | 0 | 0 | 0 | 20 |
| SUBTOTALS: | | | 0 | 0 | SUBTOTAL NEW INVENTORY: | | | 0 | 0 | 0 | 0 | 0 | 20 |
| Inventory Under Development | | Anticipated Occupancy Date | | | | | | | | | | | |
| N/A | | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL INVENTORY UNDER DEVELOPMENT: | | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 |

| | | | | | | | | |
|---|--------------------------------------|---|--|----|----|----|---|------|
| Unmet Need | EMERGENCY SHELTER (CONTINUED) | UNMET NEED TOTALS: | | 30 | 10 | 40 | 0 | 0 |
| 1. Total Year-Round Individual ES Beds: | 246 | 4. Total Year-Round Family Beds: | | | | | | 54 |
| 2. Year-Round Individual ES Beds in HMIS: | 246 | 5. Year-Round Family ES Beds in HMIS: | | | | | | 54 |
| 3. HMIS Coverage Individual ES Beds: Divide line 2 by line 1 and multiply by 100. Round to a whole number. | 100% | 6. HMIS Coverage Family ES Beds: Divide line 5 by line 4 and multiply by 100. Round to a whole number. | | | | | | 100% |

CoC-I

I: CoC Housing Inventory Charts

| Transitional Housing: Fundamental Components in CoC System – Housing Inventory Chart | | | | | | | | | | | |
|---|-------------------|-----------------|-----------------------------------|------|--------------------------------------|------------|-----|--------------|-------------|---------------|-----------------------|
| Provider Name | Facility Name | HMIS Part. Code | Number of Year-Round Beds in HMIS | | Geo Code <input type="checkbox"/> | Target Pop | | Year-Round | | | Total Year-Round Beds |
| | | | Ind. | Fam. | | A | B | Family Units | Family Beds | Individ. Beds | |
| Current Inventory | | | Ind. | Fam. | | | | | | | |
| Catholic Charities | Hospitality House | P | 0 | 16 | 366376 | FC | | 4 | 16 | 0 | 16 |
| Catholic Charities | Oxford Apts. | P | 10 | 0 | 366376 | SM | | 0 | 0 | 10 | 10 |
| Chadwick Residence | Chadwick Res. | 1 | 12 | 15 | 366376 | M | | 5 | 15 | 12 | 27 |
| The Salvation Army | Barnabas House | 1 | 8 | 0 | 366376 | M | | 0 | 0 | 8 | 8 |
| The Salvation Army | Trans. Apts. PC | 1 | 5 | 38 | 366376 | M | | 19 | 38 | 5 | 43 |
| The Salvation Army | Trans. ILP | 1 | 7 | 0 | 366376 | M | | 0 | 0 | 7 | 7 |
| Rescue Mission | New Beginnings | 1 | 21 | 0 | 366376 | SM | | 0 | 0 | 21 | 21 |
| Rescue Mission | Veterans GPD | 1 | 12 | 0 | 366376 | SM | VET | 0 | 0 | 12 | 12 |
| YMCA | YMCA Res. | 1 | 58 | 0 | 366376 | SM | | 0 | 0 | 58 | 58 |
| YWCA | YWCA Trans Res | 1 | 23 | 20 | 366376 | M | | 8 | 20 | 23 | 43 |
| CNY Services | CNYS Apts. | 1 | 7 | 0 | 366376 | SMF | | 0 | 0 | 7 | 7 |
| CNY Services | Men's Comm Res | 1 | 5 | 0 | 366376 | SM | | 0 | 0 | 5 | 5 |
| Liberty Resources | DePalmer House | 1 | 10 | 0 | 366376 | SMF | HIV | 0 | 0 | 10 | 19 |
| SBH | 630 W. Onondaga | 1 | 17 | 8 | 366376 | M | | 4 | 8 | 17 | 25 |
| SBH | 713 Hickory | 1 | 19 | 0 | 366376 | SMF | | 0 | 0 | 19 | 19 |
| SBH | 200 Highland | 1 | 13 | 0 | 366376 | SMF | | 0 | 0 | 13 | 13 |

CONTINUED - Transitional Housing: Fundamental Components in CoC System – Housing Inventory Chart

| Provider Name | Facility Name | HMIS Part. Code | Number of Year-Round Beds in HMIS | | Geo Code | Target Pop | | Year-Round | | | Total Year-Round Beds | | |
|---|------------------|----------------------------|-----------------------------------|---|-----------------------------------|------------|-----|---------------------------|-------------|---------------|-----------------------|----|----|
| | | | | | | A | B | Family Units | Family Beds | Individ. Beds | | | |
| SBH | 3600 James | 1 | 0 | 9 | 366376 | FC | | 0 | 9 | 0 | 9 | | |
| SBH | 3606 James | 1 | 16 | 0 | 366376 | SM | | 0 | 0 | 16 | 16 | | |
| SBH | 121-125 Green | 1 | 26 | 0 | 366376 | SM | | 0 | 0 | 26 | 26 | | |
| SBH | 1074 W. Genesee | 1 | 12 | 0 | 366376 | SF | | 0 | 0 | 12 | 12 | | |
| Veteran's Admin. | Detor House | 1 | 4 | 0 | 369067 | SM | VET | 0 | 0 | 4 | 4 | | |
| Veteran's Admin. | Minichillo House | 1 | 3 | 0 | 369067 | SM | VET | 0 | 0 | 3 | 3 | | |
| Altamont | Veterans GPD | 1 | 12 | 0 | 369067 | SM | VET | 0 | 0 | 12 | 12 | | |
| Altamont | PYHIT/Lemoyne | P | 10 | 0 | 369067 | SM | | 0 | 0 | 10 | 10 | | |
| Altamont | Jericho | P | 31 | 0 | 366376 | SMF | | 0 | 0 | 31 | 31 | | |
| Altamont | Fabius Street | P | 14 | 0 | 366376 | SMF | | 0 | 0 | 14 | 14 | | |
| SUBTOTALS: | | | 355 | 106 | SUBTOT. CURRENT INVENTORY: | | | 44 | 106 | 355 | 461 | | |
| New Inventory in Place in 2005 (Feb. 1, 2005 – Jan. 31, 2006) | | | Ind. | Fam. | | | | | | | | | |
| N/A | | | 0 | 0 | SUBTOTAL NEW INVENTORY: | | | 0 | 0 | 0 | 0 | | |
| SUBTOTALS: | | | 355 | 106 | | | | | | | | | |
| Inventory Under Development | | Anticipated Occupancy Date | | | | | | | | | | | |
| CNY Services | Women's CR | 4/2007 | | 366376 | SF | | 0 | 0 | 8 | 8 | | | |
| SBH | N. Garden/W&C | 9/2006 | | 366376 | FC | | 5 | 10 | 0 | 10 | | | |
| SUBTOTAL INVENTORY UNDER DEVELOPMENT: | | | | | | | | 5 | 10 | 8 | 18 | | |
| Unmet Need | | | | | | | | UNMET NEED TOTALS: | | 12 | 30 | 10 | 40 |
| 1. Total Year-Round Individual TH Beds: | | | 355 | 4. Total Year-Round Family Beds: | | | 106 | | | | | | |
| 2. Year-Round Individual TH Beds in HMIS: | | | 290 | 5. Year-Round Family TH Beds in HMIS: | | | 90 | | | | | | |
| 3. HMIS Coverage Individual TH Beds: | | | 82% | 6. HMIS Coverage Family TH Beds: | | | | | | | | | |
| Divide line 2 by line 1 and multiply by 100. Round to a whole number. | | | | Divide line 5 by line 4 and multiply by 100. Round to a whole number. | | | 85% | | | | | | |

I: CoC Housing Inventory Charts

Permanent Supportive Housing*: Fundamental Components in CoC System – Housing Inventory Chart

| Provider Name | Facility Name | HMIS Part. Code | Number of Year-Round Beds in HMIS | | Geo Code <input type="checkbox"/> | Target Population | | Year-Round | | | Total Year-Round Beds |
|--|---------------------|-----------------|-----------------------------------|------|--------------------------------------|-------------------|-----|--------------|-------------|--------------------|-----------------------|
| | | | | | | A | B | Family Units | Family Beds | Individual/CH Beds | |
| Current Inventory | | | Ind. | Fam. | | | | | | | |
| The Salvation Army | State Street Apts. | 1 | 6 | 0 | 366376 | M | | 0 | 0 | 6/2 | 6 |
| Rescue Mission | Crossroads | P | 43 | 0 | 366376 | SM | | 0 | 0 | 43/5 | 43 |
| Christopher Comm. | Lincoln Elms 1 | N | 24 | 0 | 366376 | SMF | | 0 | 0 | 24/15 | 24 |
| Christopher Comm. | Lincoln Elms 2 | N | 24 | 0 | 366376 | SMF | | 0 | 0 | 24/15 | 24 |
| Christopher Comm. | SRO | N | 6 | 0 | 366376 | SMF | | 0 | 0 | 6/5 | 6 |
| CNY Services | SRO 1 | 1 | 24 | 0 | 366376 | SMF | | 0 | 0 | 24/12 | 24 |
| CNY Services | SRO 2 | 1 | 24 | 0 | 366376 | SMF | | 0 | 0 | 24/24 | 24 |
| CNY Services | RPSHP | 1 | 10 | 53 | 366376 | M | | 14 | 53 | 10/8 | 63 |
| Liberty Resources | Mesa Commons | P | 0 | 20 | 366376 | FC | HIV | 6 | 20 | 0 | 20 |
| YMCA | SRO | 1 | 29 | 0 | 366376 | SM | | 0 | 0 | 29/9 | 29 |
| YWCA | Women's Res | 1 | 18 | 6 | 366376 | M | | 2 | 6 | 18/0 | 24 |
| SBH | 3600 James/W&C | 1 | 0 | 7 | 366376 | FC | | 5 | 7 | 0 | 7 |
| SBH | 307 Hawley/GP | 1 | 12 | 0 | 366376 | SMF | | 0 | 0 | 12/0 | 12 |
| Syracuse Hsg. Auth. | Shelter + Care | 1 | 248 | 345 | 366376 | M | | 126 | 345 | 248/0 | 593 |
| SUBTOTALS: | | | 468 | 431 | SUBTOT. CURRENT INVENTORY: | | | 153 | 431 | 468/95 | 899 |
| New Inventory in Place in 2005 (Feb. 1, 2005 – Jan. 31, 2006) | | | Ind. | Fam. | | | | | | | |
| Catholic Charities | Men's Residence | P | 30 | 0 | 366376 | SM | | 0 | 0 | 30/22 | 30 |
| Chadwick Residence | Women's Res. | P | 8 | 12 | 366376 | M | | 4 | 12 | 8/2 | 20 |
| CNY Services | SRO 3 | 1 | 24 | 0 | 366376 | SMF | | 0 | 0 | 24/12 | 24 |
| SBH | N. Garden (partial) | 1 | 4 | 0 | 366376 | M | | 0 | 0 | 4/4 | 4 |
| SUBTOTALS: | | | 66 | 12 | SUBTOTAL NEW INVENTORY: | | | 4 | 12 | 66/40 | 78 |
| | | | 534 | 443 | | | | | | | |

| CONTINUED - Perm. Sup. Housing Inventory Under Development | | Anticipated Occupancy Date | | | | | | | |
|---|---------------------|----------------------------|---|-----|--|---------------------------|-----|-------|-----|
| CNY Services | SRO 4 | 9/2006 | 366376 | SMF | | 0 | 0 | 24/12 | 24 |
| SBH | N. Garden (partial) | 5/2007 | 366376 | M | | 10 | 20 | 6/5 | 26 |
| SUBTOTAL INVENTORY UNDER DEVELOPMENT: | | | | | | 10 | 20 | 30/17 | 50 |
| Unmet Need | | | | | | UNMET NEED TOTALS: | | | |
| | | | | | | 30 | 70 | 50/20 | 120 |
| 1. Total Year-Round Individual PH Beds: | | 534 | 4. Total Year-Round Family Beds: | | | | 443 | | |
| 2. Year-Round Individual PH Beds in HMIS: | | 399 | 5. Year-Round Family PH Beds in HMIS: | | | | 411 | | |
| 3. HMIS Coverage Individual PH Beds: (Divide line 2 by line 1 and multiply by 100. Round to a whole number.) | | 75% | 6. HMIS Coverage Family PH Beds: (Divide line 5 by line 4 and multiply by 100. Round to a whole number.) | | | | 93% | | |

*Permanent Supportive Housing is: S+C, Section 8 SRO and SHP-Permanent Housing component. It also includes any permanent housing projects, such as public housing units, that have been dedicated exclusively to serving homeless persons.

CoC-I

J: CoC Housing Inventory Data Sources and Methods Chart

Complete the following charts based on data collection methods and reporting for the Housing Inventory Chart, including Unmet Need determination. The survey must be for a 24-hour point-in-time count during the last week of January 2006.

| | |
|--|--|
| (1) Indicate date on which Housing Inventory count was completed: <u>01/30/2006</u> | |
| (2) Identify the <i>primary</i> method used to complete the Housing Inventory Chart (check one): | |
| <input checked="" type="checkbox"/> | Housing inventory survey to providers – CoC distributed a housing inventory survey (via mail, fax, or e-mail) to homeless programs/providers to update current bed inventories, target populations for programs, beds under development, etc. |
| <input type="checkbox"/> | On-site or telephone housing inventory survey – CoC conducted a housing inventory survey (via phone or in-person) of homeless programs/providers to update current bed inventories, target populations for programs, beds under development, etc. |
| <input type="checkbox"/> | HMIS – Used HMIS data to complete the Housing Inventory Chart |
| (3) Indicate the percentage of providers completing the housing inventory survey: | |
| <u>100</u> % | Emergency shelter providers |
| <u>100</u> % | Transitional housing providers |
| <u>100</u> % | Permanent Supportive Housing providers |
| (4) Indicate steps to ensure data accuracy for 2006 Housing Inventory Chart (check all that apply): | |
| <input checked="" type="checkbox"/> | Instructions – Provided written instructions for completing the housing inventory survey. |
| <input checked="" type="checkbox"/> | Training – Trained providers on completing the housing inventory survey. |
| <input checked="" type="checkbox"/> | Updated prior housing inventory information – Providers submitted updated 2005 housing inventory to reflect 2006 inventory. |
| <input checked="" type="checkbox"/> | Follow-up – CoC followed-up with providers to ensure the maximum possible response rate and accuracy of the housing inventory survey. |
| <input checked="" type="checkbox"/> | Confirmation – Providers or other independent entity reviewed and confirmed information in 2006 Housing Inventory Chart after it was completed. |
| <input type="checkbox"/> | HMIS – Used HMIS to verify data collected from providers for Housing Inventory Chart. |
| <input type="checkbox"/> | Other – specify: |
| Unmet Need: | |
| (5) Indicate type of data that was used to determine unmet need (check all that apply): | |
| <input checked="" type="checkbox"/> | Sheltered count (point-in-time) |
| <input checked="" type="checkbox"/> | Unsheltered count (point-in-time) |
| <input checked="" type="checkbox"/> | Housing inventory (number of beds available) |
| <input checked="" type="checkbox"/> | Local studies or data sources – specify: Youth Bureau Homelessness Survey |
| <input type="checkbox"/> | National studies or data sources – specify: |
| <input checked="" type="checkbox"/> | Provider opinion through discussions or survey forms |
| <input type="checkbox"/> | Other – specify: |
| (6) Indicate the <i>primary</i> method used to calculate or determine unmet need (check one): | |
| <input type="checkbox"/> | Stakeholder Discussion – CoC stakeholders met and reviewed data to determine CoC's unmet need |
| <input checked="" type="checkbox"/> | Calculation – Used local point-in-time (PIT) count data and housing inv. to calculate unmet need |
| <input type="checkbox"/> | Applied statistics – Used local PIT enumeration data and applied national or other local statistics |
| <input type="checkbox"/> | HUD unmet need formula – Used HUD's unmet need formula* |
| <input type="checkbox"/> | Other – specify: |
| (7) If your CoC made adjustments to calculated unmet need, please explain how and why. | |
| Through time, our CoC has developed a reliable method to determine unmet need that takes into account current inventory, participation levels, turn-away rates, and local trends as identified by CoC stakeholders and other homeless services providers. We have found that statistical data or formulas that reflects a point-in-time are not adequate predictors of need. A snapshot of capacity vs. utilization is a helpful starting point, to which we add the information gleaned from year-round analysis of activity. | |

*For further instructions, see Questions and Answers Supplement on the CoC portion of <http://www.hud.gov/offices/adm/grants/fundsavail.cfm>

CoC Homeless Population and Subpopulations

K: CoC Point-in-Time Homeless Population and Subpopulations Chart

Complete the following chart based on the most recent point-in-time count conducted. Part 1 and Part 2 must be completed using statistically reliable, unduplicated counts or estimates of homeless persons in sheltered and unsheltered locations at a one-day point in time. Include homeless Hurricane Katrina evacuees in Parts 1 and 2, and complete Part 3 if applicable. Part 3 may be completed using point-in-time information or may be estimated if no point-in-time count has been done since September 1, 2005. Completion of a point-in-time count of sheltered and unsheltered homeless persons during the last week in January 2006 is not required. The next required point-in-time count of sheltered and unsheltered homeless persons must be completed during the last week of January 2007. For further instructions for filling out this section, see the Instructions section.

Indicate date of last point-in-time count: 01/30/2006 (mm/dd/yyyy)

| Part 1: Homeless Population | Sheltered | | Unsheltered | Total |
|---|-----------|--------------|-------------|-------|
| | Emergency | Transitional | | |
| Number of Families with Children (Family Households): | 15 | 39 | 1 | 55 |
| 1. Number of Persons in Families with Children: | 42 | 88 | 3 | 133 |
| 2. Number of Single Individuals and Persons in Households without Children: | 276 | 331 | 9 | 616 |
| (Add Lines Numbered 1 & 2) Total Persons: | 318 | 419 | 12 | 749 |

| Part 2: Homeless Subpopulations | Sheltered | Unsheltered | Total |
|---|-------------------|-------------|-------|
| a. Chronically Homeless (For sheltered, list persons in emergency shelter <i>only</i>) | 101 | 3 | 104 |
| b. Severely Mentally Ill <i>Note: 185 co-occurring mental health + substance abuse</i> | 65 + 185 dual dx | * | 250 |
| c. Chronic Substance Abuse | 250 + 185 dual dx | * | 435 |
| d. Veterans | 47 | * | 47 |
| e. Persons with HIV/AIDS | 2 | * | 2 |
| f. Victims of Domestic Violence | 59 | * | 59 |
| g. Unaccompanied Youth (Under 18) | 29 | * | 29 |

If applicable, complete the following section to the extent that the information is available. Be sure to indicate the source of the information by checking the appropriate box:

Data Source: Point-in-time count OR Estimate

| Part 3: Hurricane Katrina Evacuees | Sheltered | Unsheltered | Total |
|--|-----------|-------------|-------|
| Total number of Katrina evacuees | | | |
| Of this total, enter the number of evacuees homeless prior to Katrina | | | |

*Optional for Unsheltered

CoC-K

L: CoC Homeless Population and Subpopulations Data Sources & Methods Chart

Complete the following charts based on the most recent point-in-time count conducted.

L-1: Sheltered Homeless Population and Subpopulations

| | |
|--|---|
| (1) Check the <u>primary</u> method used to enumerate sheltered homeless persons in the CoC (check one): | |
| <input type="checkbox"/> | Point-in-Time (PIT) <u>no interview</u> – Providers did not interview sheltered clients during the point-in-time count |
| <input type="checkbox"/> | PIT <u>with interviews</u> – Providers interviewed each sheltered individual or household during the point-in-time count |
| <input checked="" type="checkbox"/> | PIT <u>plus sample of interviews</u> – Providers conducted a point-in-time count and interviewed a random sample of sheltered persons or households (for example, every 5th or 10th person) |
| <input type="checkbox"/> | PIT <u>plus extrapolation</u> – Information gathered from a sample of interviews with sheltered persons or households is extrapolated to the total sheltered population |
| <input type="checkbox"/> | Administrative Data – Providers used administrative data (case files, staff expertise) to complete client population and subpopulation data for sheltered homeless persons |
| <input type="checkbox"/> | HMIS – CoC used HMIS to complete the point-in-time sheltered count and subpopulation information |
| <input type="checkbox"/> | Other – please specify: |
| (2) Indicate steps taken to ensure data quality of the sheltered homeless enumeration (check all that apply): | |
| <input checked="" type="checkbox"/> | Instructions – Provided written instructions to providers for completing the sheltered point-in-time count |
| <input checked="" type="checkbox"/> | Training – Trained providers on completing the sheltered point-in-time count |
| <input checked="" type="checkbox"/> | Remind and Follow-up – Reminded providers about the count and followed up with providers to ensure the maximum possible response rate and accuracy |
| <input type="checkbox"/> | HMIS – Used HMIS to verify data collected from providers for the sheltered point-in-time count |
| <input checked="" type="checkbox"/> | Other – please specify: provided data collection tool, preliminary and final reports |
| (3) How often will sheltered counts of sheltered homeless people take place in the future? | |
| <input type="checkbox"/> | Biennial (every two years) |
| <input checked="" type="checkbox"/> | Annual |
| <input type="checkbox"/> | Semi-annual |
| <input type="checkbox"/> | Other – please specify: |
| (4) Month and Year when next count of sheltered homeless persons will occur: <u>1/2007</u> | |
| (5) Indicate the percentage of providers completing the populations and subpopulations survey: | |
| 100% | Emergency shelter providers |
| 100% | Transitional housing providers |
| 100% | Permanent Supportive Housing providers |

CoC-L-1

L-2: Unsheltered Homeless Population and Subpopulations*

| | |
|--|---|
| (1) Check the primary method used to enumerate unsheltered homeless persons in the CoC: | |
| <input type="checkbox"/> | Public places count – CoC conducted a point-in-time count <u>without</u> client interviews |
| <input type="checkbox"/> | Public places count with interviews – CoC conducted a point-in-time count and interviewed every unsheltered homeless person encountered during the public places count |
| <input checked="" type="checkbox"/> | Sample of interviews – CoC conducted a point-in-time count and interviewed a random sample of unsheltered persons |
| <input type="checkbox"/> | Extrapolation – CoC conducted a point-in-time count and the information gathered from a sample of interviews was extrapolated to total population of unsheltered homeless people counted |
| <input type="checkbox"/> | Public places count using probability sampling – High and low probabilities assigned to designated geographic areas based on the number of homeless people expected to be found in each area. The CoC selected a statistically valid sample of each type of area to enumerate on the night of the count and extrapolated results to estimate the entire homeless population. |
| <input type="checkbox"/> | Service-based count – Interviewed people using non-shelter services, such as soup kitchens and drop-in centers, and counted those that self-identified as unsheltered homeless persons |
| <input type="checkbox"/> | HMIS – Used HMIS to complete the enumeration of unsheltered homeless people |
| <input type="checkbox"/> | Other – please specify: |
| (2) Indicate the level of coverage of the point-in-time count of unsheltered homeless people: | |
| <input type="checkbox"/> | Complete coverage – The CoC counted every block of the jurisdiction |
| <input checked="" type="checkbox"/> | Known locations – The CoC counted areas where unsheltered homeless people are known to congregate or live |
| <input type="checkbox"/> | Combination – CoC counted central areas using complete coverage and also visited known locations |
| <input type="checkbox"/> | Used service-based or probability sampling (coverage is not applicable) |
| (3) Indicate community partners involved in point-in-time unsheltered count (check all that apply): | |
| <input checked="" type="checkbox"/> | Outreach teams |
| <input type="checkbox"/> | Law Enforcement |
| <input checked="" type="checkbox"/> | Service Providers |
| <input checked="" type="checkbox"/> | Community volunteers |
| <input checked="" type="checkbox"/> | Other – please specify: 24 hr. business establishments |
| (4) Indicate steps taken to ensure the data quality of the unsheltered homeless count (check all that apply): | |
| <input checked="" type="checkbox"/> | Training – Conducted a training for point-in-time enumerators |
| <input type="checkbox"/> | HMIS – Used HMIS to check for duplicate information |
| <input checked="" type="checkbox"/> | Other – specify: notification of community partners in advance of survey |
| (5) How often will counts of unsheltered homeless people take place in the future? | |
| <input type="checkbox"/> | Biennial (every two years) |
| <input checked="" type="checkbox"/> | Annual |
| <input type="checkbox"/> | Semi-annual |
| <input type="checkbox"/> | Quarterly |
| <input type="checkbox"/> | Other – please specify: |
| (6) Month and Year when next count of unsheltered homeless persons will occur: 1/2007 | |

*Please refer to 'A Guide to Counting Unsheltered Homeless People' for more information on unsheltered enumeration techniques. CoC-L-2

CoC Homeless Management Information System (HMIS)

M: CoC HMIS Charts

CoCs should complete this section in conjunction with the lead agency responsible for the HMIS. All information is to be as of the date of application submission.

M-1: HMIS Lead Organization Information

| | |
|--|---|
| Organization Name: The Salvation Army of Syracuse | Contact Person: Marilyn Woyciesjes |
| Phone: (315) 479-1331 | Email: mwoyciesjes@use.salvationarmy.org |
| Organization Type: State/local government <input type="checkbox"/> | Non-profit/homeless provider <input checked="" type="checkbox"/> Other <input type="checkbox"/> |

CoC-M-1

M-2: List HUD-defined CoC Name(s) and Number(s) for *every* CoC included in HMIS

Implementation:

| HUD-Defined CoC Name* | CoC # | HUD-Defined CoC Name* | CoC # |
|------------------------------|--------|-----------------------|-------|
| Syracuse/Onondaga County CoC | NY-505 | | |

*Find HUD-defined CoC names & numbers at: <http://www.hud.gov/offices/adm/grants/fundsavail.cfm>

CoC-M-2

M-3: HMIS Implementation Status

| | | | |
|---|----|--|---|
| HMIS Data Entry Start Date for your CoC (mm/yyyy) | or | Anticipated Data Entry Start Date for your CoC (mm/yyyy) | If no current or anticipated data entry date, indicate reason: <input type="checkbox"/> New CoC in 2006 <input type="checkbox"/> Still in planning/software selection process <input type="checkbox"/> Still in initial implementation process |
| 01/2005 | | | |

CoC-M-3

M-4: Client Records**

| Calendar Year | Total Client Records Entered in HMIS / Analytical Database (Duplicated) | Total Unduplicated Client Records Entered in HMIS / Analytical Database |
|---------------|---|---|
| 2004 | Not applicable | |
| 2005 | 74,304 | 3,903 |

CoC-M-4

M-5: HMIS Participation**

| a) HMIS participation by program type and funding source (please review instructions) | | | |
|--|--|---|--|
| Program Type | Total number of agencies | Number of agencies participating in HMIS receiving HUD McKinney-Vento funds | Number of agencies participating in HMIS <u>not</u> receiving HUD McKinney-Vento funds |
| Street Outreach | 2 | 1 | 1 |
| Emergency Shelter | 4 | 4 | 0 |
| Transitional Housing | 11 | 6 | 3 |
| Permanent Supportive Housing | 11 | 5 | 1 |
| TOTALS: | 28 | 16 | 5 |
| b) Definition of bed coverage in HMIS (please review instructions) | | | |
| Program Type | Date achieved or anticipate achieving 75% bed coverage (mm/yyyy) | | |
| Emergency Shelter (all beds) | 01/2005 | | |
| Transitional Housing (all beds) | 07/2005 | | |
| Permanent Supportive Housing (McKinney-Vento funded beds only) | 10/2005 | | |
| Challenges and Barriers: Briefly describe any significant challenges/barriers the CoC has experienced in: | | | |
| 1. HMIS implementation | | | |
| 2. HMIS Data and Technical Standards Final Notice requirements | | | |

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**For further instructions on charts M-4 and M-5, see Instructions section at the beginning of application.

CoC-M-5

M-5, b. – Challenges and Barriers

1. HMIS Implementation: Our CoC has chosen to use a central data warehouse with periodic collection of de-identified data from participating agencies. The system does not use a live data exchange so we must meet the challenge of collecting data from a variety of systems. We have made great strides in ensuring data quality and consistency by focusing on delivery of the universal data elements to the HMIS. All of the emergency shelter and transitional housing program partners contributed data in 2005, beginning with the shelter programs in January 2005 and expanding to include the transitional housing programs in July 2005. In October 2005, the Syracuse Housing Authority contributed data for the permanent supportive housing beds in the Shelter + Care Program for the full 2005 calendar year. For the remainder of 2006, all of the participating partners will expand to contribute program data elements to the HMIS. The HUD/SHP funded services only programs will begin participation in October 2006. Depending on available resources, other HUD funded and non-HUD funded programs would begin participation after January 2007.

Data quality issues preclude our using all of our counts without caveat:

Emergency Shelters – (*70,940/2,893) The duplicated count includes bed nights for six programs for which we have acceptably accurate data. One program accounting for 133 bed nights is included in the duplicated count but is not included in the unduplicated count because the data quality is insufficient. Therefore, our unduplicated count of 2,893 includes only six of the seven emergency shelter programs in the Housing Activity Chart (HAC)

Transitional Housing – (*3,538/366) The duplicated count is comprised of data from January through December 2005 for half of the programs reporting. All other reporting programs contributed data for either three months or six months. One partner representing seven programs and 2,973 bed nights contributed data for July through September was included in the duplicated count but was not included in the unduplicated count due to poor data quality. Staff turnover limited the opportunity to correct data errors until Spring 2006.

Permanent Supportive Housing – (*812/697) The duplicated count is comprised of data from January through December 2005 for three of the programs accounting for 867 bed nights. Three programs reported data only for July through December 2005 (*101/101), but they were included in the unduplicated count.

(*Duplicated/Unduplicated)

2. HMIS Data and Technical Standards Final Notice requirements Implementation: In the Fall of 2004, all HUD funded and non-funded partners received information and training regarding the HMIS Data and Technical Standards. The partners agreed to collect the universal and program data elements according to the standards beginning in January 2005. Working with the Universal Elements Data Set, we continue to improve data collection methods and work with the partner agencies to reduce errors and to improve data quality. We will not integrate the Program Data Element Set until we are reasonably assured that the system ensures data integrity and produces a reliable unduplicated count.

Vera House is a provider of emergency shelter services for victims of domestic violence. They began collecting data in January 2005 and contributed data for the AHAR 1 Research Project for February through April 2005. They will not deliver client level data to the HMIS until the legal issues surrounding the 1/5/2006 amendment to the McKinney-Vento Homeless Assistance contained in the Violence Against Women Act (VAWA PL109-162, Sec. 605) are resolved. They will continue participation in the HMIS by supplying aggregate data. They will also work with the Project Administrator to develop procedures for estimating duplicated and unduplicated counts for their programs.

M-6: Training, Data Quality and Implementation of HMIS Data & Technical Standards

| 1. Training Provided (check all that apply) | YES | NO |
|---|-------------------------------------|-------------------------------------|
| Basic computer training | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| HMIS software training | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Privacy / Ethics training | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Security Training | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| System Administrator training | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 2. CoC Process/Role | | |
| Is there a plan for aggregating all data to a central location, at least annually? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Is there a plan to monitor compliance with HMIS Data & Technical Standards Final Notice? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 3. Data Collection Entered into the HMIS | | |
| Do all participating agencies submit universal data elements for all homeless persons served? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Do all agencies required to complete a HUD APR, except agencies meeting the definition of domestic violence provider, submit program level data elements to HMIS? | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| 4. Security: Participating agencies have: * Where applicable | | |
| Unique username and password access? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Secure location? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Locking screen savers? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Virus protection with auto update? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Individual or network firewalls? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Restricted access for HMIS accessed via public forums (e.g. PKI digital certificates or IP filtering)? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 5. Security: Agency responsible for centralized HMIS data collection and storage has: | | |
| Procedures for off-site storage of HMIS data? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Disaster recovery plan that has been <u>tested</u> ? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 6. Privacy Requirements | | |
| Have additional State confidentiality provisions been implemented? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Is there a "Purpose for data collection" sign at each intake desk for all participating agencies? *Where applicable | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Does each participating agency have a written privacy policy, including the uses and disclosures of information | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Does each participating agency have a privacy policy posted on its website (if applicable)? Where applicable | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 7. Data Quality: CoC has protocols for: | | |
| Client level data quality (i.e. missing birth dates etc.)? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Program level data quality (i.e. data not entered by agency in over 14 days)? *Not applicable | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Assessing CoC bed coverage (i.e. % of beds)? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 8. Unduplication of Client Records: CoC process: | | |
| Uses data in the HMIS exclusively to generate unduplicated count? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Uses data integration or data warehouse to generate unduplicated count? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

CoC-M-6

*Questions marked not applicable or where applicable are not relevant to the data collection system used by the CoC. Participating agencies submit only de-identified data to the HMIS warehouse. Many partners have stand-alone computers into which data is entered so electronic infiltration is not a danger. Partners are encouraged to adhere to the HMIS Data and Technical Standards as they apply to their agency and to adequately inform their clients of the purpose for data collection.

Part III: CoC Strategic Planning

N: CoC 10-Year Plan, Objectives, and Action Steps Chart

Please provide local action steps and measurable achievements for attaining each of the 5 national HUD objectives listed, as part of the goal to end chronic homelessness and help to move families and individuals to permanent housing. In the column labeled "Lead Person," please list one individual that is responsible for ensuring that the objective is met. You may list additional CoC objectives as needed. Please note that your Continuum will be reporting on your achievements with respect to each of these objectives in the 2007 application.

| Objectives to End Chronic Homelessness and Move Families and Individuals to Permanent Housing | Local Action Steps (How are you going to do it? List action steps to be completed within the next 12 months.) | Measurable Achievement in 12 months | Measurable Achievement in 5 years | Measurable Achievement in 10 years | Lead Person (Who is responsible for accomplishing CoC Objectives?) |
|--|--|--|--|---|---|
| 1. Create new PH beds for chronically homeless persons. | <ol style="list-style-type: none"> Provide 13 new units for chronically homeless persons with CNY Services RPSHP II Provide 5 additional units for chronically homeless persons with SBH's 2005 Samaritan Initiative Continue research into emerging best practices & local trends | 5 units | 25 units | 50 units | <ol style="list-style-type: none"> L. Healy, CNYS Jeremy Klemanski, SBH C. Schaffer, Chronic Homelessness Chair |
| 2. Increase percentage of homeless persons staying in PH over 6 months to 71%. | <ol style="list-style-type: none"> Develop & institute "exit interview" process for those leaving PH. Continued integration of MH & SA services Maintain & increase follow-up case management services Increase facilitation to access to mainstream resources | 75% | 80% | 82% | <ol style="list-style-type: none"> C. Barletta, Perm. Hsg. Subcommittee J. Moag, CODAC liaison K. Virginia, HOPG liaison L. Nemitz, WFO liaison |
| 3. Increase percentage of homeless persons moving from TH to PH to 61%. | <ol style="list-style-type: none"> Encourage development of additional PH units – especially larger, accessible units Increase access to existing & new generic affordable housing resources Conduct semi-annual TH-provider focus groups to identify emerging barriers & develop response(s) | 65% | 68% | 70% | <ol style="list-style-type: none"> B. Karpinska-Phren, Advocacy Subcommittee Chair K. Dupcak, PH Subcommittee Chair C. Barletta, PH Subcommittee Chair |

| | | | | | |
|---|--|---------------------------|-------------------------|--------------------------------|---|
| <p>4. Increase percentage of homeless persons becoming employed by 11%.</p> | <p>1. Monitor program employment goals & benchmarks 2. Provide technical assistance to programs not achieving benchmarks 3. Quarterly Onondaga Training and Education Collaborative (OCTEC) progress reporting at HTF meetings 4. Encourage development/ expansion of vocational/supported employment programs.</p> | <p>5%</p> | <p>12%</p> | <p>15%</p> | <p>1. S. Merrick, Monitoring Committee Co-Chair 2. K. Virginia, OCTEC liaison 3. K. Virginia, OCTEC liaison 4. K. Dupcak, Facilitator, HTF</p> |
| <p>5. Ensure that the CoC has a functional HMIS system.</p> | <p>1. Expand data collection by 7/06 to include Program Data Set for all partners delivering data to HMIS for 1/06-6/06 time period 2. Expand HMIS participation to include other HUD/SHP funded partners by 10/06, include all other HUD MCK-V funded programs by July 2007. 3. Secure funding for ongoing operation of HMIS. * - HUD McK-V-funded programs</p> | <p>>75% bed cover*</p> | <p>100% bed cover**</p> | <p>100% bed participation*</p> | <p>1. M. Woyciesjes, HMIS Steering Cmtee Chair 2. M. Woyciesjes, HMIS Steering Cmtee Chair 3. M. Woyciesjes, HMIS Steering Cmtee Chair</p> |
| <p>Other CoC Objectives in 2006</p> | | | | | |
| <p>1. Increase participation in mainstream resources by 15%.</p> | <p>1. Improve data gathering & analysis around current CoC-wide participation in mainstream resources 2. Increase access to Facilitate Enroller through enhanced shelter outreach 3. Conduct Services Fair in conjunction with WFO and OCTEC</p> | <p>5%</p> | <p>10%</p> | <p>15%</p> | <p>1. M.L. Cherney, Data Group 2. L Nemitz, Facilitated Enroller 3. K. Virginia, OCTEC liaison</p> |

| | | | | | |
|--|---|--|----------------------------------|------------------------------------|--|
| 2. Increased integration of MH and SA services & housing | <ol style="list-style-type: none"> 1. Host joint planning session of RSPG and CODAC to strategize on SA interventions for homeless persons 2. Host joint planning session of RSPG, CPEP, MHIT to strategize on MH interventions for homeless persons 3. Present CODAC Strategic Plan at 9/06 HTF meeting 4. Establish data collection method & current baseline of treated (tx) & untreated homeless in TH & PH | Establish baseline % (tx & un-tx in TH & PH) | 10% improvement over baseline | 15% improvement over baseline | <ol style="list-style-type: none"> 1 J. Moag, CODAC liaison 2. D. Radcliff, RSPG Chair 3. J. Moag, CODAC liaison 4. M. Woyciesjes, HIMS Steering Cmtee Chair |
| 3. Increased public awareness of & funding for homelessness, available services & barriers | <ol style="list-style-type: none"> 1. Issue semi-annual Report to the Community on Homelessness & Housing Vulnerability including recommendations to improve access to mainstream resources 2. Present community report to elected officials and local funders (United Way & foundations) | Print media coverage | Radio, TV & print media coverage | Increased media coverage (3 media) | <ol style="list-style-type: none"> 1. B. Karpinska-Phren, Advocacy Subcommittee Chair 2. B. Karpinska-Phren, Advocacy Subcommittee Chair |
| 4. Continued annualization & expansion of monitoring process for all CoC-funded projects. | <ol style="list-style-type: none"> 1. Develop & host CoC technical assistance workshop using HUD Self-Monitoring Tool as guide 2. Initiate 2006 Project Monitoring Feedback process | Est. compliance baseline | Inc. compliance w/ HUD standards | Additional compliance inc. | <ol style="list-style-type: none"> 1. T. Discenza, Monitoring Committee Co-chair 2. S. Merrick, Monitoring Committee Co-chair |

CoC-N

O: CoC Discharge Planning Policy Chart

HUD McKinney-Vento homeless assistance funds are **not** to be used for projects that target persons being discharged from publicly funded institutions or systems of care. Check “Yes” or “No” in each box, as appropriate. *If “Yes” is indicated for “Formal Protocol Finalized” or “Formal Protocol Implemented,” include a brief summary of the formal protocol for each applicable system category. Your response in this section should take up less than 2 pages.

| Publicly Funded Institution(s) or System(s) of Care in CoC Geographic Area | Initial Discussion | Protocol in Development | Formal Protocol Finalized* | Formal Protocol Implemented* |
|---|--|--|--|---|
| Foster Care | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |
| Health Care | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |
| Mental Health | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |
| Corrections | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |
| <p>Foster Care: New York State has regulations regarding the discharge of children from foster care that must be followed by all foster care agencies. Locally, the task of implementing these regulations falls to Onondaga County Department of Social Services. For every child who is discharged from foster care between the ages of 18 & 21, Onondaga County Department of Social Services ensures that the child is either: (1) living with a supportive and appropriate caretaker or (2) has sufficient means to meet the costs of living independently and has access to a supportive and appropriate adult – should they need assistance or (3) is discharged to a program that provides an appropriate level of support and supervision. Additionally, DSS ensures that every child is offered and (to the degree that DSS can influence the child) accepts case management services directly from DSS.</p> | | | | |
| <p>Health Care (non-MH related discharges): All patients (including Medicaid patients) in New York State hospitals must receive a written discharge plan before they leave a hospital. The plan describes the arrangements for any services needed after leaving the hospital. The necessary services described in the discharge plan must be secured, or be reasonably available, before the patient leaves the hospital. This is a State-wide minimum standard. Locally, each hospital in Onondaga County has its own procedure for discharge planning – most with dedicated discharge planning staff responsible for assessing the adequacy of the living arrangements upon discharge and making referrals as needed.</p> | | | | |
| <p>Mental Health: The New York State Office of Mental Health has regulations regarding discharge planning which require the following to be in place prior to discharge: “the facility shall take all necessary steps to obtain an adequate supply of safe, convenient and appropriate housing for patients to be discharged or conditionally released (14NYCRR part 36.4).” Additionally, the Onondaga County Single Portal of Access (SPOA) has developed Transition Process and Continuity of Care Guidelines for local facilities to adhere to. The guidelines were developed in partnership with local psychiatric institutions by “a group of peers, residential, housing and treatment providers. The guidelines were designed to facilitate continuity of care for adults receiving, or eligible to receive, residential services funded and/or certified by the NYS Office of Mental Health and/or in contract with the Onondaga County Department of Mental Health. Specifically, these guidelines are meant to communicate planning support for adults who are: beginning or returning to residential services; psychiatrically hospitalized and connected to a residential service; discharged from a residential</p> | | | | |

setting or facility (self-initiated, staff-initiated, or mutually agreed upon discharge) or unable to return to or maintain their previous living situation (regardless of whether it is funded by NYS OMH).”

Corrections:

The formal protocol for discharge from Onondaga County correctional facilities involves individual needs assessment. Based upon the needs assessment, a designated counselor (New Beginnings program) is involved with pre-planning and actual discharge planning. The counselor assists the inmate with connecting to services (medical, housing, transportation) and ensures that the inmate becomes connected with appropriate resources while still incarcerated. Once discharge is imminent, the inmate goes to ‘booking’ for return of any property and a check for any outstanding warrants and/or detainers. If cleared, the inmate is released once transportation is secured.

CoC-O

P: CoC Coordination Chart

A CoC should regularly assess the local homeless system and identify shortcomings and unmet needs. One of the keys to improving a CoC is to use long-term strategic planning to establish specific goals and then implement short-term/medium-term action steps. Because of the complexity of the existing homeless system and the need to coordinate multiple funding sources, there are often multiple long-term strategic planning groups. It is imperative for CoCs to coordinate, as appropriate, with each of these existing strategic planning groups to meet the local CoC shortcomings and unmet needs. Answer each question in the checkbox provided, using an X to indicate Yes or No for each.

| Consolidated Plan Coordination | YES | NO |
|--|-------------------------------------|-------------------------------------|
| a. Do Con Plan planners, authors and other Con Plan stakeholders participate in CoC general planning meetings? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| b. Do CoC members participate in Con Plan planning meetings, focus groups, or public forums? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| c. Were CoC strategic plan goals addressing homelessness and chronic homelessness used in the development of the Con Plan? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Jurisdictional 10-year Plan Coordination | | |
| a. Are there separate formal jurisdictional 10-year Plan(s) being developed and/or being implemented within your CoC geography? (If No, you may skip to the next section of this chart.) | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| b. Do 10-year Plan conveners, authors and other stakeholders participate in CoC general planning meetings? | <input type="checkbox"/> | <input type="checkbox"/> |
| c. Have 10-year Plan participants taken steps to align their planning process with the local CoC plan? | <input type="checkbox"/> | <input type="checkbox"/> |
| d. Were CoC strategic plan goals used in the development of the 10-year Plan(s)? | <input type="checkbox"/> | <input type="checkbox"/> |
| e. Provide the number of jurisdictions within your CoC geography that have formally implemented a 10-year plan(s). | | |
| Policy Academy* Coordination | YES | NO |
| a. Do CoC members participate in State Policy Academy meetings, focus groups, public forums, or listservs? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| b. Were CoC strategic plan goals adopted by the CoC as a result of communication/coordination with the State Policy Academy Team? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| c. Has the CoC or any of its projects received state funding as a result of its coordination with the State Policy Academy? | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Public Housing Agency Coordination | | |
| a. Do CoC members meet with CoC area PHAs to improve coordination with and access to mainstream housing resources? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Coordination with State Education Agencies | | |
| a. Did the CoC provide the state education agency with a list of emergency and transitional housing facilities located within the CoC boundaries that serve families with school-age children or school-age unaccompanied youth under the age of 18? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

*A State Policy Academy is a state-level process designed to help state and local policymakers improve access to mainstream services for people who are homeless. For more information about getting involved in a State Policy Academy, see <http://www.hrsa.gov/homeless>.

CoC-P

CoC 2006 Funding Priorities

Q: CoC Project Priorities Chart

| HUD-defined CoC Name:* Syracuse-Onondaga-Town of Clay CoC | | | | | | CoC #: NY-505 | | | |
|--|-----------------------------|-----------------------------|-----------------|--|-------------|----------------------------------|----------------|------------|------------|
| (1) SF-424 Applicant Name (Please Remove Examples) | (2) Project Sponsor Name | (3) Project Name | (4) Priority | (5) Requested Project Amount *** | (6) Term | (7) Program and Component Type** | | | |
| | | | | | | SHP New | SHP Renewal | S+C New | SRO New |
| Central NY Services | CNYS | RPSF II | 1 | 427,630 | 2 | X | | | |
| Central NY Services | CNYS | RPSHP | 2 | 565,345 | 2 | | X | | |
| Catholic Charities | Catholic Charities | Practical Assistance | 3 | 166,666 | 2 | | X | | |
| The Salvation Army | The Salvation Army | PH- State Street Apartments | 4 | 473,394 | 2 | | X | | |
| The Salvation Army | The Salvation Army | TILP | 5 | 105,002 | 2 | | X | | |
| The Salvation Army | The Salvation Army | TAPC | 6 | 442,111 | 2 | | X | | |
| The Salvation Army | The Salvation Army | Facilitated Enroller | 7 | 102,856 | 2 | | X | | |
| Arise | Arise | HCIAP | 8 | 100,526 | 2 | | X | | |
| Syracuse Behavioral Healthcare | SBH | PH - Grove Point | 9 | 185,726 | 2 | | X | | |
| Rescue Mission | Rescue Mission | STEP | 10 | 200,000 | 2 | | X | | |
| Syracuse Behavioral Healthcare | SBH | TH - Harriet May Mills | 11 | 196,274 | 1 | | X | | |
| Syracuse Behavioral Healthcare | SBH | TH - Highland | 12 | 190,504 | 2 | | X | | |
| Altamont | Altamont | Case Management | 13 | 62,300 | 2 | | X | | |
| (8) Subtotal: Requested Amount for CoC Competitive Projects:*** | | | | \$ 3,218,334 | | | | | |
| (9) Shelter Plus Care Renewals:**** | | | | | | S+C Component Type** | | | |
| Syracuse Housing Authority | SHA | S+C | 14 | 653,170 | 1 | TRA | | | |
| Syracuse Housing Authority | SHA | S+C | 15 | 1,551,898 | 1 | TRA | | | |
| (10) Subtotal: Requested Amount for S+C Renewal Projects: | | | | \$ 2,205,068 | | | | | |
| (11) Total CoC Requested Amount: | | | | \$ 5,423,402 | | | | | |

CoC-Q

*HUD-defined CoC names & numbers are available at: <http://www.hud.gov/offices/adm/grants/fundsavail.cfm>

**Place the component type (PH, TRA etc.) under the appropriate program for each project in column 7.

The requested project amount **must not** exceed the amount entered in the project summary budget in Exhibit 2. If the project summary budget exceeds the amount shown on this priorities list, the **project budget will be reduced** to the amount shown on the CoC Project Priorities Chart. *For the Shelter Plus Care Renewals priority number, please continue project numbering from the top portion of the chart - please **do not** restart S+C project priority numbering from 1.

R: CoC Pro Rata Need (PRN) Reallocation Chart N/A
(Only for Eligible Hold Harmless CoCs)

CoCs that receive the 1-year Hold Harmless PRN amount may reduce or eliminate one or more of the SHP grants eligible for renewal in the 2006 CoC competition. CoCs may reallocate the funds made available through this process to create new permanent housing project(s). These new project(s) may be for SHP, S+C, and Section 8 SRO projects and their respective eligible activities.

Advisory Warning: According to the CoC competitive process, a CoC that scores below the initial funding line will not have the new projects on this chart funded. As such, the reallocated funds that had been used for renewals would no longer be available to the CoC.

| | | | | | |
|--|---------------------|------------------|------------------------------|-----------------------|--|
| 1. Will your CoC be using the PRN reallocation process? <input type="checkbox"/> Yes <input type="checkbox"/> No | | | | | |
| If Yes, explain the open decision making process the CoC used to reduce and/or eliminate projects (use no more than one-half page). | | | | | |
| 2. Enter the total 1-year amount of all SHP projects that are eligible for renewal in 2006, which amount you have verified with your field office: | | | | <i>Example:</i> | \$ |
| | | | | \$530,000 | |
| 3. Starting with the total entered above for question 2, subtract the amount your CoC proposes to use for new permanent housing projects, and enter the remaining amount: <i>(In this example, the amount proposed for new PH projects is \$140,000)</i> | | | | <i>Example:</i> | \$ |
| | | | | \$390,000 | |
| 4. Enter the Reduced or Eliminated Grant(s) in the 2006 Competition | | | | | |
| (1) | (2) | (3) | (4) | (5) | (6) |
| Expiring Grants | Program Code | Component | Annual Renewal Amount | Reduced Amount | Retained Amount from Existing Grant |
| <i>Ex:</i> MA01B300002 | SHP | TH | \$100,000 | \$60,000 | \$40,000 |
| <i>Ex:</i> MA01B400003 | SHP | SSO | \$80,000 | \$80,000 | \$0 |
| | | | | | |
| | | | | | |
| (7) TOTAL: | | | | | |
| 5. Newly Proposed Permanent Housing Projects in the 2006 Competition | | | | | |
| (8) | (9) | (10) | (11) | | |
| 2006 Project Priority Number | Program Code | Component | Transferred Amounts | | |
| <i>Example:</i> #5 | SHP | PH | \$90,000 | | |
| <i>Example:</i> #12 | S+C | TRA | \$50,000 | | |
| | | | | | |
| | | | | | |
| (12) TOTAL: | | | | | |

Formatted

S: CoC Project Leveraging Summary Chart

HUD homeless program funding is limited and can provide only a portion of the resources needed to successfully address the needs of homeless families and individuals. HUD encourages applicants to use supplemental resources, including State and local appropriated funds, to address homeless needs.

Enter the name of your Continuum and list the total amount of leveraged resources available. To get this number, find the total at the bottom of the Project Leveraging Chart for all Exhibit 2 project applications, add up all of these the totals, and enter this single number in the chart below. Complete only one chart for the entire CoC (do *not* add any rows). Provide information *only* for contributions for which you have a *written commitment in hand at the time of application*.

Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802)

| Name of Continuum | Total Value of Written Commitment |
|----------------------------------|-----------------------------------|
| <i>Example:</i> River County CoC | \$10,253,000 |
| Syracuse/Onondaga County CoC | \$ 6,922,272 |

CoC-S

T: CoC Current Funding and Renewal Projections Chart

Congress has asked HUD to provide estimates of expected renewal amounts over the next five years. Please complete the chart below to help HUD arrive at the most accurate estimate possible. For further instructions in filling out this chart, see the Instructions section.

T: CoC Current Funding and Renewal Projections

| Supportive Housing Program (SHP) Projects: | | | | | | | | | | | | |
|---|--|-----------|---------------------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Type of Housing | All SHP Funds Requested (Current Year) | | Renewal Projections | | | | | | | | | |
| | 2006 | | 2007 (2yr) | | 2008 (1yr) | | 2009 | | 2010 | | 2011 | |
| Transitional Housing (TH) | \$ 933,891 | | 859,142 | | 549,494 | | 549,494 | | 549,494 | | 549,494 | |
| Safe Havens-TH | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Permanent Housing (PH) | \$ 1,652,095 | | 1,859,142 | | 1,327,675 | | 1,327,675 | | 1,327,675 | | 1,327,675 | |
| Safe Havens-PH | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| SSO | \$ 632,348 | | 220,426 | | 821,234 | | 821,234 | | 821,234 | | 821,234 | |
| HMIS | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Totals | \$ 3,218,334 | | 2,976,530 | | 2,698,403 | | 2,698,403 | | 2,698,403 | | 2,698,403 | |
| Shelter Plus Care (S+C) Projects: | | | | | | | | | | | | |
| Number of Bedrooms | All S+C Funds Requested (Current Year) | | Renewal Projections | | | | | | | | | |
| | 2006 | | 2007 | | 2008 | | 2009 | | 2010 | | 2011 | |
| | Units | \$ | Units | \$ | Units | \$ | Units | \$ | Units | \$ | Units | \$ |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1 | 209 | 1,341,788 | 209 | 1,341,788 | 209 | 1,341,788 | 209 | 1,341,788 | 209 | 1,341,788 | 209 | 1,341,788 |
| 2 | 61 | 472,140 | 61 | 472,140 | 61 | 472,140 | 61 | 472,140 | 61 | 472,140 | 61 | 472,140 |
| 3 | 24 | 237,650 | 24 | 237,650 | 24 | 237,650 | 24 | 237,650 | 24 | 237,650 | 24 | 237,650 |
| 4 | 13 | 139,318 | 13 | 139,318 | 13 | 139,318 | 13 | 139,318 | 13 | 139,318 | 13 | 139,318 |
| 6 | 1 | 14,172 | 1 | 14,172 | 1 | 14,172 | 1 | 14,172 | 1 | 14,172 | 1 | 14,172 |
| Totals | 308 | 2,205,068 | 308 | 2,205,068 | 308 | 2,205,068 | 308 | 2,205,068 | 308 | 2,205,068 | 308 | 2,205,068 |

Part IV: CoC Performance

U: CoC Achievements Chart

Enter the goals and action steps that you that you listed on your 2005 CoC application and briefly describe measurable achievements in the past 12 months. The information provided in the first two columns should be the same as provided in the 2005 CoC application. Add rows as needed.

| Goals | Action Steps | Measurable Achievements |
|--|---|--|
| Chronic Homelessness Goals | | |
| 1. Establish Chronic Homeless Subcommittee. | (1) Chronic Homelessness Subcommittee Established. (2) Chair of Subcommittee selected. (3) First meeting of Subcommittee held prior to 2006 planning cycle. | (1.1) Chronic Homeless Subcommittee established 12/05. (2.1) Carol Schaeffer of Catholic Charities chairs subcommittee. (3.1) Chronic Homeless Subcommittee meeting held 1/06. |
| 2. Continued exploration of best practice models and development of low-demand permanent housing options for chronically homeless. | (1) Present findings of housing first pilot to HTF. (2) Expand pilot. (3) Invite "Housing First" projects for consideration in 2006 CoC planning cycle. | (1.1) Pilot findings were presented at each HTF meeting throughout 2005. (2.1) The pilot was expanded into a 28-bed permanent housing project in 10/05. The project was at 95% occupancy as of 4/06. (3.1) RFP for Samaritan Bonus-eligible "Housing First" projects was presented 4/06. (3.2) "Housing First" permanent housing project for the chronically homeless selected as highest priority project in 2006 CoC planning process for inclusion in application. |
| 3. Improved and expanded data gathering/gaps analysis concerning needs of the chronically homeless. | (1) Conduct parallel Point-in-Time Study (including interviews/focus groups) in partnership with Syracuse University to better understand current chronic homeless needs. (2) Expand HMIS. (3) Conduct Provider Focus Groups. | (1.1) Proposal to Syracuse University "Link Program" was not accepted. (2.1) HMIS expanded in 7/05 to include Transitional Housing Programs and in 10/05 to include Shelter + Care beds. (3.1) A Provider Focus Group met on 7/20/05 in follow-up to the Interagency Council on Homelessness Technical Assistance Conference held in Syracuse on 7/14/05. |
| 4. Increased integration of mental health and substance abuse services/housing. | (1) Expand the number of permanent housing opportunities provided to mentally ill/chemically dependent individuals. | (1.1) Twenty-four permanent housing beds (SRO III: Gateway) were made available by Central New York Services in November 2005, with another 24 (SRO IV: The Homestead) to be built and operational by 8/07. (1.2) Syracuse Behavioral Healthcare opened 4 permanent housing beds for the chronically homeless and will open 5 additional beds in 5/07. |

| | | |
|---|--|--|
| 4. (cont.) | <p>(2) Establish standards for integrated care.</p> <p>(3) Standardize intake, assessment & evaluation methods to include co-occurring disorders.</p> <p>(4) Implement dual competency curriculum for Mental Health and Substance Abuse treatment systems.</p> | <p>(2.1) These were established based on the 10/04 “standards of service to persons affected by co-occurring mental health and substance abuse disorders” recommended by the Onondaga County Advisory Council on Co-occurring Disorders.</p> <p>(3.1) Six dual recovery training workshops have taken place from 7/05 - 4/06, with 986 participants in attendance.</p> <p>(4.1) Two major inter-systems management activities have taken place:</p> <p>A. Several agencies have collaborated to implement change strategies for consumers moving from inpatient to outpatient services.</p> <p>B. A committee is putting together a co-occurring disorders training curriculum for over 100 employees at Onondaga Case Management (OCM).</p> |
| 5. Increase supply of/access to generic affordable permanent housing. | <p>(1) Hold forums between private sector housing developers and service providers to identify resources and potential partnerships.</p> <p>(2) Provide technical assistance to support public/private sector initiatives.</p> | <p>(1.1) Presentation from Housing Visions at 12/05 HTF meeting.</p> <p>(2.1) Technical assistance, data collection and gaps analysis provided for 2 new projects (FHLB of NY AHP, LIHTC) and to City of Syracuse.</p> |
| 6. Increase public awareness & advocacy efforts around chronic homelessness in our community. | <p>(1) Re-introduce semi-annual “Report to the Community on Homelessness.”</p> <p>(2) Prepare and distribute Homeless Services Guides.</p> | <p>(1.1) Planning Committee established 11/05.</p> <p>(1.2) First committee meeting held and report parameters established 12/05.</p> <p>(1.3) Data collection for report initiated 1/06.</p> <p>(2.1) The financial information for the Housing Services Guide (HSG) has been collected; the housing information is still being assembled. The 9/06 goal for completing and distributing the HSG will be achieved.</p> |

U: CoC Achievements Chart- Continued

| Other Homelessness Goals | | |
|---|---|--|
| 1. Improved system-wide facilitated enrollment in mainstream resources. | <p>(1) Provide regular trainings for all CoC case managers.</p> <p>(2) Establish benchmarks for enrollment.</p> <p>(3) Implement 18 month tracking of enrollment data.</p> | <p>(1) Four training sessions involving enrollment in mainstream resources were offered for CoC case managers (HEAP, EITC, Food Stamps/Hunger and Mental Health Case Management). A Networking Day Services Fair was also offered.</p> <p>(2) & (3) Units of service for year one of the Facilitated Enrollment/ Homeless Resources Services Program provide the baseline for comparison. Reports to the CoC will occur every 6 months. The last report on 4/12/06 was for the period 9/1/05-2/28/06.</p> |
| 2. Improve discharge/transition planning. | <p>(1) Designate liaisons with systems of care.</p> <p>(2) Provide cross system training to facility discharge planning.</p> <p>(3) Distribute Resource Guide.</p> | <p>(1.1) Liaisons established with four Systems of Care: Onondaga County DSS for Foster Care, Onondaga County Mental Health, Onondaga County Department of Corrections and Onondaga County Department of Health (for health care).</p> <p>(2.1) Onondaga Case Management (OCM) works closely with the inmates and discharge planners at the Justice Center and the Onondaga County Correctional Facility to provide information, present trainings and improve access to essential resources. OCM has been designated by the Office of Mental Health (OMH) as the contact agency for Onondaga County for Discharge Planners within the State Prison System. OCM is also designated as the official OMH Single Point of Access (SPOA) agency.</p> <p>(3.1) Systems of Care liaisons begin development of Resource Guide 4/06.</p> <p>(3.2) Resource Guide under development (scheduled for completion 12/06).</p> |
| 3. Development of additional permanent housing resources | <p>(1) Develop linkages to private sector landlords.</p> <p>(2) Develop policy proposal to City CD to prioritize homeless referrals in HOME & CDBG-assisted projects.</p> <p>(3) Develop one new partnership project with generic affordable housing developer.</p> | <p>(1.1) ARISE HCIA, OCM, Liberty's Housing Coordinator.</p> <p>(1.2) Dissemination of Rescue Mission's Housing List to HTF members to encourage better awareness of available private sector housing resources.</p> <p>(2.1) Policy drafted 3/06 and presented to City CD staff – under review 5/06 for presentation to CD Advisory Council.</p> <p>(3.1) New affordable housing project utilizing LIHTC & under development with Housing Visions.</p> |

| | | |
|---|---|---|
| 3. (cont.) | | (3.2) New affordable housing program utilizing NYS HTF & Federal Home Loan Bank funds under development with Covenant Housing Corporation. |
| 4. Improve project monitoring. | (1) Initiate feedback survey with nine projects reviewed during 2005 planning cycle to gain agency perspective on process and protocol used. (2) Develop consumer input component. (3) Establish monitoring schedule and protocols for 2006 planning cycle. | (1.1) A feedback survey was developed and distributed to renewal projects that were monitored in 2005. The comments are currently being reviewed. Results will be used to shape future monitoring visits and to revise the feedback survey. (2.1) Consumer input was obtained through a survey that was distributed to each Shelter + Care participant. (2.2) Consumers also assisted in the monitoring process by conducting guided tours of their programs and by responding to interviewer's questions and comments. (3.1) Monitoring schedules and protocols were established and monitoring of 2006 renewal projects was conducted. |
| 5. Continued annualization/expansion of CoC planning process. | (1) Expand number and participation levels of member agencies. (2) Conduct on-going gaps analysis and proposal development. (3) Identify funding opportunities/mechanisms for P/T staff person. | (1.1) Two new agencies participate in CoC during 2006. (1.2) Two new subcommittees established and membership in existing committees increased. (2.1) Point In Time survey conducted 1/06. (2.2) Annual survey of homeless conducted 2/06. (3.1) Draft position description developed 9/05. (3.2) First funding source (\$5,000) identified through City of Syracuse – additional funding is still required. |

CoC-U

V: CoC Chronic Homeless (CH) Progress Chart

This chart should be based on January 2006 point-in-time counts. For further instructions in filling out this chart, please see the Instructions section.

| Year | (1) Number of CH Persons | (2) Number of PH beds for the CH | (3) New PH beds for the CH between Feb. 1, 2005 – Jan. 31, 2006 | (4) Identify the cost of the <u>new</u> CH beds from each funding source | | | |
|--|--------------------------------|---|--|---|-----------|-----------|----------|
| | | | | Public | | | Private |
| | | | | Federal | State | Local | |
| 2004 | <i>Example:</i> 90 | 45 | | | | | |
| 2005 | <i>Example:</i> 82 | 50 | | | | | |
| 2006 | <i>Example:</i> 75 | 60 | 10 | \$15,480 | \$31,420 | \$40,350 | \$12,750 |
| 2004 | 108 | * 77 | | | | | |
| 2005 | 113 | * 95 | | | | | |
| 2006 | 104 | *135 | 40 | \$304,049 | \$126,745 | \$102,387 | \$62,412 |
| (5) Briefly describe the reason(s) for any changes in the total number of the chronically homeless between 2005 and 2006 (use less than one-half page). | | | | | | | |
| <p>There was an 8% (9 persons) decrease in the number of chronically homeless persons in our shelters and on our streets that were identified through our point-in-time survey process between 2005 and 2006. The CoC has made progress through their ongoing collaborative efforts to identify persons in need and to provide appropriate interventions and strategies to assist them in accessing and in maintaining permanent housing. The additional beds proposed in this application will further our efforts to meet this need.</p> <p>* These numbers include only PH beds designated for the CH. Previous years reports included Shelter + Care vouchers used by, but not specifically dedicated for, chronically homeless persons.</p> | | | | | | | |

CoC-V

W: CoC Housing Performance Chart

The following chart will assess your CoC's progress in reducing homelessness by helping clients move to and stabilize in permanent housing, access mainstream services and gain employment. Both housing and supportive services projects in your CoC will be examined. Provide information from the most recently submitted APR for the appropriate RENEWAL project(s) on your CoC Project Priorities Chart. **Note:** If you are not submitting any renewals in this year's competition for the applicable areas presented below, check the appropriate box in the chart.

| 1. Participants in Permanent Housing | | |
|---|--|----------|
| HUD will be assessing the percentage of all participants who remain in S+C or SHP permanent housing (PH) for more than six months. SHP projects include both SHP-PH and SHP-Safe Haven PH renewals. Complete the following chart utilizing data based on the <u>preceding operating year</u> from APR Question 12(a) and 12(b) for PH projects included on your CoC Priority Chart: | | |
| <input type="checkbox"/> | No applicable PH renewals are on the CoC Project Priorities Chart | APR Data |
| <input checked="" type="checkbox"/> | All PH renewal projects with APRs submitted are included in calculating the responses below | APR Data |
| a. | Number of participants who exited PH project(s)—APR Question 12(a) | 132 |
| b. | Number of participants who did not leave the project(s)—APR Question 12(b) | 463 |
| c. | Number who exited after staying 7 months or longer in PH—APR Question 12(a) | 120 |
| d. | Number who did not leave after staying 7 months or longer in PH—APR question 12(b) | 407 |
| e. | Percentage of all participants in PH projects staying 7 months or longer (c. + d. divided by a. + b. multiplied by 100 = e.) | 88.6% |
| 2. Participants in Transitional Housing (TH) | | |
| HUD will be assessing the percentage of all TH clients who moved to a permanent housing situation. TH projects include SHP-TH and SHP-Safe Haven/TH <i>not</i> identified as permanent housing. Complete the following chart utilizing data based on the <u>preceding operating year</u> from APR Question 14 for TH renewal projects included on your CoC Priorities Chart. | | |
| <input type="checkbox"/> | No applicable TH renewals are on the CoC Project Priorities Chart | APR Data |
| <input checked="" type="checkbox"/> | All TH renewal projects with APRs submitted are included in calculating the responses below | APR Data |
| a. | Number of participants who exited TH project(s)—including unknown destination | 105 |
| b. | Number of participants who moved to PH | 67 |
| c. | Percent of participants in TH projects who moved to PH (b. divided by a. multiplied by 100 = c.) | 63.8% |

CoC-W

X: Mainstream Programs and Employment Project Performance Chart

HUD will be assessing the percentage of clients in all your renewal projects who gained access to mainstream services, especially those who gained employment. This includes all S+C renewals and all SHP renewals, excluding HMIS projects. Complete the following charts based on responses to APR Question 11 for each of the renewal projects included on your CoC Priority Chart. For further instructions for filling out this section, see the Instructions section at the beginning of the application.

| | |
|-------------------------------------|--|
| <input type="checkbox"/> | No applicable renewal projects for the Mainstream Programs and Employment Chart included in the CoC Priorities Chart. |
| <input checked="" type="checkbox"/> | All non-HMIS renewal projects on the CoC Priorities Chart that submitted an APR are included in calculating the responses below. |

| (1) Number of Adults Who Left (Use same number in each cell) | (2) Income Source | (3) Number of Exiting Adults with Each Source of Income | (4) Percent with Income at Exit (Col 3 ÷ Col 1 x 100) |
|---|------------------------------|--|--|
| <i>Example:</i> 105 | a. SSI | 40 | 38.1% |
| <i>Example:</i> 105 | b. SSDI | 35 | 33.3% |
| 620 | a. SSI | 112 | 18.1% |
| 620 | b. SSDI | 52 | 08.4% |
| 620 | c. Social Security | 8 | 01.3% |
| 620 | d. General Public Assistance | 200 | 32.3% |
| 620 | e. TANF | 45 | 07.3% |
| 620 | f. SCHIP | 0 | 00.0% |
| 620 | g. Veterans Benefits | 11 | 01.8% |
| 620 | h. Employment Income | 145 | 23.4% |
| 620 | i. Unemployment Benefits | 5 | 00.8% |
| 620 | j. Veterans Health Care | 3 | 00.5% |
| 620 | k. Medicaid | 295 | 47.6% |
| 620 | l. Food Stamps | 253 | 40.8% |
| 620 | m. Other (please specify) | 26 | 04.2% |
| 620 | n. No Financial Resources | 55 | 08.9% |

CoC-X

Y: Enrollment and Participation in Mainstream Programs Chart

It is fundamental that your CoC *systematically* helps homeless persons identify, apply for and follow-up to receive benefits under **SSI, SSDI, TANF, Medicaid, Food Stamps, SCHIP, WIA, and Veterans Health Care as well as any other State or Local program that may be applicable.** Which policies are currently in place in your CoC to help clients secure these mainstream benefits for which they are eligible?

| | |
|---|--|
| Check those activities implemented by a majority of your CoC’s homeless assistance providers (check all that apply): | |
| <input checked="" type="checkbox"/> | A majority of homeless assistance providers have case managers systematically assist clients in completing applications for mainstream benefit programs. |
| <input checked="" type="checkbox"/> | The CoC systematically analyzes its projects’ APRs to assess and improve access to mainstream programs. |
| <input checked="" type="checkbox"/> | The CoC contains a specific planning committee to improve CoC-wide participation in mainstream programs. |
| <input checked="" type="checkbox"/> | A majority of homeless assistance providers use a single application form for four or more of the above mainstream programs. |
| <input checked="" type="checkbox"/> | The CoC systematically provides outreach and intake staff specific, ongoing training on how to identify eligibility and program changes for mainstream programs. |
| <input checked="" type="checkbox"/> | The CoC has specialized staff whose only responsibility is to identify, enroll, and follow-up with homeless persons on participation in mainstream programs. |
| <input checked="" type="checkbox"/> | A majority of homeless assistance providers supply transportation assistance to clients to attend mainstream benefit appointments. |
| <input checked="" type="checkbox"/> | A majority of homeless assistance providers have staff systematically follow-up to ensure that mainstream benefits are received. |
| <input checked="" type="checkbox"/> | The CoC coordinates with the State Interagency Council(s) on Homelessness to reduce or remove barriers to accessing mainstream services. |

CoC-Y

Z: Unexecuted Grants Awarded Prior to the 2005 CoC Competition Chart – N/A

Provide a list of all HUD McKinney-Vento Act awards made prior to the 2005 competition that are not yet under contract (i.e., signed grant agreement or executed ACC).

| Project Number | Applicant Name | Project Name | Grant Amount |
|----------------------|----------------------|-----------------|--------------|
| Example: MI23B901002 | Michiana Homes, Inc. | TH for Homeless | \$514,000 |
| N/A | | | |
| | | Total: | |

CoC-Z

AA: CoC Participation in Energy Star Chart

HUD promotes energy-efficient housing. All McKinney-Vento funded projects are encouraged to promote energy efficiency, and are specifically encouraged to purchase and use Energy Star labeled products. For information on the Energy Star initiative go to: <http://www.energystar.gov>.

Have you notified CoC members of the Energy Star initiative? Yes No

Percentage of CoC projects on CoC Priority Chart using Energy Star appliances: 65%

CoC-AA

AB: Section 3 Employment Policy Chart

| | YES | NO |
|--|--------------------------|-------------------------------------|
| 1. Is any project in your CoC requesting HUD funds for housing rehabilitation or new construction? | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| 2. If you answered yes to Question 1: Is the project requesting \$200,000 or more? | <input type="checkbox"/> | <input type="checkbox"/> |
| <p>3. If you answered yes to Question 2: What activities will the project undertake to ensure that employment and other economic opportunities are directed to low- and very low-income persons, per the Housing and Urban Development Act of 1968 (known as "Section 3")? Check all that apply:</p> <p><input type="checkbox"/> The project will have a preference policy for hiring low- and very low-income persons residing in the service area or neighborhood where the project is located, and for hiring Youthbuild participants/graduates.</p> <p><input type="checkbox"/> The project will advertise at social service agencies, employment and training centers, community centers, or other organizations that have frequent contact with low- and very low-income individuals, as well as local newspapers, shopping centers, radio, etc.</p> <p><input type="checkbox"/> The project will notify any area Youthbuild programs of job opportunities.</p> <p><input type="checkbox"/> If the project will be awarding competitive contracts of more than \$100,000, it will establish a preference policy for "Section 3 business concerns"* that provide economic opportunities and will include the "Section 3 clause"** in all solicitations and contracts.</p> | | |
| <p>*A "Section 3 business concern" is one in which: 51% or more of the owners are section 3 residents of the area of service; <u>or</u> at least 30% of its permanent full-time employees are currently section 3 residents of the area of service, or within three years of their date of hire with the business concern were section 3 residents; <u>or</u> evidence of a commitment to subcontract greater than 25% of the dollar award of all subcontracts to businesses that meet the qualifications in the above categories is provided.</p> <p>**The "Section 3 clause" can be found at 24 CFR Part 135.</p> | | |

CoC-AB

Section 4

Economic Development

Economic Development

The focus of the Department of Economic Development continues to be on job creation and strengthening the economic viability of the City. In response to the recommendations of the Sustainable Design Assessment Team, a three-pronged approach is proposed for the City's Economic Development efforts:

- I. Focus on the Downtown/ University/ Lakefront areas
- II. Neighborhood Business District Revitalization
- III. Onondaga Creek Redevelopment

Economic Development Specialists are assigned to major sections within the city to collaborate with the area's businesses and community leaders. Coordinators for the Empire Zone, Empowerment Zone, Brownfield Initiative, and New York State Energy Research and Development Authority (NYSERDA) programs also operate out of this office. Additionally, the Department staffs the Syracuse Economic Development Corporation (SEDCO) and the Syracuse Industrial Development Agency (SIDA).

I) DOWNTOWN/ UNIVERSITY/ LAKEFRONT AREAS

A) Downtown Development

The Downtown strategic area encompasses the Central Business District/Downtown Cultural District (including Historic Armory Square) and is a priority for economic development in Syracuse. The City continues to focus on attracting businesses and mixed-use housing developments, and strengthening the Downtown Cultural District.

Approximately one-third of Onondaga County's largest employers are housed in the Downtown. In addition to the numerous health and educational facilities, some of the major Syracuse-based employers located in this area include National Grid, Excellus/Blue Cross Blue Shield, Verizon, and AXA Financial. Business retention and attraction to the Downtown, however, is currently experiencing certain obstacles. As an example, the lack of convenient, low cost parking has proven to be a burden to entrepreneurial endeavors. Negotiations with major employers usually involve creative solutions to parking obstacles yet, often, the cost of meeting this need exceeds the willingness to pay. The City will continue to work with the Downtown Committee, a private, not-for-profit downtown management organization that represents all property owners and tenants within the central business district, to improve the business climate and to retain anchor businesses.

It is the City's intention to ensure that the Downtown flourishes with new development that complements its older, historic architecture. The focus of the Downtown development initiative is to promote the adaptive reuse of historic structures by encouraging projects that support the creation of mixed use development, i.e. developing properties that will offer ground floor commercial/retail space with upper floor residential units.

Downtown Syracuse has a number of vacant ground floor storefronts that have proven difficult to market to potential tenants. This is due, in part, to an increase in big-box retailers with construction and development models that are not aimed at downtown markets. Developers have locational standards that were created with the suburban environment in mind, and have not adapted their plans to accommodate the dynamics of downtowns. The Brookings Institution Metropolitan Policy Program found that between 1994 and 1999, Upstate city zip codes lost 1,911 business establishments and non-city zip codes gained 2,800.

With respect to the residential component of the mixed-use initiative, there is a strong demand for housing in Downtown Syracuse. Currently, the residential occupancy rate is 98%, a fact that has spurred 13 new mixed-use housing projects that have created over 230 residential units, and each building will feature first floor commercial space. Successful projects in Armory, Hanover, and Franklin Squares have spurred this movement and continue to serve as a mixed-use example in the city. Yet often-times, the rents that can be achieved in Syracuse market do not cover the cost of development or rehabilitation of properties and incentives are required to make a project feasible.

Adaptive reuse projects in the planning stages include the Mizpah Towers/ Hotel, the Wilson Building, and the historic Hotel Syracuse, which will create new opportunities to spur additional development in vacant and underutilized buildings adjacent to these sites. Syracuse University recently took its first steps to reestablish its presence in the Downtown by purchasing and rehabilitating a vacant warehouse to house the Architectural School and a segment of the Visual and Performing Arts school. This project serves as the gateway to the proposed Warehouse Art District.

B) University Hill Development

Central New York Clusters

The *Essential New York Initiative* has identified Central New York as a magnet for six specific clusters, three of which are concentrated in the University Hill area:

- **Knowledge/Learning/Health Industries**
- **Bio-Sciences**
- **Environmental Systems**
- Digital and Electronic Devices
- Packaging
- Precision Metalworking

Knowledge/Learning/Health Industries

Today, Syracuse's strongest employment sectors are education and health care, which have grown 75 percent from 1980 to 2000. Syracuse ranks 75th out of 317 United States Metropolitan Areas based on the amount of health care employment in the area, according to a study by the Milkin Institute. SUNY Upstate Medical University alone is currently the 22nd largest employer in New York State and the largest in Onondaga County.

Other major employers in this category include Syracuse University (the third largest employer in the County), State University of New York (SUNY) Environmental Science & Forestry College, Crouse Hospital, Saint Joseph's Hospital, and the Veterans Administration Hospital. SUNY Upstate Medical University is currently pursuing the development of a Children's Hospital, Cancer Center, and a new Institute for Cardiovascular Research, expanding its presence even more so in the Central New York community.

Bio-Sciences

In Central New York, research institutions provide the foundation for the biotech industry. In Syracuse, SUNY – Upstate Medical University and SUNY – College of Environmental Science and Forestry, Syracuse University, Metropolitan Development Association of Syracuse, and the Syracuse VA Medical Center have taken the lead in this cluster development.

These organizations have partnered to form Syracuse's new Central New York Biotechnology Research Center to commercialize extensive research findings. The Center supports bioprocess engineering research and also contains an incubator, lab space, and support services for emerging biotech companies.

Environmental Systems

Among the most recent and positive developments in Syracuse is the establishment of the Center of Excellence in Environmental and Energy Systems. The \$44 million center, located on the edge of Downtown Syracuse, will focus academic and corporate research and development on innovations to improve health, productivity, security, and sustainability in indoor and urban environments. Primary funding for the Center is being provided by New York State as a part of its Centers of Excellence initiative. With Syracuse University serving as the primary academic sponsor, the project is a federation of more than 70 businesses, organizations, educational, and research institutions. Construction is expected to begin in 2006.

Additionally, Syracuse intends to become a leader in sustainable energy technology systems and facilities. Through collaboration with local/regional institutions of higher learning, recruiting businesses that focus on sustainable energy resources, and creating a network of supportive institutions, Syracuse will establish itself as a national hub for renewable energy and green building technology. Syracuse's City Hall, for example, went "Green" in November 2005.

The Connective Corridor

Syracuse University, with support from the federal government and corporate sponsors, is developing a pedestrian, vehicular, and aesthetic "connective corridor" linking East Genesee Street, the Downtown, the university, and numerous cultural and civic facilities. It is projected that the corridor will facilitate economic development along its pathway.

C) Lakefront Development

Another City priority is the redevelopment of the Lakefront area. The 800 acre Lakefront was once an industrial Brownfield area separating the Downtown from Onondaga Lake. Since 1988, over \$625 million in new investment has reinvigorated the Lakefront landscape. In 2002, the Lakefront Development Corporation (LDC) developed a Lakefront Master Plan that incorporated the goals and strategies set forth by the City's Comprehensive Plan 2025. Improvements to the area, guided by the plan, have helped to establish the area as an integral part of the economic, cultural and social fabric of Syracuse. The Department's goal is to better connect the Lakefront with both the Downtown and the North side.

The portion nearest Downtown, Franklin Square, is being revitalized into a mixture of office and residential uses. As the residential and office populations grow, we envision greater development of service businesses. Finally, the exciting DestiNY project should greatly expand the existing Carousel Center Mall to create thousands of new jobs and a major tourist destination in Syracuse. It is anticipated that related economic development efforts on the North side will complement this project.

The redevelopment of the Inner Harbor is a City priority. The New York State Canal Corporation is continuing to evaluate its options for selecting a developer for this parcel.

II) NEIGHBORHOOD BUSINESS DISTRICT REVITALIZATION

Hundreds of smaller neighborhood-based retail and service businesses reside along Syracuse's strategic business corridors. The growth of the small business sector has enabled Syracuse to transform from a being a city with minimal economic diversity to one that features great variety. FOCUS Greater Syracuse, a local community visioning program, notes in their Greater Syracuse Community Indicators 2005, that the city mirrors the county in that roughly 90% of businesses employ 25 or fewer people.

Currently, these corridors lack the cumulative effect that jobs and investments among many businesses in a concentrated area can have on revitalizing a distressed neighborhood. Renewed interest in bolstering these corridors by the public, private, and nonprofit sectors is strengthening the momentum of this initiative.

The business districts that the Department is currently focusing on serve low to moderate income residents and are located on South Salina Street, South Avenue, Geddes Street, North Salina Street, and Butternut Street. In doing so, staff collaborate closely with neighborhood organizations and local TNT groups. For example, we are working with the Southeast Gateway Corporation, a local Community Development Corporation (CDC), and the South Side TNT Sector as they develop and implement plans for South Salina Street from Taylor to Colvin Streets. This Department is also working on façade programs for both North Salina Street, Butternut Street, James Street, and Geddes Street.

Brownfield Development

Syracuse contains a large number of small to medium-sized developable sites. The lack of larger sites has limited the city's ability to compete for larger manufacturing, warehouse, and retail opportunities. Additionally, large parcels in Syracuse often possess environmental issues that have to be resolved at great expense.

The City recently launched a new strategy for developing these Brownfield sites. In 2005, it received a Brownfield Opportunity Area (BOA) program grant of \$500,000 to create a strategic plan for two areas: the Gateway (a portion of the South Salina Street corridor) and Erie Boulevard East. Participation in this program will give the City priority for funding for future remediation activities, such as Environmental Restoration Program (ERP) grants. Developers can also take advantage of the Brownfield Cleanup Program, a state tax incentive program. The City additionally has submitted a BOA application for Hiawatha Boulevard to complement expected development there, such as DestiNY USA. In addition, the Department is pursuing redevelopment strategies for several sites: City Crossroads within the Erie Boulevard East corridor, the Otisca building on Butternut Street, and various properties within the Gateway.

The City is currently working to develop a new program that will assist developers in understanding the environmental risks associated with a potential site. The City has been working with the EPA to revise a grant program that will provide phase I and phase II testing assistance for developers. Even if the developers choose not to pursue a project on the site, the City will be developing a detailed environmental history of these properties that will aid future projects.

Although new Brownfield initiative projects and grants are now available, the costs of remediation can exceed the potential economic gain for developers and additional subsidies, such as tax credits, are viewed as critical components to the successful development of these sites.

III) ONONDAGA CREEK REDEVELOPMENT

The Departments of Economic Development and Community Development currently staffs the Office of Creek Development. A collaboration between the Mayor's office and other City departments, the Office's mission is to manage the design and implementation of all development projects and programs that affect Onondaga Creek and its watershed. The Office partners with concerned agencies, businesses, and residents to promote the restoration, protection, and sustainability of the Creek. Through this collaborative effort, the City will meet the social and economic needs of the people who live, work, and recreate along Onondaga Creek and adjacent neighborhoods.

The SDAT process clearly identified the potential that Onondaga Creek has for revitalization efforts throughout Syracuse. Once the initial report is received, the Office of Creek Development will work to develop a 2007 strategy that features a performance measurement system. In particular, the City will continue to focus on the development of a Creek Walk. Construction is set to begin on the Downtown section of the Walk in 2007, and the Engineering Department has initiated a feasibility study for the area located between Downtown and Kirk Park. The City

applied for a NY Trails Grant that calls for the development of a crushed-stone path from Dorwyn Avenue northward to Seneca Turnpike (a decision is expected in early 2007).

It is important to note that the revitalization and redevelopment of Onondaga Creek involves numerous partnerships between the City, County, State, and even Federal Agencies. The City is focused on maintaining open communication with all entities to ensure that the Creek's full potential is reached.

IV) ADDITIONAL INITIATIVES

Minority and Women-Owned Business Support

The Department of Economic Development strongly supports the City's programs and policies directed towards minority-owned and women-owned business enterprises (MWBE). The Department's primary initiative in this area is the Urban Business Opportunity Center (UBOC). We also work with COMCO, a nonprofit regional corporation for Cayuga, Onondaga, Madison, Cortland and Oswego Counties. COMCO's Revolving Loan Funds Loan Guarantee Program and Direct Loan Program gives preference to minority or women business enterprises and Syracuse University's Falcone Center MWBE assistance programs and initiatives. The center provides training programs and technical assistance geared specifically towards Southside businesses and has also created an incubator on South Salina Street. Additionally, SEDCO is working with the Falcone Center and the Syracuse Cooperative Federal Credit Union to implement a micro-business assistance program for Southside and women owned businesses.

The Department of Community Development, Division of Contract Compliance and Minority Affairs administers a number of independent MWBE activities that ensure the inclusion of minorities and women, and entities owned by minorities and women, in all contracts entered into by the City which involve financial assistance. The MWBE outreach program for Consolidated Plan funded activities is based upon standards, guidelines, and actions prescribed by HUD.

Workforce Development and Training

There are multiple efforts, both formal and informal, that aim to support job training and placement in Syracuse. CNY Works is a clearing house for these services, bringing together the variety of services in Onondaga County. The organization is the County's designated nonprofit that administers the One-Stop Service Centers. CNY Works is federally funded through the Workforce Investment Act of 1998 and is governed by a Board of Directors whose members currently represent business, education, organized labor, government, employment and training, economic development and community-based organizations. Its mission is "to connect job seekers, employers, and training services into a coherent network of resources." CNYWorks.com is its automated self-service system geared to employers and job seekers.

It is important to note that CNY Works and the City of Syracuse are working together and are organizationally integrated. CNY Works' Economic Development coordinator's salary is funded by the City and works out of the Department of Community Development. Additionally, there is a CNY Works representative on the Empowerment Zone Committee on Education and Training.

Public Art

The City of Syracuse recognizes that public art spurs economic development and neighborhood revitalization, contributes to the attraction and retention of the creative class, and serves as an outdoor art gallery for citizens of all backgrounds to enjoy. The Department of Economic Development is a key player in the newly created Interdepartmental Public Art Committee which was formed to facilitate public art installation by proposing a streamlined public art review process. As a result of Committee meetings during summer 2006, the group will be recommending four components for a Public Art Ordinance: A public art permit, a public art coordinator, a public art advisory panel, and public art guidelines. It is anticipated that the ordinance will be passed in early 2007.

Attracting and Retaining Youth

Attracting and retaining youth, who are well-versed in the disciplines that are needed by the service and knowledge sectors, is becoming an integral component of economic development today. By 2008, the Bureau of Labor Statistics projects that there will be an increase of 10 million jobs in the United States, with fewer employees to fill them. As cited in the *Essential New York Initiative*, Syracuse is now ranked 89th in growth out of the 100 largest MSAs and in order to be competitive with other cities, it needs to attract and retain a younger population willing to make Syracuse their home.

Central New York features over 60 higher education institutions. Because many of their students reside in Syracuse, city-wide organizations are partaking in partnerships that encourage these students to stay. Initiatives that address this need are: the 40-Below Summit, the Artists Live/Work Space developments, Come Home to Syracuse, and university partnerships. One initiative of special importance is being spearheaded by Syracuse University. As a part of its commitment to strengthen connections with the surrounding community, and Downtown Syracuse in particular, the university has begun an extensive conversion of a prominent Downtown warehouse to house its School of Architecture and Visual and Performing Arts (VPA) programs during the two-year construction of new on- and off-campus facilities. Ultimately, the building will house a variety of university programs and activities and 600 students. The project is the most visible reflection of Syracuse University Chancellor Nancy Cantor's plan to establish a sustained presence in downtown Syracuse and encourage students to remain in Central New York.

Enhanced Partnerships

It is firmly believed that enhancing the economic climate of Syracuse is directly linked to improving communication among businesses and providing access to the support structures that exist to facilitate their success. Partnerships with workforce training facilities, business incubators, intergovernmental agencies, daycare providers, community development entities, and financing institutions, are therefore the foundation for future economic development success. This enhanced cooperation will in turn lead to innovation and creativity which will ultimately attract and retain the workforce that Syracuse necessitates to remain competitive.

The Director of Economic Development participates in the Economic Growth Council, a partnership consisting of the areas economic development organizations. The council aims to provide rapid, comprehensive responses to retention and recruitment in addition to team-based support for prospect visits. The group meets bi-monthly to evaluate new marketing concepts and review company-specific expansion and investment proposals. The membership includes The Greater Syracuse Chamber of Commerce, CNY Regional Planning and Development Board, NYS Dept. of Labor. Regional Office of Empire State Development Corporation, County Dept. of Economic Development, City Dept. of Economic Development, Niagara Mohawk (National Grid), CNY Works, Verizon, US SBA, CNY Technology Development Center, Metropolitan Development Association, Lakefront Development Corporation, Manufacturers Association of CNY.

The Department of Economic Development recognizes that our higher education and medical institutions are critical economic development engines for the community. As mentioned above, the City is working with Syracuse University on the development of the Center of Excellence, the Connective Corridor, and the Warehouse Building in Downtown Syracuse. Also, the City is working with Saint Joseph's Hospital on their expansion project which includes an 800 car parking garage and a new medical office building.

Marketing

To ensure successful marketing of the Department's initiatives to existing and potential new businesses, staff will:

- Continue to hold information sessions regarding the tax incentives, loan programs, and technical assistance programs with small business centers, business incubators, manufacturers associations, and job training programs.
- Work with the City Hall Media Unit on an improved website
- Utilize the Department of Community Development's Renewing Syracuse newsletters to explain the various program benefits and indicate areas of success
- Continue to work with Syracuse University Falcone Center's Southside Connect project to market incentives to businesses on the Southside
- Actively participate in the Economic Growth Council and attend the Regional Empire State Development Corporation (ESDC) bi-monthly meetings to inform members of Empire Zone progress
- Work with the Syracuse Empire and Empowerment Zones, Brownfield, and the New York State Energy Research and Development Authority (NYSERDA) program coordinators to ensure that incentive opportunities overlap
- Advertise economic development opportunities in Syracuse in cooperation with Onondaga County, New York State, the Metropolitan Development Association, the Greater Syracuse Chamber of Commerce, and National Grid, through the Economic Growth Council

V) ECONOMIC DEVELOPMENT TOOL BOX

Empire and Empowerment Zone Programs

It is recognized that the NYS Empire and Federal Empowerment Zones are critical tools to foster economic growth. We work with businesses within these Zones to facilitate their expansion plans and to encourage the utilization of these Zone benefits. It is also important to link these job creation opportunities to the job development agencies that serve our low and moderate income neighborhoods. Efforts will be made to coordinate these economic development activities with the overall community and housing development strategies to facilitate total revitalization of the city's neighborhoods. During 2005, in compliance with new State legislation, the Empire Zone was reconfigured into three, non-contiguous areas.

Department of Economic Development Business Assistance and Retention Initiative

The Business Assistance and Retention Initiative is administered by the Department of Economic Development. In operation since 1994, the initiative has continually been successful in assisting businesses overcoming barriers to growth. Staff serves as liaisons between the government and businesses to guide entrepreneurs through municipal and county agencies and regulations and provide referral services.

Economic Development Loan Programs

The Department of Economic Development works closely with its economic development partners to create financial packages to assist new or expanding businesses. These agencies include New York State Economic Development Corporation, Statewide Zone Capital Corporation (NYBDC), the Greater Syracuse Chamber of Commerce, COMCO, and the US Small Business Administration. Our loan programs include:

- Statewide Zone Capital Corporation
This low interest loan program is offered through the New York Business Development Corporation. It is a privately owned loan fund aimed to support the expansion and growth of new and existing businesses within New York's 51 participating Empire Zones. Money can be used for working capital, equipment acquisition, and real estate purchases.
- Syracuse Economic Development Corporation (SEDCO)
SEDCO is a private, nonprofit local development corporation funded by CDBG. It administers SEDCO Direct Loans and UBOC Loans. The loan proceeds can be used for the acquisition of land, buildings, or rehabilitation of real property, or machinery and equipment. The maximum loan amount cannot exceed 50% of total project cost. The interest rate will be prime minus 1% and the term of the loan can be between 5 to 20 years.

- **Economic Development Float Loan**

Also administered by SEDCO, this is an interim loan program designed to bridge gaps in permanent and construction financing. The CDBG funds must be secured with the appropriate collateral. The term of any loan is limited to 12 months. Any activity carried out with the float loan must meet CDBG criteria and must be expected to produce program income in an amount at equal to the amount of the float loan. The time period for the receipt of the float loan can not exceed 2.5 years. The following options are required in case the program income does not materialize.

- Amend or delete activities from the CDBG plan in an amount equal to any default or failure to produce sufficient income in a timely manner.
- Obtain an irrevocable letter of credit from a commercial lender for the full amount of the float-funded activity.
- Any other method approved by HUD for securing timely return of the amount of the float funding.

- **Urban Business Opportunity Center (UBOC)**

This center focuses on increasing the participation of minorities and women in small business ventures. It offers a ten-week entrepreneurial training program twice a year where participants study classical business management skills and prepare a business plan. UBOC's loan program is accessible to those that participate in the course. Loan proceeds may be used for costs related to start-up or expansion. UBOC is under the supervision of the City's Office of Minority Affairs and loans are processed through SEDCO.

- Syracuse Industrial Development Agency (SIDA)

SIDA is a public, nonprofit corporation designed to enhance the City's economic development capabilities and to facilitate Industrial Revenue Bonds. SIDA is also responsible for negotiating PILOT payments and sales and mortgage tax exemptions. A detailed case-by-case legal process is required for any SIDA project. HUD 108 loans can be used for eligible CDBG economic development activities. The principal security for the loan guarantee is a pledge by the applicant of its current and future CDBG funds. Additional security will be required from the ultimate borrower. The maximum repayment period is 20 years.

- COMCO (Cayuga, Onondaga, Madison, Cortland, and Oswego Counties)

COMCO is a nonprofit regional corporation (of which the City of Syracuse is a member) that is designed to foster economic development within the region. It administers the COMCO Revolving Loan Fund, which gives preference to minority or women business enterprises, start-up businesses, and projects in economically distressed areas.

CONCLUSION

In conclusion, public economic development in an older urban area such as Syracuse is difficult because ultimate success depends on private investors and business owners. Yet in distressed neighborhoods, it is widely known that subsidies are needed to attract this private investment. The Department of Economic Development deals with these projects, where the risk is inherently greater because the private sector cannot, or is hesitant to, finance the entire project. Public investment, therefore, is critical to the ultimate goal of improving the business climate of the city and the region, expanding local and regional employment opportunities, enhancing the quality of life for both businesses and residents, and broadening the economic base of the city as a whole.

**Office of Community Planning and Development
RC/EZ/EC Performance Measurement System**

September 19, 2006

Syracuse, NY Empowerment Zone

Plan G2.C1.P1 Board Development

Plan Source: Current Implementation Plan
Goal 2: Community-Based Partnership
Category 1: Governance Board
Plan 1: Board Development

I. Baseline

Program/Project

Description: Leadership

Baseline: Develop communication and committee activities

Proposed Outcome: Strong community involvement and partnerships with community-based organizations

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$50,700.00

Total Budget: \$50,700.00

Plan Status: Active

Review Status: Approved

II. Sources of Program Funds

| | | | | |
|--|----------------|---------------|--------------------|-------------|
| A. HHS EZ Funds (Round I): | | | | \$0.00 |
| B. HUD EZ Funds (Round II): | | | | \$0.00 |
| Amount of HUD Round II EZ grant under contract/agreement with third party: | | | | \$0.00 |
| C. Non-EZ/EC Grant Funds: | | | | \$50,700.00 |
| Participating Entity (Non EZ/EC Grant Funds) | Private | Cash | In-Kind | |
| 1. City of Syracuse, Department of Economic Development | No | \$0.00 | \$50,700.00 | |
| Total | | \$0.00 | \$50,700.00 | |

III. Uses of Program Funds

Lead Implementing Entity

| | |
|---------------------|--------------------|
| A. City of Syracuse | Amount |
| | \$50,700.00 |
| Total | \$50,700.00 |

IV. Status of Projected Milestones

| | | |
|--|-------------------|-----------------|
| | Projected | |
| Milestones | Start Date | End Date |
| A. Community Survey - Planning Phase. Completed. | 12/01/2002 | 08/31/2004 |
| B. Strategic Planning. Ongoing. | 12/01/2002 | 12/31/2008 |
| C. Community Survey - Implementation Phase. Ongoing. | 09/02/2004 | 06/30/2009 |
| D. Adoption of Committee Structure by Governance Board. Completed. | 07/01/2005 | 12/31/2005 |

V. Progress Towards Projected Outputs

| | |
|---------------------------------------|------------------|
| Outputs | Projected |
| A. Governance Board | |
| 1. Number of public meetings | 4 |
| B. Other unique output measurement: | |
| 1. Number of committee meetings held. | 16 |

**Office of Community Planning and Development
RC/EZ/EC Performance Measurement System**

September 19, 2006

Syracuse, NY Empowerment Zone

Plan G3.C1.P1 Tourism/Retail

Plan Source: Current Implementation Plan

Goal 3: Economic Opportunity

Category 1: Workforce Development

Plan 1: Tourism/Retail

I. Baseline

Program/Project

Description: Lakefront District Development

Baseline: Redevelopment of the Lakefront area to stimulate residential and commercial investments; Increase tourism and retail activity; Improve open space, water quality, and decrease water pollution

Proposed Outcome: 6,681 permanent jobs to be created; Stimulate new economic development opportunities

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$1,338,850,000.00

Total Budget: \$1,338,850,000.00

Plan Status: Active

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I): \$0.00

B. HUD EZ Funds (Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

C. Non-EZ/EC Grant Funds: \$1,338,850,000.00

| Participating Entity (Non EZ/EC Grant Funds) | Private | Cash | In-Kind |
|---|----------------|---------------------------|----------------|
| 1. Franklin Properties/Lakefront Development | Yes | \$160,000,000.00 | \$0.00 |
| 2. Marx Hotel, LLC | Yes | \$22,600,000.00 | \$0.00 |
| 3. NYS Canal Development Corp/Lakefront Dev. Corp. | No | \$6,750,000.00 | \$0.00 |
| 4. Pyramid | Yes | \$900,000,000.00 | \$0.00 |
| 5. State of New York | No | \$200,000,000.00 | \$0.00 |
| 6. Syracuse IDA | No | \$22,500,000.00 | \$0.00 |
| 7. US DOT | No | \$2,000,000.00 | \$0.00 |
| 8. US EPA | No | \$25,000,000.00 | \$0.00 |
| Total | | \$1,338,850,000.00 | \$0.00 |

III. Uses of Program Funds

| Lead Implementing Entity | Amount |
|--------------------------------------|---------------------------|
| A. Carousel Center - Destiny USA | \$900,000,000.00 |
| B. Marx Hotel | \$22,600,000.00 |
| C. Onondaga Creekwalk | \$7,250,000.00 |
| D. Onondaga Lake Improvement Project | \$380,000,000.00 |
| E. Syracuse Inner Harbor | \$4,000,000.00 |
| F. Upstate Tourism Center | \$25,000,000.00 |
| Total | \$1,338,850,000.00 |

IV. Status of Projected Milestones

Milestones

**Projected
Start Date End Date**

A. University Tower Hotel By Marx Hotel: Site acquisition; Site renovation;

| | | |
|---|------------|------------|
| Complete | 12/01/2002 | 06/30/2003 |
| B. Upstate Tourism Cntr: New const; Locate in Destiny; Demo. unique features of Upstate NY; On hold | 12/01/2002 | 12/31/2009 |
| C. Onon Creekwalk:Expand trail network, link pts. thru out city; Enhance rec., trans.& ed opps; Ongoing | 12/01/2002 | 12/31/2009 |
| D. Onon. Lake Improv. Proj.: Upgrade sewage infra. & treatment fac; Elim. Lake pollution; Ongoing | 12/01/2002 | 12/31/2009 |
| E. Creekwalk design phase. | 10/01/2003 | 06/30/2007 |
| F. Syracuse Inner Harbor: Revitalization of frmr Barge Terminal; Infrastructure improvements; Ongoing | 10/01/2003 | 12/31/2009 |
| G. Franklin Square: Complete Construction on the Lofts project.. | 07/01/2005 | 12/31/2005 |
| H. Hotel Syracuse Renovations: Transfer of parking garage to developer. | 08/01/2005 | 12/31/2005 |
| I. Inner Harbor: Complete SEQRA review based on developer submission. | 08/01/2005 | 12/31/2005 |
| J. Hotel Syracuse Renovations. Acquisition and rehab of hotel and adjacent garage. Ongoing. | 08/01/2005 | 12/31/2009 |
| K. Convention Center Hotel: Acquisition and construction of hotel. Ongoing. | 08/01/2005 | 12/31/2009 |
| L. Carousel Center Expansion: Secure Building permit for Phase I. | 10/01/2005 | 12/31/2005 |
| M. Carousel Cntr Expansion: Make comprehensive shopping, dining, and entertainment facility; Ongoing. | 10/01/2005 | 12/31/2009 |
| N. Creekwalk: Acquisition of right of way. | 01/01/2006 | 06/30/2007 |
| O. Hotel Syracuse: Secure financing Phase I. | 07/01/2006 | 09/30/2006 |
| P. Hotel Syracuse: Start Construction Phase I. | 07/01/2006 | 12/31/2006 |
| Q. Hotel Syracuse; Complete design Phase II. | 07/01/2006 | 12/31/2006 |
| R. Mizpah Tower Hotel project. Complete design phase. | 07/01/2006 | 06/30/2007 |
| S. Inner Harbor: Transfer ownership of property from NYS Canal Corp. to developer. | 07/01/2006 | 06/30/2007 |

V. Progress Towards Projected Outputs

| | Projected |
|---|------------------|
| A. Job Training | |
| B. Job Match | |
| C. Job Fairs | |
| D. Other Workforce Development Programs | |
| E. Other unique output measurement: | |
| 1. Number of EZ/EC businesses receiving assistance | 3 |
| 2. Number of businesses receiving loans following the issuance of EZ facility bonds | 1 |

Plan G3.C1.P2 Technology/New Economy/Manufacturing

Plan Source: Current Implementation Plan

Goal 3: Economic Opportunity

Category 1: Workforce Development

Plan 2: Technology/New Economy/Manufacturing

I. Baseline

Program/Project

Description:

Developable sites and Empowerment Zone

Baseline:

Stimulate investment, enhance and grow emerging business sectors including: electronics, pharmaceuticals, technology based companies, traditional manufacturers and service businesses; Inform businesses about the EZ tax potential of the developable sites

Proposed Outcome: 239 jobs for EZ residents

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$102,450,000.00

Total Budget: \$102,450,000.00

Plan Status: Active

Review Status: Approved

II. Sources of Program Funds

| | | | |
|--|----------------|-------------------------|------------------|
| A. HHS EZ Funds (Round I): | | | \$0.00 |
| B. HUD EZ Funds (Round II): | | | \$0.00 |
| Amount of HUD Round II EZ grant under contract/agreement with third party: | | | \$0.00 |
| C. Non-EZ/EC Grant Funds: | | | \$102,450,000.00 |
| Participating Entity (Non EZ/EC Grant Funds) | Private | Cash | In-Kind |
| 1. Cabinet Fabrication group | Yes | \$1,100,000.00 | \$0.00 |
| 2. Dunk & Bright Furniture | Yes | \$1,000,000.00 | \$0.00 |
| 3. Federal Home Loan Bank | Yes | \$5,000,000.00 | \$0.00 |
| 4. Hoffman Sausage Company | Yes | \$600,000.00 | \$0.00 |
| 5. Kevidco/Best Western Hotel | Yes | \$2,500,000.00 | \$0.00 |
| 6. Lockheed Martin | Yes | \$15,000,000.00 | \$0.00 |
| 7. MDA | Yes | \$1,000,000.00 | \$0.00 |
| 8. New York State Empire Development Corp. | No | \$26,000,000.00 | \$0.00 |
| 9. NYSTAR | Yes | \$2,800,000.00 | \$0.00 |
| 10. Specialty Welding and Fabrication | Yes | \$0.00 | \$0.00 |
| 11. State of New York | No | \$22,500,000.00 | \$0.00 |
| 12. Syracuse Economic Development Corp. (SEDCO) | No | \$60,000.00 | \$0.00 |
| 13. Syracuse IDA | No | \$19,890,000.00 | \$0.00 |
| 14. Syracuse MetroNet | Yes | \$0.00 | \$0.00 |
| 15. Veterans | No | \$5,000,000.00 | \$0.00 |
| Total | | \$102,450,000.00 | \$0.00 |

III. Uses of Program Funds

| | |
|---------------------------------|-------------------------|
| Lead Implementing Entity | Amount |
| A. AJS Office Interiors | \$500,000.00 |
| B. Aquacut Engineering | \$600,000.00 |
| C. Best Western Hotel | \$2,500,000.00 |
| D. Cabinet Fabrication Group | \$1,100,000.00 |
| E. CalSource | \$100,000.00 |
| F. Center of Excellence | \$28,800,000.00 |
| G. D&D Motors | \$1,000,000.00 |
| H. Dunk & Bright Furniture | \$2,000,000.00 |
| I. Glomac Plastics | \$4,250,000.00 |
| J. Hoffman Sausage Company | \$600,000.00 |
| K. Hurbson Office Building | \$5,500,000.00 |
| L. Krispy Kreme | \$3,500,000.00 |
| M. Lockheed Martin | \$40,000,000.00 |
| N. Veterans Outreach Center | \$12,000,000.00 |
| Total | \$102,450,000.00 |

IV. Status of Projected Milestones

| | |
|--|----------------------------|
| Milestones | Projected |
| | Start Date End Date |
| A. Cal Source: Purchase capital equipment; Complete | 12/01/2002 06/30/2003 |
| B. AJS Office Interiors: Rehab bldg; Purchase machinery and equipment; Complete | 12/01/2002 06/30/2003 |
| C. Aquacut Engineering: Purchase building; Purchase Equipment; Complete | 12/01/2002 06/30/2003 |
| D. Hurbson Building: Site acquisition; Building renovation; Complete | 12/01/2002 06/30/2003 |
| E. D&D Motors: Purchase machinery and equipment; Complete | 12/01/2002 06/30/2003 |
| F. Krispy Kreme Donuts: Site remediation; Build facility; Relocated out of EZ; Complete | 12/01/2002 06/30/2003 |
| G. Glomac Plastics: Site acquisition; Site remediation; Site renovation. In process. | 12/01/2002 12/31/2005 |
| H. Lockheed Martin Group Naval Electronics & Surveillance: Purchase machinery and equipment | 12/01/2002 06/30/2007 |
| I. Hancock Air Park: 240 acres of vacant land, 250 acres of bldgs. and a hsg. complex; Ongoing | 12/01/2002 12/31/2009 |
| J. Best Western Hotel, const. completed 8/03; Electronics Parkway | 01/01/2003 08/31/2003 |
| K. Dunk & Bright Furniture: Construct assembly plant ; | 06/01/2003 06/30/2006 |
| L. Hoffman Sausage Co.: Constr. 4,000 s.f. refrigerated warehouse; Hancock | 12/01/2003 04/30/2004 |

| | | |
|--|------------|------------|
| Airpark; Complete | | |
| M. Center of Excellence: Site acquisition and design. | 06/30/2004 | 10/30/2005 |
| N. Cooper-Crouse Hinds Building: Specialty Welding and Fabrication. Acquisition /re-use. | 07/01/2005 | 12/31/2005 |
| O. Cabinet Fabrication Group: 122 Burnet Av. Renovate abandoned brass factory. Create 10 jobs. | 07/01/2005 | 06/30/2006 |
| P. MetroNet: Connect nine North Country hospitals to hospitals in Syracuse. | 07/01/2005 | 06/30/2006 |
| Q. MetroNet: Plan and execute "FUZE 2005" conference to showcase metronet concept. | 07/01/2005 | 06/30/2006 |
| R. Center of Excellence: Start Construction | 07/01/2006 | 06/30/2007 |
| S. MetroNet: Establish "Meet Me Location" in State Tower Building, Syracuse. | 07/01/2006 | 12/31/2007 |

V. Progress Towards Projected Outputs

| | Projected |
|--|------------------|
| A. Job Training | |
| B. Job Match | |
| C. Job Fairs | |
| D. Other Workforce Development Programs | |
| E. Other unique output measurement: | |
| 1. Number of EZ/EC businesses receiving financial assistance | 5 |
| 2. Number of resident jobs created or retained | 50 |

**Office of Community Planning and Development
RC/EZ/EC Performance Measurement System**

September 19, 2006

Syracuse, NY Empowerment Zone

Plan G3.C2.P2 Business Assistance and Retention

Plan Source: Current Implementation Plan

Goal 3: Economic Opportunity

Category 2: Businesses Assisted

Plan 2: Business Assistance and Retention

I. Baseline

Program/Project Description: Business assistance, outreach and recruitment; Prepare a tax incentives presentation that will inform businesses of the benefits of locating in or expanding in the EZ

Baseline: Conduct 6 workshops/presentations and develop a mechanism for routinely contacting businesses; Provide technical assistance to 5 businesses and relocation information/assistance to 3 businesses; Assist 50 entrepreneurs

Proposed Outcome: Contact 200 businesses and inform them about the program; Meet with 50 business owners to explain the EZ tax benefits; Work with 5 businesses on expansion, financing and/or relocation issues

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$27,980,000.00

Total Budget: \$27,980,000.00

Plan Status: Active

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I): \$0.00

B. HUD EZ Funds (Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

C. Non-EZ/EC Grant Funds: \$27,980,000.00

| Participating Entity (Non EZ/EC Grant Funds) | Private | Cash | In-Kind |
|---|----------------|------------------------|-------------------|
| 1. 118 East Genesee Street LLC | Yes | \$500,000.00 | \$0.00 |
| 2. Appleseed Trust | Yes | \$100,000.00 | \$0.00 |
| 3. AXA Corporation | Yes | \$500,000.00 | \$0.00 |
| 4. City of Syracuse, Department of Economic Development | No | \$10,000.00 | \$5,000.00 |
| 5. CRS Companies | Yes | \$2,300,000.00 | \$0.00 |
| 6. Excellus | Yes | \$2,900,000.00 | \$0.00 |
| 7. Geoff and Deb Camirie: Biscottis Bakery | Yes | \$340,000.00 | \$0.00 |
| 8. Henderson Johnson Co., Inc. | Yes | \$800,000.00 | \$0.00 |
| 9. HUD - 108 Loan | No | \$3,200,000.00 | \$0.00 |
| 10. HUD BEDI | No | \$1,500,000.00 | \$0.00 |
| 11. HUD UDAG Loans | No | \$275,000.00 | \$0.00 |
| 12. Performance Harley Davidson/ Sedlack Inc. | Yes | \$2,000,000.00 | \$0.00 |
| 13. St. Josephs Professional Group | Yes | \$7,925,000.00 | \$0.00 |
| 14. Urban Business Opportunity Center | No | \$25,000.00 | \$0.00 |
| 15. Willlow Street Lofts LLC | Yes | \$5,600,000.00 | \$0.00 |
| Total | | \$27,975,000.00 | \$5,000.00 |

III. Uses of Program Funds

Lead Implementing Entity

A. 118 East Genesee Street LLC \$500,000.00

B. Appleseed Trust \$100,000.00

C. AXA Corporation \$500,000.00

| | |
|---|------------------------|
| D. Camirie/Biscottis Bakery | \$340,000.00 |
| E. City of Syracuse | \$15,000.00 |
| F. CRS Companies | \$2,300,000.00 |
| G. Excellus | \$6,100,000.00 |
| H. Falcone Center for Entrepreneurship, Syracuse University | \$0.00 |
| I. Performance Harley Davidson | \$2,000,000.00 |
| J. South West Economic Business Resource Center | \$0.00 |
| K. St. Josephs Professional Group | \$10,500,000.00 |
| L. Urban Business Opportunity Center | \$25,000.00 |
| M. Willow Street Lofts LLC | \$5,600,000.00 |
| Total | \$27,980,000.00 |

IV. Status of Projected Milestones

| Milestones | Projected | |
|---|-------------------|-----------------|
| | Start Date | End Date |
| A. Urban Business Opportunity Center: Ongoing | 01/01/2002 | 06/30/2009 |
| B. Appleseed Trust Small Business Assistance: Ongoing | 01/01/2002 | 06/30/2009 |
| C. Marketing Material Developed; Complete; Updating as necessary | 12/01/2002 | 12/31/2003 |
| D. Outreach, recruitment, retention and technical assistance to businesses; Ongoing | 12/01/2002 | 06/30/2009 |
| E. Website Development; Complete; Updating as necessary | 01/01/2003 | 06/30/2003 |
| F. Workshop outreach; Ongoing | 01/01/2004 | 06/30/2009 |
| G. Directmail Outreach; Ongoing | 01/01/2004 | 06/30/2009 |
| H. Excellus: Expansion; Ongoing | 09/01/2004 | 12/31/2006 |
| I. Henderson Johnson Company | 06/01/2005 | 06/30/2007 |
| J. South Crouse Commons | 07/01/2005 | 09/01/2006 |
| K. MONY Tower/ AXA Corporation | 07/01/2005 | 09/01/2006 |
| L. Performance Harley Davidson/ Sedlack Inc. | 07/01/2005 | 10/01/2006 |
| M. Professional Office Building/ St. Joseph's Hospital | 07/01/2005 | 10/01/2006 |
| N. First Student Corporation | 07/01/2005 | 06/30/2007 |
| O. 118-120 East Genesee Street: Rehab of vacant structure for mixed residential/ commercial | 07/10/2005 | 06/30/2006 |
| P. EXCELL Center, Onondaga Community College. Syr Ec Dev staff to train EXCELL staff. | 09/01/2005 | 06/30/2006 |
| Q. South Side Innovation Center: Incubator / training center fully operational. | 07/01/2006 | 10/01/2006 |
| R. Human Resource Managers (Professional Association): marketing at convention | 07/23/2006 | 07/25/2006 |

V. Progress Towards Projected Outputs

| Outputs | Projected |
|---|------------------|
| A. Business assistance programs | |
| 1. Number of EZ/EC businesses receiving financial assistance | 8 |
| B. Jobs created or retained from businesses assisted | |
| 1. Number of resident jobs created or retained | 45 |
| 2. Non-EZ/EC resident jobs created or retained from businesses assisted | 105 |
| C. Other Business Assistance Programs | |
| D. Other unique output measurement: | |
| 1. Estimated number of businesses contacted by the EZ regarding the availability of EZ Wage Credits | 200 |
| 2. Estimated number of businesses contacted by the EZ regarding the availability of Work Opportunity Tax Credits (WOTCs) for hiring qualifying EZ residents | 200 |

Plan G4.C1.P1 Housing

Plan Source: Current Implementation Plan

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 1: Housing

I. Baseline

Program/Project
 Description: Sustainable Housing
 Baseline: Increase and stabilize housing stock
 Proposed Outcome: Construct and/or rehabilitate 800 homes
 HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$76,133,614.00
 Total Budget: \$76,133,614.00
 Plan Status: Active
 Review Status: Approved

II. Sources of Program Funds

| | | | |
|--|----------------|------------------------|-----------------|
| A. HHS EZ Funds (Round I): | | | \$0.00 |
| B. HUD EZ Funds (Round II): | | | \$0.00 |
| Amount of HUD Round II EZ grant under contract/agreement with third party: | | | \$0.00 |
| C. Non-EZ/EC Grant Funds: | | | \$76,133,614.00 |
| Participating Entity (Non EZ/EC Grant Funds) | Private | Cash | In-Kind |
| 1. Franklin Properties/Lakefront Development | Yes | \$11,998,830.00 | \$0.00 |
| 2. NYS Canal Development Corp/Lakefront Dev. Corp. | No | \$21,500,000.00 | \$0.00 |
| 3. Queri Development Corporation | Yes | \$19,000,000.00 | \$0.00 |
| 4. SNI/HUD | No | \$23,634,784.00 | \$0.00 |
| Total | | \$76,133,614.00 | \$0.00 |

III. Uses of Program Funds

| Lead Implementing Entity | Amount |
|--|------------------------|
| A. Franklin Properties: Lofts at Franklin Square Phase 2 | \$11,998,830.00 |
| B. Lakefront Development Corp. - Harbor West Housing | \$21,500,000.00 |
| C. Queri Development Corporation/Amos Building | \$19,000,000.00 |
| D. Syracuse Neighborhood Initiative Phase 1 | \$4,872,700.00 |
| E. Syracuse Neighborhood Initiative Phase 2 | \$8,784,084.00 |
| F. Syracuse Neighborhood Initiative Phase 3 | \$9,978,000.00 |
| Total | \$76,133,614.00 |

IV. Status of Projected Milestones

| Milestones | Projected | |
|---|-------------------|-----------------|
| | Start Date | End Date |
| A. Scattered Site Rehabs and Demos: 124 units; SNI 1 | 01/01/2000 | 12/31/2003 |
| B. HHQ Lease Purchase: Acquisition & Rehab; 2 units; SNI 1 | 01/01/2000 | 12/31/2003 |
| C. Housing Visions: Acquisition, rehab and demolition; 5 units; SNI 1 | 01/01/2000 | 12/31/2003 |
| D. Empire Housing: Acquisition, demolition, new construction; 21 units; SNI 1 | 01/01/2000 | 12/31/2003 |
| E. Syracuse Model Neighborhood Corp.: Acquisition, demolition, rehabilitation; 22 units; SNI 1 | 01/01/2000 | 12/31/2003 |
| F. NEHDA: Renovations; 2 units; SNI 1 | 01/01/2000 | 12/31/2003 |
| G. Christopher Community: New construction; SNI 1 | 01/01/2000 | 12/31/2003 |
| H. HHQ Cluster Demos (Revitalization and non-revitalization areas): Demolition; 14 units; SNI 1 | 01/01/2000 | 12/31/2003 |
| I. Re-Leaf Syracuse: Park Trees, Tree Plantings; 770; SNI 1 | 01/01/2000 | 12/31/2003 |
| J. ENACT: Renovations; 1; SNI 1 | 01/01/2000 | 12/31/2003 |
| K. Lincoln Hill: Acquisition, demo: 3 units; SNI 2 | 01/01/2001 | 06/06/2004 |
| L. Community Centers: Dunbar, Westcott, Cecile, Eastwood; SNI 2 | 01/01/2001 | 12/31/2005 |
| M. Near Westside Hsg: Neigh. mini-grants, demo., vacant/HUD homes, supportive proj., 396 units; SNI 2 | 01/01/2001 | 12/31/2005 |
| N. Harbor West Hsg.: Waterfront hsg. development | 01/01/2002 | 12/31/2003 |
| O. Bellevue-Geddes: Demolition; 1 unit; SNI 2 | 01/01/2002 | 12/31/2005 |
| P. ED/CD: Geddes St. Improvements, Hanover Sq. Lofts I, Hsg. Visions/Westcott, ENACT; 6 units; SNI 2 | 01/01/2002 | 12/31/2005 |
| Q. Linc. Hill: Acqu./rehab, revol loan fund, mini/purch. rehab grants, Assoc, mktg.; 90 units; SNI 3 | 01/01/2002 | 12/31/2006 |
| R. South Salina: Acqu/rehab/demo, revol loan fund, mini grnts, design, mktg.; 62 units. SNI 3 | 01/01/2002 | 12/31/2006 |

| | | |
|--|------------|------------|
| S. Tipp Hill: Acq./rehab/demo, mini/purch/rehab grnts, comm. dev, neigh. proj., mktg.: 169 units, SNI 3 | 01/01/2002 | 12/31/2006 |
| T. Westcott: Acq/rehab/demo, revol loan fund, mini /down pay/clsg grnts, pub. improvmts, mktg; SNI 3 | 01/01/2002 | 12/31/2006 |
| U. ED/CD: Shady Willows, Han. Sq. Lofts II, OM Ed II, Loretto, Gateway, Empire Hsg.; 214 units; SNI 3 | 01/01/2002 | 12/31/2006 |
| V. Southside Cannon Newell: Acquisition, demo., mini-grants, subsidies, rehab; 196 units; SNI 2 | 01/01/2003 | 12/31/2006 |
| W. North Townsend St. Redevelopment: Acquisition, rehab, demo, subsidies, support/rehab; 79 units; SNI 2 | 01/01/2003 | 12/31/2006 |
| X. South Side Housing Initiative: Construct or rehab 18 units. Start construction. | 08/01/2005 | 07/30/2006 |

V. Progress Towards Projected Outputs

| Outputs | Projected |
|--|------------------|
| A. New Housing Construction Projects | |
| 1. Number of new units | 10 |
| B. Housing Rehabilitation Projects | |
| 1. Number of rehabilitated units | 80 |
| C. Homeownership Programs | |
| 1. Number of homeownership programs | 1 |
| 2. Number of EZ/EC residents served | 25 |
| 3. Number of non-EZ/EC residents served | 100 |
| D. Homeless Housing | |
| 1. Number of homeless housing programs | 1 |
| 2. Number of homeless EZ/EC residents served | 700 |
| 3. Number of homeless non-EZ/EC residents served | 300 |
| E. Lead-based Paint Abatement | |
| 1. Number of homes inspected | 70 |
| 2. Number of homes remediated | 50 |
| F. Other Housing Programs | |

**Office of Community Planning and Development
RC/EZ/EC Performance Measurement System**

September 19, 2006

Syracuse, NY Empowerment Zone

Plan G4.C4.P1 Community Service / Housing Demolition

Plan Source: Current Implementation Plan
Goal 4: Sustainable Community Development
Category 4: Environment
Plan 1: Community Service / Housing Demolition

I. Baseline

Program/Project Description: Community Court imposes sentences of community service in lieu of fines for quality of life offenses.
Baseline: Many of the EZ neighborhoods exhibit signs of graffiti and litter in vacant lots and public areas. They are also the site of "quality of life crimes, such as vandalism and public disturbances."
Proposed Outcome: Offenders clean up public areas in ez neighborhoods.
HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
Non-EZ/EC Grant Funds: \$200,000.00
Total Budget: \$200,000.00
Plan Status: Active
Review Status: Approved

II. Sources of Program Funds

| | | | | |
|--|----------------|---------------|---------------------|--------------|
| A. HHS EZ Funds (Round I): | | | | \$0.00 |
| B. HUD EZ Funds (Round II): | | | | \$0.00 |
| Amount of HUD Round II EZ grant under contract/agreement with third party: | | | | \$0.00 |
| C. Non-EZ/EC Grant Funds: | | | | \$200,000.00 |
| Participating Entity (Non EZ/EC Grant Funds) | Private | Cash | In-Kind | |
| 1. Syracuse Community Court | No | \$0.00 | \$200,000.00 | |
| Total | | \$0.00 | \$200,000.00 | |

III. Uses of Program Funds

| | |
|---------------------------------|---------------------|
| Lead Implementing Entity | Amount |
| A. Syracuse Community Court | \$200,000.00 |
| Total | \$200,000.00 |

IV. Status of Projected Milestones

| | | |
|--|-----------------------------|---------------------------|
| Milestones | Projected Start Date | Projected End Date |
| A. Community Court will order the clean-up of various neighborhood sites. Ongoing. | 07/01/2005 | 12/31/2009 |

V. Progress Towards Projected Outputs

| | |
|---|------------------|
| Outputs | Projected |
| A. Brownfields Projects | |
| B. Neighborhood Beautification/Anti-graffiti Programs | |
| 1. Number of neighborhood beautification/anti-graffiti programs | 50 |
| C. Code enforcement | |
| 1. Number of demolitions | 10 |
| D. Other Environmental Programs | |

Plan G4.C5.P1 Education and Medical**Plan Source:** Current Implementation Plan**Goal 4:** Sustainable Community Development**Category 5:** Health**Plan 1:** Education and Medical**I. Baseline**

Program/Project

Description: Education and health initiatives

Baseline: Develop capacity within the Higher Education and Medical fields.

Proposed Outcome: Build Childrens Hospital within SUNY Upstate Medical Center; build central technical high school; create high speed telecomm system (MetroNet) linking hospitals and other users.

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$252,000,000.00

Total Budget: \$252,000,000.00

Plan Status: Active

Review Status: Approved

II. Sources of Program Funds

| | | | | |
|--|----------------|-------------------------|----------------|------------------|
| A. HHS EZ Funds (Round I): | | | | \$0.00 |
| B. HUD EZ Funds (Round II): | | | | \$0.00 |
| Amount of HUD Round II EZ grant under contract/agreement with third party: | | | | \$0.00 |
| C. Non-EZ/EC Grant Funds: | | | | \$252,000,000.00 |
| Participating Entity (Non EZ/EC Grant Funds) | Private | Cash | In-Kind | |
| 1. NYS Education Dept | No | \$25,000,000.00 | | \$0.00 |
| 2. SUNY UpState Medical | No | \$215,000,000.00 | | \$0.00 |
| 3. Syracuse City School District | No | \$12,000,000.00 | | \$0.00 |
| Total | | \$252,000,000.00 | | \$0.00 |

III. Uses of Program Funds**Lead Implementing Entity**

| | |
|----------------------------------|-------------------------|
| | Amount |
| A. GreyStone Career Technical HS | \$25,000,000.00 |
| B. MetroNet | \$12,000,000.00 |
| C. SUNY UpState Medical | \$215,000,000.00 |
| Total | \$252,000,000.00 |

IV. Status of Projected Milestones

| Milestones | Projected | |
|---|------------|------------|
| | Start Date | End Date |
| A. MetroNet: High-speed telecomm. system: Engr/design community-wide netwrk linking 200 sites;Completed | 12/01/2002 | 06/30/2006 |
| B. Tech High School, Greystone Building: Planning and Design Phase. | 12/01/2002 | 09/30/2006 |
| C. SUNY Upstate Childrens Hospital: Finish planning and design phase. | 07/01/2005 | 09/30/2006 |
| D. SUNY Upstate Childrens Hospital: Start construction, exterior, mechanical, electrical elements. | 07/01/2006 | 09/30/2006 |
| E. SUNY Upstate Childrens Hospital: Re-bid and award contract, interior elements. | 07/01/2006 | 10/31/2006 |
| F. MetroNet High Speed Telecom System: Create "Meet Me" location in State Tower Building | 07/01/2006 | 12/31/2006 |
| G. Technical H. S.: Invite bids and award contract. | 10/01/2006 | 12/31/2006 |
| H. Tech HS: Start construction | 01/01/2007 | 03/31/2007 |

V. Progress Towards Projected Outputs

| Outputs | Projected |
|--|-----------|
| A. Health-related Programs | |
| B. Health-care Facilities | |
| 1. Number of health-care facilities expanded | |

**Office of Community Planning and Development
RC/EZ/EC Performance Measurement System**

September 19, 2006

Syracuse, NY Empowerment Zone

Plan G4.C6.P2 Education and Training

Plan Source: Current Implementation Plan
Goal 4: Sustainable Community Development
Category 6: Education
Plan 2: Education and Training

I. Baseline

Program/Project

Description: E-Zone Growing Our Own Workforce

Baseline: Community outreach

Proposed Outcome: Outreach and train 2000 people for employment, with particular focus on emerging sector jobs

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$200,000.00

Total Budget: \$200,000.00

Plan Status: Active

Review Status: Approved

II. Sources of Program Funds

| | | | | |
|--|----------------|---------------------|----------------|--------------|
| A. HHS EZ Funds (Round I): | | | | \$0.00 |
| B. HUD EZ Funds (Round II): | | | | \$0.00 |
| Amount of HUD Round II EZ grant under contract/agreement with third party: | | | | \$0.00 |
| C. Non-EZ/EC Grant Funds: | | | | \$200,000.00 |
| Participating Entity (Non EZ/EC Grant Funds) | Private | Cash | In-Kind | |
| 1. NY Dept of Labor | No | \$200,000.00 | \$0.00 | |
| Total | | \$200,000.00 | \$0.00 | |

III. Uses of Program Funds

Lead Implementing Entity

| | |
|-----------------------------------|---------------------|
| | Amount |
| A. CNY WORKS | \$200,000.00 |
| B. Educational Opportunity Center | \$0.00 |
| C. Jobs Plus | \$0.00 |
| D. Salvation Army | \$0.00 |
| Total | \$200,000.00 |

IV. Status of Projected Milestones

| | | |
|--|-------------------|-----------------|
| | Projected | |
| Milestones | Start Date | End Date |
| A. Outreach to businesses to employ EZ residents; Ongoing | 12/01/2002 | 06/30/2009 |
| B. Outreach to EZ residents to enroll in workforce development programs; Ongoing | 12/01/2002 | 06/30/2009 |
| C. Train EZ residents for emerging sector jobs and other opportunities for employment; Ongoing | 12/01/2002 | 06/30/2009 |
| D. Track Participants; Ongoing | 12/01/2002 | 06/30/2009 |
| E. Provide career counseling, assessment and referral assistance to participants; Ongoing | 12/01/2002 | 06/30/2009 |
| F. Develop, execute Agreement with Dept. of Labor re: tracking and output measurement. | 07/01/2005 | 10/01/2005 |
| G. Syracuse University: Literacy Corps Volunteer tutoring project. Ongoing | 07/01/2005 | 06/30/2009 |
| H. Jobs Plus Program. Ongoing | 07/01/2005 | 06/30/2009 |

I. Partners for Education and Business: Develop Workplace Readiness Credential.

07/01/2006 06/30/2007

V. Progress Towards Projected Outputs

| Outputs | Projected |
|---|-----------|
| A. Pre-school/HeadStart programs | |
| B. K-12 School Programs | |
| C. Vocational Education/GED Programs | |
| 1. Number of vocational education/GED programs | 1 |
| 2. Number of EZ/EC residents served | 30 |
| 3. Number of non-EZ/EC residents served | 30 |
| D. Post-Secondary Assistance Programs | |
| 1. Number of post-secondary assistance programs | 1 |
| 2. Number of EZ/EC residents served | 25 |
| 3. Number of non-EZ/EC residents served | 25 |
| E. Other Educational Programs | |
| 1. Number of other educational programs | 1 |
| 2. Number of EZ/EC residents served | 900 |
| 3. Number of non-EZ/EC residents served | 900 |
| F. Other unique output measurement: | |
| 1. Number of job training programs | 1 |
| 2. Number of EZ/EC residents trained | 2,000 |
| 3. Number of EZ/EC residents placed in jobs | 2,000 |

Plan G4.C6.P3 Comprehensive School Reconsruction Plan

Plan Source: Current Implementation Plan

Goal 4: Sustainable Community Development

Category 6: Education

Plan 3: Comprehensive School Reconsruction Plan

I. Baseline

Program/Project Description: Develop comprehensive 10-year plan to renovate all schools in the City and begin work on first phase, encompassing \$174 million and seven (7) schools.
 Baseline: Many of the City's schools, and particularly those on the Empowerment Zone, are old and seriously deteriorated. The ability to provide a safe, comfortable and efficient environment requires a comprehensive plan and enormous resources.
 Proposed Outcome: Conversion of vacant building to create technical high school (Plan G4.C5.P1); rehabilitation of Blodgett K-8, Shea Middle School, Clary Middle School, Dr. Weeks Elementary, Fowler High School, HW Smith Elementary

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$137,000,000.00
 Total Budget: \$137,000,000.00
 Plan Status: Active
 Review Status: Approved

II. Sources of Program Funds

| | |
|--|--------------------------------|
| A. HHS EZ Funds (Round I): | \$0.00 |
| B. HUD EZ Funds (Round II): | \$0.00 |
| Amount of HUD Round II EZ grant under contract/agreement with third party: | \$0.00 |
| C. Non-EZ/EC Grant Funds: | \$137,000,000.00 |
| Participating Entity (Non EZ/EC Grant Funds) | |
| Private | |
| Cash | |
| In-Kind | |
| 1. Syracuse City School District | No \$137,000,000.00 \$0.00 |
| Total | \$137,000,000.00 \$0.00 |

III. Uses of Program Funds

| Lead Implementing Entity | Amount |
|--------------------------|--------|
|--------------------------|--------|

A. Syracuse City School District

\$137,000,000.00

Total**\$137,000,000.00****IV. Status of Projected Milestones****Milestones**

| | Projected | |
|---|-------------------|-----------------|
| | Start Date | End Date |
| A. Draft Comprehensive 10-year Plan for district wide renovations. Completed. | 07/01/2005 | 10/01/2005 |
| B. Prepare and issue Request for Qualifications; select Program Manager. | 07/01/2006 | 11/01/2006 |
| C. Comprehensive Plan. Hold Public Hearings. | 07/01/2006 | 06/30/2007 |
| D. Select design firms for Phase 1. | 09/01/2006 | 12/31/2006 |
| E. Secure financing for Phase I. | 01/01/2007 | 01/31/2007 |
| F. Complete design for Phase 1 (Blodgett, Shea, Clary, Smith, Weeks and Fowler.) | 01/01/2007 | 06/30/2007 |

V. Progress Towards Projected Outputs**Outputs**

- A. Pre-school/HeadStart programs
- B. K-12 School Programs
 - 1. Number of K-12 school programs
- C. Vocational Education/GED Programs
- D. Post-Secondary Assistance Programs
- E. Other Educational Programs

Projected

7

Section 5

Historic Preservation

Collaborative Preservation Efforts

An important issue in modern day society, and particularly in Syracuse, is no longer just about preserving individual structures, it's about preserving neighborhoods. Local laws and federal reviews cannot save neighborhoods alone. A valuable lesson can be found in determining what physical resources we, as residents of a City, care about in our neighborhoods. What do we value and why? If we must demolish, how do we retain the urban fabric and clues to its past? How can we best structure our local laws, financial incentives, and marketing techniques to secure a stable environment for future generations? It's about taking a comprehensive look at the pages of our streets, the continuity of our fabric, and the decisions we make to replace the missing pieces.

This is one place where the input of Tomorrow's Neighborhoods Today (TNT) can be very valuable. The residents and business-persons of our City have knowledgeable insight on what makes their neighborhoods stable, and what makes them fall apart. Some groups within TNT have already identified preservation as a priority to stabilize their future. For example, in Area 3, the Strathmore Neighborhood Association has expressed an interest in creating a local historic district exhibiting the unique and valuable early to mid 20th Century structures in the Strathmore neighborhood. Area 7 has mobilized an effort through the use of CDBG and Syracuse Neighborhood Initiative (SNI) funds to revitalize the Lincoln Hill area, which surrounds itself with a unique sense of place and property. The interesting combination of historic and modern properties, coupled with an underutilized, yet charming park which has National Register listing potential, make this a perfect place for comprehensive community revitalization.

Another important issue in preservation has become how to confront the problems of the deterioration of some of our most grand residences lining major transportation corridors in northeastern urban settings. These corridors are the gateways to our cities, the physical characteristics that make you feel comfortable, or not. Syracuse and other similarly characteristic cities, are also looking for answers to combat deteriorating older structures within their urban neighborhoods, and to find solutions to housing using adaptive re-use methods within their Central Business Districts.

What happens before and after a structure deteriorates is unquestionably more than "preservation". The real effort of preservation starts several years before a property depreciates or becomes old. Consistent maintenance is key to supporting our stable fabric.

The CDBG funds several programs that help to address the maintenance of older structures. When proposing work on an historic property, various Not-for-Profit housing agencies, as well as the City's Lead Abatement program, work with consultants and the New York State Office of Parks, Recreation, and Historic Preservation to find solutions to combat deterioration and hazardous lead paint

issues. The effort is keeping pace, and helps to demonstrate that the City insists on clean, stable, and safe neighborhoods where people will love to live, learn, work and play.

Education can play a significant role in the energy behind preserving neighborhoods. A community should understand its past, and what incentives are available to encourage the sustainability of its past. However, preservation can not operate, nor survive, in a vacuum. A combination of a viable market, tax incentives, education, and technical expertise need to come together in order to create a cohesive approach to making the buildings of yesterday economically viable, attractive, and functional.

This delicate balance is easier said than done, but it can be a solid answer to the ongoing problems of urban blight when rehabilitation and economic stability struggle against deterioration and dis-investment. As you drive or walk through any of our neighborhoods in the City of Syracuse, one can see that preservation is not just about old structures, but about our neighborhoods, our fabric, our quality of life, and our future.

Section 6 Strategic Plan
(91.220(k))

Housing Strategic Plan

Objective: Providing Decent Affordable Housing

1. Priority Need: Renter households at 0-50 percent of median income

The percentage of households with housing problems determined our priority need levels listed in the Housing Needs Table. In 2000, on average 74 percent of renter households at 0 to 50 percent of the median income had housing problems. The revitalization neighborhoods within the city exhibit high vacancy rates; so rental rehabilitation efforts are aimed at bringing vacant structures on line for management by not-for-profit housing agencies. More emphasis must be placed on assisting individual investor-owners for the benefit of their low-income tenants residing in their units. Based on U.S. Census data from 2000, in the City of Syracuse 59 percent of residents are renters who pay, on average, 25 percent of their income on housing. Six neighborhoods were above HUD's overpayment threshold of 30 percent of income spent on housing. A number of renters often experience particularly difficult housing situations. Small related and single person households are often composed of a single-wage earner, while the elderly are on fixed incomes. Rising rental rates can quickly erode the buying power of both populations. Rental units with 3 or more bedrooms are scarce within the city, making it difficult for larger families to find adequate housing. This causes the prices of rents to increase for these units, putting a larger burden on those households.

2. Priority Need: Owner households at 0-50 percent of median income

The percentage of households with housing problems determined our priority need levels listed in the Housing Needs Table. In terms of owner-occupancy, the highest priority was given to the very low-income household category due to the high percentage (76 percent) of housing problems experienced by that income stratum. With a high vacancy rate of homes in the City (12.5 percent vacancy according to the 2000 U.S. Census), homeownership efforts are aimed at bringing vacant structures on line for rehabilitation by not-for-profit housing agencies to sell to low-income households. More must be done to market home ownership assistance and home improvement programs for low-income households on a targeted basis to effect a noticeable change in specific neighborhoods.

In the City of Syracuse, only 40 percent of the housing is owner occupied (State of the City Data System 2000). Homes in the City of Syracuse tend to be affordable. The City ranks in the top 50 across the nation with the most affordable housing stock. In 1991, the average sale price of homes in Syracuse was \$71,167. By 2000, the average sale price declined to \$54,814; however, by 2005 the average sales price had climbed to \$82,153 (Greater Syracuse Association of Realtors). A larger issue tends to be providing decent affordable homes. According to 2000 U.S. Census, 48% of the homes within the city were built prior to 1939 (American Fact Finder); many of these homes are in serious need of repair.

Outcomes:

Availability - This outcome category applies to making housing programs available and accessible to low income people in order to make where they live more suitable. In this

category, accessibility does not refer only to physical barriers, but also to making basic services accessible by providing them where low income people live, or making it affordable so they can continue to live where they live.

Proposed Housing Projects

Eaglewood East Project – (East Side Low Income Housing Tax Credit and Homeless Housing and Assistance Program Project)

Housing Visions Unlimited, Inc. is developing a project of approximately 10 buildings and 30 units on the Eastside of the City of Syracuse that will increase the supply of quality affordable housing to low and moderate income persons and will reserve 15 of those units to provide permanent housing for homeless veterans. This project is in partnership with the Veterans Administration, the City of Syracuse, and the University Hill Corporation. Housing Visions has been awarded Low Income Housing Tax Credits from the New York State Division of Housing and Community Renewal, and Homeless Housing and Assistance program funds from the New York State Office of Temporary and Disability Assistance to help fund this project. Support services will be provided by the Veterans Administration as appropriate for the units reserved for veterans.

The Eaglewood East project consists of acquisitions in a critical mass grouping for both new construction and substantial rehabilitation of properties in the Greater East Genesee Street neighborhood. This area is in close proximity to the Housing Visions' office and will complement its other neighborhood revitalization projects located on the Eastside, specifically in the 1400-1500 blocks of East Genesee Street, the 1400 block of East Fayette Street, and the bordering areas. The units will be rented to low to moderate income households for a period of 30 years. After the 15 year regulatory period, the non-veteran reserved housing units will be eligible to be sold to its residents.

Cherry Hill Apartment Complex

Cherry Hill, the housing complex on Syracuse's East Side plagued with code violations, high vacancies and financial problems, has now been vacant and boarded for more than one year since its foreclosure by the Empire State Development Corporation. Housing Visions Unlimited, Inc. in partnership with COR Development has a contract to purchase all 164 apartments and proposes to demolish the buildings, replacing Cherry Hill with Maple Heights. Twelve new townhouse buildings will be constructed along a new through street that will conform to the City's public street guidelines. There will be a management office on-site and a community center.

This project will eliminate the blighted conditions, reduce the mass density of the area, and blend into the surrounding neighborhood. Maple Heights will provide 50 units of quality affordable housing to low income households, placing emphasis on meeting the housing needs of larger families. In addition, up to 12 units will be reserved for qualified homeless veterans.

Off-site supportive services for the homeless veterans will be coordinated to include case management, medical care, alcohol and substance abuse treatment, mental health

treatment, benefits counseling, job training and employment opportunities. The qualified homeless are those who have established appropriate life goals and are ready for permanent housing. Progress with their goals will be monitored routinely.

Housing Visions will submit applications to the New York State Division of Housing and Community Renewal for Federal Low Income Housing Tax Credits and to the New York State Office of Temporary and Disability Assistance for Homeless Housing and Assistance Program funds to help fund this project. Support services will be provided by the Syracuse Veterans Administration as appropriate for the units reserved for veterans. The units will be rented to low to moderate income households for a period of 30 years. After the 15 year regulatory period, the non-veteran reserved housing units will be eligible to be sold to its residents.

Proposed Project with Loretto and Housing Visions

Housing Visions Consultants, Inc. (HVC), in partnership with Loretto, is proposing a two building affordable housing project to provide quality, affordable housing for the elderly population. Management will be provided by Loretto.

A vacant lot in the Valley area of Syracuse will be purchased for this project. HVC will construct 2 homes that will each offer 9 bedrooms to the elderly population referred to the project through Loretto's PACE program for a total of 18 units. Each home will offer central air conditioning and high-speed internet connections. There will be shared common areas that will include a kitchen and multiple bathrooms in each home. The homes will be constructed to enhance the landscape of the existing neighborhood, and will include a fenced, landscaped area.

Supportive services will be available to include case management and medical care. PACE CNY is designed to help frail seniors remain independent and living in the community for as long as possible. More than twenty years ago, the model used for this project was developed in San Francisco to respond to the needs of frail, elderly Chinese adults who, for cultural reasons, refused to enter institutionalized care.

Housing Visions will submit applications to the New York State Division of Housing and Community Renewal for Federal Low Income Housing Tax Credits to help fund this project.

Near Westside Townhouses

Christopher Community, Inc. is working closely with Home Headquarters to develop new affordable rental housing on the Near Westside. Using Syracuse Neighborhood Initiative (SNI) funds the properties subject to this application are being acquired. The project will be developed, owned and managed by Christopher Community, Inc.

The proposed Near Westside Townhouses will provide newly constructed family affordable rental units in single family and two family buildings. The Near Westside Townhouses will include four (4) single family houses on 4 existing lots at 112-118 Merriman Avenue as well as four (4) new single family homes on Gifford Street and three (3) duplexes on Oswego Street. The project will have two 2-bedroom units, eight 3-bedroom units and four 4-bedroom units for a total of fourteen (14) family units.

Proposed permanent financing for the project is equity based on Low Income Housing Tax Credits and a low interest loan from NYS Housing Trust Fund Corporation as well as HOME funds from the City of Syracuse. Rents will be kept affordable to families below 50% of area median income. Construction financing will be by a commercial bank loan.

This project will continue the development of Oswego Street by adding to the sixteen (16) units of the Oswego Street Townhouses (600 block of Oswego Street) which was developed and has been managed by Christopher Community for 10 years. The immediate neighborhood is benefiting from concentrated improvement and revitalization efforts by the City and community organizations which will both contribute to, and benefit from, this project. Existing Community institutions nearby the project include churches, two schools, the Spanish Action League and the Syracuse Community Health Center.

Special Housing Program

Funded through the Community Development Block Grant, funds for this program provides direct and leveraged funding for the acquisition of land for affordable housing development as well as the rehabilitation of affordable housing projects. It is also used for capacity building for area-not-for-profits that develop affordable housing in the City.

Home Improvement Intervention Program

The Department of Community Development will contract with Home Headquarters to provide assistance to owner-occupied structures that without assistance these homeowners would have to vacate their properties due to hazardous property conditions. A component of the program will provide assistance to low-income eligible homeowners who are unable to secure home improvement funds through conventional, non-predatory sources due to credit history or debt ratio issues. Also, the property must be owner-occupied for at least the previous five years before the funding commitment. The rehabilitation assistance will be determined on a case-by-case basis. Rehabilitation funds will be secured by a permanent lien and requires a dollar for dollar match of other funds. Other criteria must also be met in order for the homeowner to be eligible.

Community Development Strategic Plan

Objective: Creating Suitable Living Environments

Priority Need #1: Continued investment in and improvement of Neighborhood Facilities

The City of Syracuse currently owns and is responsible for the administration and upkeep of two key community centers: Northeast Community Center and Southwest Community Center. These facilities are in need of repair and renovation and provide a range of services to their surrounding neighborhoods. The City must continue to maintain the aging physical plants of these structures so that they can continue to provide services to their neighborhoods. There are additional community centers that the City of Syracuse considers a priority because of their continued service to their respective neighborhoods and due to their immediate needs for facility upgrades to meet their service demands.

In 2007, the Southwest Community Center will be under-going an expansion at their current facility. The Southwest Community Center is located in the heart of the Near Southwest neighborhood of Syracuse, and provides recreational, social and economic opportunities for the traditionally underserved residents of the area. One realm in which these residents are especially underserved is the realm of financial services. The Southwest Community Center contains a small branch of the Syracuse Federal Credit Union; however, it currently does not provide full financial services to neighbors. This 600 square foot addition will allow the credit union to expand and provide more diverse services to their clientele. It will provide greater access to capital and increase the net wealth of the community.

Priority need #2: Improvements to parks and recreational facilities

The TNT Planning Councils identified several parks improvement projects through Phase II of the Syracuse Neighborhood Initiative. Recreational opportunities and quality green spaces within neighborhoods are key quality of life issues. The City of Syracuse has made the revitalization of its park system a high priority.

Priority Need #3: Cleanup of Contaminated Sites

The Department of Community Development will be working with a consultant to administer the EPA Brownfield Pilot grant. The grant will be utilized to develop a comprehensive inventory of contaminated sites. 3-5 of these sites will then be chosen for an investigation of types of contaminants.

Infrastructure

Priority Need #1: Upgrade of combined sewer overflow (CSO) system

The Onondaga County Department of Drainage and Sanitation is currently undertaking a \$4 billion multi-year project to upgrade the CSO system that exists within the City of Syracuse. This project is funded by Onondaga County. The goal of this project is to reduce the nutrient loading in Onondaga Creek and Onondaga Lake that occurs as a result of the CSO system. There has been a strong concern from neighborhood residents for the design, construction, and impacts of the facilities on the surrounding neighborhoods. The

TNT Planning Councils have had an important role in establishing communication between the Onondaga County Department of Drainage and Sanitation and neighborhood residents and stakeholders.

Priority Need #2: Sidewalks and street improvements

Quality of life concerns have been a major focus for the TNT Neighborhood Planning Councils. Residents have expressed a strong interest in neighborhood beautification projects (i.e. reclaiming neighborhood parks, commercial corridor streetscape enhancements, repairing of sidewalks in residential neighborhoods). Many of the projects that have come forth through the SNI process focused on these types of concerns.

Public Services

Priority Need #1: Programs and services available for youth living within the City of Syracuse

The TNT Neighborhood Planning Councils have stated as one of their major goals the continued development and provision of programs for our City’s youth populations. The City of Syracuse continues to support a diversity of youth related activities that range from summer employment opportunities and job training to tutoring and recreational opportunities. The City is responsible for the administration of two key community facilities: the Northeast Community Center and the Southwest Community Center. The Department of Community Development is committed to supporting various other key community center and youth programs within the City’s neighborhoods.

Priority Need #2: Elderly programs

The Elderly population within the City of Syracuse has been growing in recent years requiring an increasing amount of services to meet their needs. In 2000, the U.S. Census reported that 12.9% of the population of the City of Syracuse was 65 years old or older. In 2006, the first of the baby boom population (born from 1946 to 1964) will turn 60 years old. Over the next 15 to 20 years, the baby boom population will continue to move into the elderly population group and will require more services from the City in terms of elderly programs. The City is cognizant of this fact as it plans for funding, resources and programming for the elderly age group.

Planning and Administration

Priority Need #1: Building neighborhood capacity to develop and implement strategic plans for TNT Planning Areas

The Department of Community Development is responsible for the administration and coordination of the Tomorrow’s Neighborhoods Today (TNT) planning process. Through the TNT program the City of Syracuse has been and continues to increase residents’ capacity to provide leadership in their neighborhoods for the development and implementation of neighborhood goals and strategies. The Department of Community

Development and TNT leadership have continued to work in concert to develop initiatives that will assist in addressing quality of life concerns in the City's neighborhoods.

Outcomes:

Availability/Accessibility – This outcome category applies to basic services, infrastructure, shelter or other basic needs the programs make available or accessible to low income people (to make where they live more suitable). In this category, accessibility does not refer only to physical barriers, but also to making basic services accessible by providing them where low income people live, or making it affordable so they can continue to live where they live.

Economic Development Strategic Plan

Objective: Creating Economic Opportunities

Priority Need #1: Programs and services to foster business and finance opportunities

Since 2000, the number of total non-farm jobs in the Syracuse Metropolitan Statistical Area (MSA) has decreased by 4,418 or 1.4 percent and the number of private sector jobs has decreased by 4,364 or 1.6 percent (NYS Department of Labor - 2005 Data). However, Professional and Business Service jobs in the Syracuse MSA increased by 4,773 job or 13.6 percent between 2000 and 2005, and Service-Providing jobs increased by 7,191 or 2.6 percent in the same time period. Although the number of new service jobs in the region has increased over the past several years, unemployment in the City of Syracuse remains much higher than that of other communities. For example, in 2003 the unemployment rate in the City of Syracuse was 64 percent higher than that of Onondaga County, 8.0 percent versus 5.1 percent (Greater Syracuse Chamber of Commerce). The disparity in economic opportunity between the City and the rest of the region is further exacerbated by the fact that the loss in work force since 1997 in the city exceeds that of the county by 12 percent. The situation is compounded in that households in the City have disproportionately less disposable income (effective buying income of \$22,715) than the County of Onondaga (\$35,355) or the Syracuse MSA (\$34,368) (Sales Marketing and Management 2004 Survey of Buying Power). An urgent need is therefore evident for decent paying jobs that would service individuals with minimal education and training as well as the chronically unemployed in the City of Syracuse.

The goals of the Department of Economic Development are to improve the economic climate for businesses to expand, relocate or start; provide incentives for manufacturing or industrial style job creation; improve the quality of City resident work force; address barriers to employment; target areas and spaces available for redevelopment; and provide business management and development support on an ongoing basis.

Priority Need #2: Programs and Services for job development

Job growth is predicted to be less than one percent in the Central New York areas according to the New York Department of Labor. A report from the General Accounting Office stated that the poverty level in Syracuse for children under five was 37 percent, the eighth highest among all U.S. cities. A 2003 report from Children's Defense Fund stated that Syracuse has one of the highest Latino child poverty rates in the country at 53.3 percent.

The City of Syracuse needs to provide mechanisms which support individuals and families who opt for a job as opposed to public assistance. Assistance should be provided to individuals to help place quality workers who are flexible and adaptable in business and industry with jobs. Eighty-five percent of Job Training Partnership Act funds are

spent on education and training for individuals seeking employment. Education and training need to be conducted in conjunction with job seeking and work in order to promote the progression of people towards economic independence.

Priority Need #3: Promotion of Arts and Culture in Syracuse

Promoting tourism and development of arts and culture opens a different source of revenue for economic growth in the City of Syracuse. Creating avenues for arts and cultural activity is a strong economic force within the city which will help to enlighten, educate and stimulate the community as to the broad and rich background of the City's residents. It is also a way to ensure that citizens of Syracuse have full access to all arts and cultural activities. Arts and culture is a major national and local economic player and is central to developing suitable and enjoyable living environments.

Providing Access to Economic Opportunity - this outcome relates to activities and projects that create or retain jobs.

Barriers to Affordable Housing

As described in the Housing Market Study section of this plan, the City of Syracuse's major issue of housing is not affordability. Syracuse ranked as the 15th most affordable housing stock out of 147 metropolitan areas nationwide (National Association of Realtors, 2004). Even individuals earning between \$15,000 and \$25,000 a year could find a home they can afford in the City. More of an issue is decent affordable housing in neighborhoods with qualities homebuyers are looking for.

Much of the housing stock in Syracuse is considered obsolete or unattractive to new homebuyers today. The housing stock is older, lacking many amenities such as energy efficiency, large family rooms, or adequate closet space. Because of the age of the housing stock, the cost of rehabilitating homes in Syracuse is very high, and often exorbitant for low to middle income homeowners and homebuyers. Rehabilitation can require lead-based paint and asbestos abatements, high labor costs due to the need for specialized workers and Davis-Bacon wage requirements, and the navigation of other regulatory issues. These challenges to rehabilitation affordability are another critical barrier to affordable housing in Syracuse which the Department of Community Development, CDBG-funded housing agencies, and developers must address when creating and improving affordable housing.

Some homebuyers have trouble affording down payments and closing costs when purchasing a home. In 2005, Fortune magazine listed the Syracuse among the top 20 metropolitan areas in projected growth in home prices, with Syracuse homes expected to increase 6.10 percent in price in 2006 (www.cnnmoney.com, 12/16/2005). While this is a positive sign for the overall housing market in the Syracuse area, the increase in the price of homes will likely place additional financial burden on first-time homebuyers in the City of Syracuse.

In the past year a number of factors have contributed to steadily increasing costs of new home construction. Most are due to the cost of oil in transportation and the manufacturing process of materials. The price of plastic which is used in the plumbing, roofing, and flooring has gone up over 45% wholesale in the past 2 years. The cost of copper has also hit a record high. This material is used in plumbing & electrical materials. The increasing costs for housing construction make it difficult for the City of Syracuse and local housing development agencies to keep the cost of home ownership down for low to middle income families. In addition, investment clubs comprised of out-of-town investors are buying up properties in the city in hopes of making a profit on the properties as the housing market improves. The investors typically purchase inexpensive properties in valuable locations which will ultimately raise housing prices and further limit the affordability of homes in the City of Syracuse.

Affordability is only a factor in home purchasing. Urban density, specifically lot size, has an impact on the marketing of affordable housing as it affects quality of life issues. Neighborhoods can be a driving force. A homebuyer has to see the neighborhood as providing the needed amenities; an affordable home is only one of those amenities.

| Cost of New Construction | |
|---------------------------------|-------------------------|
| Year | Cost/Square Foot |
| 2003 | \$64.35 |
| 2004 | \$73.35 |
| 2005 | \$97.78 |
| 2006 | \$122.00 |

Although many of the barriers are out of the control of the City, there are several strategies to pursue to help ameliorate the effects of these barriers.

With regard to vacant properties, the City will continue a dialogue with HUD and the City Assessment Office regarding high appraisals, which do not take into consideration the level of rehabilitation required.

Home HeadQuarters provides home ownership and home improvement assistance to Syracuse residents through a wide variety of financing and education programs. In order to help residents overcome one of the biggest barriers to homeownership – the need to save a lot of cash for down payment and closing costs – Home HeadQuarters, Inc. offers loans to first-time homebuyers of up to \$3,000 in the City of Syracuse for those costs. Home HeadQuarters, Inc. also helps residents apply for Down Payment & Closing Cost Assistance from HUD, which allows residents to defer those initial costs if their household income meets federal HUD income limits and they plan on occupying the property for a minimum of five years.

The City and Home HeadQuarters, Inc., coordinate the acquisition of tax delinquent properties which are in a derelict condition, and neither financially feasible nor structurally sound, for rehabilitation and subsequent re-sale. Such properties are acquired for a nominal amount and demolished by Home HeadQuarters. In many cases, the vacant land is available to adjacent property owners for a reasonable fee. Many flee the City because of overcrowding; density, or quality of life issues – and this is one way to address deteriorated housing stock, increase lot sizes – and by doing so, make the neighborhood more appealing, while maintaining affordability.

Lead-Based Paint Hazards

The mission of the Lead Hazard Control Program is to develop lead-safe housing in low- to very low-income target areas; to work toward a decrease in the number of children with elevated blood levels; to improve the environments of families residing in the City; and the continued education of all children and their families on the effects of lead poisoning and its prevention.

The number of units that are presumed to contain lead based paint within the neighborhoods of the City of Syracuse is estimated to be 25,374. Since 1996, over 1,050 units have been lead hazard risk reduced, we estimate that 24,324 units remain with lead based paint hazards. Of that number, approximately 22,067 are occupied by low to moderate-income families. The remaining 2,888 are estimated to be vacant units.

Lead Hazard Reduction Goals:

The following are the City of Syracuse's goals regarding lead hazard risk reduction activities:

1. Continue lead hazard risk reduction activities in homes where children age 6 and under reside.
2. Continue to work closely with the County of Onondaga to define areas where lead poisoning presents potential problems.
3. Continue to work with Federal, State, and collegiate research personnel to continue to educate and upgrade the quality of life for the citizens of Syracuse.
4. Continue contracts with ethnically diverse neighborhood-based organizations in order to assure that all citizens are receiving information and education relative to lead hazards within their community.

The City of Syracuse Lead Program works cooperatively with the Onondaga County Health Department Lead Poisoning Division and Healthy Neighborhoods Divisions, along with 6 community-based organizations in obtaining referrals for the Lead Program.

The Program was awarded a fifth round of HUD Lead Hazard Control funding in October 2004 in the amount of \$3 million for a three-year period. Community Development Block Grant funds will provide the match needed to secure these funds along with other funding sources which will total approximately \$1,378,580 over the same three-year period.

With this award, The Lead Hazard Control Program proposes to render an additional 200 housing units lead-safe, provide education and lead poisoning

prevention to an additional 4,000 households, and develop a database for lead. The main beneficiaries of the Program will continue to be low- to very low-income households, both owner-occupants and tenants with children under six years old who have elevated levels of lead in their blood. The Program includes vacant properties, thereby increasing the number of lead-safe units available for rent. The targeted neighborhoods benefit as residents develop a greater awareness of the consequences associated with lead exposure, develop methods to manage a leaded environment, and minimize the risk of exposure.

Proven methods of outreach and education have significantly assisted these targeted neighborhoods. City and County governments also benefit as data is gathered and analyzed for use in determining future housing expenditures addressing the need and methods of highest impact to reduce and eventually eliminate lead hazards in older units and for low-income households. The Onondaga County Health Department and Section 8 Programs receive monthly reports from this Program on those units that have received assistance, along with financial assistance to perform lead hazard risk reductions on several of their clients' units.

All proposed units receive testing, treatment and clearance monitoring under supervision of the Lead Program Manager and the staff members assigned from Community Development. During any significant lead hazard reduction projects, occupants will be relocated by the Onondaga County Lead Safe Housing Program, who provides lead-safe temporary housing. Existing contractual agreements were renewed with six community-based organizations for outreach and education, as well as with the Onondaga County Health Department, Relocation Services, and the Independent Laboratory and Inspection Services.

Cumulative under the previously funded HUD grants, the Lead Program has inspected 1,500 units by various testing methods including XRF (X-Ray fluorescence) both direct read and spectrum analyzer, paint chip collection, airborne monitoring of particulates, composite soil samples, dust wipe samples, and water sampling. Successful lead hazard reduction methods to date have included complete removal, replacement or enclosure of lead-based paint components, encapsulation of lead-based paint surfaces, paint film stabilization, friction surface treatment, dust removal, and soil mitigation on a total of 920 units. These treatments have resulted in assisting over 1,400 young children residing in these structures to now live in lead safe environments.

Anti-Poverty Strategy

The root causes of poverty can be viewed in both an internal and external context. For many years the nation accepted that most root causes of poverty were due to external constraints placed on the individual. The solutions were directed at income maintenance and attempts to identify and overcome barriers.

It was not until the last decade and a half that the national mood really began to focus on the internal causes of poverty. The Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) of 1996 was the culmination of rhetorically driven attempts to change the public welfare system. The Act does provide for opportunities to address both the internal and external causes of poverty and needs to be viewed as the starting point in any anti-poverty strategy. In brief, PRWORA changed the nation's welfare system into one that requires work in exchange for time-limited assistance in order to move families from welfare to the workforce.

Anti-Poverty Goals

1. The City of Syracuse Department of Community Development will work closely with the County of Onondaga to ensure that social service delivery to inner city residents is accomplished. Since 2002, the City has worked with the Onondaga County Department of Social Services and a number of other partners to implement the Uplift Syracuse program, a comprehensive approach to improving the City's overall quality of life;
2. Continue funding of both large city-wide agencies and small grassroots neighborhood organizations that are working to break the cycle of poverty in the City;
3. The City will work with the Regional Transportation Council, CENTRO, to overcome the barriers of job location vs. available workforce; and
4. The City will partner with CNY Works, the regional job training, placement, and retention agency in order to meet the employment needs of City residents and employers.

Uplift Syracuse is a holistic multi-agency approach designed to improve overall quality of life within the City by facilitating resident empowerment and participation in neighborhoods. Through the program, the Department of Community Development partners with the County's departments of Social Services, Health, Aging and Youth, and Probation, as well as with the City's departments of Public Works, Fire, Police, and Code Enforcement, and other non-governmental agencies. Uplift Syracuse uses door-to-door outreach to inform residents of services that are available to them, to provide services as necessary, and to promote the establishment of block associations. Through the household-by-household, block-by-block, and street-by-street approach, the program works to improve the

physical appearances of neighborhoods and assist residents in accessing services more effectively.

While the City of Syracuse is not responsible for directly providing social service programs, the City does enjoy a good working relationship with the County of Onondaga in working out social service delivery to residents of inner city neighborhoods.

The County of Onondaga Department of Social Services is responsible for implementing both the federal and New York State legislation that addresses the anti-poverty programs in this community. The Department of Social Services (DSS) provides a wide variety of services to adults, children, elderly, and families in need. These programs include temporary services, food stamps, day care services, home energy assistance, medical assistance, and child support services, among others. For example, the Transitional Opportunities Program (TOP) is a unique service delivery system designed to ensure that working families stay employed and become self-sufficient. The program addresses the many challenges to job retention and post-employment transitions by providing a wide-array of services, assistance and support to families as they negotiate the world of work.

Community Social Infrastructure

Syracuse has a number of agencies that serve the many needs of the poor. The agencies range from large multi-service providers like the Salvation Army, the Rescue Mission, and Catholic Charities to the extremely small targeted programs like Community United to Rebuild Neighborhoods. Through the agencies and organizations, every effort is made in addressing the needs of those in poverty. The City of Syracuse, while not a direct provider of many of the services offered, has funded many agency-driven programs through the CDBG social service line. Programs for food distribution, employment, shelter, clothing, recreation, education and a myriad of others are provided.

While the community is fortunate to be rich in these private nonprofit resources, they are just beginning to see the opportunities available for consolidation of programs. The United Way of Central New York has been at the forefront of assisting the community to prioritize its needs with the limited community funds that are available. Barriers between agencies continue to be broken down, and partnerships along with the reduction of duplication are making the social service delivery system more effective in the community.

In recent years, the regional transportation authority, CENTRO, reviewed plans to overcome the barrier of job location versus available workforce. CENTRO redesigned routes to accommodate inner city residents with

work opportunities in the suburbs and implemented a pilot public transportation route to Hancock International Airport to provide access to the 3,000 jobs that are available. The pilot routes are scheduled around the shift changes at the airport.

Job Training, Job Placement, Job Retention

The City of Syracuse and the County of Onondaga consolidated their operations of the Job Training Partnership Agencies under the local Workforce Investment Board known as CNY Works.

CNY Works is a not-for-profit corporation that serves the workforce development needs of the Syracuse area and is governed by the Syracuse Onondaga County Workforce Investment Board. The agency's board of directors is made up of representatives from business, education, organized labor, government, employment & training, economic development and community-based organizations. CNY Works partners with area organizations that provide job training, placement, and retention services in order to better coordinate the delivery of those services in Onondaga County and the City of Syracuse. Workforce partners include the City of Syracuse Office of Economic Development, the City of Syracuse Industrial Development Agency (SIDA), the Metropolitan Development Association (MDA) and Onondaga County JOBSPlus!, among many others.

CNY Works also has a One-Stop Career Center in the City of Syracuse, as well as a searchable website where job seekers and employers can post employment information and resumes. At the One-Stop Center, job seekers can receive counseling on career direction and job searching, attend workshops on topics such as interviewing skills and filling out employer applications, and receive intensive career services such as job training in a new field. The One-Stop Career Center also contains a resource room for job seekers and a training room for all of its computer skills and workforce development workshops.

In 2004, the Metropolitan Development Association, a private, not-for-profit corporation that represents the business leadership of Syracuse and Central New York, developed a plan for the future of region called the Essential New York Initiative. The Essential New York Initiative is a detailed strategic plan to transform Central New York into a knowledge-based economy through a variety of regional programs and activities. Some of the strategies include expanding workforce development and retention programs, expanding young adult retention and attraction initiatives, and building an entrepreneurial culture. The Metropolitan Development Association is collaborating with other local employment agencies such as CNY Works, and has created the programs such as the

“Refugee/Immigrant Employment and Outreach Program” and the “Come Home to Syracuse Initiative.”

JOBSPPlus! is a joint program between the Onondaga County Department of Social Services (DSS) and Onondaga Community College. The program serves public assistance clients by providing job counseling, job training and job search services, along with vouchers for transportation to training interviews and work. JOBSPPlus! works in partnership with many local organizations including the Central New York Regional Transportation Authority (CENTRO) and the County's social service providers.

Structure

The Institutional structure associated with the Community Development Block Grant process is described in “Section 1- Key Participants.” It outlines the public institutions, private entities, and nonprofit organizations through which the City of Syracuse will carry out its housing and community development plans.

The Department of Community Development funds several different housing programs designed to address specific housing needs identified throughout this Plan. The following is a brief description of the types of programs the Department of Community Development supports:

Housing Programs

Home Ownership Program

Run through Home HeadQuarters, this program provides up to \$3,000 in down payment and closing cost assistance to reduce the up-front costs that prevents many potential homeowners from ever considering purchasing a home. Income-qualified applicants must complete a 10-hour home-ownership class to receive the assistance. Last year, 25 percent of all City housing sales received assistance through this program according to the Greater Syracuse Association of Realtors.

Home Improvement Program

Also run through Home HeadQuarters, the Home Improvement Program is a loan program that assists owner-occupants in making necessary repairs to their homes. The repayment amount and rate are determined by the applicant's ability to repay the loan and many times a portion of the loan is deferred for extremely low- and low-income applicants.

The HOME Program

This program utilizes HOME funds to provide capital funding for not-for-profit housing developers that acquire, rehabilitate, and manage rental units. These include Syracuse Model Neighborhood Corporation, Housing Visions, and Christopher Community. HOME funds are used to leverage private dollars in a way that provides up front financing for substantial rehabilitation in order to entice permanent private financing to support affordable rental units upon completion of the rehabilitation.

Vacant Property Program

This program is aimed at increasing the number of owner-occupied units in the City by providing construction financing for not-for profit housing developers to rehabilitate vacant structures throughout the City. Portions of the construction funds are then converted into subsidies for the homebuyer to decrease the amount of the mortgage they must obtain through private lenders. Empire Housing and Development Association, Housing Visions Unlimited, Inc., and Covenant Housing all utilize this line of funding to rehabilitate houses in various low/moderate income parts of the City. Funds from this line are also used for the demolition and interim maintenance of vacant property or buildings.

New Construction Float Loan Program

This program uses CDBG funds secured by a letter of credit to provide area not-for-profits with 0% construction financing for new single family homes. These homes are then sold to an income-qualified buyer. Three not-for-profit housing developers generally access this line of funding: Syracuse Model Neighborhood Corporation, Jubilee Homes of Syracuse, Inc., Empire Housing and Development Corporation, Home Headquarters, Inc. and Northeast Hawley Development Association. These not-for-profits not only act as the general contractor for the construction of these new homes, they also recruit and qualify applicants assisting them in obtaining private financing as well as being there to answer the many questions that arise when purchasing a home.

New Construction/Rehabilitation Homebuyer Subsidy Program

This line of, funding provides qualified applicants a write down on the cost of the private mortgage they obtain to move into the homes built through the New Construction Float Loan line. This line also acts as a subsidy line for eligible homebuyers of the rehabilitation projects completed by not-for-profit housing developers.

The Syracuse Urban Renewal Agency (SURA) Development Fund

These funds are used to provide short-term construction financing for eligible housing projects. The distinction lies in the revolving nature of the SURA fund. This allows short-term construction projects to pay back

into the fund so that the revenue received can be put into new projects in a timelier manner. The same not-for-profits that use the Vacant Property Program may also utilize this line. Because this line is not funded through CDBG, HOME or ESG it is not listed as part of the City's Action Plan.

Home Access Program

Run through ARISE Child and Family Services, Inc., this program provides critically needed residential access for income-eligible, physically challenged residents of Syracuse through the installation of ramps and related entry modifications. Under the program, ramps are also built for senior citizens to allow them to remain in their homes longer.

H.O.M.E. Relocation Program

H.O.M.E. (Housing Options and Management for the Elderly) provides relocation services to City residents living in buildings declared unfit by the City's Division of Code Enforcement. Tenants receive counseling, advocacy, referrals, transportation and connection to emergency services.

Community Development Financial Institution (CDFI) Program

Community Preservation Corporation (CPC), Home Headquarters and Syracuse Cooperative Federal Credit Union received an allocation from the U.S. Department of the Treasury to be used in target neighborhoods within the City of Syracuse. These funds are available for owners of affordable rental property with 1-30 units in these neighborhoods for acquisition, refinancing, rehabilitation, or closing costs. The CDFI funds are used in conjunction with a loan from the above lenders to reduce the owner's equity contribution and will be a subordinate lien to the loan and any other public subsidy on the property.

Low Income Housing Tax Credits

The City has also supported several applications from local not-for-profit housing developers for Low Income Housing Tax Credits (LIHTC) from the State of New York. These applications are often large in scale and involve the rehabilitation of multiple housing structures with multiple residential units in each. HOME funds have been used as federal/local support in order to show local commitment to state-funded rental housing rehabilitation.

Syracuse Neighborhood Initiative

The Syracuse Neighborhood Initiative is a comprehensive effort to promote and enhance the quality of life in each of the City's 26 neighborhoods. The neighborhood initiative is a partnership between the City of Syracuse, local and national non-profit community development organizations, and private sector leaders. The partnership was initiated in response to a challenge, issued by Congressman James T. Walsh (R-Syracuse) in 1999, to revitalize distressed neighborhoods in Syracuse and

reclaim the City's vacant buildings that are having the greatest blighting impact.

The bulk of the vacant and abandoned buildings in Syracuse are located in the neighborhoods surrounding the inner city, which have suffered a wave of population loss and disinvestments as a result of a regional economic downturn combined with the out-migration of many households to the suburbs. These neighborhoods have many challenges to face, but have many strengths: Victorian housing stock, walkable scale and convenience to downtown, dedication and tenacity of the residents, and numerous institutions. The residents throughout the City have a vision for a brighter future. This is expressed through their involvement in a community-based planning process, Tomorrow's Neighborhoods Today, and not-for-profit organizations. The Syracuse Neighborhood Initiative is designed to build on these strengths and visions to create places that are again desirable and communities rich with a diversity of opportunities.

The goals of the Syracuse Neighborhood Initiative are:

Goal one: To position our neighborhoods to successfully compete for investment

People have a choice about where to live, where to work, where to buy a home and where to start a business. In recent years, they have chosen to make these kinds of investments outside of our neighborhoods. The Syracuse Neighborhood Initiative will help people to see these neighborhoods as an attractive choice by identifying and marketing neighborhood strengths, establishing neighborhood priorities for investment, leading and leveraging the market with selective demolition and rehabilitation activities, and facilitating the investment decisions of homebuyers.

Goal two: To improve the quality of life in our neighborhoods

Vacant, abandoned, and deteriorating buildings can greatly affect the quality of life in a neighborhood. They contribute to negative perceptions of the neighborhood, provide places for criminal activity to occur, and project an image of despair. Syracuse neighborhood residents deserve better places to live. The Neighborhood Initiative will work to improve the quality of life by demolishing or rehabilitating buildings that attract criminal activity, elevating the aesthetic standards of the community through better property maintenance, and building the capacity of community stakeholders to solve problems.

Goal three: To strengthen community

The Syracuse Neighborhood Initiative partners recognize that the most important stakeholders in any community are the people who live and work there. By deepening and extending community-based planning

efforts like Tomorrow's Neighborhoods Today (TNT), and by requiring that local community development non-profits shape their Neighborhood Initiative activities around neighborhood priorities, we will ensure that community stakeholders are the leaders of our revitalization efforts. We hope to enable residents to play a direct role in neighborhood revitalization work - to let others know about the many positive aspects of their community, to develop and participate in grassroots solutions around issues like crime prevention and neighborhood maintenance, and sometimes to be the renters and homebuyers who live in newly constructed or rehabilitated homes.

Goal four: To help neighborhood residents to build assets

Homeownership has many benefits. In addition to the stability that it can provide a family, it provides residents an opportunity to benefit from the increase in the value of their home as our neighborhoods become more desirable places to live. The Neighborhood Initiative partners want to help as many current residents as possible to enjoy the benefits of homeownership. That means providing more homeownership opportunities through the renovation and construction of affordable properties in the neighborhood, increasing access to homebuyer counseling and affordable financing, and using creative programs to help people who otherwise would not be able to become homebuyers.

Syracuse Neighborhood Initiative – Phase I

Phase I of the Syracuse Neighborhood Initiative was spurred by a \$5 million special purpose grant in 1999. It included the development of neighborhood priority projects administered by several non-profit agencies, the selective demolition of high priority vacant structures near these neighborhood priority projects as well as City selective demolition in stable areas, and specific targeting of HUD structures within the City for acquisition and subsequent rehabilitation or demolition.

Neighborhood Priority Projects

The Syracuse Neighborhood Initiative focused on revitalization efforts in concentrated geographic areas through multifaceted priority projects to create stable pockets of well-maintained properties that serve as the basis for further investment. Priority-based revitalization is an effective way of leading the market in a distressed area and ultimately encouraging private investment. To this end, the City issued a request for proposals for community development non-profits with significant track records in affordable housing development to undertake projects that will serve as anchors for further revitalization work. The Neighborhood Initiative selected several priority projects:

Rehabilitation of 13 Astro Homes properties in the City's Southwest and Brighton neighborhoods;

Rehabilitation of a cluster of rental properties on Genesee Street and South Beech Street in the City's Near Eastside neighborhood;

The construction of a two-family townhouse to complete a cluster of rehabilitated properties on Catherine Street in the City's Near Northeast neighborhood;

Initial housing rehabilitation work in the West Newell/Cannon Street area and mixed-use rehabilitation work on Gertrude Street; and

Redevelopment of the corner of South Geddes Street and Bellevue Avenue with the construction of four new single-family homes on the City's Westside.

Demolition and HUD Property Acquisition

Demolition and rehabilitation work will be clustered around the priority projects to create a positive, mutually reinforcing effect on the neighborhoods. HUD funding for the Neighborhood Initiative will support this work through three programs. The first is a vacant property initiative to target abandoned properties that have been foreclosed by HUD. The second program is the City of Syracuse selective demolition program. The last program is selective demolition of housing in stable areas. Many streets in our neighborhoods are otherwise stable, but are threatened by the presence of one or two vacant and deteriorated properties.

Syracuse Neighborhood Initiative – Phase II

Phase II of the Syracuse Neighborhood Initiative (fostered by an additional \$10 million special purpose grant) continues to invest near the Phase I priority project areas, as well as undertaking several projects chosen through the eight TNT Planning Councils. The focus of Phase II was for:

- Rehabilitation of existing housing stock;
- Demolition of sub-standard structures;
- Construction of new housing;
- Improvements to infrastructure and public facilities; and
- Revitalization of open spaces

The Syracuse Neighborhood Initiative called on the TNT Planning Councils to determine priority projects for their neighborhoods. Out of the projects identified, each Planning Council could choose three to be brought forth to the Syracuse Neighborhood Initiative Advisory Committee. A Neighborhood Forum was held to showcase each of the

proposals for public comment. The following projects were recommended for funding:

- Redevelopment of underutilized buildings in the City's Downtown and Lakefront neighborhoods for future housing;
- Comprehensive housing package, with such things as mini-grants, neighborhood redesign, new housing, and supportive demolition, to address housing revitalization and neighborhood improvement in the City's Near Westside neighborhood;
- Improvements to the housing stock on the Geddes Street Corridor in the City's Near Westside neighborhood;
- Rehabilitation, construction and/or demolition of housing on or near Newell Street and Cannon Street in the City's Southside neighborhoods;
- Renovation of several community facilities throughout the City; and
- Comprehensive housing plan for stabilizing the City's Lincoln Hill neighborhood and Townsend Street area on the City's Northside

Due to the limited funds available for all the projects submitted, the City of Syracuse decided to commit the funds for the completion of several projects that targeted needed redevelopment of the City's parks and corridors.

Public Infrastructure Improvements included:

- North Salina Street
- Pulaski and North Geddes Street
- Burnet Avenue
- West Genesee Street
- South Salina Street
- Dorothy, Winton and Vine Streets

Public Parks Improvements included:

- Lincoln Park
- Kirk Park
- Lewis Park
- Clary Field
- Lower & Upper Onondaga Park
- Thornden Park
- Downtown parks (Hanover Square, Columbus Circle)

Syracuse Neighborhood Initiative - Phase III

In Phase III of the Syracuse Neighborhood Initiative a neighborhood planning pilot program was launched in Syracuse. SNI helped four city neighborhoods (Tipperary Hill, Salina Street Corridor, Lincoln Hill and

the Westcott/Near Eastside Neighborhoods) to develop resident-led revitalization plans, then provided funding to help implement them. Through this process, stakeholders in each neighborhood:

- * Explored the issues that each neighborhood faced and developed effective responses.
- * Developed a shared vision for the future of each neighborhood, plus a detailed and realistic action plan to turn that vision into a reality.
- * Built collaborations among neighborhood residents, non-profits, local businesses, city government, and other stakeholders to help get things done.
- * Set standards for physical design that will help to maintain neighborhood character and create attractive places to live.
- * Identified real estate development opportunities and housing strategies for support with SNI implementation dollars, and complementary revitalization strategies for support from other funding sources.

Planning occurred over a several-month period from summer 2001 to early January 2002 in preparation for the arrival of monies for implementation. TNT Planning Councils assisted in the selection of the four neighborhood areas that underwent the planning process. Neighborhoods were selected based on their ability to meet the following criteria: Market Savvy, Geographic Focus, Visible Outcomes and Impacts, Existing Leadership, and Partnerships and Collaborations. The program focused on areas of ten to fifteen blocks and provided technical assistance in planning and design, as well as project implementation dollars. The process produced detailed action plans and design standards for the four neighborhoods with the assistance of technical experts in planning, neighborhood marketing, architecture, urban design, real estate project development, and finance. The Division of Neighborhood Planning is working with neighborhood stakeholders to develop plans that will maximize the revitalization impact of SNI projects and programs by targeting and coordinating the use of resources and promoting good design.

Syracuse Neighborhood Initiative - Phase IV

The City of Syracuse was awarded \$1 million dollars from VA-HUD-Independent Agencies Appropriations Act of 2002. These funds were obtained by the efforts of Congressman James Walsh on behalf of the residents of the City. These funds will be used in part for the following activities: acquisition; demolition; renovation; public improvements; new construction; and or continued neighborhood revitalization.

Syracuse Neighborhood Initiative - Phase V

The City of Syracuse was awarded \$4.5 million from the VA-HUD-Independent Agencies Appropriations Act of 2003. These funds were a continuation of the efforts of Congressman James Walsh on behalf of the residents of the City. A significant portion of the funds will benefit neighborhoods on the North Side. Funds will also be used to create green

space and demolish or rehabilitate dilapidated houses on the South and West sides of the city.

The following goals were identified for the target areas:

- Increase homeownership / owner-occupancy
- Improve neighborhood image and physical condition
- Stabilize existing housing stock
- Create neighborhood green space / solutions for vacant land

The Syracuse Neighborhood Initiative called together two separate advisory committees, one to represent the North Side and one to represent W. Onondaga Street, to assist in collecting neighborhood information and providing recommendations representative of all SNI neighborhood stakeholders.

North Side Programs

The North Side programs focus on both residential and commercial revitalization within a specified target area that has experienced a steady decline. The residential programs include:

- Home Improvement/Roof Replacement Grant & Loan Program (grant and loan funds to assist owner-occupants with major home improvements)
- Purchase & Rehabilitation Grant Program (grants for down payment and/or closing costs and grants for interior and/or exterior property improvements)
- Block Beautification (grants for exterior curb appeal improvements, made on a block by block basis, to create visible block improvement and change)

The North Side Commercial Redevelopment is focused on the Butternut Street corridor. Streetscape and public infrastructure improvements in coordination with existing economic development strategies as well as a building facade improvement program will be implemented. The expected result is recovery of the aesthetic quality as well as functionality of the corridor followed by increased commercial activity and strength.

W. Onondaga Street Programs

The W. Onondaga Street target area is the 800 to 1200 blocks. The goal of the developed programs is to visually unite a streetscape that has disproportionate gaps due to vacant land. Leveraged infill housing that

respects the historic character of the existing houses and connecting seemingly unclaimed vacant land to adjoining houses will enhance the aesthetic quality of the street. Structural improvements to the existing housing stock will also address fundamental housing concerns that make these buildings vulnerable to vacancy and oftentimes demolition.

The W. Onondaga Street Programs include:

- Curb Appeal Enhancements
- Structural Improvement Program
- Streetscape Projects
- Infill Housing Projects (leveraged)

Syracuse Green Initiative

This program was created to address present and future treatment of vacant lots city-wide. The project team consists of SUNY Environmental Science and Forestry, the City of Syracuse Department of Community Development, Home HeadQuarters, and on an as needed basis, the City of Syracuse Parks Department and Cornell Cooperative Extension.

SUNY Environmental Science and Forestry has produced GIS maps of the entire City of Syracuse that show the vacant lots and their spatial context. From the data, a vacant land strategy will be developed. If the recommendations are implemented, the expectation is that there will be less liability and lower maintenance costs for the City and it will allow projected vacant land inventory to become a municipal asset that encourages citizen participation.

Home Equity Protection: Investment Protection for Homeowners

Funding for this program has been provided through a \$5 million Federal grant pursuant to the VA-HUD-Independent Agencies Appropriations Act of 2002. These funds will complement the Syracuse Neighborhood Initiative began by Congressman James Walsh. Homeowners and neighborhoods suffer when home prices decline. Under this Program, homeowners can avail themselves of this “equity protection program” if they are present homeowners or when they buy a home in the future. The homeowner decides how much home value they want to protect. When the homeowner sells their home, they get financial protection if housing prices have dropped in their zip code. The homeowner pays a low, one-time fee of 1.5% of the protected value. The only restriction placed on the homeowner is the stipulation that the homeowner must live in the home for three (3) years before collecting a payment, unless the homeowner experiences a hardship. Depending on the hardship, the three (3) year restriction may be waived. This program is administered by Home HeadQuarters, Inc., 124 Jefferson Street, Syracuse, New York 13202.

Syracuse Neighborhood Initiative Trust Fund

A private trust fund, the “Syracuse Neighborhood Initiative Trust Fund,” has been created to provide an additional mechanism for funding both for-profit and non-profit revitalization plans. The SNI Trust Fund seeks to augment conventional financing resources and federal SNI funding. The organization has set a goal of raising \$3 million over a three-year period to accomplish this goal.

Coordination

The City of Syracuse funds and works closely with the Greater Syracuse Tenants Network that represents and supports tenant organizations in the various assisted housing complexes throughout the City. The City is also very involved with the Syracuse Housing Authority as cited in Section 1 of this submission. It is through the Tomorrow's Neighborhoods Today (TNT) framework that the City brings together public and assisted housing providers as well as private, governmental, health, mental health, and service agencies to coordinate activities around the eight designated Planning Councils. In each planning area, representatives from each of the above agencies and housing providers are asked to come to consensus regarding priority goals and objectives as well as implementation timelines

Home Headquarters, Inc. Neighborhood Reinvestment Homeownership Center serves as an information clearinghouse for different agencies and programs aimed at housing in the community. Individuals visit to gather information on all their housing options. Kiosks on all the different housing providers including the Syracuse Housing Authority, the assisted housing complexes, the neighborhood non-profit housing providers, and government programs inform all who visit on the many different options available. It is the City's hope that this center will help the individual in search of housing information to witness a seamless coordination between all programs and services presented.

Public Housing Resident Initiatives

Unlike the Section 8 Program, the Syracuse Housing Authority has not had a formal program established by HUD in which HUD would provide funds for the setup, development, and administration of such a program. At present, SHA works with residents by referring them either to the Section 8 Program or to Home Headquarters, which has a strong track record of assisting low-income families with homeownership.

Section 7

HOME Investment Partnership Program

HOME Investment Partnership Program –

Because every community has a need for adequate, affordable housing, the Federal Government created the HOME Investment Partnership Program to help States and local governments respond to that need. But because the nature of each community's needs and resources is different, HOME was designed to ensure that each community is able to use the assistance in ways that respond best to its unique circumstances. HOME funds a broad range of activities, including new construction, rehabilitation, acquisition of standard housing, assistance to new homebuyers, and tenant-based rental assistance. Also, all jurisdictions must have written standards to guide HOME-assisted rehabilitation activities. Although the City of Syracuse Department of Community Development has utilized many of the HOME funds received in the past for some of the activities listed above, at this time the Department is planning on expanding their uses for HOME funds. The HOME funded activities that the City of Syracuse, Department of Community Development wishes to utilize may include one or more of the following activities:

Eligible Activities

1. The Department of Community Development will consider meeting development costs incurred within the City of Syracuse eligible neighborhoods that may include:
 - a. acquisition of property
 - b. construction of new housing for rent or ownership
 - c. moderate or substantial rehabilitation of rental or owner-occupied units
 - d. site improvements for HOME-assisted projects
 - e. demolition of dilapidated housing to make way for a HOME-assisted development
 - f. payment of relocation expenses
 - g. other reasonable and necessary expenses related to the development of nonluxury housing

2. The Department of Community Development will provide home purchase or rehabilitation financing assistance to low-income homeowners and new homebuyers that may include one of the following:
 - a. direct loans
 - b. help with down payments or closing costs
 - c. loan guarantees or other forms of credit enhancement

The following guidelines are to be followed in accordance with HUD regulations by the City of Syracuse, Department of Community Development:

1. Property occupancy must be verified at the time of developer's purchase offer
2. Project is subject to guidelines of the Uniform Relocation Act of 1970 (URA) as amended
3. Sales price of the home is subject to HUD's Single Family Mortgage limits under 203(b)

4. Mortgage write-down recipients must be low-income (80 percent of median by household size)
5. Income eligible applicants must have Certificate of Completion from Home Headquarters Homebuyer Programs (and can receive down payment and closing cost assistance through Home Headquarters)
6. Subsidy cannot exceed 40 percent of the after rehabilitation value (subsidized purchase price) or exceed \$75,000
7. Applicant must sign HOME Restrictive Covenant
8. Tax escrow is required on the private mortgage obtained by applicant
9. Interest rate on private mortgage cannot exceed two percentage points from the prime rate at the time of commitment

Homeownership Program

The City of Syracuse, Department of Community Development's guidelines for homebuyers participating in Home Headquarter's Home Ownership Program –

HOME funds are used for homebuyers through Home Headquarter's Home Ownership Program which provides up to \$3,000 for down payment and closing cost assistance for income qualified first-time homebuyers of single-family units and up to \$1,500 for down payment and closing cost assistance for income qualified first-time homebuyers of the owner-occupied unit of two-family or three-family structures. The guidelines for resale and recapture are incorporated into the promissory note that each successful applicant must sign.

Sample language incorporated into promissory note: "Resale: Should the housing not remain the principle residence of the undersigned for the duration of the period of affordability, the housing must be made available for subsequent purchase only to a buyer whose family qualifies as low-income family and will use the property as its principle residence. Failure to abide by the above resale provision will require the Lender to recapture the full amount of the HOME investment from the undersigned."

The term of a typical note is five years. The stipulations of which is required throughout that period is also included as part of the promissory note as well as a UCC filing.

Tenant-Based Rental Assistance Program

The City of Syracuse, Department of Community Development may assist low-income renters through tenant-based rental assistance or payment of security deposits under certain conditions which are stated below:

Although the HOME Program is primarily a bricks-and-mortar program that funds the development of affordable housing as a lasting community resource, it is recognized that in many areas the stock of decent rental housing supply may be adequate, but has rents beyond the financial reach of low-income families. For this reason the City of Syracuse, Department of Community Development may utilize program funds for tenant-based rental assistance and ensures that this decision will be thoughtfully and appropriately used. The Department will adhere to the following actions:

1. Before undertaking tenant-based rental assistance, the City of Syracuse, Department of Community Development will document and certify that such assistance is included in its Consolidated Plan and will specify the market conditions that justify its use. If necessary, an amendment to the Consolidated Plan will be in order if this action has not already been included in the current Plan. In addition to this, the Department will develop written tenant selection policies and criteria stating income-targeting requirements that will be clearly stated in the Consolidated Plan upon the Department undertaking tenant-based rental assistance. Also, if an amendment is necessary the Department will follow their Citizen Participation Plan’s guidelines for amending a Consolidated Plan.

Rental Housing – If the City of Syracuse, Department of Community Development plans on investing in rental housing or rental assistance, the Department will ensure that at least 90 percent of families benefiting from HOME assistance have incomes that are no more than 60 percent of the median family income for the area and that the remaining families have incomes less than 80 percent of the area median. In addition, each rental project must meet these affordability tests:

1. Rents fall at or below the local Fair Market Rent or 30 percent of the income of a family earning 65 percent of the area median, whichever is less.
2. Projects will remain affordable for a period of time based on the average HOME subsidy per unit based on the information seen below.

| Activity | Home Subsidy | Unit Must Remain Affordable For at Least: |
|---------------------------------|-----------------------|---|
| Rehabilitation | Less than \$15,000 | 5 years |
| | \$15,000-\$40,000 | 10 years |
| | Greater than \$40,000 | 15 years |
| Rehabilitation with Refinancing | Any Amount | 15 years |
| New Construction | Any Amount | 20 years |

3. In assisted projects with five or more units, at least 20 percent of the units either must be rented to very low-income families at affordable rents (equal to no more than 30 percent of their monthly gross adjusted income) or must be rented at rates that would not exceed 30 percent of the annual income of a family earning 50 percent of the area median.
4. When HOME funds are combined with Federal or State project-based assistance, the Department of Community Development will make sure that there will only be charges up to the maximum rent allowable under that assistance program, provided that the rents are affordable and the assisted families have incomes below 50 percent of the area median.

Lease-Purchase Program – Lease-purchase arrangements can assist households at the lower end of the income range by helping them to accumulate a down payment while they build their “ownership skills”. The City of Syracuse, Department of Community Development will adhere to the following guidelines if HOME funds are used to assist

homebuyers through the lease-purchase program. The type of housing that will be eligible for this assistance will be properties developed by housing non-profits but will not be available to homebuyers purchasing on the open market.

- a. Ownership must be conveyed to an eligible homebuyer within 36 months of the non-profit housing development agency signing the lease-purchase agreement, or within 42 months of project completion.
- b. If at the end of the 36-month period, the household occupying the lease-purchase unit is not eligible or able to purchase the unit, the City of Syracuse Community Development Department will give the housing non-profit an additional six months to identify an eligible homebuyer to purchase the unit.
- c. In all cases, if a homebuyer does not purchase the unit by the end of the 42-month period, it must turn into a HOME rental unit.
- d. The Homebuyer must qualify as a low-income family at the time the lease-purchase agreement is signed.

Rehabilitation Not Involving Acquisition

The City of Syracuse, Department of Community Development may undertake rehabilitation not involving acquisition. The following guidelines will be followed for rehabilitation assistance to a structure that is currently owned by a family whom qualifies under the following criteria:

- a. The estimated value of the property, after rehabilitation, does not exceed 95 percent of the median purchase price for the area
- b. The housing is the principal residence of an owner whose family qualifies as a low-income family at the time HOME funds are committed to the housing.
- c. Ownership interest in the housing assisted under this section must meet the definition of "homeownership" in Sec. 92.2.

Refinancing Guidelines

The City of Syracuse, Department of Community Development establishes the following refinancing guidelines when using HOME funds to refinance existing debt:

1. Show that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing;
2. Require a review of management practices to demonstrate that disinvestments in the property has not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over an extended affordability period can be proven;
3. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both;
4. Indicate the required period of affordability, whether it is the minimum 15 years or longer; and
5. The investment of HOME funds will be only available in revitalization areas.

6. HOME funds cannot be used to refinance multifamily loans made or insured by any Federal program including Community Development Block Grant funds.

Relocation

The Department of Community Development will expend HOME funds for eligible relocation costs. The cost of relocation payments and other relocation assistance to persons displaced by a HOME funded project are eligible costs. In addition, the following activities may be funded with HOME funds for:

- a. Relocation payments include replacement housing payments, payments for moving expenses, and payments for reasonable out-of-pocket costs incurred in the temporary relocation of persons.
- b. Other relocation assistance means staff and overhead costs directly related to providing advisory and other relocation services to persons displaced by the project, including timely written notices to occupants, referrals to comparable and suitable replacement property, property inspections, counseling, and other assistance necessary to minimize hardship.
- c. Also, all HOME regulations will be adhered to regarding relocation payments and will be considered on a case-by-case basis.

Community Housing Development Organizations (CHDO) – Through HOME, the Federal Government invests in the future of local non-profit housing groups, requiring that at least 15 percent of its total allocation to fund housing that will be owned, developed, or sponsored by entities designated as community housing development organizations.

Not every private, non-profit organization qualifies as a CHDO; this term is reserved for those that:

1. provides decent housing that is affordable to low- and moderate-income persons (although they may perform other functions as well)
2. have effectively carried out activities financed by HOME funds
3. have a history of serving the community where the HOME-funded housing will be located
4. are organized under State or local laws and exempt from taxes under Section 501© of the Internal Revenue Code
5. meet standards of financial accountability

Also, to guarantee that such organizations remain accountable to those in whose interest they work, at least one-third of a CHDO's governing board must be low-income community residents or elected representatives of those residents. CHDOs must also maintain a formal process that allows low-income residents and other program beneficiaries to provide input on relevant decisions.

In addition to project funding that will increase a CHDOs experience and capacity in developing affordable housing, the Department may commit up to 5 percent of their total allocation to help CHDOs pay their operating expenses and up to 10 percent of the

CHDO set-aside can be used to provide project-specific technical assistance and loans for site-control activities including project feasibility studies.

The City of Syracuse, Department of Community Development indicates in the Consolidated Plan those CHDOs that will be funded for that particular Plan year using the above guidelines. These named CHDOs may be found in the Action Plan of each Fiscal Year's Consolidated Plan since they vary each year.

American Dream Downpayment Initiative (ADDI)

NOTE: The American Dream Downpayment Initiative (ADDI) has not been funded by the U. S. Department of Housing and Urban Development since the Fiscal Year 2005 (Year 31). However, the following guidelines were instituted in Fiscal Year 31 (2005) for the ADDI Program:

The American Dream Downpayment Act (S.811) will supplement on-going homebuyer activities now implemented by Home Headquarters. ADDI funds will be in addition to HOME funds already allocated, to assist a growing number of first-time homebuyers who wish to make the transition from tenancy to that of homeownership, but need downpayment assistance to make the transition possible. While activity for homeownership is dependent upon market conditions, interest rates and other local factors, demand for downpayment assistance has been popular among those whose incomes fall below 80 % of median income.

Eligible Activities:

1. In general-
 - a. Downpayment Assistance – grants awarded under this section may be used only for downpayment assistance toward the purchase of single family housing (including 1 to 4 unit family dwelling units) by low-income families who are first-time homebuyers.
 - b. Home Repairs – not more than 20 percent of the grant funds provided may be used to provide assistance to low-income, first-time homebuyers for home repairs.
 - c. Amount of Assistance – the amount of assistance provided to any low-income families shall not exceed the greater of-
 - i. 6 percent of the purchase price of a single family housing unit; or
 - ii. \$10,000

Targeted outreach to residents and tenants of public housing, as well as other families assisted by public housing agencies, will be addressed by the City of Syracuse, Department of Community Development.

Through the HOME Investment Partnership Act, the Department of Community Development currently assists low-income homebuyers with assistance for downpayment and closing costs associated with homeownership, as well as write-down subsidies for homebuyers of newly constructed homes by CHDOs. All participants of this program will be required to attend Homebuyer Education Classes, a 10 hour certification class, offered by a local Not-For-Profit, to help insure a successful transition from tenancy to homeownership.

The American Dream Downpayment Act (S.811) will supplement on-going homebuyer activities with an increased emphasis on marketing to those families who are residents or tenants of public housing, or assisted by public housing agencies. One method of successful outreach in this area is the Syracuse Most Affordable Homes Fair, held the past 5 years with extensive television, radio and newspaper advertisements, as well as flyers sent to all City of Syracuse elementary and middle school students; i.e., approximately 18,000 students. This forum is attended by thousands and is a cohesive collaboration of both public and private entities to inform potential homebuyers of available government programs, private financing, and consumer credit counseling, as well as neighborhood profiles and assets.

The Local Public Housing Authority (Syracuse Housing Authority), participates in the Affordable Homes Fair by being part of the planning committee and offers workshops during the event to inform low-income families and/or tenants of the programs available to assist them-should they be interested in homeownership.

In the Spring of 2004, the Syracuse Housing Authority took the lead in an Affordable Housing Construction Program in the McBride Street neighborhood. By combining the resources available in Replacement Housing Factor funding and HOME funding, this project is looking to build affordable homes for sale to low-income purchasers. The McBride Street neighborhood currently has numerous vacant lots scattered among the single-family homes which remain, and two Syracuse Housing Authority developments which have recently gone through modernization programs. The inclusion of additional opportunities for homeownership, and the development of more single-family homes will only enhance the reclamation of this residential neighborhood.

The target population will be those existing PHA tenants, families enrolled in the Self-Sufficiency Program through the Section 8 Program, and employees of the Housing Authority.

Section 8

Program Monitoring and Program Evaluation

(91.230)

Program Monitoring and Evaluation

Monitoring

Monitoring is a continuous process to determine the extent to which the assisted programs and services are meeting their stated objectives and are in compliance with HUD requirements set forth by 24 CFR part 85 and 24 CFR 570 as well as other New York State and local regulations and laws. The process will be done through on-site visitations and regular in-house reviews of monthly performance reports and payment requests.

Specifically, the programs to be evaluated and monitored will be those conducted with the use of CDBG, ESG, and HOME funding. Subrecipients may include private entities, non-profit agencies, and City Departments.

Objectives

Monitoring will be used to identify specific compliance deficiencies, request corrections, and reinforce or improve grantee performance by providing guidance and making recommendations. Specific objectives of monitoring include the following:

1. Verification of the accuracy of sub recipient's records;
2. Confirmation of the accuracy of information presented in the Consolidated Annual Performance and Evaluation Report (CAPER);
3. Verification that grantees' use of funds is consistent with their stated objectives; and
4. Identification of potential problems or the apparent causes of actual problems and offer recommendations for corrective actions.

Guidelines

The frequency and intensity of monitoring will be determined for each sub recipient by an annual assessment of several risk factors associated with the administration of the assisted activity or service. The following criteria are used to determine the level of risk that will then determine the scope of monitoring activities to be undertaken:

1. The type of activity being assisted;
2. Whether the funded activity provides a direct benefit that is consistent with at least one national objective;
3. The amount of CDBG/HOME/ESG funding being provided;
4. The number of years that the program or service has been federally funded;
5. The agency's prior history and level of success in administering CDBG funded and other types of programming;
6. Recent staff turnover, particularly CDBG funded staff; and
7. The program's track record with regard to problems and problem resolution.

The minimum level of monitoring will consist of in-house reviews on a monthly basis of the sub recipient's performance reports and the supporting documentation submitted with their request vouchers for reimbursements. The performance report will be examined to determine if the actual accomplishments meet the stated goals and objectives contained in the sub recipient agreement. This examination will also determine if time schedules are met and whether projected work units, caseloads, or other performance goals are achieved. Sub recipient requests for payment will be approved only if: the request includes program reports and back-up documentation, the request complies with the sub recipient agreement, reimbursements are for eligible costs and are reasonable, and if the program is still operational.

Additional monitoring activities will be undertaken as needed including increased telephone contacts, more frequent on-site visits, and requests for additional program and financial information.

The Department of Community Development will prepare a CAPER that assesses the overall progress of the Consolidated Plan. The Syracuse Urban Renewal Agency accounting division prepares financial reports to assure that actual expenditures have been allocated properly and that financial controls are properly implemented.

Evaluations

The evaluation process will seek to determine the effect of assisted programs and services in achieving HUD national objectives and other specific goals and objectives of the Consolidated Plan. Evaluations will be conducted with the use of a structured performance measurement system. The evaluation process will compare the agency's objectives in their CDBG contract to the actual results achieved. This will determine if objectives are being met and help locate areas that need improvement.

Objectives

The quantifiable objectives within this plan are determined by the Division of Neighborhood Planning after identifying specific needs within the community and obtaining input from neighborhood planning groups. The focus of evaluation will be to measure actual progress in addressing those community needs and determining to what extent each of the assisted programs contributed to overall progress. This process will draw a distinction between the efficiency of programs and their effectiveness.

Evaluation of programming will generate information needed to:

1. Determine community progress towards achieving the goals of the Consolidated Plan;
2. Drive the grantee selection process and allocate resources more effectively;

3. Identify areas in need of improvement;
4. Engage in benchmarking to identify best practices in the delivery of services;
5. Provide a basis for comparing the achievements of assisted programs with those in other communities; and
6. Continually improve and refine the performance measurement system.

SyraStat

Within the City of Syracuse administration, a quality control center, “SyraStat” has been established as a management tool that develops and employs specific strategies and measures results on a regular basis. This allows the City of Syracuse to identify areas for cost saving, improved efficiency and quality programs. The management tool is being implemented across all city departments including the Department of Community Development to evaluate and monitor programs more closely. The principles of SyraStat are: accurate and timely intelligence to ensure the most complete analysis possible; effective tactics and strategies to ensure proactive solutions; rapid deployment of resources to quickly address city problems; and relentless follow-up and assessment to ensure that problems do not reoccur.

Section 3

Implementation Plan

Section 3 of the Housing and Urban Development Act of 1968 requires that economic opportunities generated by federally assisted housing and community development programs shall, to the greatest extent feasible, be given to low- and extremely low-income persons and to businesses that provide economic opportunities for these persons.

Section 3 makes economic development a “benefit” of all assistance for decent, safe, and sanitary housing and a suitable living environment. Section 3 applies to all U.S. Department of Housing and Urban Development formula grant recipients and their contractors and covers opportunities for training, employment, and contracts for work arising in connection with:

- Housing rehabilitation;
- Housing construction; and
- Other public construction

The requirements of Section 3 apply to the entire project regardless of whether the project is fully or partially funded federal assistance. Section 3 also applies to a contractor or subcontractor, when the amount of assistance to the project exceeds \$200,000 and the contract or subcontract exceeds \$100,000.

Policy

It is the policy of the City of Syracuse to take affirmative steps to give preference for training and jobs to low- and extremely low-income City residents. Preference for contracts is given to business concerns, which are owned (51 percent), by or which employ (30 percent) low- and extremely low-income residents. In addition the City of Syracuse strongly encourages all agencies that are sub-recipients of CDBG funds, to actively promote employment opportunities for individuals who live within the areas that they serve. CDBG funded agencies are required to post information in a prominent location at their facilities with a HUD supplied Section 3 brochure/poster.

Contractor Utilization

The City of Syracuse annually enters into approximately 300 contracts and subcontracts including professional service contracts, for implementation of projects funded by federal housing and community development programs. The dollar amount of these contracts and subcontracts is approximately \$13 million. Many of these contracts are awarded for work under Section 3 covered projects.

The Syracuse City School District will be undertaking Phase I of their school system wide renovation project. Phase I calls for the renovation of 7 schools with a cost of \$225 million. The total cost of renovating all of the District’s schools is

\$600 million. All phases of this construction project will look for Section 3 utilization.

To facilitate planning and increase awareness, Section 3 covered projects will be identified, when possible, in the annual Consolidated Community Development Plan.

The City of Syracuse will take any necessary affirmative steps to assure the Section 3 business concerns are used when possible including:

- Notifying potential contractors of Section 3 requirements and incorporating a Section 3 clause in all solicitations and business concerns;
- Placing Section 3 business concerns on solicitation lists;
- Assuring that Section 3 business concerns are solicited whenever they are potential sources;
- Dividing the total project requirements, where economically feasible, into smaller tasks to permit maximum participation by Section 3 concerns; and
- Requiring the prime contractor, if subcontracts are to be awarded, to take similar affirmative steps.
- Requiring agencies to hold pre-bid meetings to allow City of Syracuse staff to inform all potential bidders of Section 3 requirements and to encourage contractors and sub contractors to hire those individuals who meet the criteria stated in Section 3 regulations.

Section 3 business concerns that provide economic opportunities for Section 3 residents in the service area or neighborhood of the project will be given maximum priority. The Economic Development Office will continue to provide financial assistance and technical to establish or expand Section 3 business concerns.

Continued implementation of a policy to provide preferential treatment for local firms in the award of professional service agreements by the City of Syracuse.

(The City of Syracuse will continue to implement its policy that provides preferential treatment for local firms in the award of professional service agreements by the City of Syracuse.)

To focus on a results oriented approach, the following annual goals are established and represent minimum targets:

- At least ten percent of the total dollar amount of all Section 3 covered contracts for building trade work arising in connection with housing rehabilitation, housing construction, and other public construction; and
- At least three percent of the total dollar amount of all other covered Section 3 contracts to Section 3 business concerns.

Training and Employment

The training and employment procedures would apply to all contracts and subcontracts over \$100,000.

For each contract, a projected work force by trade would have to be submitted by the contractor. The projection should indicate the need for new employees by trade and residency of existing employees.

If the contractor requires new employees, Section 3 goals will be established. Maximum preference will be given to Section 3 residents residing in the service areas or neighborhood where the covered project is located.

Section 3 residents will be encouraged to participate in existing training and supportive services and utilize services offered at the different community employment centers throughout the City.

Section 3 Awareness

To increase citizen awareness, the Section 3 implementation plan will be appended to the annual Consolidated Community Development Plan.

The City of Syracuse's Section 3 goals will be publicized through meeting with community organizations, presentations as part of contractor orientation of bid requirements, incorporation of the Section 3 clause in all covered contracts and inclusion of Section 3 information in the solicitations or requests for proposals by advising prospective contractors of Section 3 requirements.

Section 3 Monitoring and Reporting

Effective in 2003, the Department of Community Development is required to submit compliance reports on a quarterly basis utilizing HUD's online format. This report covers the Department's accomplishments regarding employment and other economic opportunities provided under Section 3 of the U.S. Housing and Urban Development Act of 1968.

The City will maintain records showing compliance with Section 3 including copies of advertisements, procurement procedures, solicitations, mailing lists, and bid proposals, documentation of pre-construction conferences, letters to community organizations, complaints and records of contact made with unions or contractors associations.

Complaint Process

Any Section 3 resident or business may file a complaint alleging noncompliance of Section 3 by the City, contractor or subcontractor. The complaint may be either filed with the Section 3 Coordinator for the City of Syracuse, the local HUD Field Office located in Buffalo, New York or to the Assistant Secretary of Housing and Urban Development. The City will make every reasonable effort to provide a written response within ten days.

Minority and Women Business

Outreach Procedures

The City of Syracuse has established and oversees a program to encourage the use of minority and women's business enterprises (MBE and WBE) in connection with Consolidated Plan funded activities. To the maximum extent possible, this program will ensure the inclusion of minorities and women, and entities owned by minorities and women, including, without limitation, real estate firms, construction firms, appraisal firms, management firms, financial institutions, investment banking firms, underwriters, accountants, and providers of legal services, in all contracts entered into by the City which involve assistance.

The Department of Community Development, Division of Contract Compliance and Minority Affairs, administers a number of independent MBE activities for programs financed from the Consolidated Plan and other HUD Grant programs.

The MBE/WBE outreach program for Consolidated Plan funded activities is based upon the following standards, guidelines, and actions prescribed by HUD.

Outreach Standards

1. Outreach efforts shall be undertaken in good faith and be comprehensive and continuing. Consolidated Plan outreach efforts will be expanded to include new activities.
2. Outreach efforts shall be supported by a statement of public policy and commitment published in the print media of widest local circulation. A public statement regarding the City's MBE/WBE policies for the Consolidated Plan will be published in the local Syracuse newspapers. Media coverage will also be encouraged through a press release.
3. MBE/WBE outreach efforts shall be designed to use all available and appropriate local public and private sector resources.
4. MBE/WBE outreach efforts shall include attendance by City of Syracuse staff at all pre-bid meetings to inform all potential bidders of MBE/WBE participation guidelines and to make available the most current listing of Certified MBE/WBE firms, as well as answer any technical questions related to this program. The MWBE Directory is updated semi-annually at a minimum or more frequently when necessary and is supplied to anyone upon request, and to CDBG funded agencies that use funds for construction projects for distribution.

The Consolidated Plan MBE/WBE outreach efforts will be coordinated through the Department of Community Development, Division of Contract Compliance and Minority Affairs.

Outreach Guidelines

1. Develop a systematic method for identifying and maintaining an inventory of certified MBE(s) and WBE(s). The Division of Contract Compliance and Minority Affairs will maintain and publish a directory of certified MBE(s) and WBE(s). The directory will include the types of entities identified in the first paragraph of these procedures.
2. Use the local media, electronic and print, to market and promote contract and business opportunities for MBE(s) and WBE(s). The City will pursue a media campaign to solicit MBE and WBE participation in the Consolidated Plan.
3. Develop information and documentary materials on contract/subcontract opportunities for MBE(s) and WBE(s). The Division of Contract Compliance and Minority Affairs will provide written notice of all competitive bidding to certified MBE(s) and WBE(s).
4. Develop solicitation and procurement procedures that facilitate opportunities for MBE(s) and WBE(s). In addition to the direct solicitation procedure stated in guideline #3, the Department of Community Development requires that at a minimum, one MBE bid be solicited for all Owner Occupied Rehabilitation and Investor-Owner Loan projects. Consolidated Plan procedures will be coordinated with other existing MBE/WBE solicitation efforts. All prime contractors will be required to incorporate MBE/WBE solicitation requirements.
5. Sponsor business opportunity-related meetings, conferences, seminars, etc. with MBE(s) and WBE(s). The City will sponsor a technical assistance program designed to increase MBE participation in its purchasing and procurement of goods and services. The program will be operated by the Division of Contract Compliance and Minority Affairs and will be designed to improve the MBE administrative and management capabilities. Seminars and meetings are conducted on a regular basis. A meeting will be organized to advise MBE(s) and WBE(s) of contracting opportunities under the Consolidated Plan.
6. Maintain centralized records on the use and participation of MBE(s) and WBE(s). The Department of Community Development, Division of Contract Compliance and Minority Affairs, maintains records and annual reports on MBE and WBE participation for CDBG program activities. Record keeping practices will be amended to incorporate the Consolidated Plan.

Section 9

Neighborhood Revitalization Strategy Area

NEIGHBORHOOD REVITALIZATION STRATEGY

In recent years, the U.S. Department of Housing and Urban Development's (HUD) Office of Community Planning and Development (CPD) has stressed a coordinated marshalling of resources to facilitate entitlement communities' ability to engage in comprehensive community revitalization strategies. Comprehensive community revitalization strategies seek to create partnerships among federal and local governments, the private sector, community organizations and neighborhood residents. HUD seeks to create communities of opportunity in neighborhoods by stimulating the reinvestment of human and economic capital and economically empowering low-income residents.

Through this effort, Entitlement communities may define a Neighborhood Revitalization Strategy Area (NRSA) that meets the threshold for low-moderate income (LMI) residents and that is also primarily residential. Within this area the City is then afforded much greater flexibility in the use of CDBG funds. The duration of the Strategy is 5 years, and is integrated into the Five Year Action Plan and Consolidated Annual Performance Evaluation Report as component of the City's Community Development Department's activities.

The City of Syracuse, Department of Community Development amended their 2002-2003 Consolidated Plan in order to append a Neighborhood Revitalization Strategy Area. The boundaries of this Neighborhood Revitalization Strategy Area are the same boundaries as stated in the City of Syracuse's Empowerment Zone application approved by HUD in January 2002.

Note: The City of Syracuse, Division of Economic Development, is in the process of reviewing the boundaries and census tracts of the Federal Empowerment Zone as approved by HUD in January, 2002. It is anticipated at this time that a revision of that application, as submitted, will be revised and an amended Federal Empowerment Zone application will be submitted to the U.S. Department of Housing and Urban Development in the Fiscal Year 2006. HUD approved the addition of one census tract (see eligible census tracts – census tract 32).

Benefits of a Neighborhood Revitalization Strategy

HUD is encouraging Community Development Block Grant (CDBG) entitlement grantees to develop comprehensive neighborhood revitalization strategies. The benefits are described in amendments to the Community Development Block Grant regulations at 24 CFR 570 which were published in the Federal Register on January 5, 1995 and updated in the final rule changes published in the November 9, 1995, Federal Register. They are as follows:

***Job Creation/Retention as Low/Moderate Income Area Benefits:** Job creation/retention activities undertaken pursuant to the strategy may be qualified as meeting area benefit requirements, thus eliminating the need for a business to track the income of persons that take, or are considered for, such jobs (24 CFR 570.208(a)(1)(vii) and (d)(5)(i));

* **Aggregation of Housing Units:** Housing units assisted pursuant to the strategy may be considered to be part of a single structure for purposes of applying for low-and moderate-income national objective criteria, thus providing greater flexibility to carry out housing programs that revitalize a neighborhood (24 CFR 570.208(a)(3) and (d)(5)(ii));

* **Aggregate Public Benefit Standard Exemption:** Economic development activities carried out under the strategy may, at the grantee's option, be exempt from the aggregate public benefit standards, thus increasing a grantee's flexibility for program design as well as reducing its record-keeping requirements (24 CFR 570.209 (b)(2)(v)(L) and (M)); and

* **Public Service Cap Exemption:** Public Services carried out pursuant to the strategy by a Community-Based Development Organization (CBDO) will be exempt from the public service cap (24 CFR 570.204(b)(2)(ii)).

The strategy shall also be implemented in accordance with the civil rights-related program requirements stated in the Consolidated Plan rule at 24 CFR Part 91.

Monitoring

Monitoring of the various activities described in the Strategy will be a continuous and ongoing process. To ensure that planning will continuously reflect the successes and lessons learned from previous activities, the City will monitor the effectiveness of its programs and initiatives, and prepare reports for submission to the U.S. Department of Housing and Urban Development as required by the program regulations.

The City will enter into binding subrecipient contract agreements with organizations receiving federal funds. These agreements will provide a basis for enforcing the goals and objectives of the Consolidated Plan, the Action Plan, the federal rules and regulations, and time frame to achieve the stated accomplishments. The agreements contain remedies in the event of a breach of the provisions by the subrecipient parties.

The overriding goal of monitoring is to ensure that services are provided as prescribed in the subrecipient contract, and to identify deficiencies and remedial actions. The emphasis is on prevention, detection and correction of problems. Toward this end, all monthly and quarterly reports submitted by the subrecipients are thoroughly examined to ensure compliance.

Communication is the key to a good working relationship with the subrecipient agencies. Monitoring is an ongoing process involving continuous subrecipient communication and

evaluation. The staff of the Department of Community Development is experienced in subrecipient monitoring criteria and techniques.

Contents of the Neighborhood Strategy

The City of Syracuse, Department of Community Development's strategy is designed to provide for the economic empowerment of the low-and moderate-income residents of a particular neighborhood(s) and other long-term improvements within a reasonable period of time. The City's strategy clearly describes how it meets the following criteria:

Boundaries: The City of Syracuse has identified the neighborhood(s) boundaries for which the strategy applies. All areas within those boundaries must be contiguous.

Demographic Criteria: The designated area is primarily residential and contains a percentage of low-and moderate-income residents that is equal to the "upper quartile percentage" (as computed by HUD pursuant to 24 CFR 570.208(a)(1)(ii) or 70 percent, whichever is less but, in any event, not less than 51 percent;

Consultation: The City has described how the strategy was developed in consultation with the area's stakeholders, including residents, owners/operators of businesses and Financial institutions, non-profit organizations, and community groups that are in or serve the neighborhood(s);

Assessment: The City's strategy includes an assessment of the economic conditions of the area and an examination of the opportunities for economic development improvement and the problems likely to be encountered;

Economic Empowerment: There must be a realistic development strategy and implementation plan to promote the area's economic progress focusing on activities to create meaningful jobs for the unemployed and low-and moderate-income residents of the area (including jobs created by HUD-assisted efforts) as well as activities to promote the substantial revitalization of the neighborhood; and

Performance Measurements: The strategy must identify the results (i.e., physical improvements, social initiatives and economic empowerment) expected to be achieved, expressing them in terms that are readily measurable. This will be in the form of "benchmarks".

HUD Approval Process: HUD expects to approve neighborhood revitalization strategies that are submitted by a Community Development Block Grant grantee as part of its Consolidated Plan, or an amendment, if the proposed strategy describes how it will meet the criteria outlined in the "Contents" section above.

Any Federally-designated Empowerment Zone located within an entitlement community will be presumed by the HUD CPD Field Office to meet the above criteria and will be approved by HUD, at the request of the grantee, without further review.

Performance Reporting: The City of Syracuse, Department of Community Development will report on the progress of the Neighborhood Revitalization Strategy Area at the end of each Fiscal Year along with the annual report of the Consolidated Plan. This document is known as the CAPERS.

Boundaries: The City of Syracuse, Department of Community Development will establish the same boundaries for the Neighborhood Revitalization Strategy Area as those stated in the City's Empowerment Zone document as approved by HUD. Also, all areas within those boundaries must be contiguous.

Community Based Development Organizations

Eligible Community Based Development Organizations

Home HeadQuarters

Jubilee Homes of Syracuse, Inc.

Spanish Action League

Syracuse Model Neighborhood Facility (Southwest Community Center)

Syracuse Model Neighborhood Corp.

Special Activities by Community-Based Development Organizations (CBDOs)

1. Eligible Activities: The recipient may provide CDBG funds as grants or loans to any CBDO qualified under this section to carry out a neighborhood revitalization, community economic development, or energy conservation project. The funded project activities may include those listed as eligible under this subpart, and, except as described in paragraph (b) of this section, activities not otherwise listed as eligible under this subpart. The funded activity or activities may be considered either alone or in concert with other project activities either being carried out or for which funding has been committed. For purposes of this section:

- a) Neighborhood revitalization project includes activities of sufficient size and scope to have an impact on the decline of a geographic location within the jurisdiction of a unit of general local government (but not the entire jurisdiction) designated in comprehensive plans, ordinance, or other local documents as a neighborhood, village, or similar geographical designation, or the entire jurisdiction of a unit of general local government which is under 25,000 population;
- b) Community economic development project includes activities that increase economic opportunity, principally for persons of low and moderate income, or that stimulate or retain businesses or permanent jobs, including projects that include one or more such activities that are clearly needed to address a lack of affordable housing accessible to existing or planned jobs.
- c) Energy conservation project includes activities that address energy conservation, principally for the benefit of the residents of the recipient's jurisdiction; and
- d) To carry out a project means that the CBDO undertakes the funded activities directly or through contract with an entity other than the grantee, or through the provision of financial assistance for activities in which it retains a direct and controlling involvement and responsibilities.

2. Eligible CBDO's:

A CBDO qualifying under this section is an organization which has the following characteristics:

- a) Is an association or corporation organized under State or local law to engage in community development activities (which may include housing and economic development activities) primarily within an identified geographic area of operation within the jurisdiction of the recipient, or in the case of an urban county, the jurisdiction of the county, and

- b) Has as its primary purpose the improvement of the physical, economic or social environment of its geographic area of operation by addressing one or more critical problems of the area, with particular attention to the needs of persons of low and moderate income, and
- c) May be either non-profit, provided any monetary profits to its shareholders or members must be only incidental to its operations, and
- d) Maintains at least 51 percent of its governing body's membership for low-and moderate-income residents of its geographic area of operation, owners or senior officers of private establishments and other institutions located in and serving its geographic area of operation, or representatives of low-and moderate income neighborhood organizations located in its geographic area of operation; and
- e) Is not an agency or instrumentality of the recipient and does not permit more than one-third of the membership of its governing body to be appointed by, or to consist of, elected or other public officials or employees or officials of an ineligible entity although such persons may be otherwise qualified; and
- f) Except as otherwise authorized in this section, requires the members of its governing body to be nominated and approved by the general membership of the organization, or by its permanent governing body; and
- g) Is no subject to requirements under which its assets revert to the recipient upon dissolution; and
- h) Is free to contract for goods and services from vendors of its own choosing.

A CBDO that does not meet the criteria stated above may also qualify as an eligible entity under this section if it meets one of the following requirements:

- a) Is an entity organized pursuant to section 301(d) of the Small Business Investment Act of 1958 (15 U.S.C. 681(d) including those which are profit making; or
- b) Is an SBA approved Section 501 State Development Company or Section 502 Local Development Company, or an SBA Certified Section 503 Company under the Small Business Investment Act of 1958, as amended; or
- c) Is a Community Housing Development Organization (CHDO) designated as a CHDO by the HOME Investment Partnerships program by participating jurisdiction, with a geographic area of operation of no more than one neighborhood, and has received HOME funds or is expected to receive HOME funds.

A CBDO that does not qualify under this section may also be determined to qualify as an eligible entity under this section if the recipient demonstrates to the satisfaction of HUD, through the provision of information regarding the organization's charter and by-laws, that the organization is sufficiently similar in purpose, function, and scope to those entities qualifying.

Eligible
Census Tracts
In
Empowerment Zone

108-1

| 2000 Census Tract Numbers | Changes from 1990 Zone | 1990 Census Tract Numbers | Area Sq. Mi. (1990) | Area Sq. Mi. (2000) | 1990 Census Pop. | 2000 Census Pop. | 1990 Percent Individuals Below Poverty | 2000 Percent Individuals Below Poverty | 2000 Unemp. Rate |
|---------------------------|------------------------|---------------------------|---------------------|---------------------|------------------|------------------|--|--|------------------|
| 1 | None | | 1.88 | 1.88 | 263 | 393 | 14.1% | 18.7% | 12.9% |
| 5 | None | | 0.16 | 0.16 | 1425 | 1,251 | 39.0% | 36.3% | 10.4% |
| 13 | None | | 0.11 | 0.11 | 1351 | 1,130 | 38.5% | 32.1% | 16.7% |
| 14 | Addition | | | 0.16 | | 2,642 | | 34.5% | 10.1% |
| 15 | Addition | | | 0.2 | | 2,249 | | 29.8% | 11.5% |
| 22 | None | | 0.28 | 0.28 | 1298 | 1,027 | 34.1% | 31.1% | 11.3% |
| 23 | None | | 0.19 | 0.19 | 2518 | 1,976 | 33.7% | 31.1% | 15.2% |
| 30 | None | | 0.31 | 0.31 | 2284 | 2,160 | 52.0% | 50.7% | 20.0% |
| | | 31 | 0.28 | | 487 | | 46.6% | | |
| 32 | Addition; Merged w/31 | | | 0.48 | | 2,444 | | 28.0% | 25.0% |
| | | 33 | 0.17 | | 920 | | 64.7% | | |
| 34 | Merged with 33 | | 0.18 | 0.35 | 1479 | 1,900 | 42.6% | 40.9% | 12.6% |
| 35 | None | | 0.44 | 0.44 | 3131 | 2,772 | 44.6% | 43.8% | 15.6% |
| 39 | None | | 0.36 | 0.36 | 5842 | 4,405 | 38.6% | 48.9% | 18.5% |
| 40 | None | | 0.19 | 0.19 | 2384 | 1,868 | 58.2% | 52.9% | 29.0% |
| | | 41 | 0.18 | | 383 | | 68.5% | | |
| 42 | Merged with 41 | | 0.15 | 0.34 | 1791 | 1,895 | 53.7% | 58.3% | 20.0% |
| 43 | None | | 0.6 | 0.60 | 10898 | 8,040 | 61.0% | 61.2% | 20.9% |
| 44 | None | | 0.31 | 0.31 | 2142 | 2,312 | 40.2% | 54.0% | 4.5% |
| 52 | None | | 0.27 | 0.27 | 3064 | 2,267 | 48.4% | 37.6% | 20.6% |
| 53 | None | | 0.28 | 0.28 | 2794 | 1,947 | 44.8% | 48.0% | 16.8% |
| 54 | None | | 0.29 | 0.29 | 4053 | 3,230 | 40.8% | 33.1% | 25.3% |
| Totals*# | | | 6.63 | 7.20 | 48,507 | 45,908 | | | |

Information from City of Syracuse's Federal Empowerment Zone that Qualified Syracuse for a Neighborhood Revitalization Strategy Area (NRSA)

Statistical Profile of Syracuse Empowerment Zone (and Neighborhood Revitalization Strategy Area)

18 Census Tracts

45, 908 Residents

6.84 Square Miles

Poverty Rate Range for the 17 residential census tracts is 31.1% to 61.2%

Unemployment: (from 2000 Census Data) 16.9%

Demographic Criteria: The City of Syracuse, Department of Community Development is utilizing the section from the City's approved Empowerment Zone document entitled Community Assessment for this criteria.

The wrenching shift from manufacturing to a service, retail and knowledge economy in the Syracuse region beginning in the late 1980's coincided with the national recession in 1991 to produce a devastating impact on the local economy and population. Loss of jobs and employment opportunities led to a major loss of population (-22,891 since 1980, 15.5 percent), particularly young, highly skilled and well-educated adults and families.

This population loss led to a glut in the county and the city housing market, but particularly within the proposed Zone. The boundaries of the proposed Zone approximate the city's boundary of 1900. The housing and infrastructure here are the oldest in the county, built mostly in the 1880's or before. Zone residents are disproportionately poor in part due to the concentration of affordable housing; most poor people have no housing choices in neighborhoods beyond the Zone.

Industry that once was located in walking distance of all Zone neighborhoods has gradually become obsolete, moved to suburban locations or out of state. Local jobs in the proposed Zone have not made the transition to the high-technology economy. Transition to a service economy has begun based on knowledge industries such as higher education, medical care, engineering and environmental services. These industries are not yet fully

developed and are not yet addressing the employment needs of many Zone residents. Regional retail trade and tourism also hold promise of jobs for Zone residents.

Pervasive Poverty

The proposed Zone suffers from a far higher concentration of poverty than the city and the concentration is increasing. Two thirds of the city's poor lived in the Zone in 1990 compared to one in five people in the city as a whole. In 1990 the number of people living in poverty in the Zone was 20,724, an increase of 5,839 since 1980. This increase in poverty in the Zone exceeded that of the city balance of the (4,006) and represented a 43 percent jump in the number living in poverty in the Zone. The increase in numbers of poor within the Zone contrasts sharply with the population loss of 1,529.

Pervasive poverty in the Zone (29 to 65 percent range by census tract) can be attributed to a housing stock that is the oldest and least expensive of any in the city. Three major public housing projects add to the concentration of poverty and the lack of affordable housing elsewhere in the city and county attracts people of limited financial means to the Zone.

According to the 1990 census, poverty in the Zone is highly correlated with evidence of severe social distress. Of the tracts in the Zone, households with no workers ranged from 25 to 50 percent, female headed households ranged from 25 to 75 percent, 30 to 60 percent of households lacked access to vehicles, 20 to 68 percent of adults had less than a high school education and a poor command of English. Mobility and self care limitations and disabilities that prevented work affected a disproportionate share of the population. Furthermore services to address mental illness, homelessness, addiction and alcoholism, hunger, and other social problems are concentrated within the Zone and residents in need of services tend to locate where these services are available.

2000 census data shows a decrease in population of 9,237 people (-19.1 percent) within the Zone compared to a citywide decrease of 16,552 (-10.1 percent). The area-wide drop in population has lead to a surplus in housing with a consequence that the oldest, least desirable units drop out of the market. Abandoned houses and demolitions that have occurred as a result destroy residential appearance and safety. Loss of population and increased poverty caused most local stores and businesses to close. This compounds the loss of manufacturing and wholesale jobs that were once well distributed in the area. The population that remains has few options for legitimate employment and a lack of services to supply daily needs. Corner stores supply alcohol and tobacco while basic foodstuffs are harder to find. This is the picture of the residential neighborhoods immediately adjacent to the job engines in the city's commercial crescent – Carousel Center, Downtown and University Hill.

Chronic Unemployment

The unemployment rate rose 20.8 percent in the Zone between 1980 and 1990, while it fell by 13.6 percent for Syracuse. By the 1990 census, the Zone's unemployment rate was 16.6 percent while the city's was 9.3 percent.

By 1991 however, the County of Onondaga lost more than 30,000 jobs when the national recession exacerbated the loss of a large part of the manufacturing economy. The region has since regained these jobs but the number of employed residents still lags below 1990 figures by more than 4,000 according to New York State Department of Labor data.

Within the Zone there is a high dependence on public assistance. Welfare to work has been successful countywide but long-term recipients within the Zone are now approaching the five year Temporary Assistance to Needy Families (TANF) limit.

General Distress

Housing

The city of 1900 coincides with the boundaries of Syracuse's distressed neighborhoods today. The city's oldest housing stock is in the Zone. Census figures show 59 percent of the housing was built before 1939; in fact, most of the private sector housing pre-dates 1900. The housing is old, on small lots and has been subject to disinvestment since at least 1937 when the Federal Housing Administration redlined most or all of the proposed Zone area. The age of housing affects the reinvestment needed to maintain this stock in a market with large surpluses.

Relocation for urban renewal and construction of public housing in three large locations served to concentrate poverty. Post 1939 housing construction consists mainly of public housing projects, subsidized housing and senior citizen projects. Market rate high rises, loft conversions, and new townhouses in Armory Square account for the few new housing units in Downtown, Franklin Square and the Lakefront

Eighty percent of Empowerment Zone households are renters compared to 60 percent citywide. Median rent as a percent of income averages 33 percent for the Zone; all but two tracts in the Zone have median rents between 30 and 35 percent of household income

Population Loss and Housing Abandonment

The population loss in the Zone during the 1990's accounts for over half of the city's population loss. The loss of population and a surplus of housing citywide combined with long standing disinvestment led to a high number of abandoned houses and demolitions in the Zone. This area saw a net loss of 2,238 housing units between 1980 and 1990 and another 2,283 units by 2000. This represents an 11.9 percent and 13.8 percent loss respectively, a cumulative loss of more than 27 percent. The population decline between 1980 and 1990 outstrips housing unit decline by a factor of four suggesting that significantly more housing abandonment can be anticipated unless major changes occur within the Zone and in affordable housing beyond the Zone to create truly mixed-income neighborhoods.

Between 1980 and 1990, half of all single-family units in the Zone (3,312 of 6,593) were lost to demolition and through their conversion to multi-family units. As a percentage of overall units, single-family units fell dramatically from 31 percent to 17 percent. This loss of single-family units is a result of the failure to attract new owner occupants to

replace those who left or died. The difficulty in managing single-family units as rental property appears to have lead to either demolition or conversion to multi-family units.

Housing Vacancy

Vacancy rates in 2000 have increased to record levels both in and out of the proposed Zone; 13 percent in the city and 19 percent in the Zone. High vacancy rates throughout the city has caused prices to decline and increases the supply of affordable housing for upwardly mobile families within the Zone. This leaves those most entrenched in poverty in the Zone. A major community need is to promote more affordable housing in suburban locations and attract more middle-income households to the center of the city. Housing choice for all income groups would make a more livable community.

Infrastructure

The infrastructure in the proposed Zone is the oldest in the city, primarily built before 1900. The street network of that era is still in place today. The age of the street network leads to ongoing maintenance needs. A recent study by the Syracuse Metropolitan Transportation Committee, the Metropolitan Planning Organization, rated 50 percent of the city's streets in fair to poor condition. The city has recently bonded for its Road Reconstruction Program with the objective on improving street conditions at one time.

Regional transportation infrastructure is focused in the Zone, which is literally the transportation hub of the region. This infrastructure is truly multi-modal. The north-south Interstate 81 meets the east-west Interstate 690 providing excellent vehicular access to a very large market area. Rail lines also converge in the Zone both for cargo and passengers. The William F. Walsh Regional Transportation Center (RTC) serves both rail (Amtrack) and buses (Greyhound and CENTRO) for passenger service. Local passenger rail service by OnTrack extends from Jamesville through the center of the city with stops at Syracuse University, Downtown, Carousel Center, and future stops planned for the RTC, the Regional Market Center and P & C Stadium. The Inner Harbor redevelopment of the Barge Canal terminal underway as part of the New York State canal system has access to the Great Lakes and the St. Lawrence Seaway as well as New York Harbor via the Mohawk and Hudson Rivers.

Sidewalks line almost all of the city's streets on both sides. Installation and maintenance are the responsibility of the abutting property owners. Thus, many of the city's sidewalks are in disrepair, evidence of the overall loss of wealth and disinvestment. The condition of sidewalks has recently been the topic of much discussion, as people are becoming aware of their potential to improve the civic realm.

Street lighting is franchised to and maintained by Niagara Mohawk, the local power company. Most lights are standard cobra head sodium lights although several city neighborhoods have opted to form districts to maintain ornamental lighting features. Spurred on by the TNT planning, many neighborhoods are researching the option of lighting districts.

Syracuse's water system became operational in 1896. An average of 44 million gallons daily is withdrawn from Skaneateles Lake and fed through an aging gravity system. Emergency repairs and leaks affect the system. Some estimate that 50 percent of intake is lost through leaks in the system. The city's Water Department is working on putting a leak detection program in place. The city has completed a Land Protection Plan for the Skaneateles Lake Watershed that addresses strategies to preserve the quality of Skaneateles Lake water and avoid the requirement for filtration.

Wastewater treatment and trunk sewers are the responsibility of Onondaga County. The County, under consent order to improve water quality in Onondaga Lake, has undertaken a \$500 million program to eliminate combined sewer overflows to Onondaga Creek and Harbor Brook with regional treatment facilities, new interceptor sewers, trash traps and sewer separation in a limited number of small drainage basins. Treatment process improvements to remove ammonia and phosphorous and control odor are underway. This project will affect many neighborhoods within the Zone and provide the opportunity to upgrade other infrastructure concurrently. The City of Syracuse is responsible for lateral sewers that service all properties in the Zone.

Many parks and playgrounds including Thorden, Wilson, Upper Onondaga, and Kirk Parks, as well as the Creekwalk in the Lakefront area provide open space to the area. However, many neighborhoods lack access to open space. Extension of the Creekwalk from Onondaga Lake south to Armory Square and then to the city line is an exciting opportunity to meet this need.

The city collects residential solid waste, recycled goods and yard waste daily. Waste is transported to the Onondaga County Resource Recovery Facility outside the city. Housing density and commercial structures in the Zone heightens the need for the timely collection of solid waste and cooperation of tenants and landlords.

Expanding the capacity and extent of the local bandwidth network has been a priority of both public and private investment within the last decade. Downtown is wired providing a range of high-speed fiber optic lines available to businesses and residential properties. An effort underway called 'Metronet', seeks to link the city's schools, libraries and other non-profit organizations with government and private digital services. Niagara Mohawk has initiated the Wired Cottages project that will wire seven adjacent historic houses in the Zone to target students and computer industry professionals. The Digital Towpath project seeks to link canal corridor towns and attract computer professional nationwide.

Services

Several schools within the Zone have recently been put on a New York State's 'watch' list for failing schools. This watch list is based on the low student achievement levels. It includes Dr. Martin Luther King, Seymour Magnet, Blodget, Delaware schools (all K-6) and Frazer school (K-8). Dr. Weeks and Bellevue school (both K-6) and Shea Middle School located just outside the proposed Zone but serving mainly the children who live within the Zone are also on the watch list. Fowler High School located outside the Zone

but serving the children of the Zone has greatly improved test scores showing that with a concerted effort, major improvement of scores is possible.

There are seven fire stations and a number of police satellite offices well distributed throughout the Zone. The fire stations conduct weekly structural surveys noting and addressing potential incendiary threats. The police trailers in the Near Westside, Wescott Street and in the Southside neighborhood serve as posts for community-policing. Neighborhood residents are encouraged to stop in to report unlawful activities or to discuss general policing strategies.

The network of childcare services ranges from employee childcare facilities to private household childcare providers. The large number of young children in the Zone indicates a more intense need for childcare here than in the city as a whole. An assessment of the quality of care available needs to be completed and gaps in services identified. The School District operates an extensive Pre-K program and has the goal of enrolling every available child.

SUNY Upstate Medical University and Hospital anchor the region's healthcare center that includes Crouse Hospital, the Veterans Hospital and many L & C facilities (clinics, emergency and life care). The Zone benefits from being the regional center for health care in terms of the medical institutions located in the University Hill district. However, the delivery of these medical services to the residents within the Zone presents a major challenge. To this end the proliferation of health care outreach centers throughout the Zone has occurred in the form of the Syracuse Neighborhood Health Care Centers (East and West) as well as St. Joseph's outreach center on the city's Near Westside.

The Zone, particularly the south side, suffers from many of the health related signs of poverty. Health indicators such as low birth weights and infant death rates are considerably higher in the Zone than in the city and region as a whole. Sexually transmitted disease rates are also higher than the surrounding the city and region. Juvenile gun violence is also being framed as a health care issue within the Zone. Lead poisoning is an emerging environmental health issue as increased monitoring of blood lead level needs to occur to protect children being raised in the area with oldest housing stock in the region.

Barriers to Human Development

The major barriers to human development for residents of the proposed Zone include the lack of job readiness, job skills, low education levels, language barriers and high drop out rates within the city's school system. A disproportionately high number of the proposed Zone residents have mobility and self care limitations and disabilities that prevent employment. The high percentage of female-headed households makes accessible childcare a necessity.

Access to work sites is another barrier. The percent of residents who lack access to a vehicle ranges from 30 to 60 percent, making many completely reliant upon public transportation. The decentralization of jobs to sites poorly served by traditional public

transportation limits the opportunities for employment for many Zone residents. REMAP, CENTRO's project to address these issues is being implemented to promote innovative use of transit.

The serious shortage of skilled healthcare workers to fill technical positions presents an opportunity. Guidance counselors and schools could encourage exploration of a career path with a 15 to 35 year growth potential and local training programs.

Barriers to Economic Development

The loss of skilled labor force in the 1990's recession means a shortage of skilled, experienced workers to fill existing jobs in many fields. Many working age residents of the Zone are low skilled and require training to be marketable. Retraining of existing workers to fill increasingly technical positions is essential.

Extensive brownfield sites in the Zone and competition from greenfield sites in suburban locations creates a barrier to economic development in the Zone. Large suburban greenfield sites are cheap, have utilities and excellent highway access. The lack of growth controls and the low relative expense of new construction heavily favor their development over use of small derelict sites with brownfield liabilities. Another barrier to economic development within the Zone is the obsolete historic development patterns. Smaller lot sizes, narrow streets, and oppressive building codes all hinder re-use of structures.

Trends and their Causes

Loss of jobs and population, an aging housing stock and infrastructure, as well as a concentration of poverty are the result of regional and national economic trends, technological advances and public policy at all levels.

Many well-intentioned federal, state and local programs had the effect of concentrating poverty within the Zone. The location of the city's (and the nation's) first federal public housing site in 1938 just south of Downtown (census tract 41) started a trend of grouping low-income families and individuals together that has yet to be reversed. The effect of high-density low-income housing developments condemns an area to a future of distress. Lack of affordable housing in suburban locations forces those in need to seek housing in the Zone. Trade services once provided by the private market and supported by mixed-income neighborhoods fall victim to the loss of community wealth.

Another negative trend that has its root cause in federal housing policy is the high degree of separation of race and income levels that exist today in the community. Dating back to the Federal Housing Administration's underwriting methods used in determining which areas were worth government-backed mortgages, race was used as a primary determinant. The areas that were effectively 'red-lined' through this process were, and continue to be, affected by disinvestment and today mirror the boundaries of the proposed Zone area. The result is the concentration of minority households within the proposed Zone, 43.2 percent compared to 25.1 percent citywide and 4.0 percent in Onondaga County.

The failure to respond effectively to the loss of jobs suffered by manufacturing, and the late and incomplete transition to the knowledge economy, has led to the loss of population over several decades. Once a city that boasted the most diversified upstate economy but heavily dependent on major employers, Syracuse has not been able to adjust as rapidly to the changing trends in the U.S. economy.

Regional Assets and Problems

The regional assets of the Zone include its location, its proximity to markets, an excellent transportation system, its first class medical and educational systems, access to year-round recreation and its water supply.

The Zone is located at the center of an excellent interstate highway system and supplemented by rail and water routes. The region's international airport is a ten-minute drive from the Zone. These transportation assets are available to transport goods and people to many of North America's most populous cities: New York City, Boston, Philadelphia, Pittsburgh, Toronto, Montreal and Buffalo are all within 400 miles of the Zone.

The water supply for the city of Syracuse is one of the best in the world. Perennially ranked as one of the nation's best tasting water, its unlimited availability for residential and commercial use is one of this area's greatest assets. Industrial firms who use large volumes of water will also benefit from its relatively cheap cost due to a gravity system and a short distance to its source.

The Finger Lakes region also supply the area with recreational opportunities year round. From the Finger Lakes wine country to the shores of Lake Ontario and the foothills of the Adirondacks, this region is surrounded by natural beauty and recreational opportunities easily accessible by car, train or boat for day trips or extended vacations.

The primary problem faced by the Syracuse region is the lagging upstate economy that stretches along the Erie Canal corridor. This is the result of the incomplete transition from a manufacturing economy to a knowledge economy. The proposed Zone once contained the manufacturing core, the prime manufacturing sites that once powered the region. These jobs have left New York State, many have moved off shore. The recession of 1991 exacerbated a major loss of jobs, a permanent loss of young, well educated individuals that represent the future workforce. As a region, we have regained the 1990 level of jobs but have not recaptured the population or employed residents.

Major changes in state policy have been implemented to improve the region's business climate. These include decreased taxes, utility costs and workman compensation costs. The region's image has become much more positive. On the base of the educational and medical institutions, this region is beginning to restructure its economy toward the knowledge and high technology industries. However, the region, and particularly the proposed Zone area, began that transition relatively late and is far from complete.

Measures of Success

The measure of all municipal programs is in the effect in retaining or attracting residents of all income levels and major housing investments. The overall measurement of the Empowerment Zone's success is in the stabilization of population. Release of the 2000 census data in the fall of 2002 will provide municipal officials with the latest, most detailed picture of the city's current condition. These data will act as baseline numbers which to measure the success of the Empowerment Zone program should it be awarded to Syracuse. The goal, at best, is to see a reversal in the negative trends and a decline in the rate of these negative trends at worst.

Other local measures of success include:

- Implementation of the REMAP Reverse Commute Study;
- Continue the success of TANF and welfare to work;
- Decrease housing abandonment;
- Provide affordable housing with access to suburban employment centers;
- Train Zone workers to fill existing jobs in technical health fields as well as jobs emerging in the new economy;
- Attract middle-income families back into the city with new neighborhood development;
- Train Zone residents in building trades to fill Carousel Center and Lakefront construction jobs;
- Train Zone residents to fill new retail, entertainment, recreation and tourism jobs in the Carousel Expansion.

Resources For Success

The Syracuse community has a variety of resources available to achieve the measures of success listed above. These include the financial resources of state, county and city government. As described throughout this application, there is a plan to use these resources to effectively meet a wide range of challenges. The Syracuse community also benefits from strong institutional partners which bring resources and energy to the process of community building. Most importantly, the Syracuse community has the strength of its people to meet all challenges. The Empowerment Zone designation will enable us to focus all of these resources to create economic opportunity and empower people within the most impoverished area of the city and region. The tax incentives provided as part of the Empowerment Zone designation will be a key ingredient of this effort.

Consultation: The City of Syracuse, Department of Community Development utilized the section from the City's approved Empowerment Zone document entitled Strategic Planning Process Documentation to meet this criteria.

Strategic Planning Process Documentation

Citizen Participation in the EZ Application Process For Round III

The City of Syracuse applied for designation as an Empowerment Zone (EZ) in 1994, but

did not receive it. However, many lessons were learned from that process that were taken to new levels and resulted not only in the formation of valuable working relationships between government agencies and Syracuse citizens, but encouraged citizens to participate in Round II of the EZ designation application. Thus, the mandate issued by HUD for communities to benefit from the EZ application *process*, whether or not the designation was awarded, were realized in Syracuse.

The announcement of EZ-Round III prompted the City of Syracuse's Department of Community Development to form an EZ Working Group to review the 1998 EZ application in light of Round III focus and initiatives anticipated over the next 9 years.

Groups Which Participated

During the months of July, August, and September the EZ Working Group discussed the EZ concept with Syracuse neighborhood, business, government, non-profit, community-based organization, education, and religious representatives. The discussions took place in a variety of settings, including large meetings and personal appointments when necessary.

An outreach program was undertaken which included three separate meetings as well as a public hearing. A meeting for community stockholders was held for which 168 individuals received invitations. A second meeting was held for the TNT Facilitators representing the eight neighborhoods which comprise the TNT. A third meeting was held for the businesses community for which 400 individuals or organizations received invitations. At each of these meetings the purposes of the Empowerment Zone Program as well as the proposed boundaries were reviewed. An explanation was given as to the various benefits available from the tax incentives and tax exempt financing. Those in attendance at the meeting were asked to suggest programs and projects which would help the City achieve goals and strategies established for the Empowerment Zone. In addition to these three meetings, a public hearing was held to give people an opportunity to comment on the Empowerment Zone and to offer suggestions as to projects and programs to be included. This process resulted in the validation of a comprehensive set of project concepts and proposals agreed to be appropriate for economic revitalization in the proposed EZ of Syracuse. It was also agreed that the concepts would provide an indirect benefit to the whole community of Syracuse and the upstate region of New York.

EZ Themes Which Emerged From The Planning Process

One of the community meetings that took place in 1998 to discuss the EZ application asked participants to identify specific concerns of EZ residents with respect to economic and quality of life issues. Using the EZ Application Guidelines, these concerns were then developed into themes in which project concepts could evolve. The categories listed are specific areas of focus the EZ partners will use as a foundation for EZ planning and project development:

- Economic Development
- Housing and Neighborhood Revitalization
- Education and Job Training
- Public Safety

- Environment
- Health
- Transportation
- Youth Services

The consensus of meeting participants was that success in one area was dependent on success in other areas. Project concepts were then compiled in a manner consistent with the cyclic relationships of the focus areas. In addition to the focus areas, there are three “developable sites” that have been selected as beneficial to the EZ. Development concepts for these sites and prospective projects for each area of focus will be outlined in this proposal. These 8 themes with their respective goals and objectives were validated as part of the Round III strategic planning process.

During the Round III planning process, the concept that success in one theme area was dependent upon another area further evolved into the visions of making connections. All agreed that a variety of resources are available to meet community needs resulting in empowerment. What is needed is the connection of programs, resources and people in an efficient manner. The Strategic Plan proposes various physical and programmatic connections in response to this vision.

Process of selection of the EZ Boundaries and Developable Sites

In 1998 the boundaries of the EZ were chosen based upon an analysis of eligible tracts which would meet the nomination criteria. The area selected contained the area of the City most distressed and in need of economic empowerment. The 3 Developable Sites were selected because they were the locations of previously significant economic development engines – Hancock Air Base, General Electric and General Motors. It was clear that future economic empowerment must involve the revitalization of these areas as generators of economic development activity. The inclusion of these areas as Developable Sites would provide tax and financing incentives important to attract investment, but would also assure greater participation in the employment growth at these sites by Syracuse residents residing within the Empowerment Zone. In addition, these areas have been designated as Empire Zones administered by Onondaga County which provides various New York State tax incentives. The review of this selection process during the Round III planning process validated the selection.

Topics Which Caused Disagreements Among Participants

During the 1998 planning process there was extensive discussion of which eligible census tracts should be included within the EZ given the statutory population limit. Much of this discussion focused on the area surrounding Syracuse University. However, it was ultimately decided to include this area. The Round III process proposed the same boundaries as 1998 and no disagreement was voiced.

In 1998 there was discussion of the allocation of the \$10,000 anticipated grant funding. This was not an issue for Round III since no funds are available. Several community stakeholders expressed concern that such funds are needed and should be made available.

Assessment: The City of Syracuse, Department of Community Development's assessment of the economic conditions of the Neighborhood Revitalization Strategy is based on the section entitled Vision and Values from the City's Empowerment Zone document.

The Vision

In 1997 a small group of citizens came together to start a process designed to develop specific goals which the entire community could get behind and make reality. Out of a small office provided rent-free in a city-owned office building, FOCUS Greater Syracuse laid the foundation for a multi-year visioning effort that trained hundreds of citizen-facilitators and conducted dozens of visioning sessions with the public throughout the entire Central New York region. Led by extremely dedicated and energetic people working without pay, the group chose the acronym FOCUS that plainly stated its purpose: Forging Our Community's United Strengths. This region-wide visioning process culminated in the 1998 Vision Fair where over five thousand people took part in prioritizing the goals developed from these visioning sessions through a series of interactive voting mechanisms. The result was a list of eighty-seven goals that ranged from increased community support for schools to improving sewers, bridges and roadways.

From this experience the city emerged with a clear vision for the future where communities are sustainable, neighborhoods are safe and families are strong; where every resident benefits from a strong and diverse economy; where poverty and racism cease to be a part of life in the city; where schools once again become the center of the neighborhood for both young and old; where housing is affordable to a wide range of incomes; where linkages exist between neighborhoods, business centers and recreation venues; where our community markets itself effectively to tourists and conventions, where a variety of transportation modes are available to everyone; where human development is fostered through excellent education, arts and culture; and where every citizen feels compelled to participate in the future of their city.

With this Empowerment Zone nomination the City of Syracuse, the County of Onondaga, the State of New York and all community partners are proposing a strategy for change which connects the future of its economy to the Greater Syracuse Region and beyond and connects its residents to the benefits of this regional economic model. This vision emerged through the FOCUS Greater Syracuse process discussed above and has been integral to Syracuse's community building efforts. For example, the TNT planning process discussed throughout this Strategic Plan was a direct outgrowth of this vision. This vision recognizes that Syracuse as was the case in many older industrial based communities had grown to rely heavily on a somewhat insular large employer based economy unable to adjust to basic economic change. This led to massive job displacement, the burden of which fell heavily on the working people of the City with resulting economic distress. There is a clear need to connect people to neighborhoods, neighborhoods to the City, the City to the region and the region to the world. These connections will be physical, economic, social and knowledge based.

This vision will be implemented through exciting economic development initiatives including:

- Redevelopment of the Lakefront District as a regional retail / entertainment / tourism center for Upstate New York with a strong recreation venue utilizing a clean Lake Onondaga as its center.
- Growth of 21st century technology based companies as well as support for traditional industries.
- Retention and growth of the educational / medical sector including innovative centers of technology.
- Revitalization of the City's neighborhoods inclusive of neighborhood business areas and the housing stock with support and encouragement of entrepreneurship with a \$25 million Neighborhood Initiative Grant as a funding keystone.

These initiatives will be supported by a vast array of education, employment training, health and social welfare, public safety, transportation and youth programs. These assets will empower the residents of the Empowerment Zone to take full advantage of the new jobs to be created. The vision is organized around 8 basic themes which carry through goals, projects and programs. The following describes the vision for each theme.

Economic Development

The economic development vision for the Syracuse Empowerment Zone includes:

- Expand the city's role as the regional center of commerce, education and culture, health care, and government;
- Link the city's major employment centers in the Lakefront, Downtown and University Hill with each other and to residential neighborhoods in the Zone;
- Reinvigorate neighborhood business districts so that residents have access to shops that meet their daily needs in a pleasant safe atmosphere;
- Create jobs through the development of a vital retail, recreational and tourist center in the Lakefront by expanding the Carousel Center onto the site of the environmentally remediated derelict oil tank farm, redeveloping the Barge Canal terminal with restaurants and shops, and creating open spaces for public gathering;
- Grow small businesses that promotes sustainable small business development in areas like North Salina Street's Little Italy, South Salina Street's Gateway Project, and W. Genesee Street's Automobile Row.
- Grow local businesses based in technology development and promote innovative technological applications such as telemedicine, digital towpath for government to business connections and research applications.
- Redevelop 3 Developable Sites within Onondaga County outside the EZ to provide for growth of business and employment for EZ residents.

The values that lead to this vision include:

- Growth in job opportunities and thus community wealth;
- A choice of employment for all those who seek work;
- Access to jobs both within and outside the city's Empowerment Zone;
- A living wage available to all who seek opportunities in the local job market;

The economic development vision builds on the existing economic assets at Syracuse University, Upstate Medical University, Crouse Hospital, Carousel Center, Niagara Mohawk Power Corp., and government offices. Linkages need to occur in both physical transportation and through job training and placement. A recent study of identified labor shortages in many healthcare positions that should be filled through the local labor force provided those linkages are made. The aim is to increase the self-sufficiency of the Zone's residents by increasing the wealth of the community through the expansion of economic opportunity.

Housing and Neighborhood Revitalization

The housing and neighborhood revitalization vision for the Syracuse Empowerment Zone includes:

- Revitalize neighborhoods as mixed-use, mixed-income neighborhoods of choice;
- Retain population within the Zone and the city by improving the quality of life through the appearance and functional design of neighborhoods;
- Renew the housing stock and neighborhood design to address current residents' needs and attract new residents;
- Create an attractive civic realm including streets, parks, plazas, squares and waterfronts;
- Connect neighborhoods to job centers within the city (Lakefront, Downtown, University Hill) and to Developable Sites (Hancock Airpark, Electronics Parkway, GM Circle);
- Support and expand the role of Tomorrow's Neighborhoods Today (TNT) neighborhood planning councils.

The values that led to this vision include:

- Diversity in housing types to attract households of all types (families and individuals), of all incomes, at all stages of life;
- Meet the housing needs of the disabled and those with mobility impairments;
- Create a sense of community and neighborhood identity;
- Recognize the value of civic places accessible through a pedestrian scaled network;
- Allow and encourage all stakeholders an opportunity to plan for their neighborhood.

The housing and neighborhood revitalization vision of the Zone is to encourage investment in the unique and historic housing stock and the removal of derelict structures. The vision includes a redesign of the neighborhoods that eliminates indefensible vacant lots through their absorption by adjacent occupied housing thereby creating more yard space and off-street parking. As these areas become neighborhoods of choice, the vision

is to weave together vibrant residential neighborhoods with the city's employment centers. Through efforts like the Syracuse Neighborhood Initiative (SNI), public investment is made in such a way as to attract private individual investment in the Zone's residential neighborhoods.

Education and Training

The education and training vision for the Syracuse Empowerment Zone includes:

- Ensure that all children receive excellent primary education instruction at state of the art facilities that produce educated and well rounded students within the Zone;
- Ensure that all adults have the skills, language and computer training necessary for employment;
- Ensure that workforce retraining options are available for those displaced or seeking other types of employment;
- Create incentives for graduates of local higher education institutions to remain in the area to apply their skills locally.

The values that lead to this vision include:

- The key to attracting and retaining businesses of all types is to maintain a well educated workforce;
- All Zone residents should be afforded the opportunity to achieve the education, training and retraining necessary to attain and keep employment that offers a living wage;
- All children are entitled to an excellent primary education that prepares them for the workforce or higher educational opportunities regardless of where they live;
- The skill level and earning power of the entire workforce is enhanced through retaining college-level graduates within the community.

The key to the Zone's vision for education and training is to establish and sustain a well-educated and trained workforce that employers of all kinds need to operate their business. Currently the medical institutions within the Zone are facing a labor shortage in many high-paying positions such as lab technicians and radiation therapists. The demand for these workers is expected to increase up to 35 percent over the next decade. Preparing the local workforce to take advantage of these high-paying jobs is the challenge faced by this community. Primary schools too are integral to attracting a qualified workforce to the Zone and the city. Academically declining primary schools give families reason to relocate from the city and the region depleting the quality of the local workforce. Turning the city schools into excellent education centers will go a long way toward increasing both the quantity and quality of the Zone's workforce. As appropriate, specialized job training programs will be created to provide EZ residents with the skills needed to participate in job opportunities and empowerment. The proposed Central New York Learning Alliance is an example of a creative and innovative approach to this need.

Environment

The environmental vision for the Syracuse Empowerment Zone includes:

- Redevelop unused or under used industrial sites by remediating contamination and/or dispelling the stigma of contamination;
- Educate the community about pollution prevention concepts and of the threat that lead poses to a population residing in an aging housing stock;
- Clean up Onondaga Creek and Onondaga Lake and ensure that it remain clean even as the economy grows;
- Encourage alternative modes of transportation such as walking and biking by promoting the use of the existing pedestrian network as well as creating additional trails.

The values that lead to this vision include:

- Reuse of older industrial sites within the Zone increases the efficiency of the built environment and creates employment opportunities for Zone residents;
- Residents of an aging housing stock must be aware of the hazards that lead based paint poses to children;
- A clean Onondaga Creek and Onondaga Lake is a major economic asset that, if tapped, creates open space, recreational and tourism opportunities on a regional basis;
- Encouraging alternative modes of transportation other than automobiles leads to cleaner air, less congestion and healthier residents with stronger physical connections among neighborhoods.

The environmental vision for the Zone is one that places emphasis on re-using the built environment promoting sustainable community development while expanding economic opportunity. Redeveloping brownfield sites that are perceived to be contaminated achieves both of these objectives. The Lakefront area presents the most dramatic example of this concept through both the construction of the original Carousel Center and the plans for its expansion on the site formally known as ‘Oil City’, a collection of oil tanks that laid dormant for years. Today, redevelopment of that area is well underway. The jobs it has created and promises to create through the expansion and the other developments in the Inner Harbor, including the Creekwalk, should be numerous. There are, however, many more pockets of old abandoned industrial sites still undeveloped in the Lakefront and elsewhere. Lead abatement in housing is receiving renewed attention as the city struggles for cost-effective solutions to the problem.

Health and Social Welfare

The health and social welfare vision of the Syracuse Empowerment Zone includes:

- Reduce the infant mortality rate within the proposed Zone;
- Enhance the nutritional intake of families within the proposed Zone by promoting awareness of nutritional assistance programs;
- Develop disease prevention strategies through immunization programs to protect the public health of the region;
- Ensure that the mental health needs of the Zone are addressed with care and tolerance;
- Eliminate homelessness through a network of emergency shelter facilities and supportive housing programs;

- Create a network of health and social programs aimed at increasing the quality of life for families within the Zone.

The values that lead to this vision include:

- All pregnant women are entitled to pre- and post-natal medical care and education in order to bring healthy infants to term;
- All families should have information as to their nutritional needs and a means to meet these needs;
- The public health of the region must be protected from preventable diseases and residents secure in that knowledge;
- All residents should have access to mental health diagnosis and treatment;
- All residents of the proposed Zone should have safe and decent housing;
- Improving the overall quality of life for families will attract more families to choose to live within the Zone.
- A healthy family is empowered to participate in the economic benefits central to this vision.

The health and social welfare vision is one that provides a web of support to individuals and families without creating a sense of entitlement. The advantage of the Zone housing the region's major medical institutions lays not only in its potential for job creation for residents in the Zone but also through their ability to create a framework of programs that address the healthcare needs of all people at all stages of life. The recognition that a significant portion of the homeless population has mental health issues should guide program development and outreach efforts.

Public Safety

The public safety vision of the Syracuse Empowerment Zone includes:

- Create a network of crime prevention groups and strategies that raise awareness and educates residents about their role in abating crime opportunities;
- Develop a working communication network between citizens and law enforcement officials;
- Establish walking patrols by police and neighborhood watch groups through a comprehensive community policing effort;
- Create explicit emergency management plans that involve residents in the case of natural and national disasters;
- Protect the network of infrastructure in place that ensures that safety of residents such as the water supply and the power grid.

The values that lead to this vision include:

- Awareness of potential crime opportunities is the most effective way of preventing crime;
- Increasing communication between residents and police increases the sense of security of residents and make it easier for police to prevent and investigate crimes;

- Community policing brings law enforcement closer to the residents before a crime occurs and is more effective in preventing crime;
- The knowledge of how to act in time of emergencies can save lives when one occurs and increases the sense of security of residents;
- Round the clock surveillance of the city's water supply and electrical network is in the interest of the public's safety.
- A safe environment gives confidence to those prepared to make financial investments resulting in a strengthened tax base and increased job opportunities for EZ residents.

The public safety vision is one of safe and secure neighborhoods working closely with law enforcement and emphasizing crime prevention. Community policing is a key component toward this vision along with increased communication between neighborhood watch groups and police. Protecting residents from the threat of natural and national disasters also falls under the heading of public safety. The knowledge of what to do in case of an emergency should be shared commonly between government officials and residents. Protection of the city's infrastructure is a citywide concern that must be enhanced.

Transportation

The transportation vision of the Syracuse Empowerment Zone includes:

- Improve the current state of public transportation by implementing the recommendations of the CENTRO's Reverse Commute Plan;
- Promote the use of public transportation as an alternative to driving to work alone;
- Market the use of public transportation as a means of getting to and from shopping centers, special events, and other daily life needs;
- Encourage the use of alternative transportation such as walking and biking as a means of getting to work, create additional trails;
- Expand the route of OnTrack and add stops to serve residents of the Zone. Explore other connections for new light rail.

The values that lead to this vision include:

- Public transportation must adapt to the fact that many job centers including the 3 Developable Sites are located outside the city and traditional 9-5 workdays are no longer the norm;
- Traffic will be reduced, air will be cleaner and public transportation improved if all residents of the region and the Zone were encouraged to use public transportation to work;
- The use of public transportation to shopping centers, special events and the major regional attractions in the Lakefront District will ease traffic congestion around these areas and create more efficient access;
- The advantage of the vast network of sidewalks, side streets and trails in the Zone as well as its proximity to job centers is one that should be exploited by all residents;

- OnTrack and other light rail projects should be made accessible for Zone residents as a complement to other forms of public transportation.

The transportation vision is one that provides options to the residents of the Zone while supporting and expanding the use of public transportation. Encouraging the use of public transportation to commute to work, shopping, special events and other daily needs will benefit residents of the Zone through increased investment. The existence of a network of sidewalks and side streets for walking and biking is an asset not experienced in the suburbs. OnTrack and light rail hold the promise of regular and efficient transportation to major nodes within the city such as the airport, the Regional Transportation Center and job centers.

Economic Empowerment:

The economic empowerment efforts of the City are focused in several priority categories or industry clusters. These are:

1. Tourism/ Retail
2. Technology/ New Economy / Manufacturing
3. Education and Health
4. Entrepreneurship/ Business Assistance/ Retention
5. Housing and Neighborhood Revitalization

The City of Syracuse will seek to utilize the benefits afforded by the proposed Neighborhood Revitalization Strategy Area in Housing and Economic Development initiatives. The proposed activities that follow are from the City of Syracuse's Empowerment Zone Document. Some of these activities have already been mentioned within the Consolidated Plan, which will be carried out using Community Development Block Grant funds.

Empowerment Zone: Goals, Strategies and Benchmarks

Economic Development – Create living wage employment opportunities for Empowerment Zone (and Neighborhood Revitalization Strategy Area) residents as a result of investment by private and public sectors. The tax incentives made available by EZ designation will be vital to this mission. Assistance to small business resulting in increased start-ups and the decreased failure rate of small businesses will be part of this mission.

GOAL: Utilize tax incentives and financing packages to assist businesses locating in or expanding into the Empowerment Zone (and Neighborhood Revitalization Strategy Area).

Strategy: The tax incentive and financing package will consist of the following:

- Welfare-to-Work Opportunity Credit

- EZ Wage Credit
- Work Opportunity Credit
- Section 179 Deductions
- Environmental Clean-Up Cost Deductions
- Capital Gains Exclusions
- New Market Tax Credits
- Low Income Housing Tax Credits
- Tax-exempt Bond Financing and other loan funds
- Additional benefits of the New York State Empire Zone areas located in the Empowerment Zone (and Neighborhood Revitalization Strategy Area)
- Environmental Clean-Up Cost Deductions and Tax Abatements

CNY Works and the Central New York Learning Alliance will work with businesses to explain tax incentives as part of their job training efforts. The Urban Business Opportunity Center will explain the incentives as part of its small business consulting.

Benchmarks: Tourism/Retail Sector

Carousel Center Expansion/ DestiNY USA — A major expansion to the current shopping facility, transforming the structure into a comprehensive shopping, dining, and entertainment facility, inclusive of various tourism amenities, services and attractions. It will be the largest such facility in the U.S. The first phase of the development entails the expansion of the existing Carousel Center Mall. The Implementation Plan for 2006 called for the processing of the building permit for this phase. The developer submitted plans for the expansion project and the City has issued a building permit for this work.

The project is now facing legal challenges that will affect the timetable for completion of this first phase. Given these uncertainties, it is hard to establish a specific timetable for the mall expansion, except to say that we hope to start construction on the first phase during 2007.

Onondaga Creekwalk — This project will create a scenic strip of greenspace that will connect the Inner Harbor to downtown. This year, work continued on both the design and right-of-way acquisition for the project. The Lakefront Development Corporation received detailed plans, which are being reviewed for modifications and will be finalized by December 31, 2006. The LDC expects the required right-of-ways to be in place by June 30, 2007. This will permit construction to start in the summer of 2007.

Onondaga Lake Improvement Project — \$380 million upgrade to the County's sewage infrastructure and treatment facilities, with the goal of eliminating pollution entering Onondaga Lake and improving the lake's water quality. Overall, 27 of the 30 projects mandated by court order have been completed. In the last year, work was completed on the Tallman/Onondaga sewer separation project, which eliminated four combined sewer overflow points. Design work has been completed (or soon will be) for the Midland

Phase III, Clinton Street, and Harbor Brook projects. In the coming year, work will be completed on the South Avenue/ Bissell Street project and will be started on Midland Phase III, Clinton and Harbor Brook.

Syracuse Inner Harbor This project includes the development of the waterfront area along the barge canal below Onondaga Lake into a community and tourism attraction. Infrastructure improvements such as lighting, parking, walkways and boater services will accompany a mix of waterfront restaurants and shopping opportunities. The land is currently owned by the Canal Corporation, a quasi-governmental agency of the State of New York, responsible for management of the canal system and the property along the canal. The Lakefront Development Corporation (LDC) is the local implementing agency for this project and they have recommended a developer to the Canal Corporation. The City is awaiting action by the Canal Corporation, either to accept the recommendation of LDC or to begin a new process for selecting an alternative developer

Upstate Tourism Center — The State of New York proposes a Tourism Center within the expanded Carousel Center at a capital investment of \$25 million to serve all of Upstate New York. In addition, the Center has a \$30M-\$40M funded annual operating budget. Work on the center is predicated on completion of the first phase of the Carousel Mall expansion, the timetable for which is not clear.

Marx Hotel

A major facet of the City's strategy to expand the tourism and hospitality sector is to promote the creation of new downtown hotel capacity. Syracuse has actively promoted the expansion and improvement of hotel facilities. Recently completed projects include the renovation of an historic building in Armory Square to create the Hawthorne Suites and the renovation of the University Tower to create the Marx Hotel.

Convention Center Hotel

The existing OnCenter Convention Center is under-utilized due to the lack of hotel rooms located within a convenient distance from the meeting venues. More hotel capacity is needed to attract major conventions, trade shows and other groups. Construction of a headquarters hotel for conventions would have positive impacts on restaurants and other businesses in the area.

Enormous progress has already been made toward this goal. A site for a new, high-quality, full-service hotel has been identified and a developer selected for the project. The project calls for construction of a 350-room hotel on a site adjacent to the convention center, with a total project cost of \$53 million.

Our Implementation Plan calls for completion of the design phase and the start of construction during the 2006-2007 program year. The project has a commitment for \$15 million in state subsidies, authorized by special legislation. It is our understanding that the administrative mechanisms associated with the state financing are the only obstacles to moving forward with the project. This should occur in 2007. The design phase will begin once financing is fully in place. Work will take an estimated 24 months once construction is started.

Hotel Syracuse

This project entails the renovation of an historic old hotel in what will ultimately be a mixed-use property. Plans call for restoration of the historic hotel building for use as a small, luxury hotel with banquet and conference facilities. A second structure, which until recently held most of the hotel rooms, will be reconfigured into condominium units for permanent residents.

The first step in moving this project forward was the transfer of the parking garage, which had been controlled by the City, to the new developer. This transfer was completed last year. Since then, the Empowerment Zone Governance Board has allocated \$11 million in bonding authority to support the restoration of the historic hotel and renovation of the parking garage. Design work on the historic building and the garage should be completed, and construction will start on the garage portion, during the coming program year.

Mizpah Tower Hotel

The City has selected a developer for a third downtown hotel project. The Mizpah Tower, former site of the First Baptist Church, is a unique Gothic structure which has remained vacant for over a decade. The City had taken control of the property for back taxes and issued a Request for Proposals in 2005. The City has selected a developer who intends to renovate the property into a boutique style hotel of over 100 rooms, preserving the church's sanctuary as an auditorium. The project calls for an investment of \$20 million, with preservation activities to start immediately to protect the structure from weather damage and vandalism. The developer is currently working on the design and planning stage of the project. Major construction is expected to begin in 2007.

Tourism/Retail Sector

| Component | Milestones | Two Year Benchmark | Partners | Budget |
|------------------------------|---|---|--|---|
| Carousel Center Expansion | Begin construction 2007. | 3,850 construction jobs for EZ residents 6,620 permanent jobs for EZ residents | Pyramid Development Lakefront Development Corp. Syracuse IDA State of New York | \$900M |
| Upstate Tourism Center | <i>Begin construction 2009.</i> | Construction jobs for EZ residents are part of overall construction | Pyramid Development Lakefront Development Corp. Syracuse IDA State of New York | \$25M Capital Inv. \$30-40M Annual Operating |
| Creekwalk | Complete design, begin acquisition of right of way in 2007. | 35 construction jobs for EZ residents | Lakefront Development Corp. City of Syracuse Syracuse Metro Transportation Council U.S. DOT | \$7.25M |
| Onondaga Lake Improvement | Under construction. | 70 Construction jobs. | Lakefront Development Corp. Onondaga County New York State U.S. EPA | \$380M Total |
| Syracuse Inner Harbor | Select developer 2007. Begin construction 2008. | 15 construction jobs | N.Y.S. Canal Corp. Lakefront Development Corp. Syracuse IDA | \$4M |
| University Tower /Marx Hotel | Completed. | 105 construction jobs. 61 permanent jobs | Marx Hotels, LLC Syracuse IDA. | \$22.6M |

GOAL 2: Promote Technology Development *Technology/NewEconomy/Manufacturing*

Strategy:

In order to provide for sustainable growth in the economy and to provide employment for a wide range of skills, it is important that Syracuse broaden its economic base. In the past, Syracuse and the surrounding region was home to numerous major manufacturers employing thousands of workers. As the economy transitioned, many of these employers closed, cut back employment or left the region. These economic base changes have required major adjustments in the Syracuse economy. As Syracuse enters the 21st century, it is important to provide opportunities for growth in emerging business sectors including; electronics, pharmaceuticals, technology based companies as well as traditional manufacturers and service businesses. Several projects have been identified for their potential to benefit EZ residents due to their location in the Zone or in one of the proposed Developable Sites.

These projects include:

Syracuse MetroNet

Syracuse MetroNet is a project that will provide high-speed internet access to economically disadvantaged individuals, educational institutions, social service agencies and health care providers. A \$12 million dollar high-speed telecommunication infrastructure is being deployed to over 200 locations. Included in the services to be offered by MetroNet are: video-conferencing capability and electronic mail services; high-bandwidth internet access; one-stop multi-media centers or kiosks for delivery of a broad range of communications services; database design; development and integration and telemedicine applications which link schools or jails to sources of medical information and other forms of emergency assistance

In recent years it has become clear that economic survival will depend in part on the ability of businesses to incorporate technology into their planning. There is currently a shortage in technological human resource capacity and businesses are sometimes reluctant to advance their infrastructure technology for fear they will not be able to meet staffing requirements.

CalSource — The facility is an accredited calibration laboratory which provides this technical service to local manufacturers. Assistance consisted of purchase capital equipment. Completed.

AJS Office Interiors — This interior design company invested \$500,000 to purchase and rehabilitate a building and move its corporate headquarters into the EZ, creating 4 new jobs for EZ residents. Completed.

Dunk & Bright Furniture — This company invested \$2 million, creating 12 new jobs for EZ residents and transfer in an additional 15 jobs. Completed.

Aquacut Engineering — The company uses computer- controlled, high water pressure machines to cut material has invested \$600,0000 and created 6 new positions for EZ residents. Assistance consisted of building acquisition and purchase of equipment. Completed.

Hurbson Building — A developer invested \$5.5 million to renovate an industrial building for office/commercial use. Upon occupancy, 70 jobs were created. Completed.

D&D Motors — This company invested \$1 million for new machinery and equipment to increase its product range and production capacity. Completed.

Krispy Kreme Doughnuts — Project included purchase of land, environmental cleanup, and construction of a facility at a cost of \$3.5 million. The project created 50 jobs. Completed.

Glomac Plastics — Project included the purchase, environmentally remediation and renovation of a 40,000 square foot industrial building at a cost of \$4.25M. Upon occupancy, 42 jobs were created. Completed.

Technology/New Economy/Manufacturing

| Component | Milestones | Two Year Benchmark | Partners | Budget |
|-------------------------|--|---|---|---------------|
| Lockheed Martin Corp. | Purchase machinery & equipment. Completed. | Company agrees to add engineers & EZ residents. | Lockheed Martin City of Syracuse MDA DaVinci projects State of New York | \$40M |
| Dunk & Bright Furniture | Construct assembly plant. Completed. | 12 employees hired from EZ | Dunk & Bright State of New York City of Syracuse | \$2M |
| CalSource | Purchase Capital Equipment. Completed | 10 employees hired from EZ | CalSource City of Syracuse | \$.1M |
| AJS Office Interiors | Rehabilitate Building; Purchase Machinery & Equipment . Completed. | 4 employees hired from EZ | Internally financed | \$5M |
| Aquacut Engineering | Purchase Building, Equipment. Completed | 6 employees hired from EZ | Aquacut Engineering Syracuse EDC N.Y. Business Development Corp. | \$.6M |
| Hurbson Office Building | Acquire Site, Renovate Building. Completed. | 70 employees hired from EZ | Developer Syracuse IDA Lakefront Develop. Corp. | \$5.5M |
| Glomac Plastics | Acquire Site; Remediate Site; Renovate Site. Completed. | 42 employees hired from EZ | Developer Syracuse IDA Lakefront Develop. Corp. | \$4.25M |
| D&D Motors | Purchase Machinery & Equipment. Completed. | 15 employees hired from EZ | D&D Motors Syracuse Economic Develop. Corp. | \$1M |
| Krispy Kreme | Environmentally Remediate Site and Build Facility. Completed. | 50 employees hired from EZ | Developer City of Syracuse | \$3.5M |

3. Education/Medical

Syracuse is the home to 8 institutions of higher education and 6 major medical facilities which are major sources of employment as well as the providers of important educational and medical services. The need to nurture and assist these educational and medical institutions well into the 21st century is vitally important.

Specific projects include:

SUNY Upstate Medical University —

Childrens Hospital

The largest element in this plan is development of a Childrens' Hospital within SUNY Upstate Medical University. The \$110 million addition to the facility will provide 40 new pediatric beds. Creating space for the new unit will be accomplished through a vertical expansion, adding floors to the hospital's main building.

During this program year, design work was completed and the project was put out to bid. Unfortunately, only one bid was received and the total cost under the contractor's proposal was over the approved budget. Upstate was forced to break the project into smaller contracts and re-bid the work. The hospital has received acceptable bids for three of the four program elements. State law requires two levels of administrative approval for the contracts awarded.

Work started on those three contracts in September of 2006. The fourth contract was re-bid in the fall of 2006. The construction period for the entire project is estimated at 30 months.

Career Technical High School at Greystone Building

This program will convert a vacant building to a Vocational /Technical School to serve 900 students in grades 9-12. The new school will provide a comprehensive system of instruction and resources designed around career exploration, planning, preparation and placement. Career clusters will include Arts & Humanities; Business & Information Technology; Engineering & Technologies; Health Services; Human & Public Services; Agriculture & Natural Sciences.

Planning for the construction of a central technical high school for the city continued this year, despite delays caused by the veto of legislation that would authorize the funding for the project. Design work will be completed this year and the school district expects to have construction started by January of 2008.

MetroNet — The initial goal of Syracuse MetroNet was to develop a high-speed telecommunication infrastructure to serve over 200 locations at a cost of \$12 million. This infrastructure will provide a wide range of educational and job related services to the underserved community in the Zone. This will serve as the "pipe" to the information highway. This will be an important asset to the EZ in efforts to attract emerging technology companies.

The initial goal of providing 200 access locations has been achieved. Now the organization is working to establish a business model that will make the service self-sustaining, and to expand the scope of services in the non-profit, educational and health care sectors.

The Central New York Learning Alliance

An educational consortium including Carousel CenterMall , Syracuse City School District, Onondaga Community College, LeMoyne College, Syracuse University and CNY Works. The consortium will develop an educational facility for lifelong learning, along with retail,

apprentice and vocational job training within the expanded Carousel Center. Course work is expected to include high school classes, adult education (both credit and non-credit), informational instruction including short-term seminars and workshops, vocational and technical study, plus literacy instruction. These plans rely on new space within the expanded Carousel Center Mall and are awaiting the start and completion of that construction.

Education/Medical

Education/Medical Sector

| Component | Milestones | Two Year Benchmark | Partners | Budget |
|---|---|--|---|---------------|
| SUNY Upstate Medical University: Create Children's Hospital | Start construction 2007. | 500 construction jobs 150 new jobs over 2 yrs. | SUNY Upstate Medical | \$110M |
| Career Technical H.S. | Complete design, start construction 2007. | 35 jobs for EZ residents 200 construction jobs. | Syracuse School District N.Y.S. Education Dept. | \$25M |
| MetroNet | Provide high-speed internet access at 200 sites for use by low-income individuals, non-profit service agencies. Completed. | Complete communication network throughout region. | City of Syracuse Onondaga County Syracuse University LeMoyne College Onondaga Community College | \$12M |

GOAL: Promote Entrepreneurship

Increase Small Business Start-Ups; Decrease Failure Rate of Small Businesses, and Promote Small Business Incubation Centers

Strategy: The City of Syracuse, in collaboration with business professionals and organizations, and higher education will develop a series of projects designed to promote entrepreneurship and business retention in the Empowerment Zone (and Neighborhood Revitalization Strategy Area). These projects will build upon the foundations of already existing programs, modifying them to accommodate Empowerment Zone (and Revitalization Strategy Area) needs.

Projects will address the following aspects of small business development and management:

- Concept research, testing and development
 - Budgeting, financing, and forecasting
 - Marketing and public relations
 - Technology development and applications
 - Human resource planning
 - Leadership training and development
 - Growth and market demand

Appleseed Trust offers a variety of services to entrepreneurs, including business start-up classes and a business incubator. The agency is also developing a micro-loan program to be administered through Neighborhood Revitalization Strategy partner, Home Headquarters. The banking community is supportive of building the capacity of the Appleseed Trust and is committed to allocating resources to the project.

The Urban Business Opportunity Center is a program administered by the City of Syracuse. Courses and technical assistance are offered to new entrepreneurs, assisting them in developing their business plans and alerting minority and women-owned businesses about opportunities available to them in government procurement programs.

Goal: Workforce Development

Strategy: Education And Training Planning and Evaluation

The Empowerment Zone's Education and Training Committee will provide a forum to identify current workforce capacity, assess shortages and skill gaps, and plan for the implementation of training and recruiting to meet the demands of the employment market. The committee will also examine existing linkages between education and training programs and specific employers.

Housing and Neighborhood Revitalization

The mission is to advance the projects included in the Syracuse Neighborhood Initiative (SNI) along with the housing activities already funded through the Community Development Block Grant and HOME funds. The goals of the Syracuse Neighborhood Initiative are:

- Position our neighborhoods to successfully compete for investment
- Improve the quality of life in our neighborhoods
- Strengthen community
- Help neighborhood residents to build assets

Goal: Convert Distressed Property into Affordable Housing

Strategy: Over 50% of all housing in Syracuse was built prior to 1939. When the Syracuse Neighborhood Initiative was begun, there were 1,031 vacant buildings in Syracuse. The goal is to convert these buildings to affordable decent housing or to other neighborhood supportive uses. The \$36 million grant received from the U.S. Department of Housing and Urban Development combined with Community Development Block Grant and HOME funds will be used to achieve this goal.

Goal: Providing Support to New Home Owners

Strategy: In order to achieve successful homeownership, it is imperative to establish a project to offer regular and professionally staffed workshops on topics such as maintenance assessment and repair; practical landscaping techniques and planning and budgeting.

Goal: Revitalize and Support the Commercial Service Centers of Empowerment Zone and Neighborhood Revitalization Strategy Neighborhoods

Strategy: As distressed housing conditions are addressed and improved, there is a need to revitalize the commercial and service areas which have traditionally served neighborhoods. The Syracuse Neighborhood Initiative in its Phase III program is now allocating funds to such efforts and these efforts will grow in the future.

4. Neighborhood Business/Entrepreneurs/Housing

Since the Round II Empowerment Zone strategic planning process in 1998, Syracuse has made exciting progress in addressing the housing needs within its distressed neighborhoods including those in the Empowerment Zone. This progress has been the result of a community based planning and empowerment process within the framework of Tomorrow's Neighborhoods Today (TNT). A \$25 million Neighborhood Initiative Grant has been received through the efforts of Congressman James Walsh to implement a variety of housing initiatives determined through a broad based planning effort. These housing initiatives will now be supplemented with neighborhood based economic development projects. It is anticipated that many of these projects will be start up businesses harnessing the entrepreneurial skills of EZ residents.

The projects and programs include:

Syracuse Neighborhood Initiative Projects

Round 1

Home Headquarters - Lease/Purchase Revolving Loan Fund; \$150,000 — Home Headquarters, Inc., the City's primary non-profit housing provider, will manage \$150,000 to capitalize a revolving loan fund which other area non-profits may use for the purchase, rehabilitation and eventual sale of vacant, dilapidated housing. SNI funds will leverage \$350,000 from the Enterprise Foundation for a total revolving loan fund of \$500,000.

Housing Visions – South Beech Street/East Genesee Street Project: \$616,000 —

Housing Visions has designated this project to continue the renovation started 10 years ago with a focus on the needs of larger families. The project involves a total of seven sites, the purchase of five buildings, four of which will be renovated; the other demolished.

Christopher Community - 639 Catherine Street: \$78,034 — This allocation represents the final installment of gap financing to carry out the new construction of a two-family townhouse on two adjacent vacant lots at 637 and 639 Catherine Street. This will complete the substantial renovation effort undertaken by Christopher Community over the past four years on the 600 block of Catherine Street in the City's Near Northeast neighborhood.

Syracuse Model Neighborhood Corporation — Astro Homes Rehabilitation; \$750,000 — This project involved the renovation of 13 structures in the Southwest and Brighton neighborhoods and will result in the substantial rehabilitation of 27 units of quality affordable rental housing. Most of the houses included in this project are currently vacant and offer a dramatic opportunity to remove blighting influences adjacent to a school and in neighborhoods that have suffered from the poor property management by the former owner for a number of years.

Syracuse Neighborhood Initiative - Round 2

Loew's Landmark Redevelopment: \$700,000 — Three floors of the Loews Landmark building will be converted into twenty-two (22) 1 and 2 bedroom market-rate apartments. This meets a demand for rental housing contiguous to vibrant Armory Square, while providing a vital link between Armory Square and South Salina Street. The rest of the building's commercial space is almost fully rented.

Hanover Square Lofts: \$560,000 — Five buildings in Hanover Square (Gridley Building, BP Edwards, The Post Building, The Colpitts Building and the SEDCO property at 131 East Water Street) will be renovated to create 27 new rental apartments, stabilizing the Square and furthering the City's objective for Downtown of developing new housing opportunities. The project redevelops underutilized and/or vacant office space, as well as creates new street level commercial space. The project expands the residential component of Downtown into a new area outside of Armory Square.

Westside Housing Package: \$2,250,000 — This project provides a comprehensive strategy to housing and neighborhood improvement of the Near Westside by through a multifaceted approach. The Mini-Grant program would be used for small home repairs needed to improve the condition and appearance of properties and create added value to the properties and the overall neighborhood. The Neighborhood Redesign program is one that seeks to eliminate untended vacant lots throughout the neighborhood by creating larger yards, off-street parking, less density and increased defensible space. Other funds are set aside for new home construction, HUD home disposition, and supportive demolition projects.

Geddes Street Improvements: \$260,000 — Geddes Street, a major artery through the City of Syracuse, connects many resources for the city including several neighborhoods, Western Lights, Armory Square, the Rosamond Gifford Zoo, and several public schools. The project consists of two major objectives: 1. The demolition or rehabilitation of housing and commercial structures located on and around Geddes Street; 2. The initiation of a design study that address street trees, sidewalks, streetlights and commercial storefronts.

Dunbar Expansion and Renovation: \$250,000 — The Dunbar Association is in great need of renovations. Matching funding for this project has already been secured. The renovations will include rehabilitation of the existing building for lead abatement, handicapped accessibility, a new roof, energy efficiency measures, air conditioning, and new windows. The building will also be expanded to include increased gym space, after-hours recreational programming and community activities.

Westcott Community Center Improvement: \$62,500 — This project will allow physical improvements to be made to the Westcott Community Center housed in a former city fire barn. The improvements will bring the center into compliance with the Syracuse Property Conservation code, extend accessibility to the second floor, enhance the functionality of the hill building, and improve the appearance of the center. Specifically, the improvements are to install a fire/smoke detection system, install a ventilation system in the basement, upgrade electrical systems, replace the second floor stairway and windows, install bike racks and trash receptacles, repair interior walls, remove exterior graffiti, improve the kitchen, and replace the downstairs flooring.

Housing Visions — Westcott Street: \$50,000 — This allocation will initiate a larger project that acquires and renovates six buildings on Westcott Street, an active neighborhood business district, into 12 to 15 units. These renovations are part of the revitalization of the neighborhood just north of the business district, and links the Westcott Community Center (see above) with ENIP's ENACT project (see below).

Eastside Neighbors In Partnership — ENACT \$300,000 — ENACT is to be housed in the historic Jewish War Veterans Home, a Queen Anne Mansion which stands at the gateway into the Westcott neighborhood. Saved from demolition several years ago, the building has been vacant and deteriorating for over a decade. ENACT will develop a community center where city residents can create and display a full range of visual, performance and multimedia arts. It will also house a community radio station, a media center equipped with state-of-the-art computers, video equipment, and a 160-person performance theater. The center will also have 5 low-income apartments.

North Townsend Street Redevelopment: \$1,843,334 — Two north side housing agencies have joined forces to reclaim the 800 and 900 blocks of North Townsend Street in three phases. In Phase I, Housing Visions will rehabilitate 6 properties to provide 15 quality rental units. Housing Visions has already received Low Income Housing Tax Credits needed to start work on these 6 properties. Phase II will provide funding for the purchase and demolition of 8 properties by Housing Visions. In Phase III, the Northeast Hawley Development Association (NEHDA) will re-subdivide the parcels and construct 4 new single-family homes for first time homebuyers.

The Lofts at Franklin Square: \$994,280 — Franklin Properties, LLC in cooperation with the Syracuse Industrial Development Agency will rehabilitate and convert this abandoned facility into 90 market-rate loft apartments and 30,000 square feet of neighborhood commercial space. Prior to this, the structure stood vacant for decades as the abandoned O.M. Edwards factory.

Syracuse Neighborhood Initiative - Round 3

The third round of Syracuse Neighborhood Initiative funding identified neighborhoods with the potential to leverage these public funds into private investment. While its primary focus was improving the housing stock of the area, a more holistic approach was

taken to shore up all of neighborhood living. Four neighborhoods were selected, one of which falls within the Empowerment Zone designated area.

Westcott Street Neighborhood: \$2,000,000 — The Westcott area is deemed as a highly marketable neighborhood because of its many assets. It's proximity to Syracuse University and LeMoyne College has enticed young professionals as well as faculty and service providers to the area. The neighborhood is currently developing a specific plan with which to direct its funds, again keying in on the ability to leverage these funds with sustainable private investment.

Other housing initiatives not funded as part of Neighborhood Initiative Grant include:

Harbor West Housing – Adjacent to the Inner Harbor, a mix of waterfront townhouses, condominiums, and single-family units. Project will encompass the principles of new urbanism and appropriately link the existing residential community with the waterfront.

Urban Business Opportunity Center — This organization will work with small neighborhood based businesses and entrepreneurs to provide business planning and loans for financing.

Eastside Neighbors In Partnership Near Eastside Master Plan — This group working within the Syracuse Neighborhood Initiative and TNT planning process has prepared with assistance from the SUNY College of Environmental Science and Forestry a Master Plan which will be the model for neighborhood based revitalization inclusive of investment in business and service centers as well as housing.

Neighborhood Business/Entrepreneurs/Housing Sector

| Component | Milestones | Two Year Benchmark | Partners | Budget |
|---|--|---|---|---------|
| Urban Business Opportunity Center | EZ Business Outreach Program: Identify and enable entrepreneurs. | 90 Business Plans | City of Syracuse SBA Small Business Develop. Center | \$.2M |
| Syracuse Neighborhood Initiative | Phase 1 & 2 Projects: Completed. Phase 3 projects: completed. . | 322 units of housing Begin to implement business and service center investments. | TNT HUD City of Syracuse | \$25M |
| Eastside Neighbors In Partnership Near Eastside Master Plan | To be implemented as part of SNI . | 25-50 units of housing established. 90% of infrastructure improvements in place | Eastside Neighbors In Partnership TNT City of Syracuse | \$8M |
| Appleseed Trust Small Business Assistance | Training for new businesses. | 60 Graduates of training 25 Loans | Microcredit of Central N.Y. City of Syracuse | \$.1M |
| Lofts at Franklin Square Phase I | Site Acquisition . Completed. | 14 jobs for EZ residents 28 construction jobs for EZ residents | Franklin Properties Syracuse IDA SNI/HUD Lakefront Develop.Corp. | \$6.5M |
| Lofts at Franklin Square Phase II | Construction: completed. | 30 construction jobs for EZ residents 19 permanent jobs for EZ residents | Franklin Properties Syracuse IDA SNI/HUD Lakefront Develop.Corp. | \$6.5M |
| Harbor West Housing | Construction completed. | 92 construction jobs for EZ residents | N.Y.S. Canal Develop. Corp. Lakefront Develop.Corp. | \$21.5M |

1. **SNI Phase IV** – The City of Syracuse was awarded \$1 million dollars from VA-HUD-Independent Agencies Appropriations Act of 2002. These funds were obtained by the efforts of Congressman James Walsh on behalf of the residents of the City. These funds will be used in part for the following activities: acquisition; demolition; renovation; public improvements; new construction; and or continued neighborhood revitalization.

2. **SNI Phase V** – The City of Syracuse was awarded \$4.5 million from the VA – HUD-Independent Agencies Appropriations Act of 2003. These funds were a continuation of the efforts of Congressman James Walsh on behalf of the residents of the City. A significant portion (\$2 million) of the funds will benefit neighborhoods on the North Side. Funds will also be used to create green space and demolish or rehabilitate dilapidated houses on the South and West sides of the city.

Home Equity Protection: –

This program promotes homeownership and neighborhood stability by offering prospective homeowners protection against declining home prices in distressed neighborhoods. In exchange for a one-time fee of 1.5% of a home's value, the owner is protected against the loss of the equity in their home, should they be forced to sell at a loss in the future. This program is administered by Home HeadQuarters, Inc.

Section 10

Proposed Projects

Housing Category

| | | | | | | | | | | | | | | | |
|---|--|--|--|--|--|---|--|----------------------------|--|---|---|---|---|---|---|
| Project Name: ARISE-Home Access Program | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 Syracuse | | | | | | | | | | | | | | |
| Funds the administration and capital costs related to the Home Access Program (HAP) which provides access improvements for income-eligible city residents with physical disabilities; i.e., such as the installation of ramps, related entry and/or interior modifications | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 635 James Street - location of office - city-wide effort | <table border="1"> <tr> <td>Select one:</td> <td>Non-homeless Special Needs ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">The Home Access Program provides City of Syracuse income eligible residents who have mobility disabilities with modifications to their homes to help them achieve increased mobility. Also, advocates and increases accessibility awareness issues.</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Increase range of housing options & related services for persons w/ special needs ▼</td> </tr> <tr> <td>2</td> <td>▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Non-homeless Special Needs ▼ | Explanation: | | The Home Access Program provides City of Syracuse income eligible residents who have mobility disabilities with modifications to their homes to help them achieve increased mobility. Also, advocates and increases accessibility awareness issues. | | Specific Objectives | | 1 | Increase range of housing options & related services for persons w/ special needs ▼ | 2 | ▼ | 3 | ▼ |
| Select one: | Non-homeless Special Needs ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| The Home Access Program provides City of Syracuse income eligible residents who have mobility disabilities with modifications to their homes to help them achieve increased mobility. Also, advocates and increases accessibility awareness issues. | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Increase range of housing options & related services for persons w/ special needs ▼ | | | | | | | | | | | | | | |
| 2 | ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | The Home Access Program provides City of Syracuse income eligible residents who have mobility disabilities with modifications to their homes to help them achieve increased mobility. Also, advocates and increases accessibility awareness issues. | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | | Objective Category | <input type="radio"/> Decent Housing | <input checked="" type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input type="checkbox"/> Affordability</td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input type="checkbox"/> Affordability | <input type="checkbox"/> Sustainability | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 14 | Accompl. Type: ▼ | Proposed | | | | | | | | | | |
| | | Underway | | | Underway | | | | | | | | | | |
| | | Complete | | | Complete | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | |
| | | Underway | | | Underway | | | | | | | | | | |
| | | Complete | | | Complete | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | |
| | | Underway | | | Underway | | | | | | | | | | |
| | | Complete | | | Complete | | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | |
| Expected that 14 persons with special needs will receive assistance | | # of ramps installed | | | | | | | | | | | | | |
| 14A Rehab; Single-Unit Residential 570.202 ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | |
| | | Actual Amount | \$78,700 | | Actual Amount | | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | |
| | | Actual Amount | | | Actual Amount | | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 14 | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | |
| | | Actual Units | 15 | | Actual Units | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | |
| | | Actual Units | | | Actual Units | | | | | | | | | | |

| | | | | | | | |
|----------------|------------------|----------------|----------|--|------------------|----------------|--|
| Program Year 2 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$40,000 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 10 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$45,000 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 15 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

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|---|---|---|---|--|--|-----------------------|--|---|---|--|---|---|--|---|
| Project Name: Empire Housing & Development Corporation | | | | | | | | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 Syracuse | | | | | | | | | | | | | |
| A housing not-for-profit that works on a city-wide basis to provide affordable owner-occupied housing and rental properties for low-income tenants. Projects are planned to address slum and blight conditions as well as aiding in the stabilization of neighborhoods. | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | |
| 643 Park Avenue - office location - city-wide basis | <table border="1"> <tr> <td>Select one:</td> <td>Owner Occupied Housing ▼</td> </tr> </table> | Select one: | Owner Occupied Housing ▼ | | | | | | | | | | | |
| Select one: | Owner Occupied Housing ▼ | | | | | | | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | | | | | | | |
| 4/30/2008 | Provide affordable housing to low-to-moderate income individuals and families to increase the rate of homeownership in the City. Increase the supply of affordable housing. Improve the overall condition of housing in Syracuse. | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/> Decent Housing</td> </tr> <tr> <td><input type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input checked="" type="radio"/> Decent Housing | <input type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | | | | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input type="checkbox"/> Sustainability | <table border="1"> <tr> <td>1</td> <td>Increase the supply of affordable rental housing</td> <td>▼</td> </tr> <tr> <td>2</td> <td>Improve access to affordable owner housing</td> <td>▼</td> </tr> <tr> <td>3</td> <td></td> <td>▼</td> </tr> </table> | 1 | Increase the supply of affordable rental housing | ▼ | 2 | Improve access to affordable owner housing | ▼ | 3 | | ▼ |
| Outcome Categories | | | | | | | | | | | | | | |
| <input type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | |
| 1 | Increase the supply of affordable rental housing | ▼ | | | | | | | | | | | | |
| 2 | Improve access to affordable owner housing | ▼ | | | | | | | | | | | | |
| 3 | | ▼ | | | | | | | | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed | 10 | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | |
| Provide 10 rental and homeownership opportunities | # of units rehabbed; # of households assisted | | | | | | | | | | | | | |
| 14H Rehabilitation Administration 570.202 ▼ | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | |
| | | Actual Amount | \$76,060 | | | Actual Amount | | | | | | | | |
| | Other ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | |
| | 10 Housing Units ▼ | Proposed Units | 10 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | 177 | | | Actual Units | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | |

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|----------------|------------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$33,694 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 10 Housing Units | ▼ | Proposed Units | 5 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$43,694 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 10 Housing Units | ▼ | Proposed Units | 6 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

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|--|--|-----------------------|-----------|----------------|------------------|-----------------------|--|
| Project Name: Home Headquarters Administration | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 Syracuse | | | | | | |
| These funds provide support staff to provide homeownership counseling for potential homeowners, credit counseling, marketing of homes, processing applications for rehabilitation assistance and community development. Provides a "one-stop" location for many housing programs | | | | | | | |
| Location: | Priority Need Category | | | | | | |
| 124 East Jefferson Street - location of office - operates on a city-wide basis | Select one: Owner Occupied Housing ▼ | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | |
| 4/30/2008 | Supports the operation of home-ownership and retention program | | | | | | |
| Objective Category | Specific Objectives | | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Increase the availability of affordable owner housing ▼ 2. Improve the quality of owner housing ▼ 3. Improve access to affordable owner housing ▼ | | | | | | |
| Outcome Categories | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | | | | | | | |
| Project-level Accomplishments | Accompl. Type: ▼ | Proposed | NA | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | |
| NA | NA | | | | | | |
| 14H Rehabilitation Administration 570.202 ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$228,500 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | NA | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$103,365 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | NA | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$103,365 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | NA | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|--|--|--|--|--------------------------------------|---|--|---|--|---|-----------|---|--|---|--------------------------------------|---|--------------------------------------|--|--|--|--|--|----------------------------|--|--|---------------------------|--|--|--|---|--|---|--|---|---|---|---|---|--------------------------------------|---|---|--|---|--------------------------------------|---------|-----------------|----|--|------------------|-----------------|--|--|-----------------|--|--|--|-----------------|--|--|-----------------|--|--|--|-----------------|--|------------------|-----------------|--|--|------------------|-----------------|--|--|-----------------|--|--|--|-----------------|--|--|-----------------|--|--|--|-----------------|--|------------------|-----------------|--|--|------------------|-----------------|--|--|-----------------|--|--|--|-----------------|--|--|-----------------|--|--|--|-----------------|--|-------------------------|--|----------------------------|--|-----------------------|--|--|--|----------------------------------|--|--|--|--|--|--|--|--|--|--|--|----------------|--|--|--|----------------|--|--|--|----------------|--|--|--|----------------|--|--|--|----------------|--|--|--|-----------------------|--------|----------------------|--|--|----------------|----------------------|--|--|----------------------|-----------|--|----------------------|--|----------------|----------------------|--|----------------|----------------------|--|--|----------------------|--|--|----------------------|--|---------|-----------------------|----|------------------|-----------------------|--|--|---------------------|---|--|---------------------|--|------------------|-----------------------|--|------------------|-----------------------|--|--|---------------------|--|--|---------------------|--|
| Project Name: Home Headquarters - Distressed Property Program | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 Syracuse | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| This program utilizes CDBG funds to supplement neighborhood initiative funds for the renovation of salvageable properties or the demolition of vacant, derelict structures. Rehabilitation work includes repairs to or replacement of all major systems in the house. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 124 East Jefferson Street - office location - serves city-wide basis | <table border="1"> <tr> <td>Select one:</td> <td>Other ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Supplements neighborhood initiative funds for the renovation of salvageable properties or the demolition of vacant derelict structures</td> </tr> <tr> <td colspan="2">Expected Completion Date:</td> </tr> <tr> <td colspan="2">4/30/2008</td> </tr> <tr> <td colspan="2"> <table border="1"> <tr> <td colspan="2">Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> <td></td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> <td></td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> <td></td> </tr> </table> </td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td> <table border="1"> <tr> <td colspan="2">Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> <td></td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> <td></td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> <td></td> </tr> </table> </td> <td> <table border="1"> <tr> <td>1</td> <td>Increase the availability of affordable owner housing</td> <td>▼</td> </tr> <tr> <td>2</td> <td>Improve the quality of owner housing</td> <td>▼</td> </tr> <tr> <td>3</td> <td></td> <td>▼</td> </tr> </table> </td> </tr> <tr> <td rowspan="9">Project-level Accomplishments</td> <td>Other ▼</td> <td>Proposed</td> <td>10</td> <td></td> <td>Accompl. 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Type: ▼ | Proposed | | | Underway | | | | Underway | | | Complete | | | | Complete | | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | Underway | | | | Underway | | | Complete | | | | Complete | | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | Underway | | | | Underway | | | Complete | | | | Complete | | Proposed Outcome | | Performance Measure | | Actual Outcome | | | | 10 properties will be demolished | | # of properties demolished and/or acquired | | | | | | 04 Clearance and Demolition 570.201(d) ▼ | | | | Matrix Codes ▼ | | | | Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | \$203,500 | | Actual Amount | | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | | Actual Amount | | Other ▼ | Proposed Units | 10 | Accompl. Type: ▼ | Proposed Units | | | Actual Units | 4 | | Actual Units | | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | | | Actual Units | | | Actual Units | |
| Select one: | Other ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| 3 | | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Project-level Accomplishments | Other ▼ | Proposed | 10 | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 10 properties will be demolished | | # of properties demolished and/or acquired | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 04 Clearance and Demolition 570.201(d) ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Actual Amount | \$203,500 | | | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Other ▼ | Proposed Units | 10 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Actual Units | 4 | | | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

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|----------------|----------------|---|----------------|-----------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$203,500 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Other | ▼ | Proposed Units | 10 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$203,500 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Other | ▼ | Proposed Units | 10 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | | | | |
|--|--|-----------------------|---------------------------------------|----------------|-----------------------|-----------------------|--|--|
| Project Name: Home Headquarters - Home Improvement Program | | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 Syracuse Loans to low-income homeowners who need major home repairs, supporting the owner-occupants with housing inspections, specification writing and contract monitoring services. | | | | | | | |
| Location: | Priority Need Category | | | | | | | |
| 124 East Jefferson office location - serves city-wide basis | Select one: Owner Occupied Housing ▼ | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | |
| 4/30/2008 | Provides affordable financing to low-income homeowners who need major home repairs. Loans of up to \$20,000 are available for home repairs within HHQs target area of the City of Syracuse. A portion of the loan for repairs is deferred depending on income and family size. | | | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Improve the quality of owner housing ▼ 2. Improve access to affordable owner housing for minorities ▼ 3. <input type="text"/> ▼ | | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 35 | | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | | | Underway | | |
| | | Complete | 97 | | | Complete | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | | | Underway | | |
| | | Complete | | | | Complete | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | | | Underway | | |
| | | Complete | | | | Complete | | |
| | Proposed Outcome | | Performance Measure | | Actual Outcome | | | |
| | 35 homeowners will receive rehabilitation loans | | # of homeowners receiving rehab loans | | | | | |
| | 14A Rehab; Single-Unit Residential 570.202 ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | |
| | | Actual Amount | \$750,000 | | | Actual Amount | | |
| | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | |
| | | Actual Amount | \$250,000 | | | Actual Amount | | |
| | 04 Households ▼ | Proposed Units | 35 | | Accompl. Type: ▼ | Proposed Units | | |
| | | Actual Units | 97 | | | Actual Units | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | |
| | | Actual Units | | | | Actual Units | | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|-----------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$601,437 | | | | | Actual Amount | |
| | HOME | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$350,000 | | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 35 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$701,437 | | | | | Actual Amount | |
| | HOME | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$200,000 | | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 35 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | | | | |
|---|--|--------------------------------------|--------------------------|-----------------------|------------------|----------------------|-----------------------|--|
| Project Name: Home Headquarters - SHARP Program | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 Syracuse | | | | | | | |
| This program provides a range of housing options for low-income and elderly residents and reduces the cost burden faced by low-and extremely-low income households | | | | | | | | |
| Location: | Priority Need Category | | | | | | | |
| 124 East Jefferson Street office location - operates on a city-wide basis | <table border="1"> <tr> <td>Select one:</td> <td>Owner Occupied Housing ▼</td> </tr> </table> | Select one: | Owner Occupied Housing ▼ | | | | | |
| Select one: | Owner Occupied Housing ▼ | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | |
| 4/30/2008 | Home Headquarters will provide major home repairs, supporting homeowners with inspections, specification writing, and contract-monitoring services | | | | | | | |
| <input type="checkbox"/> Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1, Improve the quality of owner housing ▼ 2, ▼ 3, ▼ | | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 20 | | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | | | Underway | | |
| | | Complete | 53 | | | Complete | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | | | Underway | | |
| | | Complete | | | | Complete | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | | | Underway | | |
| | | Complete | | | | Complete | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | |
| 20 households will be assisted | | # of households receiving assistance | | | | | | |
| 14A Rehab; Single-Unit Residential 570.202 ▼ | | | | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | |
| | | Actual Amount | \$70,000 | | | Actual Amount | | |
| | Fund Source: ▼ | Proposed Amt. | | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | | |
| | 04 Households ▼ | Proposed Units | 20 | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 53 | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$70,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 20 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$70,000 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 20 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | | | |
|---|--|---|---------------|-----------|------------------|----------------|---------------|
| Project Name: Housing Technical Services | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | |
| Funds support the city's housing division's staff in their efforts to provide affordable housing. These funds cover the costs associated with site inspections and specification writing as well as for the monitoring of housing development through the subrecipient's contracted to develop affordable housing | | | | | | | |
| Location: 201 E. Washington St - office location | Priority Need Category Select one: Other ▼ | | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: | | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1 Improve the quality of affordable rental housing ▼ 2 Improve access to affordable owner housing ▼ 3 Improve the quality of owner housing ▼ | | | | | | |
| Project-level Accomplishments | Accompl. Type: ▼ Proposed Underway Complete | Accompl. Type: ▼ Proposed Underway Complete | | | | | |
| | Accompl. Type: ▼ Proposed Underway Complete | Accompl. Type: ▼ Proposed Underway Complete | | | | | |
| | Accompl. Type: ▼ Proposed Underway Complete | Accompl. Type: ▼ Proposed Underway Complete | | | | | |
| | Proposed Outcome | | | | | | |
| | Performance Measure | | | | | | |
| | Actual Outcome | | | | | | |
| | 14H Rehabilitation Administration 570.202 ▼ | Matrix Codes ▼ | | | | | |
| | Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| | Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | Actual Amount | \$570,391 | Fund Source: ▼ | Proposed Amt. | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | Actual Amount | | Fund Source: ▼ | Proposed Amt. | Actual Amount |
| | Accompl. Type: ▼ | Proposed Units | Actual Units | | Accompl. Type: ▼ | Proposed Units | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | Actual Units | | Accompl. Type: ▼ | Proposed Units | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$583,377 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$733,928 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | |
|--|--|-----------------------|-----|--|------------------|----------------|--|
| Project Name: Housing Visions Unlimited, Inc. - Elderly Housing Development | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | |
| Housing Visions Unlimited, in partnership with Loretto, is proposing an affordable housing project to provide quality, affordable housing for the frail elderly population whose income is 60% or below the Area Median Income, Management will be provided by Loretto. The total project cost for the development is approximately \$2 million. | | | | | | | |
| Location: | Priority Need Category | | | | | | |
| 1300 block of E. Fayette Street in Syracuse, NY site of the project | Select one: Rental Housing ▼ | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | |
| 4/30/2008 | The lack of quality affordable housing and services for the frail elderly population was identified through Loretto's internal data and a professional market study as well as their participation in the Continuum of Care which supports their own findings. Loretto currently has a similar project to that proposed. | | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase the supply of affordable rental housing ▼ | | | | | | |
| | 2. Improve access to affordable rental housing ▼ | | | | | | |
| | 3. ▼ | | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed | 14 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | |
| 14 affordable rental SRO units with support services | | | | | | | |
| 02 Disposition 570.201(b) ▼ | Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

| | | | | | | | | |
|----------------|------------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$0 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$50,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units | ▼ | Proposed Units | 14 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|--|---|--|---|--|-------------------------|---|--|----------------------------|--|---|---|---|--|---|---|
| Project Name: Jubilee Homes of Syracuse, Inc. | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 Syracuse | | | | | | | | | | | | | | |
| The target area for Jubilee Homes of Syracuse, Inc. includes principally ver-low income families wishing to become homeowners within the Southwest Revitalization Area bordered by West Onondaga Street and Cheney Streets to the North and South and South Avenue and Onondaga Avenue to the East and West. Delivery area is census tracts 30.00; 39.00; 40.00; 41.00 and 52.00 | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 901 Tallman Street office location | <table border="1"> <tr> <td>Select one:</td> <td>Owner Occupied Housing ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Jubilee Homes will continue constructing single-family homes utilizing the Community Land Trust Model. Jubilee constructs new homes utilizing tax delinquent vacant lots that are available for the development of housing. Subsidies are provided to new homeowners to make the houses affordable.</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Increase the availability of affordable owner housing ▼</td> </tr> <tr> <td>2</td> <td>Improve access to affordable owner housing ▼</td> </tr> <tr> <td>3</td> <td>Improve access to affordable owner housing for minorities ▼</td> </tr> </table> | Select one: | Owner Occupied Housing ▼ | Explanation: | | Jubilee Homes will continue constructing single-family homes utilizing the Community Land Trust Model. Jubilee constructs new homes utilizing tax delinquent vacant lots that are available for the development of housing. Subsidies are provided to new homeowners to make the houses affordable. | | Specific Objectives | | 1 | Increase the availability of affordable owner housing ▼ | 2 | Improve access to affordable owner housing ▼ | 3 | Improve access to affordable owner housing for minorities ▼ |
| Select one: | Owner Occupied Housing ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| Jubilee Homes will continue constructing single-family homes utilizing the Community Land Trust Model. Jubilee constructs new homes utilizing tax delinquent vacant lots that are available for the development of housing. Subsidies are provided to new homeowners to make the houses affordable. | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Increase the availability of affordable owner housing ▼ | | | | | | | | | | | | | | |
| 2 | Improve access to affordable owner housing ▼ | | | | | | | | | | | | | | |
| 3 | Improve access to affordable owner housing for minorities ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | Jubilee Homes will continue constructing single-family homes utilizing the Community Land Trust Model. Jubilee constructs new homes utilizing tax delinquent vacant lots that are available for the development of housing. Subsidies are provided to new homeowners to make the houses affordable. | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/> Decent Housing</td> </tr> <tr> <td><input type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input checked="" type="radio"/> Decent Housing | <input type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input type="checkbox"/> Sustainability | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 3 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | |
| 3 new homes will be constructed | | # of subsidies provided for new homebuyer | | | | | | | | | | | | | |
| 12 Construction of Housing 570.201(m) ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$90,000 | | | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | |
| | 04 Households ▼ | Proposed Units | 3 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 6 | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$70,200 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 3 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$70,200 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 3 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | | | |
|---|---|-----------------------------------|-----------|-----------------------|------------------|----------------|--|
| Project Name: Lead Technical Services & Lead Match for Lead Grant | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | |
| Funds personnel support and related capital costs associated with the administration and implementation of the city's Lead Abatement Program | | | | | | | |
| Location: | Priority Need Category | | | | | | |
| 201 E. Washington Street office location | Select one: Other ▼ | | | | | | |
| Explanation: | | | | | | | |
| Expected Completion Date: | | | | | | | |
| 4/30/2008 | | | | | | | |
| Objective Category | | | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | |
| Specific Objectives | | | | | | | |
| Outcome Categories | 1 Improve the quality of owner housing ▼ | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 2 Improve the quality of affordable rental housing ▼ | | | | | | |
| | 3, _____ ▼ | | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed | 20 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | |
| 20 housing units will receive lead abatement and testing | | # of inspections and risk reduced | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$475,040 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 20 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 125 | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | |
|----------------|------------------|---|----------------|-----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$475,040 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 10 Housing Units | ▼ | Proposed Units | 20 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$475,040 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 10 Housing Units | ▼ | Proposed Units | 20 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | | | |
|---|---|----------------------------|-------------|-----------------------|------------------|----------------|--|
| Project Name: New Construction Float Loan | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | |
| Provides for not-for-profit developers with 0% construction financing for new single-family homes in the city's neighborhoods | | | | | | | |
| Location: | Priority Need Category | | | | | | |
| 201 E. Washington St office location | Select one: Owner Occupied Housing ▼ | | | | | | |
| Explanation: | | | | | | | |
| Expected Completion Date: | | | | | | | |
| 4/30/2008 | | | | | | | |
| Objective Category | | | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | |
| Specific Objectives | | | | | | | |
| Outcome Categories | 1 Increase the availability of affordable owner housing ▼ | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 2 Improve access to affordable owner housing for minorities ▼ | | | | | | |
| | 3 Improve access to affordable rental housing ▼ | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 10 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | |
| 10 new single-family homes will be constructed | | | | | | | |
| 12 Construction of Housing 570.201(m) ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$1,000,000 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 04 Households ▼ | Proposed Units | 10 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|-------------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$1,000,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 10 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$1,000,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 8 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|---|--|--|--------------------------|-----------------------|-----------------------|---|--|----------------------------|--|---|---|---|--|---|--|
| Project Name: Northeast Hawley Development Association (NEHDA) | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| NEHDA provides housing and housing support services to low- to moderate-income families/individuals. NEHDA's target area is bounded on the west by N. State St, Isabella St and Pond St on the south and east by Burnet Avenue, Teall Avenue and Butternut St and on the north by Carbon St, Farmer St and James St. Delivery area is census tracts 17.01; 23.00; 07.00; 13.00; 14.00; 15.00; 16.00; and 24.0 | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 101 Gertrude Street office location | <table border="1"> <tr> <td>Select one:</td> <td>Owner Occupied Housing ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Development of affordable owner-occupied housing opportunities for low- to moderate income families/households. Owner-occupancy is a major factor in the stabilization of a neighborhood. Construction of new houses and rehab of existing housing stock will further revitalize the neighborhood</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Increase the availability of affordable owner housing ▼</td> </tr> <tr> <td>2</td> <td>Improve the quality of owner housing ▼</td> </tr> <tr> <td>3</td> <td>Improve access to affordable owner housing ▼</td> </tr> </table> | Select one: | Owner Occupied Housing ▼ | Explanation: | | Development of affordable owner-occupied housing opportunities for low- to moderate income families/households. Owner-occupancy is a major factor in the stabilization of a neighborhood. Construction of new houses and rehab of existing housing stock will further revitalize the neighborhood | | Specific Objectives | | 1 | Increase the availability of affordable owner housing ▼ | 2 | Improve the quality of owner housing ▼ | 3 | Improve access to affordable owner housing ▼ |
| Select one: | Owner Occupied Housing ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| Development of affordable owner-occupied housing opportunities for low- to moderate income families/households. Owner-occupancy is a major factor in the stabilization of a neighborhood. Construction of new houses and rehab of existing housing stock will further revitalize the neighborhood | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Increase the availability of affordable owner housing ▼ | | | | | | | | | | | | | | |
| 2 | Improve the quality of owner housing ▼ | | | | | | | | | | | | | | |
| 3 | Improve access to affordable owner housing ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | 4/30/2008 | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed 4 | | Accompl. Type: ▼ | Proposed | | | | | | | | | | |
| | | Underway | | | Underway | | | | | | | | | | |
| | | Complete | | | Complete | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | |
| | | Underway | | | Underway | | | | | | | | | | |
| | | Complete | | | Complete | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | |
| | | Underway | | | Underway | | | | | | | | | | |
| | | Complete | | | Complete | | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | |
| 3 new-single family homes constructed; 1 rehab | | # new construction and # rehab units completed | | | | | | | | | | | | | |
| 12 Construction of Housing 570.201(m) ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| 14A Rehab; Single-Unit Residential 570.202 ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | |
| | | Actual Amount | \$26,050 | | Actual Amount | | | | | | | | | | |
| | HOME ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | |
| | | Actual Amount | | | Actual Amount | | | | | | | | | | |
| | 04 Households ▼ | Proposed Units | 4 | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | |
| | | Actual Units | 2 | | Actual Units | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | |
| | | Actual Units | | | Actual Units | | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$36,112 | | | Actual Amount | |
| | HOME | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$25,385 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 4 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$46,112 | | | Actual Amount | |
| | HOME | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$25,385 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 4 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|--|---|-----------------------|----------|------------------|----------------|--|
| Project Name: Relocation Expenses for Code Enforcement Activities | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Funds are used for the actual cost incurred in the relocation of an individual or family which are occupying properties that are found to be unfit for human habitation by the City of Syracuse's Division of Code Enforcement. Relocation monies are given only to those who meet HUD guidelines for low-to moderate-income persons | | | | | | |
| Location: 201 E. Washington St - office location for code enforcement | Priority Need Category Select one: Other ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1, Increase the supply of affordable rental housing ▼ 2, ▼ 3, ▼ | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 100 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| Provide relocation services to 100 households residing in unfit units | | | | | | |
| 08 Relocation 570.201(i) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$50,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 04 Households ▼ | Proposed Units | 100 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$0 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$10,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 20 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | |
|---|--|-----------------------|-----|--|------------------|-----------------------|--|
| Project Name: Southeast Gateway Community Development Corporation | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | |
| Home Headquarters will be the recipient of these grant funds. Census tracts 41, 42 and 53 are Gateway's service area | | | | | | | |
| Location: | Priority Need Category | | | | | | |
| 1818 South Salina Street office location | Select one: Owner Occupied Housing ▼ | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | |
| 4/30/2008 | Gateway, in partnership with Home Headquarters, will provide homeownership opportunities for low-income households | | | | | | |
| Objective Category | Specific Objectives | | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Increase the availability of affordable owner housing ▼ | | | | | | |
| Outcome Categories | 2. Improve the quality of owner housing ▼ | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 3. Improve access to affordable rental housing ▼ | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 5 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | |
| 5 affordable housing opportunities will be created | | | | | | | |
| 12 Construction of Housing 570.201(m) ▼ | Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

| | | | | | | |
|----------------|------------------|----------------|----------|----------------|----------------|--|
| Program Year 2 | CDBG | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | \$20,000 | | Actual Amount | |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 10 Housing Units | Proposed Units | 5 | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 3 | CDBG | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | \$25,000 | | Actual Amount | |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 10 Housing Units | Proposed Units | 5 | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 4 | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 5 | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | |
|---|---|-----------------------|----------|-------------------------|-----------------------|--|
| Project Name: Special Housing Program | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Provides direct and leveraged funding for the acquisition of land and existing structures for the development of affordable housing projects | | | | | | |
| Location: | Priority Need Category | | | | | |
| 201 E. Washington Street office location | Select one: Owner Occupied Housing ▼ | | | | | |
| Explanation: | | | | | | |
| Expected Completion Date: | | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category | | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | |
| Specific Objectives | | | | | | |
| Outcome Categories | 1 Improve the quality of owner housing ▼ | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 2 Improve access to affordable owner housing ▼ | | | | | |
| | 3 Improve access to affordable owner housing for minorities ▼ | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed 3 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 5 acquisitions will be acquired to promote affordable housing | | | | | | |
| 14G Acquisition - for Rehabilitation 570.202 ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$85,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 3 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | |
|----------------|------------------|----------------|-----------|----------------|----------------|--|
| Program Year 2 | CDBG | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | \$200,000 | | Actual Amount | |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 10 Housing Units | Proposed Units | 5 | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 3 | CDBG | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | \$200,000 | | Actual Amount | |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 10 Housing Units | Proposed Units | 5 | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 4 | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 5 | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--|--|--|---|--|--|---|-----------------|----------------------------|----------------------|-----------------|--|----------------------|--|---|---|----------------------|-----------------|--|----------------------|--|------------------|-----------------------|------------------|-----------------|---------------------|--|------------------|-----------------------|---|--|---------------------|---|--|--|-----------------|--|--|-----------------|--|--|--|-----------------|--|------------------|-----------------|--|--|------------------|-----------------|--|--|-----------------|--|--|--|-----------------|--|--|-----------------|--|--|--|-----------------|--|
| Project Name: Syracuse Model Neighborhood Corporation (SMNC) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 Syracuse | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| SMNC's target area is Southwest and Westside neighborhood SMNC is the only non-profit on the South West side that actively acquires and manages over 340 affordable rental apartments for low-income people and is one of the largest landlords in the neighborhood. SMNC has purchased many building that otherwise would have been abandoned. SMNC also plans on building single-family homes to make the neighborhood viable once again. Census tracts 51.00; 52.00; 53.00; and 54.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1721 South Salina Street | <table border="1"> <tr> <td>Select one:</td> <td>Rental Housing ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">The Southwest neighborhood has suffered abandonment, demolition of buildings and out-mitgration of population for a number of years. SMNC is engaged in a multi-faceted approach to increase home ownership and to improve existing family rental units</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Increase the supply of affordable rental housing ▼</td> </tr> <tr> <td>2</td> <td>Improve the quality of affordable rental housing ▼</td> </tr> <tr> <td>3</td> <td>Increase the availability of affordable owner housing ▼</td> </tr> </table> | Select one: | Rental Housing ▼ | Explanation: | | The Southwest neighborhood has suffered abandonment, demolition of buildings and out-mitgration of population for a number of years. SMNC is engaged in a multi-faceted approach to increase home ownership and to improve existing family rental units | | Specific Objectives | | 1 | Increase the supply of affordable rental housing ▼ | 2 | Improve the quality of affordable rental housing ▼ | 3 | Increase the availability of affordable owner housing ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Select one: | Rental Housing ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| The Southwest neighborhood has suffered abandonment, demolition of buildings and out-mitgration of population for a number of years. SMNC is engaged in a multi-faceted approach to increase home ownership and to improve existing family rental units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | Increase the supply of affordable rental housing ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | Improve the quality of affordable rental housing ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | Increase the availability of affordable owner housing ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Expected Completion Date: | <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/> Decent Housing</td> </tr> <tr> <td><input type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input checked="" type="radio"/> Decent Housing | <input type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input checked="" type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Project-level Accomplishments | <table border="1"> <tr> <td>10 Housing Units ▼</td> <td>Proposed</td> <td>10</td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td></td> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td></td> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> <tr> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td></td> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td></td> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> <tr> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td></td> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td></td> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> </table> | 10 Housing Units ▼ | Proposed | 10 | | Accompl. Type: ▼ | Proposed | | | Underway | | | | Underway | | | Complete | | | | Complete | | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | Underway | | | | Underway | | | Complete | | | | Complete | | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | Underway | | | | Underway | | | Complete | | | | Complete | |
| 10 Housing Units ▼ | Proposed | 10 | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Substantial rehab of 10 units of low-income rental properties; build 2 houses | # of units constructed; # of affordable rental units rehabbed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 14B Rehab; Multi-Unit Residential 570.202 ▼ | Matrix Codes | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 12 Construction of Housing 570.201(m) ▼ | Matrix Codes | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Program Year 1 | <table border="1"> <tr> <td>CDBG ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td>\$200,000</td> </tr> <tr> <td>Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td></td> </tr> </table> | CDBG ▼ | Proposed Amt. | | | Actual Amount | \$200,000 | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | <table border="1"> <tr> <td>Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td></td> </tr> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td>10</td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> </tr> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td>2</td> </tr> <tr> <td></td> <td>Actual Units</td> <td>3</td> </tr> </table> | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | Accompl. Type: ▼ | Proposed Units | 10 | | Actual Units | | Accompl. Type: ▼ | Proposed Units | 2 | | Actual Units | 3 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CDBG ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | \$200,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | 2 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | 3 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| | | | | | | | | |
|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$130,438 | | | Actual Amount | |
| | HOME | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$25,385 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 10 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| 10 Housing Units | ▼ | Proposed Units | 2 | Accompl. Type: | ▼ | Proposed Units | | |
| | | Actual Units | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$180,438 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units | ▼ | Proposed Units | 12 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | | |
| | | Actual Units | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | | |
| | | Actual Units | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | | |
| | | Actual Units | | | | Actual Units | | |

| | | | | | | |
|---|---|----------------|-----------|------------------|----------------|--|
| Project Name: Vacant Property Program | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| This program funds the demolition of properties determined to be unfeasible for rehabilitation with the city's revitalization areas. Funds also the interim maintenance of vacant structures and vacant lots. | | | | | | |
| Location: | Priority Need Category | | | | | |
| 201 E. Washington Street - office location | Select one: Other ▼ | | | | | |
| Explanation: | | | | | | |
| Expected Completion Date: | | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | |
| Specific Objectives | | | | | | |
| Outcome Categories | 1 Improve the quality of owner housing ▼ | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | 2 ▼ | | | | | |
| <input checked="" type="checkbox"/> Affordability | 3 ▼ | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed | 30 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | 44 | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Proposed Outcome | | | | | |
| | 30 derelict structures will be demolished | | | | | |
| | Performance Measure | | | | | |
| 04 Clearance and Demolition 570.201(d) ▼ | | | | | | |
| Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$350,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 30 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | |
|----------------|------------------|---|----------------|-----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$350,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 10 Housing Units | ▼ | Proposed Units | 30 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$61,980 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 10 Housing Units | ▼ | Proposed Units | 5 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

**Community Development
Administration,
Planning and Capacity Building**

| | | | | | | |
|---|--|----------------------------|-----------|-----------------------|----------------|--|
| Project Name: Community Development Administration | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Funds the personnel and non-personnel costs of administering the Community Development Program | | | | | | |
| Location: | Priority Need Category | | | | | |
| 201 E. Washington Street office location | Select one: Planning/Administration ▼ | | | | | |
| Explanation: | | | | | | |
| Expected Completion Date: | Activities include general administration, planning, and performance reporting and citizen participation | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category | Specific Objectives | | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | |
| Outcome Categories | 1 Improve the services for low/mod income persons ▼ | | | | | |
| <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 2 Improve access to affordable rental housing ▼ | | | | | |
| | 3 Improve access to affordable owner housing ▼ | | | | | |
| Project-level Accomplishments | Other ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | |
| | | | | | | |
| 21A General Program Administration 570.206 ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$938,735 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Other ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|-----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$805,200 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Other | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$733,100 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | | |
|---|--|--------------------------------------|----------|-----------------------|-----------------------|--|
| Project Name: Fair Housing Council of Central New York | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Funds educational and outreach services to inform residents of their fair housing rights and obligations. Funds also provide fair housing enforcement services to victims of illegal housing discrimination | | | | | | |
| Location: West Fayette Street | Priority Need Category Select one: Planning/Administration ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Improve the services for low/mod income persons ▼ 2. Improve access to affordable rental housing ▼ 3. ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 100 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | 93 | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | |
| 100 people will be assisted through this organization | | # of individuals/households assisted | | | | |
| 21D Fair Housing Activities (subject to 20% Admin cap) 570.20i ▼ | | | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$50,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 100 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 93 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$45,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$45,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|--|---|----------------------------|----------|-----------------------|----------------|--|
| Project Name: F.O.C.U.S. Greater Syracuse | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| This organization provides a much needed component to the City of Syracuse's Department of Community Development efforts. Working on a city-wide basis this group assists in neighborhood plans and assists in the implementation of these plans | | | | | | |
| Location: 201 E. Washington Street office location | Priority Need Category Select one: Planning/Administration ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼ | | | | | |
| Project-level Accomplishments | Other ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | |
| 20 Planning 570.205 ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$18,500 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Other ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$15,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Other | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$15,000 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Other | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | | |
|---|---|----------------------------|-----------|-----------------------|----------------|--|
| Project Name: Planning Technical Services/Neighborhood Coordination | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Funds the personnel expenses for neighborhood planning, provides technical assistance to each of the TNT 8 sectors as well as developing the consolidated plan and administering neighborhood plans, and environmental studies. Also, personnel costs of staff who are responsible for monitoring of contracts with subrecipients | | | | | | |
| Location: | Priority Need Category | | | | | |
| 201 E. Washington Street office location | Select one: Planning/Administration ▼ | | | | | |
| Explanation: | | | | | | |
| Expected Completion Date: | | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | |
| Specific Objectives | | | | | | |
| Outcome Categories | 1. Improve the services for low/mod income persons ▼ | | | | | |
| <input type="checkbox"/> Availability/Accessibility | 2. ▼ | | | | | |
| <input type="checkbox"/> Affordability | 3. ▼ | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | |
| Project-level Accomplishments | Other ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | |
| | | | | | | |
| 20 Planning 570.205 ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$310,952 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Other ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$354,876 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Other | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$364,876 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

Economic Development

| | | | | | | |
|--|--|-----------------------|-----------|------------------|-----------------------|--|
| Project Name: Economic Development Administration | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Funds personnel costs for staff that provide coordinated planning and implementation of all economic development activities as well as activities funded by other sources: I.e., Syracuse Industrial Development Agency (SIDA) and Syracuse Economic Development Corporation (SEDCO) | | | | | | |
| Location: 233 E. Washington Street - City Hall - office location | Priority Need Category Select one: Economic Development ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: ED staff assists firms to expand and improve business enterprises as well as create job opportunities for low and moderate income residents. The City of Syracuse was awarded a Federal Empowerment Zone in January of 2002 | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1, Improve economic opportunities for low-income persons ▼ 2, ▼ 3, ▼ | | | | | |
| Project-level Accomplishments | 13 Jobs ▼ | Proposed 50 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 50 jobs will be created through ED efforts | | | | | | |
| 18B ED Technical Assistance 570.203(b) ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$514,710 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 13 Jobs ▼ | Proposed Units | 50 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$458,798 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | 50 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$400,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | 50 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|--|--|-----------------------|----------------------|----------------------|----------------|----------------------|
| Project Name: Economic Development Float Loan | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 SYRACUSE | | | | | |
| The Float Loan provides short-term loans (maximum of two years) to businesses to enhance economic development efforts for the city and also to create job opportunities for low and moderate income residents of the city. | | | | | | |
| Location: 233 E. Washington Street - City Hall - office location | Priority Need Category Select one: Economic Development ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: The idea of a float loan is to "jump start" a business. When a float loan is processed by staff the necessary public hearings and documentation will be provided according to the City's Citizen Participation Plan | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1, Improve economic opportunities for low-income persons ▼ 2, <input type="text"/> ▼ 3, <input type="text"/> ▼ | | | | | |
| Project-level Accomplishments | 13 Jobs ▼ | Proposed | <input type="text"/> | Accompl. Type: ▼ | Proposed | <input type="text"/> |
| | <input type="text"/> | Underway | <input type="text"/> | <input type="text"/> | Underway | <input type="text"/> |
| | <input type="text"/> | Complete | <input type="text"/> | <input type="text"/> | Complete | <input type="text"/> |
| | Accompl. Type: ▼ | Proposed | <input type="text"/> | Accompl. Type: ▼ | Proposed | <input type="text"/> |
| | <input type="text"/> | Underway | <input type="text"/> | <input type="text"/> | Underway | <input type="text"/> |
| | <input type="text"/> | Complete | <input type="text"/> | <input type="text"/> | Complete | <input type="text"/> |
| | Accompl. Type: ▼ | Proposed | <input type="text"/> | Accompl. Type: ▼ | Proposed | <input type="text"/> |
| | <input type="text"/> | Underway | <input type="text"/> | <input type="text"/> | Underway | <input type="text"/> |
| | <input type="text"/> | Complete | <input type="text"/> | <input type="text"/> | Complete | <input type="text"/> |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| jobs for low-income persons will be created | | | | | | |
| 18A ED Direct Financial Assistance to For-Profits 570.203(b) ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | <input type="text"/> | Fund Source: ▼ | Proposed Amt. | <input type="text"/> |
| | <input type="text"/> | Actual Amount | \$500,000 | <input type="text"/> | Actual Amount | <input type="text"/> |
| | Fund Source: ▼ | Proposed Amt. | <input type="text"/> | Fund Source: ▼ | Proposed Amt. | <input type="text"/> |
| | <input type="text"/> | Actual Amount | <input type="text"/> | <input type="text"/> | Actual Amount | <input type="text"/> |
| | 13 Jobs ▼ | Proposed Units | <input type="text"/> | Accompl. Type: ▼ | Proposed Units | <input type="text"/> |
| | <input type="text"/> | Actual Units | <input type="text"/> | <input type="text"/> | Actual Units | <input type="text"/> |
| | Accompl. Type: ▼ | Proposed Units | <input type="text"/> | Accompl. Type: ▼ | Proposed Units | <input type="text"/> |
| | <input type="text"/> | Actual Units | <input type="text"/> | <input type="text"/> | Actual Units | <input type="text"/> |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$500,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$500,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|---|--|-----------------------|------------------------|---------------------|------------------|---|--|----------------------------|--|---|---|---|---|---|---|
| Project Name: Empire State Zone Administrator/Rebuild Syracuse | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| Provides funds to staff the administration of the Empire State Zone | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 233 E. Washington Street City Hall | <table border="1"> <tr> <td>Select one:</td> <td>Economic Development ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Responsible for the implementation of the Empire State Zone located in the City of Syracuse. This assistance includes assistance to businesses in the Empire State Zone and provides residents with job opportunities</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve economic opportunities for low-income persons ▼</td> </tr> <tr> <td>2</td> <td>▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Economic Development ▼ | Explanation: | | Responsible for the implementation of the Empire State Zone located in the City of Syracuse. This assistance includes assistance to businesses in the Empire State Zone and provides residents with job opportunities | | Specific Objectives | | 1 | Improve economic opportunities for low-income persons ▼ | 2 | ▼ | 3 | ▼ |
| Select one: | Economic Development ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| Responsible for the implementation of the Empire State Zone located in the City of Syracuse. This assistance includes assistance to businesses in the Empire State Zone and provides residents with job opportunities | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Improve economic opportunities for low-income persons ▼ | | | | | | | | | | | | | | |
| 2 | ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | Responsible for the implementation of the Empire State Zone located in the City of Syracuse. This assistance includes assistance to businesses in the Empire State Zone and provides residents with job opportunities | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 13 Jobs ▼ | Proposed | 50 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | |
| 50 jobs will be created by new Empire State Zone businesses | | | | | | | | | | | | | | | |
| 18B ED Technical Assistance 570.203(b) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$80,824 | | Fund Source: ▼ | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | |
| | 13 Jobs ▼ | Proposed Units | 50 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$82,164 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | 50 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$82,164 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | 50 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | |
|--|--|----------------------------|-----|-----------------------|----------------------|----------------|--|
| Project Name: Syracuse Economic Development Corporation (SEDCO) | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 SYRACUSE | | | | | | |
| SEDCO is a private, nonprofit local development corporation funded by CDBG. It administers SEDCO Direct Loans and UBOC loans. The loan proceeds can be used for the acquisition of land, buildings, or rehabilitation of real property, or machinery and equipment. The maximum loan amount cannot exceed 50% of total project cost. The interest rate will be prime minus 1% and the term of the loan can be between 5 to 20 years. | | | | | | | |
| Location: 233 E. Washington St | Priority Need Category Select one: Economic Development ▼ | | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: | | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity | Specific Objectives | | | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1, Improve economic opportunities for low-income persons ▼ 2, <input type="text"/> ▼ 3, <input type="text"/> ▼ | | | | | | |
| Project-level Accomplishments | 13 Jobs ▼ | Proposed | 15 | | Accompl. Type: ▼ | Proposed | |
| | <input type="text"/> | Underway | | | <input type="text"/> | Underway | |
| | <input type="text"/> | Complete | | | <input type="text"/> | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | <input type="text"/> | Underway | | | <input type="text"/> | Underway | |
| | <input type="text"/> | Complete | | | <input type="text"/> | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | <input type="text"/> | Underway | | | <input type="text"/> | Underway | |
| | <input type="text"/> | Complete | | | <input type="text"/> | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | |
| 18C Micro-Enterprise Assistance ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | | |
| Program Year 1 | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | <input type="text"/> | Actual Amount | \$0 | | <input type="text"/> | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | <input type="text"/> | Actual Amount | | | <input type="text"/> | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | <input type="text"/> | Actual Units | | | <input type="text"/> | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | <input type="text"/> | Actual Units | | | <input type="text"/> | Actual Units | |

| | | | | | | |
|----------------|------------------|----------------|-----------|------------------|----------------|--|
| Program Year 2 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 3 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$370,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 13 Jobs ▼ | Proposed Units | 15 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 4 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 5 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | |
|--|--|-----------------------|-----|------------------|----------------|
| Project Name: Urban Business Development Center (UBOC) | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| This center focuses on increasing the participation of minorities and women in small business ventures. It offers a ten-week entrepreneurial training program twice a year where participants study classical business management skills and prepare a business plan. UBOC's loan program is accessible to those that participate in the course. | | | | | |
| Location: 201 E. Washington Street | Priority Need Category Select one: Economic Development ▼ | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: Loan proceeds may be used for costs related to start-up or expansion. UBOC is under the supervision of the City's Office of Minority Affairs and loans are processed through SEDCO. | | | | |
| Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1, Improve economic opportunities for low-income persons ▼ 2, ▼ 3, ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 15 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 15 micro-enterprise businesses will be assisted | | | | | |
| 18C Micro-Enterprise Assistance ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Program Year 1 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$0 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | |
|----------------|------------------|----------------|----------|------------------|----------------|--|
| Program Year 2 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 3 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$15,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 15 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 4 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 5 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

Parks and Public Improvements Category

| | | | | | | | | | | | | | | | |
|--|---|----------------------------|---------------------|-----------------------|------------------|---|-----------------------|----------------------------|--|---|---|---|---|---|---|
| Project Name: Homer Wheaton Playground and Park Improvements | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| CDBG funding will be used to upgrade blighted recreational resources as identified by TNT Section 5 Neighborhood Plan. Remove unsafe and deteriorated playground equipment and install new play equipment. | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| Census tracts 24; 17.01, | <table border="1"> <tr> <td>Select one:</td> <td>Public Facilities ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">This project will improve an existing neighborhood park and provide a recreational resource that draws organized sport users from beyond the immediate neighborhood</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>2</td> <td>Improve quality / increase quantity of neighborhood facilities for low-income persons ▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Public Facilities ▼ | Explanation: | | This project will improve an existing neighborhood park and provide a recreational resource that draws organized sport users from beyond the immediate neighborhood | | Specific Objectives | | 1 | Improve the services for low/mod income persons ▼ | 2 | Improve quality / increase quantity of neighborhood facilities for low-income persons ▼ | 3 | ▼ |
| Select one: | Public Facilities ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| This project will improve an existing neighborhood park and provide a recreational resource that draws organized sport users from beyond the immediate neighborhood | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | |
| 2 | Improve quality / increase quantity of neighborhood facilities for low-income persons ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | This project will improve an existing neighborhood park and provide a recreational resource that draws organized sport users from beyond the immediate neighborhood | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 11 Public Facilities ▼ | Proposed | 1 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | |
| Homer Wheaton Playground will be updated | | | | | | | | | | | | | | | |
| 03 Public Facilities and Improvements (General) 570.201(c) ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Program Year 1 | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$0 | | | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | |
| | | Actual Amount | | | | | Actual Amount | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | | | | | Actual Units | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | | | | | Actual Units | | | | | | | | |

| | | | | | | |
|----------------|------------------------|----------------|----------|------------------|----------------|--|
| Program Year 2 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 3 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 11 Public Facilities ▼ | Proposed Units | 1 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 4 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 5 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | |
|---|--|-----------------------|-----------|------------------|----------------|
| Project Name: Public Improvements-CD | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| The Department of Community Development provides funds for public improvements through various Community Development programs | | | | | |
| Location: | Priority Need Category | | | | |
| 201 E. Washington Street office location | Select one: Infrastructure ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | These funds provide for the installation and repair of curbs and sidewalks adjacent to housing development programs supported by the Department of Community Development | | | | |
| Objective Category | Specific Objectives | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Improve quality / increase quantity of public improvements for lower income persons ▼ | | | | |
| Outcome Categories | 2. Improve quality / increase quantity of neighborhood facilities for low-income persons ▼ | | | | |
| <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 3. _____ ▼ | | | | |
| Project-level Accomplishments | Other ▼ | Proposed | 10 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 10 projects will be assisted | | | | | |
| 03L Sidewalks 570.201(c) ▼ | Matrix Codes ▼ | | | | |
| 03 Public Facilities and Improvements (General) 570.201(c) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$103,673 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$170,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$170,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--|--|---|--|--|--|---|-----------------|---|----------------------|-----------------------|---|----------------------|---------------------|---|----------------|----------------------|-----------------|--|----------------------|--|-----------------|--|------------------|-----------------|--|--|------------------|-----------------|--|--|-----------------|--|--|--|-----------------|--|--|-----------------|--|--|--|-----------------|--|------------------|-----------------|--|--|------------------|-----------------|--|--|-----------------|--|--|--|-----------------|--|--|-----------------|--|--|--|-----------------|--|
| Project Name: Tomorrow's Neighborhoods Today (TNT) Sector Escrows | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Establishes a \$2,000 escrow account for each sector (8 sectors) to provide funds for a project(s) to be included in the City funded Capital Improvement Plan that is submitted yearly by each TNT sector. Also, sector funds may be expended for citizen participation | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 201 E. Washington Street office location | <table border="1"> <tr> <td>Select one:</td> <td>Other ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">In order to access these funds by the TNT Sectors, the Sectors must submit written requests to the Department of Community Development to determine eligibility</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>2</td> <td>▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Other ▼ | Explanation: | | In order to access these funds by the TNT Sectors, the Sectors must submit written requests to the Department of Community Development to determine eligibility | | Specific Objectives | | 1 | Improve the services for low/mod income persons ▼ | 2 | ▼ | 3 | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Select one: | Other ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| In order to access these funds by the TNT Sectors, the Sectors must submit written requests to the Department of Community Development to determine eligibility | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Expected Completion Date: | <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input type="radio"/> Decent Housing | <input checked="" type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input type="checkbox"/> Affordability</td> </tr> <tr> <td><input checked="" type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input type="checkbox"/> Availability/Accessibility | <input type="checkbox"/> Affordability | <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Project-level Accomplishments | <table border="1"> <tr> <td>Other ▼</td> <td>Proposed</td> <td>8</td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td></td> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td></td> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> <tr> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td></td> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td></td> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> <tr> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td></td> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td></td> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> </table> | Other ▼ | Proposed | 8 | | Accompl. Type: ▼ | Proposed | | | Underway | | | | Underway | | | Complete | | | | Complete | | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | Underway | | | | Underway | | | Complete | | | | Complete | | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | Underway | | | | Underway | | | Complete | | | | Complete | |
| Other ▼ | Proposed | 8 | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 8 projects; 1 from each TNT sector | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 31E Supportive service ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Program Year 1 | <table border="1"> <tr> <td>CDBG ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td>\$16,000</td> </tr> <tr> <td>Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td></td> </tr> </table> | CDBG ▼ | Proposed Amt. | | | Actual Amount | \$16,000 | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | <table border="1"> <tr> <td>Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td></td> </tr> </table> | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CDBG ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | \$16,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <table border="1"> <tr> <td>Other ▼</td> <td>Proposed Units</td> <td>8</td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | Other ▼ | Proposed Units | 8 | | Actual Units | | <table border="1"> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | Accompl. Type: ▼ | Proposed Units | | | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Other ▼ | Proposed Units | 8 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <table border="1"> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | Accompl. Type: ▼ | Proposed Units | | | Actual Units | | <table border="1"> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | Accompl. Type: ▼ | Proposed Units | | | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$16,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Other | ▼ | Proposed Units | 8 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$16,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Other | ▼ | Proposed Units | 8 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

**Public Services Category
(Exempt From the 15% Cap)**

| | | | | | | |
|---|---|-----------------------|-----------|------------------|----------------|--|
| Project Name: Home Headquarters - Administration | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| These funds provide for the Certified Homebuyer Education Course; Homeownership and Credit Counseling services to prospective and current homeowners; Homeownership Orientation Workshops; Landlord Training Program; etc. Exempt from Public Service cap because Home Headquarters is a qualified CBDO | | | | | | |
| Location: | Priority Need Category | | | | | |
| 124 East Jefferson Street - office location | Select one: Public Services ▼ | | | | | |
| Explanation: | | | | | | |
| Expected Completion Date: | | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | |
| Specific Objectives | | | | | | |
| Outcome Categories | 1 Increase the availability of affordable owner housing ▼ | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | 2 Improve access to affordable owner housing ▼ | | | | | |
| <input checked="" type="checkbox"/> Affordability | 3 Improve access to affordable owner housing for minorities ▼ | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 150 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 150 people will be assisted with HHQ programs | # of landlord training and # of homeownership counseling sessions | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$100,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 150 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 550 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$128,100 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$128,100 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|---|---|----------------------------|------------------|-----------------------|-----------------------|--|
| Project Name: Home Headquarters, Inc. SHARP Program | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| The Syracuse Homeowner Repair and Assistance Program (SHARP) provides construction apprenticeship opportunities for under-employed residents of the City of Syracuse. SHARP provides funds to neighborhood-based agencies to administer minor home improvement grants to Syracuse owner-occupants. This program is exempt from the Public Service cap because HHQ is a qualified CBDO | | | | | | |
| Location: 124 East Jefferson Street office location | Priority Need Category Select one: Public Services ▼ Explanation: | | | | | |
| Expected Completion Date 4/30/2008 | Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | | | | | | |
| Specific Objectives | | | | | | |
| 1 | Improve economic opportunities for low-income persons ▼ | | | | | |
| 2 | Increase range of housing options & related services for persons w/ special needs ▼ | | | | | |
| 3 | Improve the services for low/mod income persons ▼ | | | | | |
| Project-level Accomplishments | 13 Jobs ▼ | Proposed 4 | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | Underway | | |
| | | Complete 8 | | Complete | | |
| | Accompl. Type: ▼ | Proposed | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | Underway | | |
| | | Complete | | Complete | | |
| | Accompl. Type: ▼ | Proposed | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | Underway | | |
| | | Complete | | Complete | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | |
| 4 apprenticeship opportunities provided | | # of job opportunities | | | | |
| 05H Employment Training 570.201(e) ▼ | | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$30,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 13 Jobs ▼ | Proposed Units | 4 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 8 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$30,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | 4 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$30,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | 5 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | |
|---|--|----------------------------|----------|-----------------------|----------------|
| Project Name: Jubilee Homes of Syracuse, Inc. | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| Funds provide public services such as housing and credit counseling; homeownership assistance; neighborhood quality of life issues. Also provides assistance to potential homebuyers of newly constructed homes that Jubilee Homes builds. Exempt from Public Service cap because Jubilee Homes of Syracuse is a CBDO | | | | | |
| Location: | Priority Need Category | | | | |
| 901 Tallman Street office location | Select one: Public Services ▼ | | | | |
| Explanation: | | | | | |
| Expected Completion Date: | Specific Objectives | | | | |
| 4/30/2008 | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Increase the availability of affordable owner housing ▼ | | | | |
| | 2. Improve the services for low/mod income persons ▼ | | | | |
| | 3. Improve access to affordable owner housing for minorities ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 100 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | | Performance Measure | | Actual Outcome | |
| Program will assist 100 residents in homeownership opportunities | | # of households assisted | | | |
| 05 Public Services (General) 570.201(e) ▼ | | | | Matrix Codes ▼ | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$90,000 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 100 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 299 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$90,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$90,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|---|--|-----------------------|-----|------------------|----------------|
| Project Name: Latinos Unidos - Southwest Community Center | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| This program provides Latino youth interested in learning sports activities to increase their cooperation and responsible behavior due to the education youth receive as part of being a team. This program is enhanced with increasing parental and community involvement and exposure to positive role models | | | | | |
| Location: | Priority Need Category | | | | |
| 401 South Avenue - site of the Southwest Community Center | Select one: Public Services ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | Provide services to youth, especially during the after-school hours and during the summer months | | | | |
| Objective Category | Specific Objectives | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Improve the services for low/mod income persons ▼ | | | | |
| Outcome Categories | 2. ▼ | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 100 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 100 youth will participate in program | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$0 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$3,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 25 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$3,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 25 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | |
|--|---|-----------------------|----------|------------------|----------------|
| Project Name: Southwest Economic Business Resource Center (Jubilee Homes of Syr, Inc.) | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| This organization is an entity of Jubilee Homes of Syracuse, Inc. This Center was designed to bring resident driven and/or approved economic and commercial development to the Southwest neighborhood. Census target areas include: 30.00; 39.00; 40.00; 41.00; 42.00; and 52.00 | | | | | |
| Location: | Priority Need Category | | | | |
| 445 Onondaga Avenue office location | Select one: Economic Development ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | This Center is a "one-stop shop" providing education, training and development financial and technical assistance to start-up and micro-enterprise businesses | | | | |
| Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1, Improve economic opportunities for low-income persons ▼ 2, ▼ 3, ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 30 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 30 micro-enterprise businesses will be assisted | # of individuals receiving technical assistance | | | | |
| 18C Micro-Enterprise Assistance ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$92,500 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 30 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 145 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$92,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | 30 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$94,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 13 Jobs | ▼ | Proposed Units | 31 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|--|---|-----------------------|----------|------------------|----------------|
| Project Name: Career Services - Spanish Action League | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| The Career Services Program provides job readiness development and mentoring for the Latino low-income residents and assists clients to develop the necessary job skills to find employment and maintain jobs. Another focus of this program is to further empower the Latino population and assist them in overcoming language barriers that exist for them. Delivery area is census tracts: 30.00; 32.00; 38.00; 39.00 and 40.00 | | | | | |
| Location: | Priority Need Category | | | | |
| 700 Oswego Street - office location | Select one: Public Services ▼ | | | | |
| Explanation: | | | | | |
| Expected Completion Date: | The majority of the clients served have low educational levels, lack of transportation, limited English skills and incomes at or below 200% of the federal poverty level. In addition they are unable to access services needed with job readiness and skills attainment due to their limited English. 54% of the clients do not have a high school diploma and 62% have limited English skills | | | | |
| 4/30/2008 | | | | | |
| Objective Category | Specific Objectives | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | |
| Outcome Categories | 1. Improve economic opportunities for low-income persons ▼ | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 2. Improve the services for low/mod income persons ▼ | | | | |
| | 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 400 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 400 people will be assisted through this program | # of clients who retain job for a minimum of 90 days | | | | |
| 05H Employment Training 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$15,000 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | Accompl. Type: ▼ | Proposed Units | 400 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 135 | | Actual Units |
| | 01 People ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$15,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 400 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$15,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 400 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | | | | |
|---|--|--|-------------------------------------|----------------------------|-------------------------------------|-----------------------------|--------------------------|----------------------|---|---|---|---|---|--|---|---|--|---|
| Project Name: Housing Program - Spanish Action League | | | | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | | | | |
| This Agency assists low-income Latino population with their obtaining and keeping decent and affordable housing. The delivery service area is: 30.00; 32.00; 38.00; 39.00 and 40.00 | | | | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | | | | |
| 700 Oswego Street - office location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> </table> | Select one: | Public Services ▼ | | | | | | | | | | | | | | | |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | | | | | | | | | | | |
| 4/30/2008 | This Agency will assist clients to find decent, sanitary, safe and affordable housing. Clients will be assisted by bi-lingual and bi-cultural staff to access needed supportive services and manage the process of applying for housing. This program will address the Latino population located in Syracuse | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td colspan="2">Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/></td> <td>Decent Housing</td> </tr> <tr> <td><input type="radio"/></td> <td>Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/></td> <td>Economic Opportunity</td> </tr> </table> | Objective Category | | <input checked="" type="radio"/> | Decent Housing | <input type="radio"/> | Suitable Living Environment | <input type="radio"/> | Economic Opportunity | Specific Objectives | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> | Decent Housing | | | | | | | | | | | | | | | | | |
| <input type="radio"/> | Suitable Living Environment | | | | | | | | | | | | | | | | | |
| <input type="radio"/> | Economic Opportunity | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td colspan="2">Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/></td> <td>Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/></td> <td>Affordability</td> </tr> <tr> <td><input type="checkbox"/></td> <td>Sustainability</td> </tr> </table> | Outcome Categories | | <input checked="" type="checkbox"/> | Availability/Accessibility | <input checked="" type="checkbox"/> | Affordability | <input type="checkbox"/> | Sustainability | <table border="1"> <tr> <td>1</td> <td>Improve the services for low/mod income persons</td> <td>▼</td> </tr> <tr> <td>2</td> <td></td> <td>▼</td> </tr> <tr> <td>3</td> <td></td> <td>▼</td> </tr> </table> | 1 | Improve the services for low/mod income persons | ▼ | 2 | | ▼ | 3 | | ▼ |
| Outcome Categories | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | Availability/Accessibility | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | Affordability | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | Sustainability | | | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons | ▼ | | | | | | | | | | | | | | | | |
| 2 | | ▼ | | | | | | | | | | | | | | | | |
| 3 | | ▼ | | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 75 | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | | | | |
| 75 people will be assisted by this Agency | | # of clients assisted in locating affordable housing | | | | | | | | | | | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | | | | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | | | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | | | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | |
| | | Actual Amount | \$8,400 | | | Actual Amount | | | | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 75 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | |
| | | Actual Units | 285 | | | Actual Units | | | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$10,400 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$10,400 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|--|--|-------------------------------------|----------------------------|--|-----------------------------|---|----------------------|---|---------------|--|----------------|---------------|----------|----------------|------------------|----------|---------------|------------------|---------------|--|-------------|----------------|----------|------------------|----------------|--|--------------|----|------------------|----------|------------------|------------------|----------|------------------|----------------|--|--------------|--|--------------|--|----------|--|
| Project Name: Syracuse Model Neighborhood Corporation (SMNC) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Funds are used for the following activities: rental and homeownership opportunities; credit counseling, preparing tenants homeownership opportunities; maintain rental housing, screen potential rental tenants. Delivery area is census tracts: 51.00; 52.00; 53.00; and 54.00. SMNC is a qualified CBDO and is exempt from the Public Service cap | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1721 South Salina Street office location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Expected Completion Date: | <table border="1"> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the quality of affordable rental housing ▼</td> </tr> <tr> <td>2</td> <td>Improve access to affordable rental housing ▼</td> </tr> <tr> <td>3</td> <td>Increase the availability of affordable owner housing ▼</td> </tr> </table> | Specific Objectives | | 1 | Improve the quality of affordable rental housing ▼ | 2 | Improve access to affordable rental housing ▼ | 3 | Increase the availability of affordable owner housing ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | | Improve the quality of affordable rental housing ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | Improve access to affordable rental housing ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | Increase the availability of affordable owner housing ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td colspan="2">Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/></td> <td>Decent Housing</td> </tr> <tr> <td><input type="radio"/></td> <td>Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/></td> <td>Economic Opportunity</td> </tr> </table> | Objective Category | | <input checked="" type="radio"/> | Decent Housing | <input type="radio"/> | Suitable Living Environment | <input type="radio"/> | Economic Opportunity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> | Decent Housing | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> | Suitable Living Environment | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> | Economic Opportunity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td colspan="2">Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/></td> <td>Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/></td> <td>Affordability</td> </tr> <tr> <td><input checked="" type="checkbox"/></td> <td>Sustainability</td> </tr> </table> | Outcome Categories | | <input checked="" type="checkbox"/> | Availability/Accessibility | <input checked="" type="checkbox"/> | Affordability | <input checked="" type="checkbox"/> | Sustainability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | Availability/Accessibility | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | Affordability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | Sustainability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Project-level Accomplishments | <table border="1"> <tr> <td rowspan="3">01 People ▼</td> <td>Proposed</td> <td>150</td> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td>Complete</td> <td></td> </tr> <tr> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td>Complete</td> <td></td> </tr> <tr> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td>Complete</td> <td></td> </tr> </table> | 01 People ▼ | Proposed | 150 | Accompl. Type: ▼ | Proposed | | Underway | | Underway | | Complete | | Complete | | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | Underway | | Underway | | Complete | | Complete | | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | Underway | | Underway | | Complete | | Complete | |
| 01 People ▼ | Proposed | | 150 | Accompl. Type: ▼ | | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Proposed Outcome | Performance Measure | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 150 people will be assisted with public service activities | # of households assisted with housing services | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Program Year 1 | <table border="1"> <tr> <td rowspan="2">CDBG ▼</td> <td>Proposed Amt.</td> <td></td> <td rowspan="2">Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td>Actual Amount</td> <td>\$143,188</td> <td>Actual Amount</td> <td></td> </tr> <tr> <td rowspan="2">Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> <td rowspan="2">Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td>Actual Amount</td> <td></td> <td>Actual Amount</td> <td></td> </tr> <tr> <td rowspan="2">01 People ▼</td> <td>Proposed Units</td> <td>150</td> <td rowspan="2">Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td>Actual Units</td> <td>48</td> <td>Actual Units</td> <td></td> </tr> <tr> <td rowspan="2">Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> <td rowspan="2">Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td>Actual Units</td> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | Actual Amount | \$143,188 | Actual Amount | | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | Actual Amount | | Actual Amount | | 01 People ▼ | Proposed Units | 150 | Accompl. Type: ▼ | Proposed Units | | Actual Units | 48 | Actual Units | | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | | Actual Units | | Actual Units | | | |
| CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | \$143,188 | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 01 People ▼ | Proposed Units | 150 | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | 48 | | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

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|----------------|----------------|---|----------------|-----------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$175,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$175,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|---|--|--|--|--|------------------|--|--|----------------------------|--|---|---|---|---|---|---|
| Project Name: Syracuse Model Neighborhood Facility; aka, Southwest Community Center | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| This Center provides the basic infrastructure to enable other agencies to deliver targeted services to the residents of this low-income neighborhood. Service delivery area includes census tracts: 52.00 and 53.00. This is a city-owned facility and funds provide personnel and non-personnel costs to operate this facility | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 401 South Avenue - location of Center | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Provides for the delivery of targeted services to the neighborhood residents, on-site hot meal program for seniors, supervised recreational activities for youth after school and during the evening hours. Also provides structured activities during the summer months</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>2</td> <td>▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | Provides for the delivery of targeted services to the neighborhood residents, on-site hot meal program for seniors, supervised recreational activities for youth after school and during the evening hours. Also provides structured activities during the summer months | | Specific Objectives | | 1 | Improve the services for low/mod income persons ▼ | 2 | ▼ | 3 | ▼ |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| Provides for the delivery of targeted services to the neighborhood residents, on-site hot meal program for seniors, supervised recreational activities for youth after school and during the evening hours. Also provides structured activities during the summer months | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | |
| 2 | ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input type="radio"/> Decent Housing | <input checked="" type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input type="checkbox"/> Affordability</td> </tr> <tr> <td><input checked="" type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input type="checkbox"/> Affordability | <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 2000 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | |
| 2000 low-income residents will be assisted at this facility | | # of individuals who attend daily programming at Center | | | | | | | | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$384,908 | | | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 2000 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 461 | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$345,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 1750 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$348,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 1750 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | |
|--|---|-----------------------|----------|------------------|----------------|
| Project Name: Youth Farmstand Project - Jubilee Homes | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| The Youth Farmstand Project operates on a community-wide basis each summer to provide farmstands for the convenience of urban residents | | | | | |
| Location: | Priority Need Category | | | | |
| 901 Tallman Street - office location | Select one: Public Services ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | Provides youth from a high-risk environment with an educational experience that includes entrepreneurship, youth development and leadership opportunities. Youth operate farmstands that provide urban consumers with affordable and convenient access to fresh fruits and vegetables | | | | |
| Objective Category | Specific Objectives | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Improve the services for low/mod income persons ▼ | | | | |
| Outcome Categories | 2. ▼ | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 25 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 25 youth will participate in the summer program | # of youth participating in farmstand program | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$10,000 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 25 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 30 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|---------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$7,500 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 01 People | ▼ | Proposed Units | 25 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$9,500 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 01 People | ▼ | Proposed Units | 28 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

**Public Services Category
Included in 15% Cap**

| | | | | | | | | | | | | | | | |
|---|---|-----------------------|-------------------|---------------------|------------------|--|--|----------------------------|--|---|---|---|---|---|--|
| Project Name: ARISE Child and Family Service, Inc. - Housing Referral | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| This Agency supports residents with disabilities in achieving their housing goals by offering education to tenants and property managers and holds informal mediations of conflicts thereby avoiding costly and time consuming litigation | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 635 James Street - office location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Support services to disabled low-income residents of the City. Specific programs include housing referrals and advocacy programs for mobility impaired individuals</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve access to affordable rental housing ▼</td> </tr> <tr> <td>2</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>3</td> <td>Improve the quality of affordable rental housing ▼</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | Support services to disabled low-income residents of the City. Specific programs include housing referrals and advocacy programs for mobility impaired individuals | | Specific Objectives | | 1 | Improve access to affordable rental housing ▼ | 2 | Improve the services for low/mod income persons ▼ | 3 | Improve the quality of affordable rental housing ▼ |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| Support services to disabled low-income residents of the City. Specific programs include housing referrals and advocacy programs for mobility impaired individuals | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Improve access to affordable rental housing ▼ | | | | | | | | | | | | | | |
| 2 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | |
| 3 | Improve the quality of affordable rental housing ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | Support services to disabled low-income residents of the City. Specific programs include housing referrals and advocacy programs for mobility impaired individuals | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 500 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | |
| 500 people will receive counseling and supportive services | # of individuals/households assisted | | | | | | | | | | | | | | |
| 05B Handicapped Services 570.201(e) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$8,848 | | | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 500 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 166 | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$8,848 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 500 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$8,848 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 500 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|--|---|--|--|--|-------------------------|---|--|----------------------------|--|---|---|---|---|---|---|
| Project Name: Big Brothers and Big Sisters Mentoring Program - PEACE, Inc. | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| This Agency provides public services on a community-wide basis. PEACE, Inc. has qualified staff, volunteers and a strong organizational structure that supports the program | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 808 N. McBride Street - site location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Mentoring program that matches children with a high school student, college student, or adult to improve social skills through group and one-on-one interaction</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>2</td> <td>▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | Mentoring program that matches children with a high school student, college student, or adult to improve social skills through group and one-on-one interaction | | Specific Objectives | | 1 | Improve the services for low/mod income persons ▼ | 2 | ▼ | 3 | ▼ |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| Mentoring program that matches children with a high school student, college student, or adult to improve social skills through group and one-on-one interaction | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | |
| 2 | ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | Mentoring program that matches children with a high school student, college student, or adult to improve social skills through group and one-on-one interaction | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input type="radio"/> Decent Housing | <input checked="" type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input type="checkbox"/> Affordability</td> </tr> <tr> <td><input checked="" type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input type="checkbox"/> Affordability | <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 25 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | |
| 25 youth will be assisted through this program | # of youth that improve or maintain good academic standing | | | | | | | | | | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$10,000 | | | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 25 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 144 | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$9,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 20 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$9,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 20 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|---|---|-----------------------|----------|------------------|----------------|--|
| Project Name: Bishop Foery Foundation - Job Connection | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Brighton Family Center is a multi-purpose facility working to enhance the neighborhood by improving the quality of life issues of the residents of the neighborhood. Delivery area serves the following census tracts: 54.00; 51.00; 58.00; and 59.00 | | | | | | |
| Location: 100 Edmund Avenue | Priority Need Category Select one: Public Services ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: Job Connection's approach is to help job seekers learn about available jobs to work with them intensively to match them with a good fit and to help them maintain employment. Provides pre-screening interview, assigned job coach, participating in attitude training, basic skill training, resume writing, interview preparation and job referrals. Job coaches also provide transportation and attend job interviews | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Improve economic opportunities for low-income persons ▼ 2. Improve the services for low/mod income persons ▼ 3. ▼ | | | | | |
| Project-level Accomplishments | 13 Jobs ▼ | Proposed | 30 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 30 people will obtain jobs | #of applicants who are employed | | | | | |
| 05H Employment Training 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$30,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 13 Jobs ▼ | Proposed Units | 30 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 62 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$20,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 13 Jobs | ▼ | Proposed Units | 15 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$20,000 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 13 Jobs | ▼ | Proposed Units | 15 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | | | |
|--|---|-----------------------|----------|----------------|------------------|----------------|--|
| Project Name: Bishop Foery Foundation - Teen Services Program | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | |
| Brighton Family Center's mission is to enhance the livability within the Brighton neighborhood. Delivery area within the following census tracts: 51.00; 54.00; 57.00; and 59.00 | | | | | | | |
| Location: | Priority Need Category | | | | | | |
| 100 Edmund Avenue | Select one: Public Services ▼ Explanation: | | | | | | |
| Expected Completion Date: | Youth programs for teens including program activities especially during the after-school hours and during the summer within the Brighton Family Center service area | | | | | | |
| 4/30/2008 | | | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼ | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 250 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | |
| 250 will receive services from Center | # of teens attending job readiness & career prep training | | | | | | |
| 05D Youth Services 570.201(e) ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$30,000 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 250 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 46 | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$20,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 200 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$21,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 200 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | |
|--|---|-----------------------|----------|------------------|----------------|
| Project Name: Boys & Girls Club - Project Summer Hope | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| The Boys and Girls Club provides a safe place to go and be safe along with and learn valuable skills like getting a job and learning while having fun | | | | | |
| Location: | Priority Need Category | | | | |
| 2100 East Fayette Street | Select one: Public Services ▼ Explanation: | | | | |
| Expected Completion Date: | Comprehensive youth development programming and community outreach to get innercity youth off the streets during the day and evening hours. Provides supervised, constructive alternatives to drugs, vandalism, juvenile delinquency, gangs, early sexual involvement and alcohol abuse | | | | |
| 4/30/2008 | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | |
| Outcome Categories | Specific Objectives | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Improve the services for low/mod income persons ▼ 2. ▼ 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 1500 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 1000 youth will receive services | # of unduplicated youth served by program | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$25,000 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 1000 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 704 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$20,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 01 People | ▼ | Proposed Units | 1000 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$20,000 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 01 People | ▼ | Proposed Units | 500 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | | |
|---|--|-----------------------|---------|------------------|----------------|--|
| Project Name: Center for Community Alternatives - Self Development Program | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| This Agency's focus is at-risk youth primarily between the ages of 13-15 who are students at the Syracuse School District's alternative school or who are already involved in the juvenile justice system | | | | | | |
| Location: 115 East Jefferson Street | Priority Need Category Select one: Public Services ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: The Self Development Program provides at-risk youth with job readiness preparation, work apprenticeships, weekly job club sessions and school support in order to better prepare them for seeking and maintaining employment and assuming roles in our community as productive citizens | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Improve economic opportunities for low-income persons ▼ 2. Improve the services for low/mod income persons ▼ 3. ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 20 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 20 youth will be assisted by this program | # of youth receiving work apprenticeships | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$7,500 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 25 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 14 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 25 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 20 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | |
|--|--|-----------------------|-----|------------------|----------------|
| Project Name: Concerned Citizen's Action Program/Catholic Charities | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| This project will help to support a team of community-based specialists who will provide crucial public services at the new South Side Neighborhood Resource Center. The purpose of the new center is to provide local residents and businesses with a safe, convenient, walk-in center where they can find direct access to services: both city and other government programs and public/human service agencies | | | | | |
| Location: 2849 South Salina St Syracuse, NY | Priority Need Category Select one: Public Services ▼ | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: Regularly update and publicize information, referrals, and direct services available at the Resource Center through neighborhood outreach, media, schools, and other mechanisms | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Improve economic opportunities for low-income persons ▼ 2. Improve quality / increase quantity of neighborhood facilities for low-income persons ▼ 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 500 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 500 people will receive assistance from Center | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$0 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | |
|----------------|------------------|----------------|----------|------------------|----------------|--|
| Program Year 2 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 3 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$10,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 500 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 4 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 5 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | |
|---|---|-----------------------|----------|-------------------------|-----------------------|--|
| Project Name: Dunbar Association - Resilient Youth | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE The Dunbar Center;s delivery area includes the following census tracts: 22.00; 30.00; 40.00; 39.00; 41.00; and 42.00 | | | | | |
| Location: 1453 South State Street - site location | Priority Need Category Select one: Public Services ▼ Explanation: This program offers youth between the ages of 5-19 activities after school, evening hours, weekends and during the summer months when youth are at most risk. This program provides academic support, recreational activities, social emotional skill instruction (including conflict resolution, drug prevention, and character development). This program is designed to focus on prevention and early intervention | | | | | |
| Expected Completion Date: 4/30/2008 | Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | | | | | | |
| Specific Objectives | | | | | | |
| 1, Improve the services for low/mod income persons ▼ | | | | | | |
| 2, ▼ | | | | | | |
| 3, ▼ | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed 150 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 500 youth will receive services from the Center | # of youth gaining new life management skills | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$18,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 150 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 270 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$15,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 500 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$15,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 500 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|--|------------------|--|----------|---|-----------------------|-------------------|--|
| Project Name: Dunbar Association - Seniors Program | | | | | | | |
| Description: | | IDIS Project #: | | UOG Code: | | NY366376 SYRACUSE | |
| This program operates on a community-wide basis | | | | | | | |
| Location: | | | | Priority Need Category | | | |
| 1453 South State Street - site location | | | | Select one: | | Public Services ▼ | |
| Explanation: | | | | | | | |
| Expected Completion Date: | | | | This program promotes independence for maturing adults, their families and caregivers. Social workers and para-professionals engage in community outreach and education with an understanding of aging and related cultural issues. The overall approach of the program is to assist older members of the community to maintain their independence by living in their homes and in an environment where they feel safe and valued | | | |
| 4/30/2008 | | | | | | | |
| Objective Category | | | | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | |
| Specific Objectives | | | | | | | |
| Outcome Categories | | | | 1, Improve the services for low/mod income persons ▼ | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | | | | 2, ▼ | | | |
| | | | | 3, ▼ | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 50 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | | Performance Measure | | | Actual Outcome | | |
| 75 senior citizens will participate in programs offered by the Center | | # of individuals participating in activity at Center | | | | | |
| 05A Senior Services 570.201(e) ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$10,000 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 50 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 544 | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 75 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$8,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 75 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|---|--|-----------------------|----------|------------------|----------------|
| Project Name: Empire Housing & Development Corporation | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| These funds provide public service activities to low-mod income residents of the City who request assistance from Empire Housing; I.e., homebuyer counseling, consumer credit counseling, community development and neighborhood issues. This category is not exempt from the Public Service cap because Empire Housing is not a qualified CBDO | | | | | |
| Location: 643 Park Avenue - office location | Priority Need Category Select one: Public Services ▼ | | | | |
| Explanation: | | | | | |
| Expected Completion Date: 4/30/2008 | Specific Objectives | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Improve the services for low/mod income persons ▼ | | | | |
| | 2. ▼ | | | | |
| | 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 50 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 50 people will receive services that are housing related | # of households assisted through homebuyer workshops | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$50,000 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 50 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 89 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$40,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 01 People | ▼ | Proposed Units | 50 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$50,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 01 People | ▼ | Proposed Units | 50 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | | | | | | | | | | |
|---|---|--|--|--|---|-----------------------|---|---|---|--|---|---|--|---|
| Project Name: Faith Hope Community Center, Inc. | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | |
| This Center provides tutoring and educational enrichment for elementary school age children provided by volunteers including several retired African-American elementary school teachers. The mission of the Center is to foster healthy kids and families through anger management and youth development. Service area includes census tracts: 42.00 and 53.00 | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | |
| 1029 Montgomery Street - site location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> </table> | Select one: | Public Services ▼ | | | | | | | | | | | |
| Select one: | Public Services ▼ | | | | | | | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | | | | | | | |
| 4/30/2008 | Program participants will be given positive instruction to make it through the cycle of drugs, gangs, violence and prison. Youth will be encouraged to graduate from high school and get into job training or college and be successful | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input type="radio"/> Decent Housing | <input checked="" type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input type="checkbox"/> Affordability</td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input type="checkbox"/> Affordability | <input type="checkbox"/> Sustainability | <table border="1"> <tr> <td>1</td> <td>Improve the services for low/mod income persons</td> <td>▼</td> </tr> <tr> <td>2</td> <td></td> <td>▼</td> </tr> <tr> <td>3</td> <td></td> <td>▼</td> </tr> </table> | 1 | Improve the services for low/mod income persons | ▼ | 2 | | ▼ | 3 | | ▼ |
| Outcome Categories | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons | ▼ | | | | | | | | | | | | |
| 2 | | ▼ | | | | | | | | | | | | |
| 3 | | ▼ | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 20 | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | |
| 20youth will receive positive mentoring | | | | | | | | | | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | |
| | | Actual Amount | \$0 | | | Actual Amount | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$5,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 20 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$5,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 20 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|---|---|-----------------------|-----|------------------|-----------------------|--|
| Project Name: Greater Love In Christ Church, Inc. | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| The Rehabilitation, Employment Assistance Program (REAP), a project of the Greater Love In Christ Church, Inc. is a multi-purpose housing rehabilitation and building trades training project. REAP is designed to provide employment training and placement opportunities for chronically unemployed and underemployed individuals residing in the City of Syracuse. | | | | | | |
| Location: 2026 Midland Avenue Syracuse, NY | Priority Need Category Select one: Other ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: In addition to its primary role of enhancing the employability of unemployed persons, REAP will also improve the community and increase housing options through neighborhood revitalization and housing rehabilitation | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Improve economic opportunities for low-income persons ▼ 2. Improve the services for low/mod income persons ▼ 3. ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed 25 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 25 people will be trained for sustainable jobs | | | | | | |
| 05H Employment Training 570.201(e) ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | |
|----------------|------------------|----------------|----------|------------------|----------------|--|
| Program Year 2 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 3 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$10,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 25 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 4 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 5 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

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|--|--|-----------------------|----------|------------------|----------------|
| Project Name: Greater Syracuse Tenants Association | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| This organization's focus is on organizing tenants into tenant's associations which can represent the tenant's interest with the rental management | | | | | |
| Location: | Priority Need Category | | | | |
| Enter location, address, zip codes, census tracks, or other elements that will help to identify the location of the project. | Select one: Public Services ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | To empower low-income tenants to create, maintain, preserve and protect affordable code compliant rental housing that is safe from drug and other criminal activity and which provides residents access to community services, such as food pantries, summer lunch programs and services for seniors and youth | | | | |
| Objective Category | Specific Objectives | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Improve the services for low/mod income persons ▼ | | | | |
| Outcome Categories | 2. Improve the quality of affordable rental housing ▼ | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 3. Improve access to affordable rental housing ▼ | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 200 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 200 households will be assisted through the services of this Agency | # of tenants receiving tenants rights education | | | | |
| 05K Tenant/Landlord Counseling 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$15,000 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 04 Households ▼ | Proposed Units | 200 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 160 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$15,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 200 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$15,000 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 200 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

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|--|--|--|--|--|-------------------------|--|--|----------------------------|--|---|--|---|--|---|---|
| Project Name: Frank H. Hiscock Legal Aid | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| This Agency's mission is to focus on the prevention of homelessness and the correction of housing code violations through early intervention | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 351 Warren Street - office location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Provides free legal assistance to low-income individuals and families residing in the City of Syracuse who are facing eviction proceedings, illegal lock-outs and other issues related to substandard housing conditions</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the quality of affordable rental housing ▼</td> </tr> <tr> <td>2</td> <td>Improve the quality of affordable rental housing ▼</td> </tr> <tr> <td>3</td> <td>Improve the services for low/mod income persons ▼</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | Provides free legal assistance to low-income individuals and families residing in the City of Syracuse who are facing eviction proceedings, illegal lock-outs and other issues related to substandard housing conditions | | Specific Objectives | | 1 | Improve the quality of affordable rental housing ▼ | 2 | Improve the quality of affordable rental housing ▼ | 3 | Improve the services for low/mod income persons ▼ |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| Provides free legal assistance to low-income individuals and families residing in the City of Syracuse who are facing eviction proceedings, illegal lock-outs and other issues related to substandard housing conditions | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Improve the quality of affordable rental housing ▼ | | | | | | | | | | | | | | |
| 2 | Improve the quality of affordable rental housing ▼ | | | | | | | | | | | | | | |
| 3 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | Provides free legal assistance to low-income individuals and families residing in the City of Syracuse who are facing eviction proceedings, illegal lock-outs and other issues related to substandard housing conditions | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input type="radio"/> Decent Housing | <input checked="" type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input type="checkbox"/> Sustainability | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 250 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | |
| 250 households will be assisted in Housing Court | # of cases provided advice or legal representation | | | | | | | | | | | | | | |
| 05C Legal Services 570.201(E) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$25,000 | | | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | |
| | 04 Households ▼ | Proposed Units | 250 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 122 | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$20,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 225 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$20,000 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 200 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | | | | | | | | | | | | | | | |
|---|---|-----------------------|-------------------|----------------------|------------------|---|------------------|----------------------------|--|---|---|-----------------|---|-----------------|---|--|--|-----------------|--|
| Project Name: Home Headquarters, Inc. - Appleseed Trust | | | | | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | | | | | |
| Microcredit Group of CNY, Inc. is a micro-lending and enterprise development agency. This organization has consolidated its services with Home Headquarters, Inc. | | | | | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | | | | | |
| 220 Herald Place - office location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Appleseed Trust provides basic and advanced business skills training classes geared towards business plan development and business start-up/expansion</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>2</td> <td>▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | Appleseed Trust provides basic and advanced business skills training classes geared towards business plan development and business start-up/expansion | | Specific Objectives | | 1 | Improve the services for low/mod income persons ▼ | 2 | ▼ | 3 | ▼ | | | | |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | | | | | |
| Appleseed Trust provides basic and advanced business skills training classes geared towards business plan development and business start-up/expansion | | | | | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | | | | | |
| 2 | ▼ | | | | | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | | | | | |
| Expected Completion Date: | | | | | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input checked="" type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | | | | | |
| Project-level Accomplishments | | | | | | | | | | | | | | | | | | | |
| 08 Businesses ▼ | <table border="1"> <tr> <td>Proposed</td> <td>20</td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> </table> | Proposed | 20 | | Accompl. Type: ▼ | Proposed | | Underway | | | | Underway | | Complete | | | | Complete | |
| Proposed | 20 | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | |
| Underway | | | | Underway | | | | | | | | | | | | | | | |
| Complete | | | | Complete | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | <table border="1"> <tr> <td>Proposed</td> <td></td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> </table> | Proposed | | | Accompl. Type: ▼ | Proposed | | Underway | | | | Underway | | Complete | | | | Complete | |
| Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | |
| Underway | | | | Underway | | | | | | | | | | | | | | | |
| Complete | | | | Complete | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | <table border="1"> <tr> <td>Proposed</td> <td></td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> </table> | Proposed | | | Accompl. Type: ▼ | Proposed | | Underway | | | | Underway | | Complete | | | | Complete | |
| Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | |
| Underway | | | | Underway | | | | | | | | | | | | | | | |
| Complete | | | | Complete | | | | | | | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | | | | | |
| 20 people will be assisted by Microcredit Group of CNY, Inc. | # of micro-enterprise businesses receiving technical assistance | | | | | | | | | | | | | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | |
| Program Year 1 | | | | | | | | | | | | | | | | | | | |
| CDBG ▼ | <table border="1"> <tr> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td>Actual Amount</td> <td>\$10,000</td> </tr> </table> | Proposed Amt. | | Actual Amount | \$10,000 | <table border="1"> <tr> <td>Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td></td> </tr> </table> | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | | | | | | | |
| Proposed Amt. | | | | | | | | | | | | | | | | | | | |
| Actual Amount | \$10,000 | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | <table border="1"> <tr> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td>Actual Amount</td> <td></td> </tr> </table> | Proposed Amt. | | Actual Amount | | <table border="1"> <tr> <td>Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td></td> </tr> </table> | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | | | | | | | |
| Proposed Amt. | | | | | | | | | | | | | | | | | | | |
| Actual Amount | | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | | | | | | | | | | | | | | | | |
| 08 Businesses ▼ | <table border="1"> <tr> <td>Proposed Units</td> <td>20</td> </tr> <tr> <td>Actual Units</td> <td>65</td> </tr> </table> | Proposed Units | 20 | Actual Units | 65 | <table border="1"> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | Accompl. Type: ▼ | Proposed Units | | | Actual Units | | | | | | | | |
| Proposed Units | 20 | | | | | | | | | | | | | | | | | | |
| Actual Units | 65 | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | <table border="1"> <tr> <td>Proposed Units</td> <td></td> </tr> <tr> <td>Actual Units</td> <td></td> </tr> </table> | Proposed Units | | Actual Units | | <table border="1"> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | Accompl. Type: ▼ | Proposed Units | | | Actual Units | | | | | | | | |
| Proposed Units | | | | | | | | | | | | | | | | | | | |
| Actual Units | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | | | | | | | | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$5,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 10 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$5,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 10 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|---|--|----------------------------|-----|-----------------------|----------------|--|
| Project Name: Foreclosure Prevention Program | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Provide counseling assist borrowers with loss mitigation activities, referrals to agencies and organizations, conduct outreach, educational and preventative activities and intake and assessment of eligibility for programs | | | | | | |
| Location: | Priority Need Category | | | | | |
| TBD | Select one: Public Services ▼ | | | | | |
| Explanation: | | | | | | |
| Expected Completion Date: | Provide counseling to help homeowners better understand their household finances, and to understand the foreclosure process and related timelines. Employ foreclosure prevention options such as special forbearance, streamline refinance, loan modification, partial claim and other alternatives to foreclosure | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category | | | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | |
| Specific Objectives | | | | | | |
| Outcome Categories | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | | | | | | |
| 1 | Improve the services for low/mod income persons ▼ | | | | | |
| 2 | ▼ | | | | | |
| 3 | ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 500 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | |
| 500 people will be assisted by this program | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$90,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 500 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$100,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 525 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|--|--|-----------------------|----------|------------------|----------------|--|
| Project Name: Huntington Family Center, Inc. - James Geddes Youth Services Program | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| The Huntington Family Center is located adjacent to the James Geddes housing complex operated by the Syracuse Housing Authority. Delivery area also includes census tracts: 30.00; 39.00 and 40.00 | | | | | | |
| Location: | Priority Need Category | | | | | |
| 405 Gifford Street - location of Center | Select one: Public Services ▼ | | | | | |
| Expected Completion Date: | Explanation: | | | | | |
| 4/30/2008 | This program has three components: after school latch-key program; academic support in the form of tutoring and truancy prevention; and summer day camp during the months of July and August | | | | | |
| Objective Category | Specific Objectives | | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1, Improve the services for low/mod income persons ▼ | | | | | |
| Outcome Categories | 2, ▼ | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 3, ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 150 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 150 youth will be served by programs at the Center | # of truant children who increased attendance 25% | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$10,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 150 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 185 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$9,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 125 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$9,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 125 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | |
|---|--|--|---------|-----------------------|------------------|----------------|--|
| Project Name: Mother Marianne Cope Housing - Welch Terrace Apartments | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | |
| A majority of tenants living at Welch Terrace Apartments were homeless prior to being accepted as clients. Welch Terrace Apartments provides permanent supportive housing and an on-site Site Coordinator to a population often homeless and categorized as "chronically hard to house" who are also infected with HIV/AIDS+ individuals. Medical providers are reluctant to start HIV+ individuals on the strict regiment of drug therapy until they have stable housing | | | | | | | |
| Location: | Priority Need Category | | | | | | |
| Welch Terrace Apartments | Select one: Public Services ▼ | | | | | | |
| Explanation: | | | | | | | |
| Expected Completion Date: | Welch Terrace Apartments provides secure, affordable, permanent supportive housing for an increasing, often homeless, population of people diagnosed with HIV+ and having either a physical or mental disability | | | | | | |
| 4/30/2008 | | | | | | | |
| Objective Category | | | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | |
| Specific Objectives | | | | | | | |
| Outcome Categories | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | | | | | | | |
| 1 | Increase the supply of affordable rental housing ▼ | | | | | | |
| 2 | Improve the quality of affordable rental housing ▼ | | | | | | |
| 3 | Improve access to affordable rental housing ▼ | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 25 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | |
| 25 people will access housing for people with special needs | | # of clients assisted w/care plans; # of contacts w/tenants to monitor | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | | | | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | | | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | | | | Matrix Codes ▼ | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$4,000 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 25 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 30 | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$3,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 20 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$3,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 20 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|---|--|-----------------------|-------------------|---------------------|-------------------------|--|--|----------------------------|--|---|---|---|---|---|---|
| Project Name: North Area Athletic and Education Center | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| Delivery area within census tracts: 02.00; 05.00; 06.00 and 07.00. The mission of the Center is to provide athletic and educational programs to youth at risk to help them develop skills, gain competencies and become more productive members of the North Side community | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 507 Pond Street - site location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">The primary populations served will be at risk youth ages 5-21 residing primarily in the North Side neighborhood and from low-income households. Also, senior citizens will be offered programming in response to the identified need in the community</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>2</td> <td>Improve quality / increase quantity of neighborhood facilities for low-income persons ▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | The primary populations served will be at risk youth ages 5-21 residing primarily in the North Side neighborhood and from low-income households. Also, senior citizens will be offered programming in response to the identified need in the community | | Specific Objectives | | 1 | Improve the services for low/mod income persons ▼ | 2 | Improve quality / increase quantity of neighborhood facilities for low-income persons ▼ | 3 | ▼ |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| The primary populations served will be at risk youth ages 5-21 residing primarily in the North Side neighborhood and from low-income households. Also, senior citizens will be offered programming in response to the identified need in the community | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | |
| 2 | Improve quality / increase quantity of neighborhood facilities for low-income persons ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | The primary populations served will be at risk youth ages 5-21 residing primarily in the North Side neighborhood and from low-income households. Also, senior citizens will be offered programming in response to the identified need in the community | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 135 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | |
| 135 youth will be served through this program | # of youth served | | | | | | | | | | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$15,000 | | | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 135 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 1984 | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$12,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 125 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$12,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 125 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|---|--|--|----------|-----------------------|----------------|--|
| Project Name: Northeast Hawley Development Association (NEHDA) | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Funds provide public services to low-mod income persons residing in the City of Syracuse; I.e., housing and credit counseling, homeownership assistance, tenant assistance, neighborhood quality of life issues, and assistance in purchasing a home constructed by NEHDA. Not exempt from public service cap because NEHDA is not a qualified CBDO | | | | | | |
| Location: | Priority Need Category | | | | | |
| 101 Gertrude Street - office location | Select one: Public Services ▼ | | | | | |
| Explanation: | | | | | | |
| Expected Completion Date: | Specific Objectives | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Increase the availability of affordable owner housing ▼ | | | | | |
| | 2. Improve the quality of owner housing ▼ | | | | | |
| | 3. Improve access to affordable owner housing ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 100 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | |
| 100 persons will receive related public services | | # of households assisted through homebuyer workshops | | | | |
| 05 Public Services (General) 570.201(e) ▼ | | | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$50,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 100 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 127 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$40,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$50,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 125 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|---|---|-----------------------|----------|------------------|----------------|
| Project Name: Youth Education Project - OnPoint for College, Inc. | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| OnPoint for College, Inc. assists economically disadvantaged youth in achieving their dreams to attend college. OnPoint for College opens the doors to higher education for academically and economically challenged youth; to identify and break down the barriers that hinder potential students from entering college; and to provide the support that empowers them to succeed, fostering self-sufficiency in setting and achieving their educational goals | | | | | |
| Location: | Priority Need Category | | | | |
| 1654 West Onondaga Street office location | Select one: Public Services ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | Participating students earn a Bachelor's degree and prepares them academically for future opportunities. Counselors provide guidance to new youth in applying to college, obtaining financial aid, college visits, and enrolling in college | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Improve the services for low/mod income persons ▼ 2. Improve economic opportunities for low-income persons ▼ 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 50 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 50 youth will participate in the program | # of youth who enroll in college | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$10,000 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 50 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 193 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$9,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 45 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$10,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 45 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|--|--|--|---------|-----------------------|----------------|--|
| Project Name: Open Hand Theatre - North Side Youth Theater Project | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| The North Side Youth Theater project is housed at the Open Hand Theater. Service delivery area is: 05.00; 13.00; 23.00; 24.00; 16.00; 15.00; 14.00; and 06.00 | | | | | | |
| Location: | Priority Need Category | | | | | |
| 518 Prospect Avenue - Open Hand Theater | Select one: Public Services ▼ | | | | | |
| Explanation: | | | | | | |
| Expected Completion Date: | Empower North Side youth by introducing them to the study of theater arts, develop leadership skills, skills to work as a team, and offer them the opportunity to perform in the community | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category | Specific Objectives | | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1, Improve the services for low/mod income persons ▼ | | | | | |
| Outcome Categories | 2, ▼ | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 3, ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 75 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | |
| 75 youth will benefit from this program | | # of youth attending theater arts projects | | | | |
| 05D Youth Services 570.201(e) ▼ | | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$3,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 75 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 73 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$2,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 70 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$2,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 70 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | | | | |
|---|--|----------------------------------|--|-----------------------|--|-----------------------|--|--|---|---|---|---|---|--|---|---|--|---|
| Project Name: Expanded Recreation Program/Youth Programs - Dept of Parks & Recreation | | | | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | | | | |
| This program is housed at the Southwest Community Center, a city-owned facility, which is located in census tract 52.00. This program funds personnel costs of the City of Syracuse Department of Parks and Recreation that operate expanded recreation and youth programs at this location | | | | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | | | | |
| 401-425 South Avenue - facility location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> </table> | Select one: | Public Services ▼ | | | | | | | | | | | | | | | |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | | | | | | | | | | | |
| 4/30/2008 | Youth participate in a variety of recreational games and activities, arts and crafts, ceramics, tutoring and computer activities | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td colspan="2">Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> <td></td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> <td></td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> <td></td> </tr> </table> | Objective Category | | <input type="radio"/> Decent Housing | | <input checked="" type="radio"/> Suitable Living Environment | | <input type="radio"/> Economic Opportunity | | Specific Objectives | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td colspan="2">Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> <td></td> </tr> <tr> <td><input type="checkbox"/> Affordability</td> <td></td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> <td></td> </tr> </table> | Outcome Categories | | <input checked="" type="checkbox"/> Availability/Accessibility | | <input type="checkbox"/> Affordability | | <input type="checkbox"/> Sustainability | | <table border="1"> <tr> <td>1</td> <td>Improve the services for low/mod income persons</td> <td>▼</td> </tr> <tr> <td>2</td> <td></td> <td>▼</td> </tr> <tr> <td>3</td> <td></td> <td>▼</td> </tr> </table> | 1 | Improve the services for low/mod income persons | ▼ | 2 | | ▼ | 3 | | ▼ |
| Outcome Categories | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons | ▼ | | | | | | | | | | | | | | | | |
| 2 | | ▼ | | | | | | | | | | | | | | | | |
| 3 | | ▼ | | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 1000 | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | | | | |
| 1000 youth will be served at this center | | # of youth served at this Center | | | | | | | | | | | | | | | | |
| 05D Youth Services 570.201(e) ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | |
| | | Actual Amount | \$50,031 | | | Actual Amount | | | | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 1000 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | |
| | | Actual Units | 1121 | | | Actual Units | | | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | | | | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$25,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 500 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$25,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 500 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | |
|--|--|-----------------------|----------|------------------|----------------|
| Project Name: Ida Benderson Senior Center - Dept of Parks and Recreation | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| Funds support staff from the City of Syracuse Department of Parks and Recreation for the Ida Benderson Senior Center | | | | | |
| Location: | Priority Need Category | | | | |
| 205 South Salina Street - site of the Ida Benderson Senior Center | Select one: Public Services ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | This Center provides a nutritional program (providing breakfast and lunch Monday through Friday). Also, provides a variety of recreation, social and medical screening activities to meet the needs of the senior citizens | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Improve the services for low/mod income persons ▼ 2. ▼ 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 1000 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 1000 Senior Citizens will participate in activities provided at the Center | # of lunches served to seniors each month | | | | |
| 05A Senior Services 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$80,000 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 1000 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 124 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$70,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 1000 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$70,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 1000 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|--|--|-----------------------|----------|------------------|----------------|--|
| Project Name: "Plays-On" Summer Evening Recreation Program - Dept of Parks & Recreation | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Provides funds for personnel costs of the City of Syracuse Department of Parks and Recreation so staff can operate a summer recreation program (basketball games) at various locations throughout the city | | | | | | |
| Location: | Priority Need Category | | | | | |
| various sites throughout the city | Select one: Public Services ▼ Explanation: | | | | | |
| Expected Completion Date: | This is a night recreation program (basketball) held at local schools. Provides positive experiences in learning, culture, recreation, self-esteem building and increased exposure to positive elements in their neighborhoods | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Improve the services for low/mod income persons ▼ 2. ▼ 3. ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 500 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 500 youth will participate in summer evening basketball games | # of times youth participated in basketball games | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,047 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 500 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 2474 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$20,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 450 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$20,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 450 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|---|--|-----------------------|-------------------|---------------------|------------------|--|--|----------------------------|--|---|---|---|---|---|---|
| Project Name: Parkside Commons Center (aka Rolling Green Estates) - Catholic Charities | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| Rolling Green Estates and Sunset Terrace housing complexes are located in census tract 35.00 and 36.01, respectfully. The population located in these two census tracts have more than 54% of the population below 150% of the poverty level and almost 23% of the population lives below 50% of the poverty level. This area is one of Syracuse's most at-risk community | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 2005 East Fayette Street - location of Rolling Green Estates | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">The families that improve their access to and use available resources to meet basic needs will become more stable because they will no longer have to spend as much time, energy and money meeting their basic needs. This will allow more time and energy to be dedicated to employment and strengthening the family unit</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve economic opportunities for low-income persons ▼</td> </tr> <tr> <td>2</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | The families that improve their access to and use available resources to meet basic needs will become more stable because they will no longer have to spend as much time, energy and money meeting their basic needs. This will allow more time and energy to be dedicated to employment and strengthening the family unit | | Specific Objectives | | 1 | Improve economic opportunities for low-income persons ▼ | 2 | Improve the services for low/mod income persons ▼ | 3 | ▼ |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| The families that improve their access to and use available resources to meet basic needs will become more stable because they will no longer have to spend as much time, energy and money meeting their basic needs. This will allow more time and energy to be dedicated to employment and strengthening the family unit | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Improve economic opportunities for low-income persons ▼ | | | | | | | | | | | | | | |
| 2 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | The families that improve their access to and use available resources to meet basic needs will become more stable because they will no longer have to spend as much time, energy and money meeting their basic needs. This will allow more time and energy to be dedicated to employment and strengthening the family unit | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 75 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | 04 Households ▼ | Proposed | 25 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | |
| 25 households and 75 individuals will be assisted | # of children receiving assistance from program activity | | | | | | | | | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$5,400 | | Fund Source: ▼ | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 75 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 192 | | | Actual Units | | | | | | | | | |
| | 04 Households ▼ | Proposed Units | 25 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 94 | | | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$5,400 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 75 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | 04 Households | ▼ | Proposed Units | 25 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$6,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 75 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | 04 Households | ▼ | Proposed Units | 25 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|--|--|--|--|--|---|--|----------------------------|---------------|----------|---|----------|----------------|---------------|---|------------------|---------------|--|------------------|---------------|--|---------------|--|-------------|----------------|----------|------------------|----------------|--|------------------|--------------|----|------------------|----------|------------------|----------------|--|------------------|----------------|----------|--|--------------|--|--------------|--|
| Project Name: Project Connection Program - PEACE, Inc. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Project Connection Program operates from the Kennedy Square Apartment complex. PEACE, Inc. has qualified staff, volunteers and a strong organizational structure that supports this program | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 921 E. Fayette Street - location of Kennedy Square Apartments | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">This program provides academic, social and emotional development among area youth. Also provides a safe haven for study and recreation, offering positive adult role models and mentors through staff and volunteer participation</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>2</td> <td>▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | This program provides academic, social and emotional development among area youth. Also provides a safe haven for study and recreation, offering positive adult role models and mentors through staff and volunteer participation | | Specific Objectives | | 1 | Improve the services for low/mod income persons ▼ | 2 | ▼ | 3 | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| This program provides academic, social and emotional development among area youth. Also provides a safe haven for study and recreation, offering positive adult role models and mentors through staff and volunteer participation | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Expected Completion Date: | <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input type="radio"/> Decent Housing | <input checked="" type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input type="checkbox"/> Affordability</td> </tr> <tr> <td><input checked="" type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input type="checkbox"/> Affordability | <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Project-level Accomplishments | <table border="1"> <tr> <td rowspan="3">01 People ▼</td> <td>Proposed</td> <td>75</td> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td>Complete</td> <td></td> </tr> <tr> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td>Complete</td> <td></td> </tr> <tr> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> <td rowspan="3">Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td>Complete</td> <td></td> </tr> </table> | 01 People ▼ | Proposed | 75 | Accompl. Type: ▼ | Proposed | | Underway | | Underway | | Complete | | Complete | | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | Underway | | Underway | | Complete | | Complete | | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | Underway | | Underway | | Complete | | Complete | | | |
| 01 People ▼ | Proposed | | 75 | Accompl. Type: ▼ | | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Underway | | | Underway | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Complete | | | Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 75 youth will obtain services through this program | # of youth who demonstrate positive academic & social change | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Program Year 1 | <table border="1"> <tr> <td>CDBG ▼</td> <td>Proposed Amt.</td> <td></td> <td rowspan="2">Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td>\$22,452</td> <td>Actual Amount</td> <td></td> </tr> <tr> <td>Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> <td rowspan="2">Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td></td> <td>Actual Amount</td> <td></td> </tr> <tr> <td>01 People ▼</td> <td>Proposed Units</td> <td>75</td> <td rowspan="2">Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td></td> <td>Actual Units</td> <td>92</td> <td>Actual Units</td> <td></td> </tr> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> <td rowspan="2">Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | \$22,452 | Actual Amount | | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | Actual Amount | | 01 People ▼ | Proposed Units | 75 | Accompl. Type: ▼ | Proposed Units | | | Actual Units | 92 | Actual Units | | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | | | Actual Units | | Actual Units | |
| CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | \$22,452 | | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | Actual Amount | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 01 People ▼ | Proposed Units | 75 | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | 92 | | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | Actual Units | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$21,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 75 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$21,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 75 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | |
|--|---|-----------------------|-----|------------------|----------------|
| Project Name: Syracuse Area Latinos United against Disparities, Inc. (SALUD, Inc.) | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| A major problem facing Latinos is access to health information in a format that is respectful, clear, and comprehensible. The provision of adequate translation services in healthcare settings is often limited to a telephone translator over the ATT Translation service, who cannot see the patient or physician, directly translating the physician's jargon-laden medical language. Moreover, many Latinos of all ages in Central NY speak a hybrid between English and Spanish, especially about intimate matters relating to their bodies. | | | | | |
| Location: 416 W. Onondaga St Syracuse, NY | Priority Need Category Select one: Public Services ▼ | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: To partially make up for this serious deficit in spoken communication, medical providers give their patients written material to take home, which they hope will explain to the patient how to follow the home-based care procedures | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 250 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 250 Latinos will receive assistance | | | | | |
| 05A Senior Services 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$0 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | |
|----------------|------------------|----------------|----------|------------------|----------------|--|
| Program Year 2 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 3 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$24,148 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 250 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 4 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 5 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | |
|---|--|----------------------------|-----|-----------------------|----------------|
| Project Name: Shonnard Street Youth Initiative-Parks and Recreation | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| Funds will be used for recreational activities for youth on the Westside | | | | | |
| Location: | Priority Need Category | | | | |
| Westside of City of Syracuse | Select one: Public Services ▼ | | | | |
| Explanation: | | | | | |
| Expected Completion Date: | Specific Objectives | | | | |
| 4/30/2008 | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Improve the services for low/mod income persons ▼ | | | | |
| | 2. Improve quality / increase quantity of neighborhood facilities for low-income persons ▼ | | | | |
| | 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 200 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | | Performance Measure | | Actual Outcome | |
| 05 Public Services (General) 570.201(e) ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | Matrix Codes ▼ | |
| Program Year 1 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$0 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$24,162 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$25,000 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

| | | | | | |
|--|---|-----------------------|----------|------------------|----------------|
| Project Name: Southeast Asian Center - Inter-Religious Council of CNY | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| Sponsored by the InterReligious Council of CNY. Only Center that provides programs specific to the City's Southeast Asian population in their own unique neighborhood. The Center addresses the plight of refugees who are disadvantaged and who face language barriers, cultural incompetence, racism, broken families, and non-transferable skills | | | | | |
| Location: | Priority Need Category | | | | |
| 503 North Prospect Avenue - site of Southeast Asian Center | Select one: Public Services ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | For the Southeast Asian growing population to successfully integrate into the larger community, it must have language and other practical skills as well as the opportunity to celebrate its ethnicity. This Center provides the means for which the Southeast Asian population can lift itself out of poverty and social isolation | | | | |
| Objective Category | Specific Objectives | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Improve the services for low/mod income persons ▼ | | | | |
| Outcome Categories | 2. ▼ | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 75 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 75 people of the Southeast Asian population will benefit from these services | # of individuals assisted in obtaining employment | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$20,000 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 75 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 118 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$15,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 70 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$15,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 70 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | |
|---|---|--|--|--|---|-----------------------|--|--|--|
| Project Name: Syracuse Golden Gloves Athletic and Education Center | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | |
| The program at this site will serve 500 at-risk youths 8-21 years of age. The Center will be open from 3pm-7pm Monday-Thursday and 3pm-6pm on Fridays. The Center will provide 2-hour athletic strengthening and structures boxing workout program. The boxing program will attract both males and females from all ethnic backgrounds. | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | |
| 307 South Geddes Street Center location | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> </table> | Select one: | Public Services ▼ | | | | | | |
| Select one: | Public Services ▼ | | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | | |
| 4/30/2008 | The program helps youth develop in conjunction with the Syracuse City School District. The center will act as a motivator for students to change their attitudes and behaviors to become productive members of their community and school | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input type="radio"/> Decent Housing | <input checked="" type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Objective Category | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> <td>1, Improve the services for low/mod income persons ▼</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> <td>2, ▼</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> <td>3, ▼</td> </tr> <tr> <td><input checked="" type="checkbox"/> Sustainability</td> <td></td> </tr> </table> | Outcome Categories | 1, Improve the services for low/mod income persons ▼ | <input checked="" type="checkbox"/> Availability/Accessibility | 2, ▼ | <input checked="" type="checkbox"/> Affordability | 3, ▼ | <input checked="" type="checkbox"/> Sustainability | | |
| Outcome Categories | 1, Improve the services for low/mod income persons ▼ | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | 2, ▼ | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | 3, ▼ | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 500 | | Accompl. Type: ▼ | Proposed | | | |
| | | Underway | | | | Underway | | | |
| | | Complete | | | | Complete | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | |
| | | Underway | | | | Underway | | | |
| | | Complete | | | | Complete | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | |
| | | Underway | | | | Underway | | | |
| | | Complete | | | | Complete | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | |
| 500 youth will receive services from the Center | | | | | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | |
| | | Actual Amount | \$0 | | | Actual Amount | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | |
| | | Actual Amount | | | | Actual Amount | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | |
| | | Actual Units | | | | Actual Units | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | |
| | | Actual Units | | | | Actual Units | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$8,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 500 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$9,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 500 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|---|---|-----------------------|-----------|------------------|----------------|
| Project Name: Syracuse Northeast Community Center | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| The Northeast Community Center's delivery area includes the following census tracts: 23.00; 13.00; 16.00; 14.00 and 07.00. These funds are for the operating costs of this facility | | | | | |
| Location: | Priority Need Category | | | | |
| 716 Hawley Avenue | Select one: Public Services ▼ Explanation: | | | | |
| Expected Completion Date: | Provides space for several public agencies to provide services to neighborhood residents; such as, on-site hot meal program for seniors, supervised recreational activities for youth after school and during evening hours | | | | |
| 4/30/2008 | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Improve the services for low/mod income persons ▼ 2. ▼ 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 1500 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 1500 people will obtain services at the Center | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$198,785 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 1500 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 8169 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|-----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$179,732 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 1250 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$179,732 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 1200 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | |
|---|--|-----------------------|---------|------------------|----------------|
| Project Name: Neighborhood Linking Program - University United Methodist Church | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| Program is housed at the University United Methodist Church. Delivery service area includes census tracts: 34.00; 35.00; 36.01; and 36.02 | | | | | |
| Location: | Priority Need Category | | | | |
| 1085 E. Genesee Street - office location | Select one: Public Services ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | The Neighborhood Linking Program will provide a part-time community worker whose primary functions are to develop and coordinate youth activities and to educate and organize area residents around the importance of community and the individuals' responsibility to work for peace, neighborhood improvements and empowerment | | | | |
| Objective Category | Specific Objectives | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Improve the services for low/mod income persons ▼ | | | | |
| Outcome Categories | 2. ▼ | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 50 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 50 youth and adults will be assisted by this program | # of individuals/households served | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$2,800 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People ▼ | Proposed Units | 50 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 223 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$2,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 30 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$2,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 30 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|---|---|----------------------------------|-------------------|-----------------------|------------------|---|--|----------------------------|--|---|---|---|---|---|---|
| Project Name: Washington Square Kid's Spot - Catholic Charities | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| The delivery area for this program includes the following census tracts: 03.00; 06.00; 07.00; 02.00; 05.00; 13.00 and 14.00. Washington Square Kid's Spot is a youth development program for children 5-12 and offers a variety of activities for the children including arts and crafts; drama; tutoring; games; science; sports and field trips | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 529 North Salina Street - Northside CYO | <table border="1"> <tr> <td>Select one:</td> <td>Public Services ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">The Northside CYO has been serving the Northside since 1944 and has focused on quality programming for the neighborhood's youth. CYO offers a preschool program, the after-school youth development program, a teen program, teen pregnancy prevention program, support for children with special needs, support for refugee children, social work and case management services, and refugee resettlement</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Improve the services for low/mod income persons ▼</td> </tr> <tr> <td>2</td> <td>▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Public Services ▼ | Explanation: | | The Northside CYO has been serving the Northside since 1944 and has focused on quality programming for the neighborhood's youth. CYO offers a preschool program, the after-school youth development program, a teen program, teen pregnancy prevention program, support for children with special needs, support for refugee children, social work and case management services, and refugee resettlement | | Specific Objectives | | 1 | Improve the services for low/mod income persons ▼ | 2 | ▼ | 3 | ▼ |
| Select one: | Public Services ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| The Northside CYO has been serving the Northside since 1944 and has focused on quality programming for the neighborhood's youth. CYO offers a preschool program, the after-school youth development program, a teen program, teen pregnancy prevention program, support for children with special needs, support for refugee children, social work and case management services, and refugee resettlement | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Improve the services for low/mod income persons ▼ | | | | | | | | | | | | | | |
| 2 | ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | The Northside CYO has been serving the Northside since 1944 and has focused on quality programming for the neighborhood's youth. CYO offers a preschool program, the after-school youth development program, a teen program, teen pregnancy prevention program, support for children with special needs, support for refugee children, social work and case management services, and refugee resettlement | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| Objective Category | Specific Objectives | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Outcome Categories | 1 | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | 2 | | | | | | | | | | | | | | |
| <input type="checkbox"/> Affordability | 3 | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 210 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | |
| 210 people will be assisted by programs at this facility | | # of children served by facility | | | | | | | | | | | | | |
| 05D Youth Services 570.201(e) ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$11,600 | | | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | | | | Actual Amount | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 210 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 58 | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$8,324 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 175 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$8,324 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 175 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|---|--|-----------------------|----------|------------------|----------------|--|
| Project Name: Westcott Kid's Club Youth Program | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| This program is operated by the Westcott Community Center and the service delivery area is within census tract 35.00 | | | | | | |
| Location: 826 Euclid Avenue - site location | Priority Need Category Select one: Public Services ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: This program provides after school and summer programming. Youth enroll in academic assistance, self-esteem programs. They also explore vocational, cultural enrichment and perform their work in a safe, drug-and alcohol-free environment | | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1, Improve the services for low/mod income persons ▼ 2, ▼ 3, ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 100 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 100 youth will be enrolled in this program | # of youth who participated in programs at facility | | | | | |
| 05D Youth Services 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | CDBG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$18,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 100 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 298 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$18,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$19,500 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 125 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|---|---|-----------------------|---------|----------------|----------------|
| Project Name: Residential Advisement Program - YMCA | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| This program is housed at theYMCA in downtown Syracuse. The YMCA is a residential facility. On-site service coordination and practical assistance to individuals residing in the men's and senior citizen's units. Counseling and referral services provided to residents. This program assists individuals who are no longer homeless but were in a housing vulnerable situation | | | | | |
| Location: | Priority Need Category | | | | |
| 340 Montgomery Street - downtown location of the YMCA | Select one: <input type="text" value="Public Services"/> | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | This Agency provides services to individuals who are able to leave shelters and inpatient substance facilities or have had termination of their public assistance. The YMCA works with the individuals to understand and prevent the circumstances that led to their homelessness | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs 2. Improve the services for low/mod income persons 3. End chronic homelessness | | | | |
| Project-level Accomplishments | 01 People | Proposed | 175 | Accompl. Type: | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: | Proposed | | Accompl. Type: | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: | Proposed | | Accompl. Type: | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 175 will be assisted through this program | # of individuals assisted in obtaining support services | | | | |
| 05 Public Services (General) 570.201(e) | Matrix Codes | | | | |
| Matrix Codes | Matrix Codes | | | | |
| Matrix Codes | Matrix Codes | | | | |
| Program Year 1 | CDBG | Proposed Amt. | | Fund Source: | Proposed Amt. |
| | | Actual Amount | \$8,000 | | Actual Amount |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 01 People | Proposed Units | 175 | Accompl. Type: | Proposed Units |
| | | Actual Units | 222 | | Actual Units |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | CDBG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,000 | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

HOME Investment Partnership Grant

| | | | | | | |
|--|---|-----------------------|---|---|----------------|--|
| Project Name: CHDO Generated Activities | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Jubilee Homes, Syracuse Model Neighborhood Corporation, North East Hawley Development Association and Covenant Housing, as Community Housing Development Organizations, operate in various neighborhoods to stabilize existing housing, or to create new homeownership opportunities utilizing HOME funds for low-income beneficiaries | | | | | | |
| Location: | Priority Need Category | | | | | |
| city-wide effort | Select one: Other ▼ Explanation: | | | | | |
| Expected Completion Date: | HOME CHDO funds assist the CHDO's designated above in their mission to provide affordable, quality housing to various neighborhoods by funding the acquisition, and rehabilitation of existing blighted structures, or by constructing new single-family homes for their low-income clientele | | | | | |
| 4/30/2008 | | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | |
| Outcome Categories | Specific Objectives | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1 Improve the quality of affordable rental housing ▼ 2 Increase the availability of affordable owner housing ▼ 3 Improve access to affordable owner housing for minorities ▼ | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed 7 | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | Underway | | |
| | | Complete | | Complete | | |
| | Accompl. Type: ▼ | Proposed | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | Underway | | |
| | | Complete | | Complete | | |
| | Accompl. Type: ▼ | Proposed | Accompl. Type: ▼ | Proposed | | |
| | | Underway | | Underway | | |
| | | Complete | | Complete | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 8 CHDO generated activities to include both rental and homeownership | # of units completed | | | | | |
| 12 Construction of Housing 570.201(m) ▼ | 14G Acquisition - for Rehabilitation 570.202 ▼ | | | | | |
| 14B Rehab; Multi-Unit Residential 570.202 ▼ | Matrix Codes ▼ | | | | | |
| 13 Direct Homeownership Assistance 570.201(n) ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | HOME ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$323,161 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 8 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 8 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | |
|----------------|--------------------|----------------|-----------|--|------------------|----------------|--|
| Program Year 2 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$304,617 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 7 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 3 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$304,618 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 7 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

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|--|---|-----------------------|----------|----------------|----------------|
| Project Name: Covenant Housing | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| Covenant Housing provides housing opportunities to low-income households with disabilities. Operates on a city-wide basis | | | | | |
| Location: 3049 East Genesee St | Priority Need Category Select one: Non-homeless Special Needs | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: Operating expenses to assist Covenant Housing in their mission to continue to provide housing opportunities to disabled households by acquiring and rehabilitating existing housing stock to meet the families needs | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs 2. Improve access to affordable owner housing 3. Increase the availability of affordable owner housing | | | | |
| Project-level Accomplishments | 04 Households | Proposed | 3 | Accompl. Type: | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: | Proposed | | Accompl. Type: | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: | Proposed | | Accompl. Type: | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 3 rehabbed units for rental or sale to disabled families | # of units rehabbed over two year period | | | | |
| 211 HOME CHDO Operating Expenses (subject to 5% cap) | 03A Senior Centers 570.201(c) | | | | |
| Matrix Codes | Matrix Codes | | | | |
| Matrix Codes | Matrix Codes | | | | |
| Program Year 1 | HOME | Proposed Amt. | | Fund Source: | Proposed Amt. |
| | | Actual Amount | \$30,000 | | Actual Amount |
| | Fund Source: | Proposed Amt. | | Fund Source: | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 04 Households | Proposed Units | 3 | Accompl. Type: | Proposed Units |
| | | Actual Units | 1 | | Actual Units |
| | Accompl. Type: | Proposed Units | | Accompl. Type: | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | |
|----------------|------------------|----------------|----------|--|------------------|----------------|--|
| Program Year 2 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,384 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 04 Households ▼ | Proposed Units | 3 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 3 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,384 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 04 Households ▼ | Proposed Units | 3 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

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|---|--|--|---|--|--|----------------------|--|----------------------|---|--------------------------------------|----------------------|---|---|----------------------|
| Project Name: HOME-Administration | | | | | | | | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | |
| Funds utilized for staff salaries to administer the HOME Program | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | |
| 201 E. Washington Street - office location | <table border="1"> <tr> <td>Select one:</td> <td>Other <input type="text"/></td> </tr> </table> | Select one: | Other <input type="text"/> | | | | | | | | | | | |
| Select one: | Other <input type="text"/> | | | | | | | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | | | | | | | |
| 4/30/2008 | Provides staff support to the HOME Program. Staff monitor CHDO and other HOME funded projects | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/> Decent Housing</td> </tr> <tr> <td><input type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input checked="" type="radio"/> Decent Housing | <input type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | | | | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input checked="" type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input checked="" type="checkbox"/> Sustainability | <table border="1"> <tr> <td>1</td> <td>Improve the quality of affordable rental housing</td> <td><input type="text"/></td> </tr> <tr> <td>2</td> <td>Improve the quality of owner housing</td> <td><input type="text"/></td> </tr> <tr> <td>3</td> <td>Improve access to affordable owner housing for minorities</td> <td><input type="text"/></td> </tr> </table> | 1 | Improve the quality of affordable rental housing | <input type="text"/> | 2 | Improve the quality of owner housing | <input type="text"/> | 3 | Improve access to affordable owner housing for minorities | <input type="text"/> |
| Outcome Categories | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | |
| 1 | Improve the quality of affordable rental housing | <input type="text"/> | | | | | | | | | | | | |
| 2 | Improve the quality of owner housing | <input type="text"/> | | | | | | | | | | | | |
| 3 | Improve access to affordable owner housing for minorities | <input type="text"/> | | | | | | | | | | | | |
| Project-level Accomplishments | Other <input type="text"/> | Proposed | <input type="text"/> | Accompl. Type: <input type="text"/> | Proposed | <input type="text"/> | | | | | | | | |
| | | Underway | <input type="text"/> | | Underway | <input type="text"/> | | | | | | | | |
| | | Complete | <input type="text"/> | | Complete | <input type="text"/> | | | | | | | | |
| | Accompl. Type: <input type="text"/> | Proposed | <input type="text"/> | Accompl. Type: <input type="text"/> | Proposed | <input type="text"/> | | | | | | | | |
| | | Underway | <input type="text"/> | | Underway | <input type="text"/> | | | | | | | | |
| | | Complete | <input type="text"/> | | Complete | <input type="text"/> | | | | | | | | |
| | Accompl. Type: <input type="text"/> | Proposed | <input type="text"/> | Accompl. Type: <input type="text"/> | Proposed | <input type="text"/> | | | | | | | | |
| | | Underway | <input type="text"/> | | Underway | <input type="text"/> | | | | | | | | |
| | | Complete | <input type="text"/> | | Complete | <input type="text"/> | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 21H HOME Admin/Planning Costs of PJ (subject to 5% cap) <input type="text"/> | | Matrix Codes <input type="text"/> | | Matrix Codes <input type="text"/> | | | | | | | | | | |
| Matrix Codes <input type="text"/> | | Matrix Codes <input type="text"/> | | Matrix Codes <input type="text"/> | | | | | | | | | | |
| Matrix Codes <input type="text"/> | | Matrix Codes <input type="text"/> | | Matrix Codes <input type="text"/> | | | | | | | | | | |
| Program Year 1 | HOME <input type="text"/> | Proposed Amt. | <input type="text"/> | Fund Source: <input type="text"/> | Proposed Amt. | <input type="text"/> | | | | | | | | |
| | | Actual Amount | \$212,066 | | Actual Amount | <input type="text"/> | | | | | | | | |
| | Fund Source: <input type="text"/> | Proposed Amt. | <input type="text"/> | Fund Source: <input type="text"/> | Proposed Amt. | <input type="text"/> | | | | | | | | |
| | | Actual Amount | <input type="text"/> | | Actual Amount | <input type="text"/> | | | | | | | | |
| | Other <input type="text"/> | Proposed Units | <input type="text"/> | Accompl. Type: <input type="text"/> | Proposed Units | <input type="text"/> | | | | | | | | |
| | | Actual Units | <input type="text"/> | | Actual Units | <input type="text"/> | | | | | | | | |
| | Accompl. Type: <input type="text"/> | Proposed Units | <input type="text"/> | Accompl. Type: <input type="text"/> | Proposed Units | <input type="text"/> | | | | | | | | |
| | | Actual Units | <input type="text"/> | | Actual Units | <input type="text"/> | | | | | | | | |

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|----------------|----------------|---|----------------|-----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | HOME | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$183,479 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Other | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | HOME | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$167,511 | | | | Actual Amount | | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

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|---|--|--|-------------|------------------|----------------|
| Project Name: HOME - Capital Improvements | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| Improve the quality and affordability of rental housing, provide a range of housing options for low-income and elderly residents, abate lead hazards | | | | | |
| Location: | Priority Need Category | | | | |
| 201 E. Washington Street office location | Select one: Rental Housing ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | HOME funds to assist not-for-profit owners and investors of rental housing for low-income tenants by providing funds for acquisition, new construction and/or rehabilitation | | | | |
| Objective Category | Specific Objectives | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Increase the supply of affordable rental housing ▼ | | | | |
| Outcome Categories | 2. Improve the quality of affordable rental housing ▼ | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 3. Improve access to affordable rental housing ▼ | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed | 15 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 30 new or rehabilitated affordable rental units | # of units completed | 13 completed; 9 underway and 6 pending | | | |
| 14G Acquisition - for Rehabilitation 570.202 ▼ | Matrix Codes ▼ | | | | |
| 14B Rehab; Multi-Unit Residential 570.202 ▼ | Matrix Codes ▼ | | | | |
| 12 Construction of Housing 570.201(m) ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | HOME ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$1,123,253 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 04 Households ▼ | Proposed Units | 30 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 13 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | |
|----------------|--------------------|----------------|-----------|--|------------------|----------------|--|
| Program Year 2 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$941,149 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 25 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 3 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$679,627 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 15 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

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| Project Name: Down Payment and Closing Cost Assistance | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Down payment and closing cost assistance is utilized on a city-wide basis to assist first-homebuyers to make the transition from tenancy to homeowners that much easier | | | | | | |
| Location: | Priority Need Category | | | | | |
| 124 East Jefferson Street - office location | Select one: Owner Occupied Housing ▼ | | | | | |
| Expected Completion Date: | Explanation: | | | | | |
| 4/30/2008 | HOME funds to be used to provide downpayment and closing cost assistance to a low-income family, at a maximum amount of \$3,000 per household. Such funds are often the only obstacle in preventing tenants to make the move from tenancy to homeownership. Home Headquarters provides counseling and all recipients of the DPCC must attend their homeownership seminars and receive a Certificate, verifying participation in the class | | | | | |
| Objective Category | Specific Objectives | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Increase the availability of affordable owner housing ▼ 2. Improve access to affordable owner housing ▼ 3. Improve access to affordable owner housing for minorities ▼ | | | | | |
| Outcome Categories | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed 55 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 52 households will receive assistance | # of households receiving downpayment/closing cost payments | | | | | |
| 05R Homeownership Assistance (not direct) 570.204 ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | HOME ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$138,211 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 04 Households ▼ | Proposed Units | 52 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 81 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|-----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | HOME | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$150,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 55 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| Program Year 3 | HOME | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$150,000 | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | Actual Amount | | |
| | 04 Households | ▼ | Proposed Units | 55 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | Actual Units | | |

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| Project Name: Jubilee Homes of Syracuse, Inc. | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Jubilee Homes, a local not-for-profit housing developer, is working to revitalize the Southwest side of Syracuse by serving the following census tracts: 30.00; 39.00; 40.00; 41.00 and 42.00 | | | | | | |
| Location: | Priority Need Category | | | | | |
| 901 Tallman Street - office location | Select one: Owner Occupied Housing ▼ | | | | | |
| Expected Completion Date: | Explanation: | | | | | |
| 4/30/2008 | Operating expenses to assist Jubilee to continue new construction and rehabilitation of single-family structures, to result in an increased homeownership rate for low-income families and individuals in their service area | | | | | |
| Objective Category | Specific Objectives | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Increase the availability of affordable owner housing ▼ 2. Improve the quality of owner housing ▼ 3. Improve access to affordable owner housing for minorities ▼ | | | | | |
| Outcome Categories | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed 5 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 5 homes to be built for first-time homebuyers | # of units built | | | | | |
| 211 HOME CHDO Operating Expenses (subject to 5% cap) ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | HOME ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,906 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 5 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 3 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | |
|----------------|--------------------|----------------|----------|--|------------------|----------------|--|
| Program Year 2 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,385 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 5 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 3 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,385 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 5 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

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|---|--|--|---|---|--|--|--|----------------------------|--|---|---|---|--|---|---|
| Project Name: Northeast Hawley Development Association (NEHDA) | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| NEHDA, a local not-for-profit housing developer, focuses on the north side of Syracuse to increase homeownership opportunities for low-income families and individuals. Census tracts include 23.00; 17.01; 07.00; 13.00; 14.00; and 16.00 | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 101 Gertrude Street - office location | <table border="1"> <tr> <td>Select one:</td> <td>Owner Occupied Housing ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Operating expenses to assist NEHDA through new construction and the rehabilitation of single-family structures, to continue their mission of working to increase homeownership opportunities for low-income individuals and families in their service area</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Increase the availability of affordable owner housing ▼</td> </tr> <tr> <td>2</td> <td>Improve access to affordable owner housing ▼</td> </tr> <tr> <td>3</td> <td>Improve access to affordable owner housing for minorities ▼</td> </tr> </table> | Select one: | Owner Occupied Housing ▼ | Explanation: | | Operating expenses to assist NEHDA through new construction and the rehabilitation of single-family structures, to continue their mission of working to increase homeownership opportunities for low-income individuals and families in their service area | | Specific Objectives | | 1 | Increase the availability of affordable owner housing ▼ | 2 | Improve access to affordable owner housing ▼ | 3 | Improve access to affordable owner housing for minorities ▼ |
| Select one: | Owner Occupied Housing ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| Operating expenses to assist NEHDA through new construction and the rehabilitation of single-family structures, to continue their mission of working to increase homeownership opportunities for low-income individuals and families in their service area | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Increase the availability of affordable owner housing ▼ | | | | | | | | | | | | | | |
| 2 | Improve access to affordable owner housing ▼ | | | | | | | | | | | | | | |
| 3 | Improve access to affordable owner housing for minorities ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/> Decent Housing</td> </tr> <tr> <td><input type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input checked="" type="radio"/> Decent Housing | <input type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input type="checkbox"/> Sustainability | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed 4 | | Accompl. Type: ▼ | Proposed | | | | | | | | | | |
| | | Underway | | | Underway | | | | | | | | | | |
| | | Complete | | | Complete | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | |
| | | Underway | | | Underway | | | | | | | | | | |
| | | Complete | | | Complete | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | | | | | | | | | | |
| | | Underway | | | Underway | | | | | | | | | | |
| | | Complete | | | Complete | | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | |
| 4 homes to be built or rehabilitated for first-time homebuyers | # of units built or rehabbed | | | | | | | | | | | | | | |
| 211 HOME CHDO Operating Expenses (subject to 5% cap) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | HOME ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | |
| | | Actual Amount | \$25,906 | | Actual Amount | | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | | |
| | | Actual Amount | | | Actual Amount | | | | | | | | | | |
| | 10 Housing Units ▼ | Proposed Units | 4 | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | |
| | | Actual Units | 1 | | Actual Units | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | | |
| | | Actual Units | | | Actual Units | | | | | | | | | | |

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|----------------|--------------------|----------------|----------|--|------------------|----------------|--|
| Program Year 2 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,385 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 4 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 3 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,385 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 4 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

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|--|---|--|---|--|---|-----------------------|--------------------------------------|---|---|--|---|---|---|---|
| Project Name: Owner-Occupied Rehabilitation Program - Home Headquarters | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | |
| HOME funds are used to improve the quality of owner-occupied housing, abate lead hazards, and to reduce the cost burden of home repairs faced by low- and extremely-low income households | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | |
| 124 East Jefferson Street - office location | <table border="1"> <tr> <td>Select one:</td> <td>Owner Occupied Housing ▼</td> </tr> </table> | Select one: | Owner Occupied Housing ▼ | | | | | | | | | | | |
| Select one: | Owner Occupied Housing ▼ | | | | | | | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | | | | | | | |
| 4/30/2008 | Home Headquarters, Inc. utilizes HOME funds for rehabilitation financing assistance for owner-occupied low-income homeowners, which may include assistance to rental units occupied by low-income tenants | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/> Decent Housing</td> </tr> <tr> <td><input type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input checked="" type="radio"/> Decent Housing | <input type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | | | | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input type="checkbox"/> Sustainability | <table border="1"> <tr> <td>1</td> <td>Improve the quality of owner housing</td> <td>▼</td> </tr> <tr> <td>2</td> <td>Improve access to affordable owner housing</td> <td>▼</td> </tr> <tr> <td>3</td> <td>Improve access to affordable owner housing for minorities</td> <td>▼</td> </tr> </table> | 1 | Improve the quality of owner housing | ▼ | 2 | Improve access to affordable owner housing | ▼ | 3 | Improve access to affordable owner housing for minorities | ▼ |
| Outcome Categories | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | |
| 1 | Improve the quality of owner housing | ▼ | | | | | | | | | | | | |
| 2 | Improve access to affordable owner housing | ▼ | | | | | | | | | | | | |
| 3 | Improve access to affordable owner housing for minorities | ▼ | | | | | | | | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed | 15 | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | |
| 15 units will be rehabilitated for owner-occupant | | | | | | | | | | | | | | |
| 14A Rehab; Single-Unit Residential 570.202 ▼ | Matrix Codes ▼ | | | | | | | | | | | | | |
| 14B Rehab; Multi-Unit Residential 570.202 ▼ | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | |
| Program Year 1 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | |
| | | Actual Amount | \$250,000 | | Actual Amount | | | | | | | | | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | |
| | | Actual Amount | | | Actual Amount | | | | | | | | | |
| | 10 Housing Units ▼ | Proposed Units | 15 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | 20 | | | Actual Units | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | |

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|----------------|--------------------|----------------|-----------|--|------------------|----------------|--|
| Program Year 2 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$350,000 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 25 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 3 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$200,000 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 15 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

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| Project Name: Subsidies for Homeownership Opportunities | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Subsidy provides write-down of mortgage for a first-time homebuyer who is low-income eligible. At the time of assistance, sales price of the home is subject to HUD's Single Family Mortgage limits under 203(b). Mortgage write-down recipients must be low-income (80 percent of median by household size). Subsidy cannot exceed 40 percent of the after rehabilitation value (subsidized purchase price) or exceed \$75,000 | | | | | | |
| Location: Home Headquarters, Inc. 124 East Jefferson St Syracuse, NY 13202 | Priority Need Category Select one: Owner Occupied Housing ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: Applicant must sign HOME Restrictive Covenant; tax escrow is required on the private mortgage and interest rate on private mortgage cannot exceed two percentage points from the prime rate at the time of commitment | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase the availability of affordable owner housing ▼ 2. Improve access to affordable owner housing ▼ 3. Improve access to affordable owner housing for minorities ▼ | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed 5 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 5 first-time homebuyers will receive subsidy to write-down their mortgage | | | | | | |
| 13 Direct Homeownership Assistance 570.201(n) ▼ | | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | |
| Program Year 1 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | |
|----------------|------------------|----------------|-----------|------------------|----------------|--|
| Program Year 2 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$0 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 3 | HOME ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$415,000 | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | 04 Households ▼ | Proposed Units | 5 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 4 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| Program Year 5 | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | Actual Amount | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

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|--|---|-----------------------|----------|------------------|----------------|
| Project Name: Syracuse Model Neighborhood Corporation (SMNC) | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| SMNC is a comprehensive not-for-profit agency serving the southside and westside communities in Syracuse by building new single-family homes and by rehabilitating vacant or blighted residential structures. SMNC owns and/or manages over 300 affordable rental units. Their service area is concentrated in the following census tracts: 51.00; 52.00; 53.00; and 54.00 | | | | | |
| Location: | Priority Need Category | | | | |
| 1721 South Salina Street - office location | Select one: Rental Housing ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | Operating expenses to assist SMNC to continue new construction activity, and the rehab of existing housing stock, resulting in the increased rate of homeownership and improved quality and availability of affordable rental housing for low-income households | | | | |
| Objective Category | Specific Objectives | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Improve the quality of affordable rental housing ▼ 2. Increase the supply of affordable rental housing ▼ 3. Increase the availability of affordable owner housing ▼ | | | | |
| Outcome Categories | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | | | | | |
| Project-level Accomplishments | 10 Housing Units ▼ | Proposed | 8 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 6 rehabilitated units and 2 new construction activities | # of completed units and # of underway | | | | |
| 211 HOME CHDO Operating Expenses (subject to 5% cap) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | HOME ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$25,906 | | Actual Amount |
| | Fund Source: ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | | | Actual Amount |
| | 10 Housing Units ▼ | Proposed Units | 8 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 2 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | |
|----------------|--------------------|----------------|----------|--|------------------|----------------|--|
| Program Year 2 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,385 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 8 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| Program Year 3 | HOME ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$25,385 | | | Actual Amount | |
| | Fund Source: ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | | | | Actual Amount | |
| | 10 Housing Units ▼ | Proposed Units | 8 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | | Actual Units | |

Emergency Shelter Grant

| | | | | | | |
|---|---|-----------------------|---------|------------------|----------------|--|
| Project Name: Barnabas House - The Salvation Army | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| The overall approach of Barnabas House is to provide easy access to a wide range of services for older runaway and homeless youth and their families where efforts can be made pro-actively to prevent further episodes of running away or homelessness | | | | | | |
| Location: | Priority Need Category | | | | | |
| 1912 E. Salina Street - site location | Select one: Homeless/HIV/AIDS ▼ | | | | | |
| Expected Completion Date: | Explanation: | | | | | |
| 4/30/2008 | Barnabas House is the only older youth shelter of its kind in Central NY where youth between the ages of 16-21 may receive specialized voluntary, emergency housing for up to 6 months while program counselors work toward resolving the crises that ultimately caused the incident of homelessness. ESG funds will be used for essential services | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs ▼ 2. End chronic homelessness ▼ 3. ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 50 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 50 youth will be assisted by Barnabas House | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$7,380 | | Actual Amount | |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Match Funds | \$7,603 | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 50 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 92 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,338 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$7,603 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 50 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,439 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$8,000 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 50 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|---|--|----------------------------|---------|-----------------------|----------------|--|
| Project Name: Booth House - Emergency Shelter - The Salvation Army | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| Booth House is a large single-family structure that provides a homelike environment for youth living there and can house up to 11 youth at one time. Booth House is the only shelter in Central NY where youth under the age of 18 can receive voluntary, emergency housing for up to 60 days while program counselors work toward resolving the crises that ultimately caused the incident of homelessness | | | | | | |
| Location: 264 Furman Street - site location | Priority Need Category Select one: Homeless/HIV/AIDS ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: The overall approach of Booth House is to provide easy access to a wide range of services for runaway and homeless youth and their families where efforts can be made pro-actively to prevent further episodes of running away or homelessness. ESG funds will be used for operating expenses | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs ▼ 2. End chronic homelessness ▼ 3. ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 30 | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | |
| 30 youth will be assisted | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$9,732 | | Actual Amount | |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Match Funds | \$9,993 | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 30 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 312 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$9,677 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$9,993 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 30 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$9,779 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$10,000 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 30 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | |
|--|---|-----------------------|----------|--|------------------|----------------|--|
| Project Name: Chadwick Residence | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | |
| Chadwick Residence opened its doors to homeless women and their children in September of 1986. Unlike emergency shelters, which provide temporary housing for only up to sixty days, Chadwick Residence provides supportive transitional housing for up to two years. This longer time affords opportunities for self-improvement, parenting skills training, career guidance, vocational training and continuing education. Funds will be used for the operational expenses of the facility | | | | | | | |
| Location: confidential location | Priority Need Category Select one: Homeless/HIV/AIDS ▼ | | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: Women come to Chadwick Residence for many reasons including domestic violence, recovery from drug and alcohol dependence and lack of safe and affordable housing options. The program provides supportive case management to help women set and achieve long term and short term goals in education, life skills, emotion healing, parenting skills, networking, and social and cultural activities. | | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs ▼ 2. Increase the number of homeless persons moving into permanent housing ▼ 3. ▼ | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 40 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | |
| 40 households will benefit from this program | | | | | | | |
| 03T Operating Costs of Homeless/AIDS Patients Programs ▼ | Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$17,233 | | Fund Source: ▼ | Actual Amount | |
| | Other ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Match Funds | \$17,500 | | Fund Source: ▼ | Actual Amount | |
| | 04 Households ▼ | Proposed Units | 40 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 73 | | Accompl. Type: ▼ | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Accompl. Type: ▼ | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$17,136 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$17,500 | | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 40 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$17,238 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$18,000 | | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 40 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | | |
|---|---|-------------------------|----------|------------------|-----------------------|--|
| Project Name: DePalmer House - Liberty Resources, Inc | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| This mission of Liberty Resources is to assist individuals and families in achieving an improved quality of life, by providing services tailored to meet their specific needs. The Agency offers services in the least restrictive, most community-oriented setting possible for each individual. Liberty Resources is committed to excellence in all aspects of service delivery, staff development, and business management | | | | | | |
| Location: | Priority Need Category | | | | | |
| Office location - 1065 James Street - site location is confidential | Select one: Homeless/HIV/AIDS ▼ | | | | | |
| Expected Completion Date: | Explanation: | | | | | |
| 4/30/2008 | DePalmer House was established in 1994. This site provides services to homeless individuals infected/affected by HIV/AIDS, many of whom have co-existing mental health and/or chemical dependence diagnoses. These funds will be used for the maintenance and operations of this transitional housing program | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs ▼ 2. End chronic homelessness ▼ 3. ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed 25 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 25 adult individuals will be assisted | | 58 individuals assisted | | | | |
| 03C Homeless Facilities (not operating costs) 570.201(c) ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$12,711 | | Actual Amount | |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Match Funds | \$12,908 | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 25 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 58 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$12,639 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$12,908 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 25 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$12,741 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$13,000 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 25 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|--|--|-----------------------|----------|-------------------------|-----------------------|--|
| Project Name: Dorothy Day House - Catholic Charities | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| The Dorothy Day House shelter was established in 1981. Since then, Dorothy Day House has provided shelter to over 6,000 homeless women and children of the community. Referrals to the shelter are made by law enforcement agencies, the Volunteer Center, other social services agencies, churches and individuals. Many women are fleeing domestic violence, some have problems with substance abuse, most are poor, and all are in crisis | | | | | | |
| Location: | Priority Need Category | | | | | |
| site location is confidential office location at 1654 W. Onondaga St | Select one: Homeless/HIV/AIDS ▼ | | | | | |
| Expected Completion Date: | Explanation: | | | | | |
| 4/30/2008 | Open year around and open 24 hours a day, provides refuge for women and children. This 16-bed facility provides its guests with meals, crisis counseling, information and referral services, and assistance with relocation and resettlement. Funds will be used for Essential Services and Operations | | | | | |
| Objective Category | Specific Objectives | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1, Increase the number of homeless persons moving into permanent housing ▼ | | | | | |
| Outcome Categories | 2, ▼ | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 3, ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed 100 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 100 women and children will seek shelter at this facility | | | | | | |
| 03T Operating Costs of Homeless/AIDS Patients Programs ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$24,590 | | Actual Amount | |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Match Funds | \$27,000 | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 100 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 176 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$24,453 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$27,000 | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$24,555 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$25,000 | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|---|--|----------------------------|-------------------------------------|----------------------------|-------------------------------------|---|--------------------------|----------------------------|--|---|---|---|----------------------------|---|---|
| Project Name: Emergency Family Shelter - The Salvation Army | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| The Emergency Family shelter provides safe temporary housing, basic needs services (meals, clothing, and personal care items), social work support and short-term comprehensive case management services. A crisis phone service and intake to the shelter is provided, 24 hours a day, 7 days a week. ESG funds are utilized for Operations/10% cap | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 749 South Warren Street | <table border="1"> <tr> <td>Select one:</td> <td>Homeless/HIV/AIDS ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">The shelter is the only shelter program in Syracuse that serves families of any size and any configuration including: two parent families; women with children; men with children; extended families; childless couples; single women and families with older boys. The programs provides a strong emphasis on keeping families unified during their housing crisis. None of the men's shelters locally provide services to men with children</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Increase range of housing options & related services for persons w/ special needs ▼</td> </tr> <tr> <td>2</td> <td>End chronic homelessness ▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Homeless/HIV/AIDS ▼ | Explanation: | | The shelter is the only shelter program in Syracuse that serves families of any size and any configuration including: two parent families; women with children; men with children; extended families; childless couples; single women and families with older boys. The programs provides a strong emphasis on keeping families unified during their housing crisis. None of the men's shelters locally provide services to men with children | | Specific Objectives | | 1 | Increase range of housing options & related services for persons w/ special needs ▼ | 2 | End chronic homelessness ▼ | 3 | ▼ |
| Select one: | Homeless/HIV/AIDS ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| The shelter is the only shelter program in Syracuse that serves families of any size and any configuration including: two parent families; women with children; men with children; extended families; childless couples; single women and families with older boys. The programs provides a strong emphasis on keeping families unified during their housing crisis. None of the men's shelters locally provide services to men with children | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Increase range of housing options & related services for persons w/ special needs ▼ | | | | | | | | | | | | | | |
| 2 | End chronic homelessness ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td colspan="2">Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/></td> <td>Decent Housing</td> </tr> <tr> <td><input type="radio"/></td> <td>Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/></td> <td>Economic Opportunity</td> </tr> </table> | Objective Category | | <input checked="" type="radio"/> | Decent Housing | <input type="radio"/> | Suitable Living Environment | <input type="radio"/> | Economic Opportunity | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> | Decent Housing | | | | | | | | | | | | | | |
| <input type="radio"/> | Suitable Living Environment | | | | | | | | | | | | | | |
| <input type="radio"/> | Economic Opportunity | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td colspan="2">Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/></td> <td>Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/></td> <td>Affordability</td> </tr> <tr> <td><input type="checkbox"/></td> <td>Sustainability</td> </tr> </table> | Outcome Categories | | <input checked="" type="checkbox"/> | Availability/Accessibility | <input checked="" type="checkbox"/> | Affordability | <input type="checkbox"/> | Sustainability | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | Availability/Accessibility | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | Affordability | | | | | | | | | | | | | | |
| <input type="checkbox"/> | Sustainability | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 250 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | |
| 250 households will be assisted | | | | | | | | | | | | | | | |
| 03T Operating Costs of Homeless/AIDS Patients Programs ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$10,607 | | Actual Amount | | | | | | | | | | |
| | Other ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Match Funds | \$11,310 | | Actual Amount | | | | | | | | | | |
| | 04 Households ▼ | Proposed Units | 250 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 1067 | | Actual Units | | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | Actual Units | | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$10,547 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 250 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$10,649 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$11,000 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 250 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|---|--|-----------------------|----------|--|------------------|----------------|--|
| Project Name: Emergency & Practical Assistance Services - The Salvation Army | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | |
| The EBN Program assists homeless and housing vulnerable clients with eviction prevention, housing location, security deposit guarantees, Section 8 applications, utility shut-off, locating affordable furniture and household goods and other housing related services. This program was formerly known as the Security Deposit Guarantee Program. The majority of the clients are ow-income or very low-income and pay in excess of 50% of their income for rent and utilities and/or are living in substandard housing | | | | | | | |
| Location: 667 South Salina Street - office location | Priority Need Category Select one: Homeless/HIV/AIDS ▼ | | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: The objective of the Program is to assist clients with obtaining and maintaining decent affordable housing. The level of service provided is based on need, from one-time assistance with rent to ongoing case assistance with a variety of housing related needs. ESG funds will be under the Homeless Prevention category | | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs ▼ 2. End chronic homelessness ▼ 3. ▼ | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 300 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | 01 People ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | | Underway | |
| | | Complete | | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | |
| 300 households will be assisted | | | | | | | |
| 05Q Subsistence Payments 570.204 ▼ | Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$19,372 | | Fund Source: ▼ | Actual Amount | |
| | Other ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | |
| | | Match Funds | \$19,670 | | Fund Source: ▼ | Actual Amount | |
| | 04 Households ▼ | Proposed Units | 300 | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 379 | | Accompl. Type: ▼ | Actual Units | |
| | 01 People ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 1685 | | Accompl. Type: ▼ | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$19,263 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Match Funds | \$19,670 | | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 300 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$19,365 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Match Funds | \$20,000 | | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 300 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | | | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |

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|---|---|-----------------------|----------|------------------|----------------|
| Project Name: Homeless Intervention Services (HIS) - Rescue Mission | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| The Homeless Intervention Services (HIS) Team is a mobile unit developed by the Common Council Homeless Task Force which provides transportation to medical, employment, housing, legal, and other essential service appointments as well as crisis intervention and advocacy services to the homeless and housing vulnerable. Street outreach is conducted to try to connect individuals and families living in places unfit for human habitation with essential services in the community | | | | | |
| Location: 120 Gifford Street - office location | Priority Need Category Select one: Homeless/HIV/AIDS ▼ | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: The goal of the street outreach is to build trust with individuals so they may engage in essential services in the community. Coats, hats, gloves, blankets, and food are distributed to those sleeping on the streets to ensure their basic needs are met and as a means of building trust. ESG funds are used for essential services and homeless prevention | | | | |
| Objective Category <input type="radio"/> Decent Housing <input checked="" type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs ▼ 2. End chronic homelessness ▼ 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 750 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 750 people will be assisted by the HIS Team | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$21,891 | | Actual Amount |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Match Funds | \$22,229 | | Actual Amount |
| | 01 People ▼ | Proposed Units | 750 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 1462 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$21,769 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$22,229 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 750 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$21,871 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$22,000 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 750 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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|---|---|--|---|--|--|-----------------------|---|---|---|---|---|---|--|---|
| Project Name: Homeward Connection Program - Catholic Charities | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | |
| The Homeward Connection Program is a casework program and was established in 1989. This program has empowered more than 900 households to relocate to permanent housing and providing an intensive level of services that are necessary to their maintaining that housing | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | |
| 1654 West Onondaga Street - office location | <table border="1"> <tr> <td>Select one:</td> <td>Homeless/HIV/AIDS ▼</td> </tr> </table> | Select one: | Homeless/HIV/AIDS ▼ | | | | | | | | | | | |
| Select one: | Homeless/HIV/AIDS ▼ | | | | | | | | | | | | | |
| Expected Completion Date: | Explanation: | | | | | | | | | | | | | |
| 4/30/2008 | The Homeward Connection Program works with women and families in finding them suitable housing. These families have a very difficult time locating, securing and maintaining safe, decent and affordable housing due to factors such as poverty, domestic violence, chemical dependency, illiteracy and mental health issues, many of these families are at constant risk of recidivism. Funds will be for Essential Services | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/> Decent Housing</td> </tr> <tr> <td><input type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input checked="" type="radio"/> Decent Housing | <input type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | | | | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input checked="" type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input checked="" type="checkbox"/> Sustainability | <table border="1"> <tr> <td>1</td> <td>Increase range of housing options & related services for persons w/ special needs</td> <td>▼</td> </tr> <tr> <td>2</td> <td>Increase the number of homeless persons moving into permanent housing</td> <td>▼</td> </tr> <tr> <td>3</td> <td></td> <td>▼</td> </tr> </table> | 1 | Increase range of housing options & related services for persons w/ special needs | ▼ | 2 | Increase the number of homeless persons moving into permanent housing | ▼ | 3 | | ▼ |
| Outcome Categories | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Sustainability | | | | | | | | | | | | | | |
| 1 | Increase range of housing options & related services for persons w/ special needs | ▼ | | | | | | | | | | | | |
| 2 | Increase the number of homeless persons moving into permanent housing | ▼ | | | | | | | | | | | | |
| 3 | | ▼ | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 100 | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | |
| 100 people will be assisted by this program | | | | | | | | | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | | | | Matrix Codes ▼ | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | |
| Matrix Codes ▼ | | | | Matrix Codes ▼ | | | | | | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | |
| | | Actual Amount | \$27,139 | | | Actual Amount | | | | | | | | |
| | Other ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | |
| | | Match Funds | \$30,000 | | | Actual Amount | | | | | | | | |
| | 01 People ▼ | Proposed Units | 100 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | 62 | | | Actual Units | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|----------------|---|----------------|---------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$26,987 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Match Funds | \$30,000 | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$27,089 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Match Funds | \$28,000 | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 100 | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | Accompl. Type: | ▼ | Proposed Units | | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | | |
|---|---|-----------------------|---------|-------------------------|-----------------------|--|
| Project Name: Hospitality Houses - Catholic Charities | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| The Hospitality Houses Program began in 1989 and provides families a temporary home while they gather the strength and resources to begin their lives anew. The location of the two houses are a two-family located on Bissell Street, on the city's southside; and, a two-family house located on Howard Street on the north side. ESG funds are used for cost of operations of the houses | | | | | | |
| Location: 310 Howard Street 129 E. Bissell Street | Priority Need Category Select one: Homeless/HIV/AIDS ▼ Explanation: These houses are transitional housing facilities serving homeless and housing-vulnerable families and individuals, offering a more independent setting than an emergency shelter. Provides a three bedroom apartment at a modest rent for 3-6 months with staff support, work to resolve issues that are preventing their success in permanent housing, securing employment, saving for a security deposit, or acquiring skills such as housekeeping, budgeting, etc. | | | | | |
| Expected Completion Date: 4/30/2008 | Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | | | | | | |
| Specific Objectives | | | | | | |
| 1. Increase range of housing options & related services for persons w/ special needs ▼ | | | | | | |
| 2. Increase the number of homeless persons moving into permanent housing ▼ | | | | | | |
| 3. End chronic homelessness ▼ | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed 12 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 12 families will access these apartments | | | | | | |
| 03T Operating Costs of Homeless/AIDS Patients Programs ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$8,035 | | Actual Amount | |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Match Funds | \$9,000 | | Actual Amount | |
| | 04 Households ▼ | Proposed Units | 12 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 35 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|---------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$7,989 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$9,000 | | | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 12 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$8,091 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Amount | \$9,000 | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 12 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | | | | | | | | | | | | | | | |
|--|---|--|--|--|------------------|--|------------------|----------------------------|--|---|----------------------------|-----------------|---|-----------------|---|--|--|-----------------|--|
| Project Name: Housing Coordinator - Rescue Mission | | | | | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | | | | | |
| The Housing Coordinator serves the community as a liaison between homeless providers and landlords, providing current, relevant information regarding available rental units to the homeless and housing vulnerable and the agencies that serve them. The Housing Coordinator also acts as an advocate and a referral source. Funds are used for homeless prevention | | | | | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | | | | | |
| 120 Gifford Street - office location | <table border="1"> <tr> <td>Select one:</td> <td>Homeless/HIV/AIDS ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">The Housing Coordinator has created and continues to update a rental units listing that is updated monthly and distributed to over 80 agencies throughout the continuum of care. The Guide also provides information on the landlord's willingness to accept Public Assistance or a Tenant Rental Agreement. The Guide is the only continually updated resource for information on low-cost housing in the Syracuse area</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>End chronic homelessness ▼</td> </tr> <tr> <td>2</td> <td>Increase range of housing options & related services for persons w/ special needs ▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Homeless/HIV/AIDS ▼ | Explanation: | | The Housing Coordinator has created and continues to update a rental units listing that is updated monthly and distributed to over 80 agencies throughout the continuum of care. The Guide also provides information on the landlord's willingness to accept Public Assistance or a Tenant Rental Agreement. The Guide is the only continually updated resource for information on low-cost housing in the Syracuse area | | Specific Objectives | | 1 | End chronic homelessness ▼ | 2 | Increase range of housing options & related services for persons w/ special needs ▼ | 3 | ▼ | | | | |
| Select one: | Homeless/HIV/AIDS ▼ | | | | | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | | | | | |
| The Housing Coordinator has created and continues to update a rental units listing that is updated monthly and distributed to over 80 agencies throughout the continuum of care. The Guide also provides information on the landlord's willingness to accept Public Assistance or a Tenant Rental Agreement. The Guide is the only continually updated resource for information on low-cost housing in the Syracuse area | | | | | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | | | | | |
| 1 | End chronic homelessness ▼ | | | | | | | | | | | | | | | | | | |
| 2 | Increase range of housing options & related services for persons w/ special needs ▼ | | | | | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | | | | | |
| Expected Completion Date: | | | | | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input type="radio"/> Decent Housing</td> </tr> <tr> <td><input checked="" type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | Objective Category | <input type="radio"/> Decent Housing | <input checked="" type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Decent Housing | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | | | | | |
| Project-level Accomplishments | | | | | | | | | | | | | | | | | | | |
| 01 People ▼ | <table border="1"> <tr> <td>Proposed</td> <td>150</td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> </table> | Proposed | 150 | | Accompl. Type: ▼ | Proposed | | Underway | | | | Underway | | Complete | | | | Complete | |
| Proposed | 150 | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | |
| Underway | | | | Underway | | | | | | | | | | | | | | | |
| Complete | | | | Complete | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | <table border="1"> <tr> <td>Proposed</td> <td></td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> </table> | Proposed | | | Accompl. Type: ▼ | Proposed | | Underway | | | | Underway | | Complete | | | | Complete | |
| Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | |
| Underway | | | | Underway | | | | | | | | | | | | | | | |
| Complete | | | | Complete | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | <table border="1"> <tr> <td>Proposed</td> <td></td> <td></td> <td>Accompl. Type: ▼</td> <td>Proposed</td> <td></td> </tr> <tr> <td>Underway</td> <td></td> <td></td> <td></td> <td>Underway</td> <td></td> </tr> <tr> <td>Complete</td> <td></td> <td></td> <td></td> <td>Complete</td> <td></td> </tr> </table> | Proposed | | | Accompl. Type: ▼ | Proposed | | Underway | | | | Underway | | Complete | | | | Complete | |
| Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | | | | | | | |
| Underway | | | | Underway | | | | | | | | | | | | | | | |
| Complete | | | | Complete | | | | | | | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | | | | | |
| 150 people will be served by this program | | | | | | | | | | | | | | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | | | | |
| Program Year 1 | | | | | | | | | | | | | | | | | | | |
| ESG ▼ | <table border="1"> <tr> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td>Actual Amount</td> <td>\$8,539</td> </tr> </table> | Proposed Amt. | | Actual Amount | \$8,539 | <table border="1"> <tr> <td>Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td></td> </tr> </table> | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | | | | | | | |
| Proposed Amt. | | | | | | | | | | | | | | | | | | | |
| Actual Amount | \$8,539 | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | | | | | | | | | | | | | | | | |
| Other ▼ | <table border="1"> <tr> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td>Match Funds</td> <td>\$8,671</td> </tr> </table> | Proposed Amt. | | Match Funds | \$8,671 | <table border="1"> <tr> <td>Fund Source: ▼</td> <td>Proposed Amt.</td> <td></td> </tr> <tr> <td></td> <td>Actual Amount</td> <td></td> </tr> </table> | Fund Source: ▼ | Proposed Amt. | | | Actual Amount | | | | | | | | |
| Proposed Amt. | | | | | | | | | | | | | | | | | | | |
| Match Funds | \$8,671 | | | | | | | | | | | | | | | | | | |
| Fund Source: ▼ | Proposed Amt. | | | | | | | | | | | | | | | | | | |
| | Actual Amount | | | | | | | | | | | | | | | | | | |
| 01 People ▼ | <table border="1"> <tr> <td>Proposed Units</td> <td>150</td> </tr> <tr> <td>Actual Units</td> <td>1462</td> </tr> </table> | Proposed Units | 150 | Actual Units | 1462 | <table border="1"> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | Accompl. Type: ▼ | Proposed Units | | | Actual Units | | | | | | | | |
| Proposed Units | 150 | | | | | | | | | | | | | | | | | | |
| Actual Units | 1462 | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | <table border="1"> <tr> <td>Proposed Units</td> <td></td> </tr> <tr> <td>Actual Units</td> <td></td> </tr> </table> | Proposed Units | | Actual Units | | <table border="1"> <tr> <td>Accompl. Type: ▼</td> <td>Proposed Units</td> <td></td> </tr> <tr> <td></td> <td>Actual Units</td> <td></td> </tr> </table> | Accompl. Type: ▼ | Proposed Units | | | Actual Units | | | | | | | | |
| Proposed Units | | | | | | | | | | | | | | | | | | | |
| Actual Units | | | | | | | | | | | | | | | | | | | |
| Accompl. Type: ▼ | Proposed Units | | | | | | | | | | | | | | | | | | |
| | Actual Units | | | | | | | | | | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$8,490 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$8,671 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$8,592 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$9,000 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | |
|--|---|-----------------------|----------|------------------|----------------|
| Project Name: Northeast Community Center - Emergency Shelter Grant | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| The Center emphasizes prevention services in order to effect a long-term reduction in some of the crisis scenarios that can result in homelessness. This program addresses the situation of hunger, homelessness or those at risk of homelessness. The Center also diffuses landlord-tenant disputes before they escalate into disruptive or even violent situations | | | | | |
| Location: | Priority Need Category | | | | |
| 716 Hawley Avenue - office location | Select one: Homeless/HIV/AIDS ▼ | | | | |
| Expected Completion Date: | Explanation: | | | | |
| 4/30/2008 | This program provides comprehensive referral services to programs; landlord/tenant counseling services; short-term, non-recurring financial assistance (in the form of security deposits, first month rental payments and related items). ESG funds will pay for homeless prevention and essential services | | | | |
| Objective Category | Specific Objectives | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | 1. Increase range of housing options & related services for persons w/ special needs ▼ | | | | |
| Outcome Categories | 2. End chronic homelessness ▼ | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 3. ▼ | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 450 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | 01 People ▼ | Proposed | 450 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 450 households will be assisted through this program | | | | | |
| 05Q Subsistence Payments 570.204 ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$14,869 | | Actual Amount |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Match Funds | 33,482 | | Actual Amount |
| | 04 Households ▼ | Proposed Units | 450 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 50 | | Actual Units |
| | 01 People ▼ | Proposed Units | 450 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 1195 | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$14,784 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$33,482 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 450 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | 01 People | ▼ | Proposed Units | 450 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$14,886 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$15,000 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 450 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | 01 People | ▼ | Proposed Units | 450 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|--|--|-----------------------|----------|-------------------------|-----------------------|--|
| Project Name: Oxford Street Inn - Catholic Charities | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| The Oxford Street Inn opened in 1979 and was open 7 nights a week in the winter, and 3 nights a week in summer months. In 1982 the Inn expanded and was open 7 nights a week - year around. By the 1980's the number of homeless men had grown and a second floor dormitory was added. In the 1990's the Inn was jousing over 90 men a night and the Inn was renovated again to accommodate these numbers in a safe and comfortable manner | | | | | | |
| Location: 201 Oxford Street | Priority Need Category Select one: Homeless/HIV/AIDS ▼ Explanation: An overnight shelter for homeless men, offering emergency lodging, shower and laundry facilities, a light meal, clothing as needed and lockers are available to store their belongings for the night. The shelter is open from 8:00pm until 8:00am every night of the year. The target population are men aged 21 over plus they regard themselves as outside of mainstream society. Funds are for operations of the Oxford Street Inn | | | | | |
| Expected Completion Date: 4/30/2008 | Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | | | | | | |
| Specific Objectives | | | | | | |
| 1, End chronic homelessness ▼ | | | | | | |
| 2, ▼ | | | | | | |
| 3, ▼ | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed 85 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 85 men will stay on a nightly basis | | | | | | |
| 03T Operating Costs of Homeless/AIDS Patients Programs ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$28,730 | | Actual Amount | |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Match Funds | \$32,000 | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 85 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 626 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | | | |
|----------------|----------------|---|----------------|----------|--|--------------|----------------|---------------|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$28,571 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$32,000 | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 85 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | | Fund Source: | ▼ | Proposed Amt. | | |
| | | | Actual Amount | \$28,673 | | | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$29,000 | | | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 85 | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|--|--|-----------------------|---------------------|---------------------|----------------------|--|--|----------------------------|--|---|---|---|----------------------------|---|------------------------|
| Project Name: Transitional Apartment and Parenting Center (TAPC) - The Salvation Army | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: <input type="text"/> UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| TAPC was established in 1986 and provides housing to youth and their children. The overall approach of TAPC is to encourage youth development and promote independence by creating easy access to a wide range of services located in a comfortable home-like environment where youth and their children are able to grow and mature. ESG funds will be used for expenses relating to Essential Services | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 667 South Salina Street | <table border="1"> <tr> <td>Select one:</td> <td>Homeless/HIV/AIDS ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">TAPC's long-term outcomes for each resident include the provision of housing, case-management, living skills, parenting classes, socialization and supportive aftercare. On-site services are invaluable at preventing youth from "falling through the cracks" and placing themselves and their infants at risk.</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Increase range of housing options & related services for persons w/ special needs ▼</td> </tr> <tr> <td>2</td> <td>End chronic homelessness ▼</td> </tr> <tr> <td>3</td> <td><input type="text"/> ▼</td> </tr> </table> | Select one: | Homeless/HIV/AIDS ▼ | Explanation: | | TAPC's long-term outcomes for each resident include the provision of housing, case-management, living skills, parenting classes, socialization and supportive aftercare. On-site services are invaluable at preventing youth from "falling through the cracks" and placing themselves and their infants at risk. | | Specific Objectives | | 1 | Increase range of housing options & related services for persons w/ special needs ▼ | 2 | End chronic homelessness ▼ | 3 | <input type="text"/> ▼ |
| Select one: | Homeless/HIV/AIDS ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| TAPC's long-term outcomes for each resident include the provision of housing, case-management, living skills, parenting classes, socialization and supportive aftercare. On-site services are invaluable at preventing youth from "falling through the cracks" and placing themselves and their infants at risk. | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Increase range of housing options & related services for persons w/ special needs ▼ | | | | | | | | | | | | | | |
| 2 | End chronic homelessness ▼ | | | | | | | | | | | | | | |
| 3 | <input type="text"/> ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | TAPC's long-term outcomes for each resident include the provision of housing, case-management, living skills, parenting classes, socialization and supportive aftercare. On-site services are invaluable at preventing youth from "falling through the cracks" and placing themselves and their infants at risk. | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 40 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | <input type="text"/> | Underway | | | <input type="text"/> | Underway | | | | | | | | | |
| | <input type="text"/> | Complete | | | <input type="text"/> | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | <input type="text"/> | Underway | | | <input type="text"/> | Underway | | | | | | | | | |
| | <input type="text"/> | Complete | | | <input type="text"/> | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | <input type="text"/> | Underway | | | <input type="text"/> | Underway | | | | | | | | | |
| | <input type="text"/> | Complete | | | <input type="text"/> | Complete | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | |
| 40 TAPC residents & children will be assisted | | | | | | | | | | | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | <input type="text"/> | Actual Amount | \$11,922 | | <input type="text"/> | Actual Amount | | | | | | | | | |
| | Other ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | <input type="text"/> | Match Funds | \$12,217 | | <input type="text"/> | Actual Amount | | | | | | | | | |
| | 04 Households ▼ | Proposed Units | 40 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | <input type="text"/> | Actual Units | 166 | | <input type="text"/> | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | <input type="text"/> | Actual Units | | | <input type="text"/> | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$11,855 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | 12,217 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 40 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$11,957 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$12,000 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 40 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | |
|--|--|-----------------------|---------|------------------|----------------|
| Project Name: Transitional Independent Living Program (TILP) - The Salvation Army | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| The overall approach of the TILP is to encourage youth development and promote independence by creating easy access to a wide range of services located in a comfortable home-like environment where young people are able to grow and mature. Equally relevant is the fact that many of the problems faced by the TILP residents are not ones that have simply appeared recently in their lives but instead have built up over time due to an array of unfortunate childhood events that can never be altered or erased | | | | | |
| Location: 1941 South Salina Street - site location | Priority Need Category Select one: Homeless/HIV/AIDS ▼ | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: The TILP Program provides long-term outcomes for each resident that includes the provision of housing, case management, living skills classes, socialization, recreation and supportive aftercare. Youth using the services are typically not involved in other activities. This lack of existing resources in their lives limits their personal support network and offers fewer options for support during a crisis situation | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs ▼ 2. End chronic homelessness ▼ 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 10 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 10 young men will seek the services of the TILP | | | | | |
| 05 Public Services (General) 570.201(e) ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$7,106 | | Actual Amount |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Match Funds | 7,326 | | Actual Amount |
| | 01 People ▼ | Proposed Units | 10 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 47 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,066 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$7,326 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 10 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,168 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$8,000 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 10 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

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| Project Name: Vera House | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| Was founded in 1977 to respond to the problem of a serious lack of emergency housing in the community for women and children who a majority are fleeing domestic violence in their homes. Vera House provides housing for both women with children (family space) and women without children (single space) | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| location of sites are confidential | <table border="1"> <tr> <td>Select one:</td> <td>Homeless/HIV/AIDS ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">The overall goals of the program are to insure immediate safety and to work toward long-term stability for victims of domestic violence and other homeless individuals/families. Vera House offers a confidential secure location with admission possible 24 hours a day. ESG funds will be used for the operations of these facilities</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Increase range of housing options & related services for persons w/ special needs ▼</td> </tr> <tr> <td>2</td> <td>End chronic homelessness ▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Homeless/HIV/AIDS ▼ | Explanation: | | The overall goals of the program are to insure immediate safety and to work toward long-term stability for victims of domestic violence and other homeless individuals/families. Vera House offers a confidential secure location with admission possible 24 hours a day. ESG funds will be used for the operations of these facilities | | Specific Objectives | | 1 | Increase range of housing options & related services for persons w/ special needs ▼ | 2 | End chronic homelessness ▼ | 3 | ▼ |
| Select one: | Homeless/HIV/AIDS ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| The overall goals of the program are to insure immediate safety and to work toward long-term stability for victims of domestic violence and other homeless individuals/families. Vera House offers a confidential secure location with admission possible 24 hours a day. ESG funds will be used for the operations of these facilities | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Increase range of housing options & related services for persons w/ special needs ▼ | | | | | | | | | | | | | | |
| 2 | End chronic homelessness ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 04 Households ▼ | Proposed | 150 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | | | | | | | | | | |
| 150 households will receive assistance | | | | | | | | | | | | | | | |
| 03T Operating Costs of Homeless/AIDS Patients Programs ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | | | | | | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$12,712 | | | Actual Amount | | | | | | | | | |
| | Other ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Match Funds | \$20,000 | | | Actual Amount | | | | | | | | | |
| | 04 Households ▼ | Proposed Units | 150 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 206 | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$12,640 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$20,000 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$12,742 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$13,000 | | | Actual Amount | |
| | 04 Households | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | | | | | | | | | | |
|--|--|--|---|---|--|---|--|----------------------------|--|---|---|---|----------------------------|---|---|
| Project Name: Women's Shelter - The Salvation Army | | | | | | | | | | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | | | | | | | | | | |
| The Women's Shelter provides safe emergency housing, social work support, basic needs (food, clothing) and enhanced mental health intervention services for homeless women. Services are easily accessible, with extra supports services provided on-site to ensure that the clients get the mental health and medical treatment they need | | | | | | | | | | | | | | | |
| Location: | Priority Need Category | | | | | | | | | | | | | | |
| 1704 South Salina Street | <table border="1"> <tr> <td>Select one:</td> <td>Homeless/HIV/AIDS ▼</td> </tr> <tr> <td colspan="2">Explanation:</td> </tr> <tr> <td colspan="2">Residents work with shelter staff to develop an individualized service plan based on the client's needs, strengths and goals. They are assisted with finding permanent housing and help them successfully transition to independent housing. ESG funds will be used for Operations subject to the 10% cap</td> </tr> <tr> <td colspan="2">Specific Objectives</td> </tr> <tr> <td>1</td> <td>Increase range of housing options & related services for persons w/ special needs ▼</td> </tr> <tr> <td>2</td> <td>End chronic homelessness ▼</td> </tr> <tr> <td>3</td> <td>▼</td> </tr> </table> | Select one: | Homeless/HIV/AIDS ▼ | Explanation: | | Residents work with shelter staff to develop an individualized service plan based on the client's needs, strengths and goals. They are assisted with finding permanent housing and help them successfully transition to independent housing. ESG funds will be used for Operations subject to the 10% cap | | Specific Objectives | | 1 | Increase range of housing options & related services for persons w/ special needs ▼ | 2 | End chronic homelessness ▼ | 3 | ▼ |
| Select one: | Homeless/HIV/AIDS ▼ | | | | | | | | | | | | | | |
| Explanation: | | | | | | | | | | | | | | | |
| Residents work with shelter staff to develop an individualized service plan based on the client's needs, strengths and goals. They are assisted with finding permanent housing and help them successfully transition to independent housing. ESG funds will be used for Operations subject to the 10% cap | | | | | | | | | | | | | | | |
| Specific Objectives | | | | | | | | | | | | | | | |
| 1 | Increase range of housing options & related services for persons w/ special needs ▼ | | | | | | | | | | | | | | |
| 2 | End chronic homelessness ▼ | | | | | | | | | | | | | | |
| 3 | ▼ | | | | | | | | | | | | | | |
| Expected Completion Date: | Residents work with shelter staff to develop an individualized service plan based on the client's needs, strengths and goals. They are assisted with finding permanent housing and help them successfully transition to independent housing. ESG funds will be used for Operations subject to the 10% cap | | | | | | | | | | | | | | |
| 4/30/2008 | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Objective Category</td> </tr> <tr> <td><input checked="" type="radio"/> Decent Housing</td> </tr> <tr> <td><input type="radio"/> Suitable Living Environment</td> </tr> <tr> <td><input type="radio"/> Economic Opportunity</td> </tr> </table> | | Objective Category | <input checked="" type="radio"/> Decent Housing | <input type="radio"/> Suitable Living Environment | <input type="radio"/> Economic Opportunity | | | | | | | | | | |
| Objective Category | | | | | | | | | | | | | | | |
| <input checked="" type="radio"/> Decent Housing | | | | | | | | | | | | | | | |
| <input type="radio"/> Suitable Living Environment | | | | | | | | | | | | | | | |
| <input type="radio"/> Economic Opportunity | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Outcome Categories</td> </tr> <tr> <td><input checked="" type="checkbox"/> Availability/Accessibility</td> </tr> <tr> <td><input checked="" type="checkbox"/> Affordability</td> </tr> <tr> <td><input type="checkbox"/> Sustainability</td> </tr> </table> | Outcome Categories | <input checked="" type="checkbox"/> Availability/Accessibility | <input checked="" type="checkbox"/> Affordability | <input type="checkbox"/> Sustainability | | | | | | | | | | | |
| Outcome Categories | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Availability/Accessibility | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Affordability | | | | | | | | | | | | | | | |
| <input type="checkbox"/> Sustainability | | | | | | | | | | | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 160 | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed | | | Accompl. Type: ▼ | Proposed | | | | | | | | | |
| | | Underway | | | | Underway | | | | | | | | | |
| | | Complete | | | | Complete | | | | | | | | | |
| Proposed Outcome | | Performance Measure | | Actual Outcome | | | | | | | | | | | |
| 160 women will be assisted through this program | | | | | | | | | | | | | | | |
| 03T Operating Costs of Homeless/AIDS Patients Programs ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Matrix Codes ▼ | | Matrix Codes ▼ | | | | | | | | | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Actual Amount | \$15,860 | | | Actual Amount | | | | | | | | | |
| | Other ▼ | Proposed Amt. | | | Fund Source: ▼ | Proposed Amt. | | | | | | | | | |
| | | Match Funds | \$16,913 | | | Actual Amount | | | | | | | | | |
| | 01 People ▼ | Proposed Units | 160 | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | 335 | | | Actual Units | | | | | | | | | |
| | Accompl. Type: ▼ | Proposed Units | | | Accompl. Type: ▼ | Proposed Units | | | | | | | | | |
| | | Actual Units | | | | Actual Units | | | | | | | | | |

| | | | | | | | | |
|----------------|----------------|---|----------------|----------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$15,771 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$16,913 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 160 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$15,873 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$16,000 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 160 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | | |
|--|--|-----------------------|---------|------------------|-----------------------|--|
| Project Name: YMCA Residence Program | | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | | |
| The YMCA manages a 99-unit Single Room Occupancy (SRO) residence for low-income men 18 years and older. The majority of the men who reside at this facility have very-low and in some cases no income and have multiple social service needs. Most residents see the YMCA as a transitional residence, a starting place on the road back from homelessness, substance abuse, prison or the streets | | | | | | |
| Location: 340 Montgomery Street - location of the YMCA | Priority Need Category Select one: Homeless/HIV/AIDS ▼ | | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: ESG funds will offset some of the operational costs used to purchase furniture and supplies to equip a room to rent to men who are homeless and housing vulnerable and in need of housing | | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input checked="" type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs ▼ 2. End chronic homelessness ▼ 3. ▼ | | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed 150 | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed | |
| | | Underway | | | Underway | |
| | | Complete | | | Complete | |
| Proposed Outcome | Performance Measure | Actual Outcome | | | | |
| 150 men will be assisted by this program | | | | | | |
| 03T Operating Costs of Homeless/AIDS Patients Programs ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Actual Amount | \$6,129 | | Actual Amount | |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. | |
| | | Match Funds | \$6,224 | | Actual Amount | |
| | 01 People ▼ | Proposed Units | 150 | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | 226 | | Actual Units | |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units | |
| | | Actual Units | | | Actual Units | |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$6,096 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$6,224 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$6,198 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$7,000 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 150 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

| | | | | | |
|--|---|-----------------------|---------|------------------|----------------|
| Project Name: YWCA - Women's Transitional Residence Program | | | | | |
| Description: | IDIS Project #: UOG Code: NY366376 SYRACUSE | | | | |
| The YWCA works cooperatively with women's shelters, the justice system, and mental health and chemical addiction inpatient services. There has been a significant increase in the number of mental issues/chemical addiction clients and the YWCA considers this population to be at risk. This population is especially vulnerable to being exploited physically, emotionally and financially | | | | | |
| Location: office location - 300 Burt Street | Priority Need Category Select one: Homeless/HIV/AIDS ▼ | | | | |
| Expected Completion Date: 4/30/2008 | Explanation: The primary clients of the YWCA Women's Transitional Residence Program are single, pregnant, or parenting women with multiple challenges. 65% are of a cultural/ethnic/racial minority; 30% are domestic violence survivors; and 70% have a chemical addiction, mental health diagnosis or both. All clients are educationally and economically challenged | | | | |
| Objective Category <input checked="" type="radio"/> Decent Housing <input type="radio"/> Suitable Living Environment <input type="radio"/> Economic Opportunity | Specific Objectives | | | | |
| Outcome Categories <input checked="" type="checkbox"/> Availability/Accessibility <input checked="" type="checkbox"/> Affordability <input type="checkbox"/> Sustainability | 1. Increase range of housing options & related services for persons w/ special needs ▼ 2. End chronic homelessness ▼ 3. ▼ | | | | |
| Project-level Accomplishments | 01 People ▼ | Proposed | 70 | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| | Accompl. Type: ▼ | Proposed | | Accompl. Type: ▼ | Proposed |
| | | Underway | | | Underway |
| | | Complete | | | Complete |
| Proposed Outcome | Performance Measure | Actual Outcome | | | |
| 70 women will be assisted by this program | | | | | |
| 03T Operating Costs of Homeless/AIDS Patients Programs ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Matrix Codes ▼ | Matrix Codes ▼ | | | | |
| Program Year 1 | ESG ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Actual Amount | \$7,705 | | Actual Amount |
| | Other ▼ | Proposed Amt. | | Fund Source: ▼ | Proposed Amt. |
| | | Match Funds | \$7,825 | | Actual Amount |
| | 01 People ▼ | Proposed Units | 70 | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | 65 | | Actual Units |
| | Accompl. Type: ▼ | Proposed Units | | Accompl. Type: ▼ | Proposed Units |
| | | Actual Units | | | Actual Units |

| | | | | | | | | |
|----------------|----------------|---|----------------|---------|----------------|---|----------------|--|
| Program Year 2 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,662 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$7,825 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 70 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 3 | ESG | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | \$7,764 | | | Actual Amount | |
| | Other | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Match Funds | \$8,000 | | | Actual Amount | |
| | 01 People | ▼ | Proposed Units | 70 | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 4 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| Program Year 5 | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Fund Source: | ▼ | Proposed Amt. | | Fund Source: | ▼ | Proposed Amt. | |
| | | | Actual Amount | | | | Actual Amount | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |
| | Accompl. Type: | ▼ | Proposed Units | | Accompl. Type: | ▼ | Proposed Units | |
| | | | Actual Units | | | | Actual Units | |

Mayor Matthew J. Driscoll



**City of Syracuse, New York
Amended
Citizen Participation Plan-2007**



*City of Syracuse
Department of Community Development
Fernando Ortiz, Jr. Commissioner
201 E. Washington Street, Room 612
Syracuse, New York 13202
for submission to the U.S. Department of Housing
and Urban Development*

March, 2007



City of Syracuse

Citizen Participation Plan for the Consolidated Plan Process

Introduction

This Citizen Participation plan serves as a guide for how the City of Syracuse will involve citizens in the process of developing the 5-year Consolidated Plan and Annual Action Plans. The City of Syracuse is required by law to follow a detailed Citizen Participation Plan that describes the City's policies and procedures for public involvement in the Consolidated Plan process and the use of Community Development Block Grant (CDBG), HOME, and Emergency Shelter Grant (ESG) funds. This Citizen Participation Plan must be available to the public.

Encouraging Public Participation

The law requires that our Citizen Participation Plan both provide for and encourage public participation in the development of the consolidated plan, any substantial amendments to the consolidated plan, and the performance report. This involvement is designed to emphasize involvement by low and moderate-income people, especially those living in low and moderate-income neighborhoods. Also, the U.S. Department of Housing and Urban Development (HUD) expects the City of Syracuse to take whatever actions are appropriate to encourage participation of minorities, non-English speaking persons, and people with mobility, visual or hearing impairments.

The City of Syracuse encourages the participation of residents of public and assisted housing developments and recipients of tenant-based assistance in the process of developing and implementing the consolidated plan, along with other low-income residents of targeted revitalization areas in which the developments are located. The City of Syracuse shall make an effort to provide information to the housing agency about consolidated plan activities related to its developments and surrounding communities that the housing agency can make available in the annual public hearing required for the Public Housing Agency Plan.

Copies of the Citizen Participation Plan, as well as summaries of basic information about CDBG, HOME, ESG, and the Consolidated Planning process will be made available, upon request to the City of Syracuse Department of Community Development, in a format to be understood by persons with visual impairments and by non-English speaking persons. The City will collaborate and facilitate this process through the help of organizations that serve these residents such as the Spanish Action League, Southeast Asian Center, etc.

The Role of Low Income People

The primary purpose of the programs covered by this Citizen Participation Plan is to improve communities by providing decent housing, a suitable living environment, and growing economic development opportunities, principally for low and moderate income

people. The City of Syracuse will encourage the participation of all citizens in the Consolidated Plan process. The City has identified the following types of groups that relate to the primary purpose to be particularly targeted for outreach efforts when developing the Consolidated Plan and the Annual Action Plans.

- Persons who do not speak English
- Persons with HIV/AIDS and HIV/AIDS service providers
- Homeless and homeless service providers
- Public Housing residents and the Syracuse Housing Authority
- Community Development Corporations and residents served
- Mental health and retardation agencies/organizations and clients
- Alcohol and drug agencies/organizations and clients
- Health department and the Division of Lead Abatement
- Children and youth and children and youth advocacy groups
- Elderly and elderly service providers
- Persons with disabilities and service providers for persons with disabilities
- Economic Development, job creation agencies and community businesses
- Private housing developers/banks/Fair Housing Council of CNY
- Residents of assisted housing

Because the amount of federal CDBG, HOME, and ESG money allocated to Syracuse each year is mostly based upon the severity of both poverty and substandard housing conditions in Syracuse, it is necessary that public participation genuinely involve low income residents who experience these conditions. Genuine involvement by low income people must take place at all stages of the process, including identifying needs, setting priorities amongst those needs, suggesting how much money should be allocated to each high priority need, and suggesting the types of programs to meet high-priority needs, as well as, overseeing the way in which programs are carried out. The Community Development Advisory Committee (CDAC) in conjunction with the Tomorrow's Neighborhoods Today Planning Councils (TNT) provide a major portion of involvement through these stages.

Displacement

Although the City of Syracuse Department of Community Development attempts to minimize the displacement of persons by concentrating housing efforts on those that are currently vacant, the department outlines services to be provided to households displaced as a result of HUD-assisted activities or the Division of Code Enforcement actions that designate a structure to be unfit for habitation. Services include assistance in identifying alternative housing, moving needs, and payments of benefits based upon federal guidelines. All displacement/relocation services and benefits provided as a result of HUD-assisted activities will be in accordance with Section 104 of the Housing and Community Development Act or the Uniform Relocation Act, and with the direction from staff of the Department of Community Development.

Selected Stages of the Consolidated Plan Process

1. Identification of housing and community development needs through the neighborhood plans based on the citizen-based planning efforts.
2. CDBG, HOME, and ESG request for proposals are distributed to agencies, organizations, CDAC members, and other individuals/agencies/organizations that have requested to be added to a mailing list. Availability is also advertised at all TNT meetings and a display ad is placed in the Syracuse newspaper- City Neighbors. City Neighbors is a newspaper insert published every Thursday by The Post Standard.
3. CDAC subcommittees review all applications, prioritize applications, and prepare budget recommendations for the Commissioner of the City of Syracuse Department of Community Development.
4. ESG applications are reviewed and recommended for funding to the Common Council in the Draft Plan by the Syracuse Homeless Taskforce, which is comprised of individuals of government, public housing, and service providers who have an interest in discussing poverty and homelessness issues.
5. A Full CDAC meeting is held to determine final recommendations and draft allocations.
6. Public meeting(s) are held to determine the views of citizens on housing and community development needs, including priority non-housing community development needs. This occurs before the draft Annual or Five-Year Consolidated plan is published for comment.
7. Preparation of a draft use of funds for the upcoming year called the draft Annual Action Plan or the draft Five-Year Strategic Plan (Consolidated Plan) takes place in January.
8. A Public Meeting is held, sponsored by the City of Syracuse Department of Community Development, when the draft Annual Plan or draft Five-Year Consolidated Plan is available for public review and comment. This starts the 30-day comment period. Citizens are invited and encouraged to comment at the public meeting and during the 30-day comment period following the public meeting.
9. The CDAC, Department of Community Development Commissioner, Community Development staff, and the City Council Subcommittee of Neighborhood Preservation, Downtown & Metropolitan Planning (Homeless and Housing Vulnerable) meet to review comments, recommendations and draft budget.

10. The City of Syracuse Common Council holds a Public Hearing and makes formal approval of the final Annual Action Plan or Five-Year Consolidated Plan in March. Once approval has been received from the Common Council, the Consolidated Plan is submitted to the U.S. Department of Housing and Urban Development for their approval.
11. Throughout the year, the subcommittees of the CDAC will work with the Department of Community Development to review and evaluate funded programs and agencies, as well as on-site monitoring visits.
12. On occasion during the year, it might be necessary to change the use of the money already budgeted in an Annual Action Plan, or to change the priorities established in the Five-Year Strategic Plan (Consolidated Plan). In that case, a formal substantial amendment will be proposed, considered and acted upon. Description of a substantial amendment and necessary procedures is outlined further in the Citizen Participation Plan.
13. After a program year is complete, a Consolidated Performance and Evaluation Report (CAPER) will be drafted by the Department of Community Development. A 15-day public review and comment period is required prior to a public hearing being held by the Department of Community Development. A public hearing is held prior to the CAPER being submitted to HUD which must occur prior to the July 30th submission of the CAPER to HUD.

The Program Year

The program year for the City of Syracuse is May 1st through April 30th.

Public Notice

Items Covered by the Public Notice Requirement

There shall be advanced public notice once a federally required document is available, such as the draft Annual Action Plan or Five-Year Consolidated Plan, any proposed Substantial Amendments to the Action Plan or Consolidated Plan, and the Annual Performance Report.

In addition, there shall be advanced public notice of all public meetings or hearings relating to the funds or planning process covered by this Citizen Participation Plan.

Adequate Public Notice

Adequate advance notice is timely; it is given with enough lead-time for the public to take informed action. Although the amount of lead-time can vary, depending on the event, a standard of 10 business days notice will be provided for all public meetings or hearings, unless otherwise specified. Specific amounts of time are given for different events later in this Citizen Participation Plan. The content of notices will give residents a clear understanding of the event being announced as well as a summary of the contents, purpose and location of availability of a document being discussed.

Forms of Public Notice

1. a. Public notices will be published in “The Post Standard as display advertisements in a non-legal section of the newspaper. Normally these display ads are published in the daily newspaper insert on Thursdays and entitled City Neighbors.
- b. In addition, press releases may be sent to other publications and/or public broadcasters tailoring to special needs populations or minority individuals within the city.
2. Notice will also be given through letters or flyers to Area TNT meetings, neighborhood organizations, public housing resident groups, religious organizations in lower income neighborhoods, and agencies providing services to lower income people.
3. Notice will be sent to any person or organization requesting to be on a mailing list. Anyone interested in being added to the mailing list should contact the City of Syracuse Department of Community Development, Division of Neighborhood Planning, Room 412, 201 E. Washington Street, Syracuse, New York 13202.

Public Access to Information

Citizens, public agencies, and other interested parties, including those most affected, must have the opportunity to receive information, review and submit comments on any proposed submission concerning the proposed activities, including the amount of assistance the jurisdiction expects to receive, and the range of activities that may be undertaken, including the estimated amount that will benefit persons of low and moderate-income.

The City of Syracuse will provide the public with reasonable and timely access to information and records relating to the data or content of the Consolidated Plan, as well as the proposed, actual, and past use of funds covered by this Citizen Participation Plan. Regarding the past use of funds, reasonable public access will be given to records about any uses of these funds during the previous five years.

Also, the City of Syracuse will provide the public with reasonable and timely access to local meetings relating to the proposed or actual use of funds.

Standard Documents

Standard documents include the draft and final Annual Action Plans, the draft and final Five-Year Consolidated Plan, draft and final Substantial Amendments to either an Annual Plan or Consolidated Plan, Consolidated Performance and Evaluation Report (CAPER), and the Citizen Participation Plan.

Availability of Standard Documents

In the spirit of encouraging public participation, copies of standard documents will be provided to the public at no cost and within three working days of a request.

These materials will be available in a form accessible to persons with disabilities, when requested.

Places Where Standard Documents are Available

Standard documents will also be available at the City of Syracuse Department of Community Development, other City government offices, City of Syracuse official website, Onondaga County Executive Office, and the Onondaga County Central library and branch libraries.

Public Meetings/Hearings

The City of Syracuse must provide for at least two public hearings per year in order to obtain the public's views, and to provide the public with the City's responses to public questions and proposals.

Public meetings/hearings held by the City of Syracuse, Department of Community Development, will address housing and community development needs, review the proposed uses of funds, and review how funds were spent during the previous program year. The City of Syracuse will hold a public meeting before the draft consolidated plan is published to obtain the views of citizens on housing and community developments needs, including priority non-housing community development needs. A public hearing will be held after the 30-day public comment period of the draft consolidated plan to discuss the proposed activities seeking funding. A final public hearing will be held after the 15-day comment period has ended and prior to the submission of the CAPER to HUD.

Access to Public Meetings and Hearings

Public meetings/hearings will be held only after there has been adequate notice, as described in the section titled "Public Notice" of this Citizen Participation Plan, including display advertisement in the non-legal section of the newspaper ten days prior to the public meeting/hearing.

Public meetings/hearings will be held at a time convenient to most people who might benefit from the use of funds, such as after normal working hours.

Public meetings/hearings will be held at places not only accessible by bus and otherwise convenient to most people who might benefit from the use of funds, but also accessible by persons with disabilities.

Public Meetings/Hearings and Populations with Unique Needs

All public meetings/hearings will be held at locations accessible to people with disabilities, and provisions will be made for people with hearing or sight disabilities when requests are made at least three working days prior to a hearing. Also, translators will be provided for people who do not speak English when requests are made at least three working days prior to a hearing.

The Conduct of Public Hearings

Each resident choosing to speak will be allowed a maximum of five minutes to make a verbal presentation in order to allow everyone who wishes to speak a chance to do so. Comment cards will also be available for those wishing to make comments, but not verbal presentations. Written comments can be made to the City of Syracuse Department of Community Development, Commissioner's Office, Room 612, 201 E. Washington Street, Syracuse, New York 13202.

The Stages in the Process

A. Identifying Needs

Because the housing and community development needs of low and moderate income people are so great and so diverse, priorities must be set in order to decide which needs should get more attention and more resources than other needs. This is the basic reason for the Consolidated Plan.

In order to determine what the needs of the neighborhoods are, the TNT Neighborhood Planning Councils (described later in the Citizen Participation Plan), each year, will hold meetings to obtain and discuss residents' opinions about needs in their areas, and what priorities those needs have. The determination of needs will be conducted through a series of public meetings as a way to determine community development needs at the neighborhood level before a draft Annual Action Plan is published for comment so that the needs identified can be considered by the City and addressed in the draft Annual Action Plan.

B. The Proposed Annual Action Plan (and/or Five-year Strategy)

The law providing the funds covered by this Citizen Participation Plan calls for improved accountability of jurisdictions to the public. In that spirit and in compliance with the terms of the law, the City of Syracuse will use the following procedures.

Request for Proposals

The Department of Community Development will provide organizations/agencies with an application (request for proposal) for funding through CDBG, HOME, or ESG monies. The applications will be sent out and notification given to the public through the manner described in the "Public Notice" section of this Citizen Participation Plan. Applicants will be given at least six weeks to complete the request for proposal and return it to the Department of Community Development.

General Information

In the request for proposal, the City of Syracuse will provide the public with an estimate of the amount of CDBG, HOME, ESG, (and HOPWA, if applicable) it expects to receive in the upcoming year, along with a description of the range of types of activities that can be funded with these resources.

Technical Assistance

City of Syracuse Department of Community Development staff will work with organizations and individuals representative of low and moderate-income people who are interested in submitting a Request for Proposal (RFP) to obtain funding for an activity. All potential applicants for funding are encouraged to contact City staff within the Department of Community Development, Division of Neighborhood Planning for technical assistance before completing a RFP. Also, two technical assistance workshops are held for RFP applicants interested in submitting a proposal.

Availability of a Draft Annual Action Plan

The City of Syracuse will notify the public that a Draft Annual Action Plan is available. The means of notice described earlier in this Citizen Participation Plan will be used.

The date the Draft Annual Action Plan is available to the public will be at least 30 days prior to the date a Final Annual Action Plan is submitted to the Common Council for their action so that low- and moderate-income people will have a reasonable opportunity to examine it and submit comments. After the 30-day review and comment period has ended the Consolidated Plan is presented to the Common Council for their review and consideration. In turn, the Common Council must hold a public hearing prior to their authorizing the submission of the Consolidated Plan to HUD. This Common Council action also authorizes the Mayor to enter into a contract with the U.S. Department of Housing and Urban Development for the fiscal year entitlement funds.

So that low and moderate-income people can determine the degree that they might be affected, the Draft Annual Action Plan will be complete, containing: all HUD-required sections; the HUD-required Priorities Tables; and a written description of all proposed uses of CDBG, HOME, ESG, (and HOPWA, if applicable). At a minimum, the written description shall include the type of activity, its location, the amount of federal money to be allocated for the activity, and the amount of money allocated to benefit low and moderate income individuals.

Copies of the Draft Annual Action Plan will be made available to the public at no charge and without delay from the City of Syracuse Department of Community Development. In addition, copies will be available at the locations specified above in the section, "Public Access to Information".

Public Meeting/Hearing and Further Action

The City of Syracuse will hold at least one public meeting before the draft consolidated plan is published to obtain the views of citizens on housing and community developments needs, including priority non-housing community development needs. Community Development will conduct a public meeting to release the Draft Annual Action Plan and the summary of the plan, receive comments on the proposed activities seeking funding, and begin the 30-day public comment period. After the 30-day public comment period, the Common Council will hold a public hearing before the Final Annual Action Plan is

approved so that the elected officials can consider the public's comments prior to submission to the U.S. Department of Housing and Urban Development.

In preparing a Final Annual Action Plan, careful consideration will be given to all comments and views expressed by the public, whether given as verbal testimony at a public meeting or submitted in writing during the 30-day review and comment period. The Final Annual Action Plan will have a section that presents all comments.

C. The Final Annual Action Plan (and/or Five-year Strategy)

Copies of the Final Annual Action Plan and its summary will be made available to the public at no charge and within five days of a request. In addition, copies will be available at the locations specified in the section, "Public Access to Information".

D. Amendments to the Annual Action Plan (and/or Five-year Strategy)

The Final Annual Action Plan will be amended anytime there is: (1) a change in one of the Priorities presented on the HUD-required Priority Table; (2) a change in the purpose, location, scope, or beneficiaries of an activity (described more fully later). The public will be notified whenever there is an amendment as per the "Public Notice" section of this Citizen Participation Plan

Substantial Amendments

The following will be considered substantial amendments:

1. A change in the use of CDBG funds from one category activity to another category activity.
2. A change in the use of HOME, ESG, (or HOPWA, if applicable) funds from one activity to another.
3. The elimination of an activity originally described in the Annual Action Plan.
4. The addition of an activity not originally described in the Annual Action Plan.
5. A change in the purpose of an activity, such as a change in the type of activity or its ultimate objective.
6. A meaningful change in the location of an activity.
7. A change in the type or characteristics of people expected to benefit from an activity.
8. A change in the scope of an activity, such that there is a 20% increase or decrease in the amount of money allocated to the activity.

Public Notice and Public Meeting/Hearing for Substantial Amendments

There must be reasonable notice of a proposed Substantial Amendment so that residents will have an opportunity to review it and comment on it. Notice will be made according to the procedures described earlier in this Citizen Participation Plan, with the addition of the following specifically for Substantial Amendments:

1. Once citizens have been provided with reasonable notice of any Substantial Amendment to the Annual Action Plan, a 30-day comment period will begin.

2. A detailed written description of the proposed Substantial Amendment will be made available to the public at no cost within two working days of a request. Also, copies will be available at the locations indicated earlier in this Citizen Participation Plan under “Public Access to Information”.
3. There will be a public hearing regarding the proposed Substantial Amendment conducted by the City of Syracuse Department of Community Development. This public hearing will not take place until the public has had 30 days to review and/or comment on the proposed Substantial Amendment.
4. In preparing a Final Substantial Amendment, careful consideration will be given to all comments and views expressed by the public, whether given as verbal testimony at the public hearing or submitted in writing during the review and comment period. The Final Substantial Amendment will have a section that presents all comments.

E. The Consolidated Performance and Evaluation Report (CAPER)

Every year, City of Syracuse must submit to HUD a Consolidated Performance and Evaluation Report (CAPER), also known as an annual performance report, within 90 days of the close of the program year. In general, the CAPER must describe how funds were actually used and the extent to which these funds were used for activities that benefited low and moderate-income people.

Public Notice and Public Hearing for Consolidated Performance and Evaluation Report (CAPER)

There must be reasonable notice that a CAPER is available so that residents will have an opportunity to review it and comment on it. Notice will be made according to the procedures described earlier in this Citizen Participation Plan, with the addition of the following procedures specifically for the CAPER:

1. Once citizens have been provided with reasonable notice of the CAPER, a 15-day public comment and review period will begin.
2. A complete copy of the CAPER will be made available to the public at no cost within three working days of a request. Also, copies will be available at the locations indicated earlier in this Citizen Participation Plan under “Public Access to Information”.
3. There will be a public hearing conducted by the City of Syracuse Department of Community Development regarding the CAPER.
4. This public hearing will not take place until the public has had 15 days to review and/or comment on the CAPER.
5. In preparing a CAPER, careful consideration will be given to all comments and views expressed by the public, whether given as verbal testimony at the public hearing or submitted in writing during the 15-day review and comment period. The CAPER will have a section that presents all comments.

Contents of the Consolidated Performance and Evaluation Report (CAPER)

The CAPER presented to the public will contain at least as much detail as was required by HUD for Grantee Performance Reports. The CAPER will have an accounting for

each activity in any Action Plan, until an activity is officially “closed-out” or “re-programmed”, with HUD’s permission, by the City of Syracuse. For each activity the details presented will include, but are not limited to:

1. Activity from the Action Plan.
2. Name of the Activity plus its HUD eligibility with regulation reference.
3. A description of the activity that is in enough detail for the public to have a clear understanding of the nature of the activity.
4. The name of the entity carrying out the activity.
5. The location of the activity.
 - a. Generally, this should be a street address or some other information showing specifically where the activity was (or is being carried) out.
 - b. For public facility activities such as street reconstruction, location includes a specific street address providing beginning and ending points.
 - c. For activities claiming to meet the “area wide benefit test”, the location should also include the census tracts and/or block groups making up the service area of the activity. Also, the percentage of low/mod persons in the service area will be indicated.
 - d. For multi-family housing activities, the address of each building and the number of units in the building both before and after assistance will be given.
6. The description of economic development activities will include: the amount of the loan, and the number of permanent, full-time jobs to be created and/or retained.
7. Float Loan Funded activities should be clearly identified as such.
8. The date the activity was initially funded.
9. The national objective the activity claims to meet.
10. The status of an activity, such as whether it is completed, underway or canceled.
11. The amount of dollars budgeted and the amount spent. The amount spent shall be given for the year, and separately for the life of the activity to date.
12. The accomplishments for the activity should be a description of what was actually done, including numerical measures when appropriate, such as number of units of housing rehabbed, number of individuals or households served.
13. For activities that provide a direct benefit to individuals or households, show: the number of individuals or households served; the number which were moderate income; the number which were low income; and ethnic demographics.

The above mentioned items are covered through IDIS Reports:

PR 03 – CDBG Activity Summary Report (GPR) for Program Year ##### - lists each CDBG activity which was open during a program year. For each activity the report shows the status, accomplishments, program year narrative and program year expenditures. For each activity the report also shows the activity code, regulation cite and characteristics of the beneficiaries.

PR 06 – Summary of Consolidated Plan Projects for Year ##### - tracks progress in implementing projects identified in the action plan. This report lists all projects for a plan year in sequence by project number.

PR 23 – Summary of Accomplishments Report – presents data on CDBG/HOME activity counts and disbursements by priority need categories. It also contains data on CDBG accomplishments by various units of measure and housing units by racial/ethnic categories and HOME housing units by various income groups.

PR 26 – CDBG Financial Summary Report – provides the key CDBG indicators. This report shows the obligations, expenditures which the grantee has made for a specified program year. The expenditures are summarized to determine the relevant indicators for low-and moderate-income, planning/administration, public service activities and economic development.

Complaint Procedures

Written comments regarding the Consolidated/Annual Plan, Amendments to the Plan, or the Consolidated Performance and Evaluation Report (CAPER) can be sent to the City of Syracuse Department of Community Development, Commissioner's Office, Room 612, 201 E. Washington Street, Syracuse, New York 13202. Written complaints from the public will receive a meaningful, written reply within 15 working days upon receipt.

Coordination with the Syracuse Housing Authority

The City of Syracuse will consult with the Syracuse Housing Authority (SHA) and residents of the Syracuse Housing Authority during the process of developing and implementing the consolidated plan. The City of Syracuse Department of Community Development shall work with the SHA staff to provide information to the residents through coordinated public meetings, flyers, announcements or other actions appropriate to encourage the participation of residents of public and assisted housing in identifying and addressing housing and community development needs, reviewing proposed use of funds and reviewing how funds were spent during the previous year.

Community Development Advisory Committee (CDAC)

One primary vehicle for ongoing citizen participation in the City of Syracuse Community Development Program is the Community Development Advisory Committee (CDAC). The City of Syracuse created a CDAC in the spirit of the law, which calls for increased accountability to the public, as well as the encouragement of active participation by low and moderate-income people.

The Community Development Advisory Committee (CDAC) has been in existence for over 30 years. Until the inception of TNT, it was the primary mechanism for ongoing citizen participation in the City of Syracuse's Community Development Program. The Committee advises and assists the City administration in the planning and implementation of Community Development funded programs and projects. These

Community Development projects are funded using block grant funds from the United States Department of Housing and Urban Development (HUD). It continues to serve as one of the most important vehicles for advising the Department of Community Development, the Mayor, and the Common Council, and is the primary means of citizen advisement on the Community Development Block Grant program. The CDAC reviews and makes recommendations on all activities related to CDBG before their final presentation to the Common Council and the Mayor.

The Department of Community Development presented a proposal that included a new make-up of the CDAC to further empower TNT endeavors and consolidate efforts under the TNT umbrella to the CDAC membership in September, 2004. At that meeting this new proposal was accepted and entered into the record as of that date.

The CDAC now will be composed of 27-members and will consist of five (5) Mayoral appointments and five (5) Common Council appointments. The TNT Sectors, 8 Sectors, would each have one member per sector (see TNT Ordinance No. 48 approved by the Common Council December 6, 1999 and approved by the Mayor December 9, 1999 – Section 48-6 (a) and (b) or if there was not a candidate from a particular sector then the TNT Facilitators could appoint a member of their choosing for that Sector. Eight members would join the CDAC by petition drive; each member by petition drive would represent the neighborhood that was within their TNT Sector boundary. For example, a member by petition from the TNT Sector One Area would live within the boundaries of the TNT Sector One area, etc. There would be one at-large petition member. Their representation would be on a City-wide basis.

Each membership term will be for a period of three years and members may serve up to two consecutive terms. At the November 18th meeting nominations will be entered for the election of officers. The officers of the CDAC are Chairperson, Vice-Chairperson and Secretary-Treasurer. Meetings of the CDAC are held on the third Thursday of the month at the Ida Benderson Senior Center, 207 S. Salina Street, Syracuse, New York 13202.

All meetings of the CDAC and its sub-committees shall be open to the public. Meetings shall be run by Robert's Rules of Order.

The function of the Community Development Advisory Committee (CDAC) is to investigate, advise and assist the City administration in the planning and implementation of community development programs in Syracuse and specifically:

1. To provide a forum for expression and discussion of community development issues which affect the City of Syracuse.
2. To assist the City in the determination and planning of programs to be undertaken with community development funds, and to recommend such programs to the Mayor and the Common Council.
3. To inform the residents of Syracuse about such programs, and to solicit the view of all affected citizens in making recommendations.

4. To provide support for all such programs, to the fullest extent consistent with the CDAC's acceptance of these programs.
5. To assist the City in the review and the evaluation of programs.

All CDAC members must reside within the city limits, reside in the City of Syracuse for one year prior to holding a seat on the CDAC and be at least 18 years of age. Also, you must live in the neighborhood you represent and continue to live in the neighborhood during your tenure. Members of the CDAC are required to attend all monthly meetings and to serve on standing committees.

The CDAC plays a key role throughout the Community Development Action Year by assisting in the finalization of plans and projects described in the Annual Action Plan. All activities are reviewed and recommended for approval before being presented to the Common Council and the Mayor for final appropriation of funds. The CDAC meets to review and recommend the projects making up the Annual Action Plan. The CDAC conducts ongoing program review to have the necessary information to make planning recommendations.

Tomorrow's Neighborhoods Today

As created under General Ordinance No. 48, the City of Syracuse has implemented the TNT program as a neighborhood forum for keeping City officials informed as to the needs of the various neighborhoods that make up the City. Eight Neighborhood Planning Councils are established to correspond to the City's eight planning areas: Downtown, Westside, Southside, Valley, Eastside, Eastwood, Northside, and the Lakefront.

The TNT Neighborhood Planning Council project creates a comprehensive process for involving neighborhood residents, businesses, and organizations in planning for their neighborhoods that identifies and builds upon community assets and helps direct City resources into priority areas.

The TNT Neighborhood Planning Councils create asset-driven plans for its area. These plans and comprehensive evaluations of the neighborhoods are used as a tool in the identification of housing, economic and community development needs.

Each TNT Neighborhood Planning Council serves as a "community roundtable" where issues of pertinence and concern can be discussed; where education on complex community issues and action can take place, and where people from many different parts of the community can come together as equals to address issues of common concern.

Public Notice for TNT Meetings

Advanced public notice of all TNT monthly meetings will be provided. Adequate advance notice is timely when given with enough lead-time for the public to take informed action. Although the amount of lead-time can vary, depending on the event, a standard of 10 days notice will be provided for all public meetings or hearings, unless otherwise specified. The notices will give residents a clear understanding of the date, time and location of the meeting and an overview of the agenda for the meeting.

Forms of Public Notice

1. Press releases may be sent to the daily newspaper, The Post Standard, other publications and/or public broadcasters tailoring to special needs populations or minority individuals within the city.
2. The monthly calendar of TNT meetings will be posted on the City of Syracuse Website.
3. Notice will also be given through post cards, letters or flyers to residents, neighborhood organizations, public housing resident groups, religious organizations in lower income neighborhoods, and agencies providing services to lower income people.
4. Notice will be sent to any person or organization requesting to be on a mailing list. Anyone interested in being added to the mailing list should contact the City of Syracuse Department of Community Development, Commissioner's Office, Room 612, 201 E. Washington Street, Syracuse, New York 13202

TNT Monthly Meetings

TNT monthly meetings will be held at a time convenient to most people who might benefit from the collaborative efforts of residents, neighborhood groups, businesses and the City of Syracuse, such as after normal working hours.

These meetings will be held at places not only accessible by bus and otherwise convenient to most people who might benefit from the use of funds, but also accessible by persons with disabilities.

Amendments to the Citizen Participation Plan

There must be reasonable notice of a proposed amendment to this Citizen Participation Plan so that residents will have an opportunity to review it and comment on it. Notice will be made according to the procedures described earlier in this Citizen Participation Plan, with the addition of the following specifically for Amendments to the Citizen Participation Plan:

1. Once citizens have been provided with at least 10 business days of any Amendment to the Citizen Participation Plan, a 30-day comment period will begin. This notice will be published in "The Post Standard" as display advertisements in a non-legal section of the newspaper.
2. A detailed written description of the proposed Amendment will be made available to the public at no cost within three working days of a request. Also, copies will be available at the locations indicated earlier in this Citizen Participation Plan under "Public Access to Information".
3. There will be a public hearing regarding the proposed Amendment to the Citizen Participation Plan conducted by the City of Syracuse Department of Community

- Development. This public hearing will not take place until the public has had 30 days to review and/or comment on the proposed amendment.
4. In preparing a final Citizen Participation Plan, careful consideration will be given to all comments and view expressed by the public, whether given as verbal testimony at the public hearing or submitted in writing during the review and comment period. The final Citizen Participation Plan will have a section that presents all comments received during the comment period.
 5. May also be amended in conjunction with the preparation of the Annual Action Plan or Five-Year Consolidated Plan, although both will require a separate public hearing.
 6. Approval by the U. S. Department of Housing and Urban Development is the final step.